

Focusing on Construction & Sustainment

*04.30.07* 





Asphalt is laid on the last 300 meters of the Aspen road project. Although the paving was completed on April 18, the project will finish up later this summer. The 180 kilometer two-lane asphalt road stretches from Basrah to the Kuwait border. (Photo by Betsy Weiner) Additional photos can be found on page 4.

### Inside this Issue

Page 2 Primary School Nears Completion

Capacity Development: Critical to Infrastructure

Page 3 Sector Overview

Weekly Status Report Page 4

International Compact Set for May

Page 5 Well Projects Benefit Iraqi Villages

Shaping a New World Page 6

In the News

Page 7 Profile: U.S. Ambassador to Iraq

World Bank Project Update

Page 8 Relief & Reconstruction Total Program Map

Page 9 DoD Reconstruction Partnership



### Video PROJECT VIDEO CENTER

### **Baghdad International Airport**

Run Time: 2:00

Watch the Video:



http://www.grd.usace.army.mil/video/playvideo.asp?ReleaseID=70

Karkh Sewage Lift Station

Run Time: 1:28

Watch the Video:



http://www.grd.usace.army.mil/video/playvideo.asp?ReleaseID=65

### **Gulf Region Division Project Dispatches**

- Completed GRD water treatment projects have added 463,000 m3 of daily water treatment capacity, which potentially benefits 2.5 million Iragis. At the end of the program, an additional 1,136,000 m3 of water treatment capacity will benefit approximately 5.2 million Iragis (and all USG agencies' projects will benefit 8.4 million Iragis).
- Completed GRD generation projects have provided an additional 1,420MW of potential generation capacity to Irag's national grid. At the end of the program, GRD projects will have added 1,879 MW of potential generation capacity, which can serve an estimated 1.7 million homes. All USG agencies' projects will add or restore a total of 2,555MW at the end of the program.
- Al Nawras United Company completed construction on the \$546,000 Talha Reverse Osmosis Water Unit located in the Basrah Province. This new water treatment plant with a reverse osmosis unit will provide domestic water and drinking water to more than 40,000 residents of the Talha district.
- The completed Abo Jisraa to Al Wajihiya Feeder lines in Diyala Province provide direct, more reliable power to the 5,000 local residents of Abo Jisraa.
- The water supply system project which serves the neighborhoods of Al Moa'alemeen and Al Ta'aleeb in Karbala Province, now provides clean, potable water and enhanced fire-fighting capability to local residents.
- The completed Talafar granary project in Ninewa Province provides the flow of 75,000 tons of imported grain to various cities & villages throughout northern Iraq.
- The Al Halabsa water compact unit project in Ramadi, Al Anbar Province, supplies fresh, potable water to 2,850 local residents.
- The construction of two 11kV electrical lines and installation of a 400kV transformer in Fathwat Arab, Diyala Province provides direct, more reliable power for 5,000 domestic, commercial and industrial consumers.



### Iraq 101 — Knowledge Brief

Television broadcast stations: 21 (2004)

Radio broadcast stations: Approximately 80 (2004)

Internet country code: .iq

Internet hosts: 5 (2006) Internet users: 36,000 (2005)

**Telephones - main lines in use:** 1.547 million (2005)

Telephones - mobile cellular: 8.7 million (2006)

### **Baghdad Primary School Nears Completion**

Story & Photo by Norris Jones **Gulf Region Central District** 

KIRKUK PROVINCE, Iraq — Youngsters in north Baghdad will soon be able to attend school right in their own community. Local Iragi leaders identified the need for a school and the U.S. military unit there funded it. Construction on the 1,250-square-meter two-story facility was started last year and should be completed mid-May. Currently, it's 95 percent finished.

Andy May, project engineer with the U.S. Army Corps of Engineers Gulf Region Central District, has been overseeing a variety of essential service projects in Baghdad Province over the past four years.



A new primary school in north Baghdad Province nears completion. The 23-classroom facility also contains a four-room guard house.

"I've been involved with many things, but the school is right at the top of the list," said May. "We're making a difference in people's lives. You can see it in the pride the Iraqi workers have continued to display throughout the construction of that facility. They know how important that structure is and what it will mean to their community for decades to come," he said. "For many families the nearest school was simply too far for their children to go. Now, a whole new chapter of opportunities is opening for them."

Lt. j.g. Robert McCharen, who is the Army Corps of Engineers officer in charge of the area, says the 23classroom facility will be capable of handling up to 900 students, both boys and girls, ages 6 through 12. It also contains a 90-square-meter four-room guardhouse. He noted his office is currently managing 19 projects in north Baghdad Province including new water compact units providing drinking water to local villages, electrical networks, and the new Husseiniya primary healthcare center that's open and providing medical care to families there.

"The contractor at the new elementary school has gone the extra mile. You can see the quality workmanship in the tile floors, the professional masonry touch in each room, down to the plumbing in the restrooms. The community should be very pleased," he said.

When construction on the school is completed, the 414th Civil Affairs Battalion plans to enhance the project through the Commander's Emergency Response Fund by purchasing blackboards, chalk, desks and school supplies for the students.

### Capacity Development: Critical to Infrastructure Sustainability

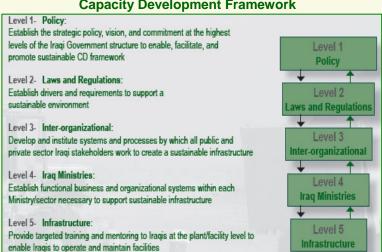
By Sheryl Lewis Director Capacity Development ASA(ALT)

WASHINGTON — The US Government's (USG) success in rebuilding the infrastructure in Iraq will be measured in terms of whether the completed facilities function and produce the services as planned over the long term. To meet this need, the USG and the Government of Iraq have turned their focus towards Sustainability. Sustainability means that the Iragis manage, operate, and maintain the new or refurbished facilities. systems, and equipment upon handover, without additional support from the USG or other coalition partners.

Capacity Development (CD) is one of the pre-requisites for Sustainability and encompasses a wide range of activities that range from the highest level of Iraqi government structure and policy to training of operations and maintenance staff at a newly constructed facility. CD is one of the basic tools being used by the U.S. Army Corps of Engineers' Gulf Region Division (GRD) to transfer knowledge, skills, and abilities to the Iraqi workers at various infrastructure facilities. This process is a critical step in preparing the Iragis to assume control of completed infrastructure.

CD takes place at five interdependent levels (Policy, Laws and Regulations, Inter-Organizational, Ministry, and Infrastructure) and involves a number of different organizations (See diagram below). In order to successfully implement CD across all five levels, mutually supportive activities must be properly coordinated and sequenced. Although GRD and its contractors work primarily at the infrastructure level (Level 5), with some level of interface with Iraqi Ministries and other U.S. government agencies at Level 4, GRD recognizes that Level 5 activities are dependent on Levels 1 through 4 being in place to provide the framework for infrastructure sustainability.

### **Capacity Development Framework**



NOTE To see complete CD brochure: https://www.rebuildingirag.net/pls/portal/docs/PAGE/PCO\_CONTENT/HOME/DOWNLOADS/CD\_BROCHURE.PDF

Continued on Page 5.

### Sector Overview: Current Status - Final Effects

Compiled By: John Daley, PCO Washington

As of: April 30, 2007

<sup>•3,423</sup> projects starts (out of 3,472 planned projects) and 2,940 projects are complete. This number includes the DoD projects funded by the IRRF and the Development Fund for Iraq (DFI).

Infrastructure Sector	Current Progress	Final Effects
Electricity	1,420 MW capacity added*  Increased power generation to 1.3 million homes*  Improved Electricity Distribution	1,879 MW capacity added* (2,555 for all USG projects) Increased power generation to 1.7 million homes* Improved Electricity Distribution to
	to approximately 372K Homes* Hours of Power: Iraq – 11.5, Baghdad – 5.1 (last week average)	approximately 822K Homes*  Hours of Power: 10-12 Iraqi, 10-12  Baghdad
Oil	2.8 Million Barrels Per Day (MBPD) production capacity  Approximately 2.2 MBPD actual production  Liquefied Petroleum Gas (LPG) production capacity of 3,000 Tons per Day	3.0 MBPD oil production capacity  LPG production capacity production capacity of 3,000 Tons per Day
Water & Sewer	Added 463,000 cubic meters per day of water treatment capacity (benefits an estimated 2.3 million Iraqis)*	1,136,000 cubic meters per day of water treatment capacity (will benefit approximately 5.2 million Iraqis*. All USG projects will benefit 8.4 million Iraqis)
Health	<ul><li>15 IRRF-funded Primary Healthcare Centers (PHC) completed</li><li>119 PHCs under construction.</li><li>16 IRRF-funded hospitals rehabilitation projects completed</li></ul>	142 PHCs serving a population of 5 to 6.5 million Iraqis  25 IRRF-funded hospital rehabilitation projects
Education	809 IRRF-funded schools providing classrooms for 324,000 students*	809 IRRF-funded schools providing classrooms for 324,000 students*
Security & Justice	3 Training Academy Projects 93 Fire Station Projects 264 Border Forts	5 Training Academy Projects 97 Fire Station Projects 264 Border Forts
Transportation & Communications	58 IRRF-Village Road Projects (318km) 95 Railway Station Renovations 14 IRRF Aviation Projects Provided emergency response dispatch system ('911' service) covering 12 million Iraqis in 15 cities	94 IRRF-Village Road Projects (427km) 98 Railway Station Renovations 19 IRRF Aviation Projects

<sup>•</sup>Over \$11 billion of the Iraq Relief and Reconstruction Fund (IRRF) has been disbursed by DoD, representing 81.6% of total funds allocated to DoD

### UN-Backed International Compact for Iraq set for Launch



NEW YORK — The United Nations-sponsored International Compact for Iraq, which seeks to

consolidate peace in Iraq and pursue political, economic and social development over the next five years, will be launched in Egypt this month, Secretary-General Ban Ki-moon said.

Speaking to reporters in Bern, Switzerland, during a joint press conference with that country's President Micheline Calmy-Rey, Mr. Ban said he and Iraqi Prime Minister Nouri al-Maliki would attend the launch in Sharm el-Sheikh on May 3. The launch marks the culmination of a preparatory process that began last July and was initiated by the Iraqi Government to establish a new partnership with the international community.

The Compact is a five-year national plan that includes benchmarks and mutual commitments from both Iraq and the international community, all with the aim of helping Iraq



on the path towards peace, sound governance and economic reconstruction. The UN – through its Special Adviser on the ICI and Other Political Issues, Ibrahim Gambari – and Iraq have been co-chairs of Ban Ki-moon and Swiss the preparatory process, which has also President Calmy-Ray. had the support of the World Bank.

Following his talks in Bern, Mr. Ban headed to Geneva, where he attended his first meeting of the Chief Executives Board, which brings together top officials from across the UN system.

### Iraq Weekly Status Report

By State Dept. Bureau of Near Eastern Affairs

Karbala Government Vague About Allocation of 2007 **Budget** The Supervising Committee on Regional Projects officially announced how the Karbala Provincial Government will allocate its 2007 reconstruction budget. The government will distribute its 90 billion Dinar budget over 150 projects. The Committee did not specify the nature or scope of these projects, however.

**Debt Forgiveness Updates** Saudi Arabia has agreed to forgive 80% of the more than \$15 billion that Iraq owes the kingdom. Iraqi Foreign Minister Bayan Jabr said in an interview that Russia was holding out on debt forgiveness until talks begin on concessions that Russian oil and gas companies had under Saddam Hussein. Jabr said China agreed to cancel \$4 billion in debt and Egypt to cancel \$250 million. Talks continue over nearly \$10 billion owed in total to Kuwait, the United Arab Emirates and Qatar.

South Korea signs MOU with Irag on Oil Field **Development** Oil ministers from Iraq and Korea signed a Memorandum of Understanding that could help South Korean companies secure a bigger stake in oil and gas fields in Iraq. Iraq currently supplies 15.4 million barrels of crude per year to South Korea, which is less than 2% of South Korea's total crude imports.

**UN Holds Conference to Confront Iragi Refugee Crisis**: The UN refugee agency convened a two-day conference April 17 involving more than 60 nations focused on the deepening humanitarian crisis of the nearly 4 million Iragis who have been displaced due to the continued violence in that country.

## "Improving Iragi Schools" Tri-Fold Pamphlet Available



The State of Irag's Schools

Obtaining a comprehensive education in a safe and healthy environment is a chal-lenge for many of trac's young people. By 2003, the great majority of trac's schools had fallen into disrepair as a result of years of neglect

The Ministry of Education and local Iraqi leaders identified the improvements and construction needs of primary and secon-dary schools as one of the immediate needs to be addressed in the education portion of the Facilities Sector.



Pamphlet Download:

https://www.rebuildingiraq.net/pls/portal/docs/ PAGE/PCO\_CONTEN T/HOME/DOWNLOAD S/HBP IRAQ EDUCA TION.PDF

# Continued from Front Page...Aspen Road Project Photos

Photos by Betsy Weiner, USACE



An Iragi contractor guides the unloading of asphalt to pave Aspen Road. The last 300 meters were paved April 18.







A road paving specialist measures the depth of asphalt.



An Iraqi laborer takes a break form his paving duties.



# Continued from Page 2...CD: Critical to Infrastructure Sustainability

The following are just some of the activities at each of the five levels that must occur to support sustainable operations of infrastructure.

### Policy - Level 1 CD Needs

- Assist the Government of Iraq (GOI) establish a strategic policy, direction, and framework through the development of a comprehensive national level plan for infrastructure sustainability.
- Assist the GOI to create an enabling environment supporting accountable and transparent management of the provision of essential services throughout Iraq.

### Laws and Regulations - Level 2 CD Needs

- Assist the GOI to develop a national planning and budgeting framework.
- Assist the GOI to develop laws governing management, administration, and operation of infrastructure.
- Assist the GOI to create and update infrastructure related regulations, codes, and standards.
- Assist the GOI to develop cost recovery/subsidy reform initiatives.
   Inter-Organizational Level 3 CD Needs



- Support inter/intra-ministerial coordination through the GOI
- Assist the GOI to develop a national fuel/energy strategy to secure continual supply of proper fuels for infrastructure.
- Assist the GOI to develop an integrated logistics support management system.

### Iraqi Ministry – Level 4 CD Needs

- Support the GOI to develop and implement an infrastructure security strategy.
- Assist the GOI to develop recurring infrastructure operations and maintenance budget.
- Assist the GOI to develop and implement best management practices within the ministries in the areas of asset management, finance/budgeting, procurement, contracting, inventory, logistics, human resources, and strategic planning necessary to support sustainable operations.
- Assist the GOI to develop sector and/or city-based infrastructure master plans.

### Infrastructure - Level 5 CD Needs

- Assist facility staff develop and implement best management, operation, and maintenance practices.
- Provide facility staff with infrastructure deliverables such as operations/maintenance manuals, training, and spare parts/supplies lists.



The process of CD requires a long-term investment and may take a generation to achieve the successful and sustainable provision of essential services throughout Iraq.

### Well Projects Benefit Iraqi Villages

Story& Photo by Lana Aziz Gulf Region North

ERBIL PROVINCE, Iraq — More than 26,000 residents in 13 villages receive potable water now due to 13 water well projects recently completed as part of the Iraq Reconstruction Program. The U.S. Army Corps of Engineers (USACE) began the well project initiative last year and completed it last March.



Each one of these 13 projects consisted of construction of deep water wells; supply of generators and submersible pumps; constructing a concrete and steel water tank; supplying and installing the water pipe line; construction of water taps; and expansion of the distribution system.

Iraqi children enjoying the availability of new water.

"Kurdistan is suffering from a shortage of clean water and lack of water sources and water pipe," said Younis Talib, an Iraqi electrical engineer employed in the USACE Gulf Region North's Erbil Resident Office.

"This project is one of many that are essential to solve water problems in the Erbil Province," added Talib. According to the engineer, some of these villages were depending on spring sources for water. Others relied on water delivery by trucks, or personally carrying water containers in their cars for many miles.

# Training Center Construction Underway



1st Lt. Dan Pitchford, an explosive ordnance disposal platoon leader with the 79th Ordnance Battalion, prepares C-4 explosive to demolish an abandoned building in southern Baghdad. The building was demolished to clear room for a range to be used to train Iraqi National Police. In addition to the range, the facility will have a soccer field, a military operations in urban terrain practice area, traffic control lanes and an entry control point. The project costs \$1.8 million. (Photo by Pfc. Nathaniel Smith)

### Nature Iraq Announces New Book



Nature Iraq, in a joint project with BirdLife International and with the support of the Canada-Iraq Marshland Initiative, is announcing the release of its new book, *Birds of Iraq*. The book, written in Arabic, will be released to the public this August in Amman, Jordan.

Birds of Iraq contains over 200 birds that are seen within the borders of Iraq, some which are seen nowhere else in the world. It represents the first major effort in many years to document Iraq's birds resources and habitats.

### Shaping a New World

Photos by U.S. Navy MC2 Elisandro Diaz





Children from the Al Watan primary school in Baghdad participated in a healing arts project titled Shaping a New World, organized by health affairs personnel from the Multi-National Security Transition Command – Iraq.

The purpose of the interactive activity was to demonstrate how people from different cultures, faiths and languages can make the world a better place by working together. The children modeled toys and various objects out of clay which were combined at the end to form a single sculpture representing the globe.





### In the News...

- Iraqi universities are being furnished with Internet services as the Ministry of Higher Education and Scientific Research plans to link the country's science centers electronically. Technicians were setting up 155 Internet centers to increase at universities across the country. The ministry is also establishing an intranet system. (Azzaman)
- A Colorado energy consultancy firm, HIS, stated that Iraq's oil reserves were about 215 billion barrels about double earlier estimates. This would make Iraq a giant oil power, second only to Saudi Arabia. If the estimates prove true, Iraq's potential would outstrip its other neighbor Iran, which sits atop about 136 billion barrels of oil. (*Time Magazine*)
- •The Iraqi Kurdish regional government and a Dubai firm are to build a \$400 million "media city" in Arbil. Under the deal to create the Arbil City Media Company, the regional government will have a 60 per cent stake and the Dubai sound TV and Cinema Production company a 40 per cent stake. The complex will include television studios, hotels, shops and housing. (Reuters)
- Wassit University held a symposium on post-March 2003 Iraqi media at the Mahdi al-Makhzoumi Hall in the Faculty of Education. The symposium, entitled 'Post-March 2003 media,' discussed the performance of visual, printed and audio media in the aftermath of the collapse of the former regime, and their political and social implications for the Iraq. (Voices of Iraq)
- The Russian government is throwing its support behind Lukoil's ambition to become the first big international energy group to develop a major Iraqi oil field. Lukoil has spent \$20m to train 1000-2000 Iraqi oil field engineers in Russian fields, put another 100 through Russian universities and provide equipment for Iraq's oil industry. (Financial Times)



Signs in the Baghdad International Airport mark the way for passengers navigating the terminals. Baghdad International Airport currently has between 18 and 24 flights transporting more than 1,000 passengers daily to destinations inside and outside the country. (Photo by Norris Jones)



### **Towing the Line**



Iraqi laborers erect a steel power transmission tower to hold 132kv overhead power lines for a U.S. Army Corps of Engineer project near Al Nasiriyah, Iraq. "The new electrical line will ease the overloaded condition on the existing power line and will supply power to the Nasiriyah Water Treatment Planet and several local neighborhoods," said Lew Tyler, Gulf Region South project manager. (Photo by Mohammed Aliwi)

### Learn More About IDP





http://www.iraqdevelopmentprogram.org/

## Emergency Electricity Reconstruction Project Loan Agreement Signing



The World Bank, represented by Daniela Gressani, Regional Vice President, Middle East and North Africa, and the Government of Iraq, represented by Minister of Finance Baker Solagh Jabr Al-Zubaidi, sign a \$124 million credit agreement to restore the base load generating capacity of the Hartha Power Station. (World Bank Photo)

### For more info:

http://web.worldbank.org/WBSITE/EXTERNAL/COUNTRIES/MENAE XT/IRAQEXTN/0,,contentMDK:21301454~menuPK:313124~pagePK:2865066~piPK:2865079~theSitePK:313105,00.html

# Profile: Ryan C. Crocker U.S. Ambassador, Iraq

Ryan Crocker was confirmed as Ambassador to Iraq on March 7, 2007. He assumed Chief of Mission duties at the U.S. Embassy in Baghdad on March 29, 2007 after serving as U.S. Ambassador to Pakistan from October 2004 to March, 2007.

He served previously as the International Affairs Advisor at the National War College, where he joined the faculty in 2003. From May to August 2003, he was in Baghdad as the first Director of Governance for the Coalition Provisional Authority.



He was Deputy Assistant Secretary of State for Near Eastern Affairs from August 2001 to May 2003, and served previously as Ambassador to Syria (1998-2001), Ambassador to Kuwait (1994-1997) and Ambassador to Lebanon (1990-1993).

Since joining the Foreign Service in 1971, he also has had assignments in Iran, Qatar, Iraq and Egypt, as well as Washington. He was assigned to the American Embassy in Beirut during the Israeli invasion of Lebanon in 1982 and the bombings of the embassy and the Marine barracks in 1983.

He grew up in an Air Force family, attending schools in Morocco, Canada and Turkey, as well as the U.S. He received a B.A. in English in 1971 and an honorary Doctor of Laws degree in 2001 from Whitman College (Washington).

Ambassador Crocker received the Presidential Distinguished Service Award in 1994, the Department of Defense Medal for Distinguished Civilian Service in 1997 and the Presidential Meritorious Service Award in 1999 and 2003. He also holds the State Department Distinguished Honor Award, Award for Valor, three Superior Honor Awards and the American Foreign Service Association Rivkin Award.

In January 2002, he was sent to Afghanistan to reopen the American Embassy in Kabul. He subsequently received the Robert C. Frasure Memorial Award for "exceptional courage and leadership" in Afghanistan.

In September 2004, President Bush conferred on him the personal rank of Career Ambassador, the highest in the Foreign Service.

For information on the U.S. Embassy Baghdad, Iraq:

http://iraq.usembassy.gov/



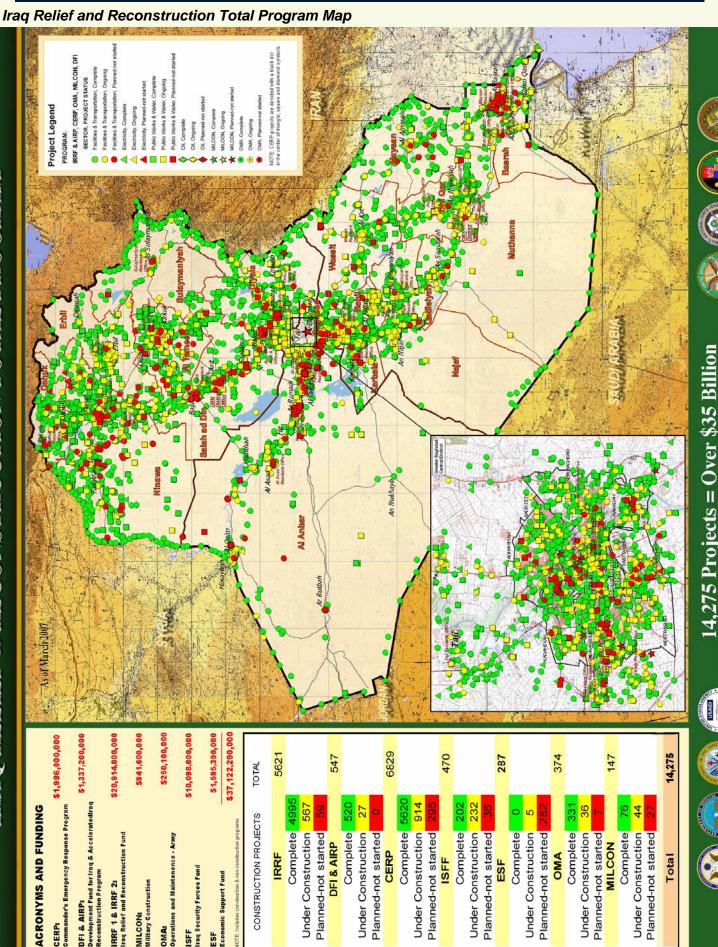
### International Society of Iraqi Scientists Hosts Website

About ISS: According to information found on its homepage, the ISS is a non-profit and global scientific organization established to create and maintain communications, disseminate and promote research information, and foster scientific

collaboration among Iraqi scientists and interested organizations.

View the ISS website: http://www.issiraq.org/

# IRAQ RELIEF & RECONSTRUCTION TOTAL PROGRAM



(Including over \$10B for training & equipping Iraq Security Forces)

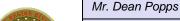
### A Reconstruction Partnership



Office of the Assistant Secretary of the Army (ASA) for Acquisition, Logistics and Technology (ALT)

https://webportal.saalt.army.mil/main/aae.htm

Assistant Secretary: *The Honorable Claude M. Bolton, Jr.*Principal Deputy to the ASA (ALT)/Director of Iraq Reconstruction and Program Management:





US Army Corps of Engineers - Gulf Region Division <a href="http://www.grd.usace.army.mil/index.html">http://www.grd.usace.army.mil/index.html</a> Commanding General: Brig. Gen. Michael J. Walsh, USA

### Joint Contracting Command - Iraq/Afghanistan http://www.rebuilding-iraq.net

JCC-IA provides responsive operational contracting support to the Chief of Mission and Multi-National Corps - Iraq to efficiently acquire vital supplies, services and construction in support of the Coalition Forces and the relief and reconstruction of Iraq.

Commander: Maj. Gen. Darryl A. Scott, USAF



Office of the Assistant Deputy Assistant Secretary of the Army (Policy and Procurement), Iraq DASA(P&P)-I provides the necessary administrative and contracting support to the Chief of Mission, JCCI-I/A, GRD, Multi-National Forces, and supports the humanitarian relief, reconstruction, and security of Iraq.

ADASA(P&P)-I: Mr. Lee Thompson

### U.S. Department of State <a href="http://www.state.gov">http://www.state.gov</a>

The State Dept. represents the U.S. overseas and conveys U.S. policies to foreign governments and international organizations through American embassies and consulates in foreign countries and diplomatic missions. The department negotiates and concludes agreements and treaties and coordinates and supports international activities of other U.S. agencies. It also hosts official visits, leads interagency coordination and manages the allocation of resources. http://www.state.gov/



### U.S. Agency for International Development <a href="http://www.usaid.gov/iraq">http://www.usaid.gov/iraq</a>

USAID is an independent federal government agency that receives overall foreign policy guidance from the Secretary of State. USAID supports long-term and equitable economic growth and advances U.S. foreign policy objectives by supporting: economic growth, agriculture and trade; global health; and, democracy, conflict prevention and humanitarian assistance.



### For further Iraq reconstruction, transition, and sustainment information:

U.S. Department of Commerce: http://www.export.gov/iraq

U.S. Embassy in Iraq: http://iraq.usembassy.gov

U.S. Central Command: http://www.centcom.mil/sites/uscentcom2/default.aspx

Multi-National Force – Iraq: <a href="http://www.mnf-iraq.com">http://www.mnf-iraq.com</a>

Multi-National Security Transition Command – Iraq: http://www.mnstci.iraq.centcom.mil/



# Interested in receiving the publication weekly via email? To subscribe to the newsletter or send comments, please email us at: <a href="mailto:irr@hqda.army.mil">irr@hqda.army.mil</a>

### Iraq Reconstruction Report Contacts

Strategic Communications Director (ASA/ALT) Chief, Public Affairs, Gulf Region Division HQ USACE Public Affairs Editor/Writer Metrics Manager Howie Lind, (703) 696-1423 Grant Sattler, (540) 665-1233 Doug Garman, (202) 761-1806 Ron Eschmann John Daley

The Iraq Reconstruction Report is compiled and published by the Office of the Assistant Secretary of the Army (Acquisition, Logistics, & Technology), Arlington, VA, in conjunction with the U.S. Army Corps of Engineers. The views and opinions expressed are not necessarily those of the Department of the Army. Unless otherwise indicated (and except for "by permission" or copyright items), material may be reprinted provided credit is given to the author and organization. Past IRU issues can be found at: