



Base, California.

downrange.

and course director of ATLS.

patient assessments.

then lives would be lost."

Feldt emphasized that the It is to provide non-surgical



DGMC pharmacy temporarily closed; BX open

60th Air Mobility Wing Public Affairs

TRAVIS AIR FORCE BASE, Calif. — Effective March 8, the David Grant USAF to picking up medication. Medical Center hospital pharmacv is temporarily closed to patients.

The BX Pharmacy will remain open. Call 707-423-7657 or utilize the MHS the BX Pharmacy

Genesis Patient Portal messaging function at https://patientportal.mhsgenesis. health.mil/ to activate prescriptions prior

Drop off hardcopy prescriptions for controlled substances at the BX Pharma- cility is closed weekends, federal holicy. All prescriptions will be picked-up at days, Air Mobility Command family days

Refill procedures will remain the same. Turn around time for prescription refills is four days.

The BX Pharmacy hours are 8 a.m. to 5 p.m. Monday through Friday. The faand training days.

The ScriptCenter kiosk hours: are 7:30 a.m. to 6 p.m. Monday through Friday and 9 a.m. to 5 p.m. Saturday.

DGMC is supporting FEMA with the COVID-19 vaccination efforts in several states across the county.

Follow DGMC on Facebook, Twitter and Instagram at @dgmcofficial.

DOD identifies more troops to help with vaccine

C. Todd Lopez DEPARTMENT OF DEFENSE NEWS

WASHINGTON, D.C. - The Defense Department has identified additional personnel authorized to support the Federal Emergency Management Agency bers are deployed now in 17 in administering COVID-19 vaccinations at community vaccination centers around the country.

"The secretary authorized an additional 10 Type 2 teams for future FEMA support," said Pentagon Press Secretary John F. Kirby during a briefing yesterday.

FEMA has asked the Defense Department for as many as 50 Type 1 teams to support community vaccination centers, as well as 50 Type 2 teams. A Type 1 team is made up of 222 service members, and can adminis- a day. ter about 6,000 vaccinations a day, while a Type 2 team is made up of 139 service members and can administer about 3,000 vaccinations a day. The department is also staffing 25-person teams as well in some locations.

duty service members have been identified by the Defense Department to support COVID-19 vaccination centers, though not all of those personnel have deployed yet as part of a team.

Just over 2,200 service memteams to California, New Jersey, Texas, New York, the U.S. Virgin Islands, Pennsylvania, Florida, Illinois and North Carolina. Those teams are made up from service members from the Army, Navy, Air Force and Marine Corps.

In the coming weeks, Kirby said, additional teams – about 444 service members – will deploy to both Ohio and Georgia to support vaccination efforts in those states. Together, they will be able to provide around 12.000 vaccinations

The first community vaccination center to be supported by U.S. military personnel opened in mid-February at California State University in Los Angeles. At that location, 222 soldiers provide vaccination support, and are able to Right now, about 6,235 active offer 6,000 vaccinations a day.



FEMA photo/Jocelyn Augustino

Soldiers supporting a Miami-Dade community vaccination center fill syringes with COVID-19 vaccine, March 2 in Miami, Florida.

Tailwind

Travis AFB, Calif. | 60th Air Mobility Wing

Air Force

Col. Corey A. Simmons 60th Air Mobility Wing commander

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On the cover

A group of women assigned to the 60th Air Mobility Wing pose for a photo ahead of International Women's Day Feb. 26 at Travis Air Force Base, California.

U.S. Air Force photo/Chustine Minoda





Service members prep to face advanced trauma

Airman 1st Class Alexander Merchak 60TH AIR MOBILITY WING PUBLIC AFFAIRS

TRAVIS AIR FORCE BASE, Calif. — Nine service members participated in Advanced Trauma Life Support training course March 3-4 at David Grant USAF Medical Center at Travis Air Force

ATLS is designed to teach non-surgical specialties how to effectively provide on-site care to severely injured patients

"By providing this course at David Grant, we are directly impacting the quality and quantity of military medical personnel that are able to deploy around the world to support contingency operations," said Lt. Col. Brent Feldt, 60th Surgical Operations Squadron, chief of head and neck surgery

The course simulated treating traumatic injuries as well as included participation in skill stations and conducting

"This training teaches you to assess the patients and deliver those lifesaving interventions," said Capt. Maggie Spruce, 60th Surgical Operations Squadron general surgery resident. If you didn't have it,

training is not to prepare military medical professionals for common surgical operations.



U.S. Air Force Capt. Maggie Spruce, center, 60th Surgical Operations Squadron, general surgery resident; Capt. Richard Trevino, left, 60th Healthcare Operations Squadron, family medicine resident; and Capt. Joel Reimer 60th HCOS, family medicine resident, position a mannequin March 4, 2021 at Travis Air Force Base, California. Nine service members participated in an Advanced Traumatic Life Support training course at David Grant USAF Medical Center. ATLS equips different specialties in the medical field with the skills to treat traumatic injuries.

specialties with the tools to save lives downrange.

"You don't need me to do your tonsillectomy at Travis; you can go to Vacaville or Fairfield and get your tonsils removed. You need me to go to

Afghanistan and save your life with surgeons from Universi- mandatory readiness item. when you're shot in the neck," Feldt said.

David Grant USAF Medical Center adopted ATLS training from the American College of Surgeons and partnered

ty of California, San Francisco; Upon completing the course, University of California, Davis; and Kaiser Permanente Vacaville Medical Center to ensure four years and are able to mainthe success of the course.

The ATLS training is a

service members receive a certificate of completion valid for tain a current deployment status.



Name: Staff Sgt. Jana Salgado.

Unit: 50th Dental Squadron.

Duty title: Dental assistant.

Hometown: Sanger, California. Time in service: Four years.

Family: Spouse, Staff Sgt. Jose Salgado Rivera; daughter, Zariyah.

What are your goals? Working toward being a tech school instructor.

What are your hobbies?

Spending time with my daughter and husband.

What is your greatest achievement? Earning my bachelor's degree and C-Best certificate for

teaching.

349th AMW Airmen take shot at vaccine



Courtesy photo

U.S. Air Force Tech. Sgt. Lisa Gonzales-Marin. 349th Aerospace Medical Squadron medical technician. administers a COVID-19 vaccination to U.S. Air Force Master Sgt. Julian Recendez, 349th Force Support Squadron training manager, at David Grant USAF Medical Center Feb. 26 at Travis Air Force Base, California. Reserve citizen Airmen from the 349th Air Mobility Wing received their first COVID-19 vaccine during the March drill weekend. Each member receiving the vaccine was monitored for development of side effects and waited 15 minutes after getting the vaccine before they were allowed to leave. The two-dose vaccine was recently approved by the Food and Drug Administration under an emergency use authorization and are currently offered to Defense Department personnel on a voluntary basis. Reservists receiving the Moderna COVID-19 vaccine will receive their second dosage 28 days after receiving the first dosage.

Service considers future of energy efficiency

Corrie Poland AIR FORCE OPERATIONAL ENERGY

WASHINGTON, D.C. — At Symposium, the Air Force Association held a panel on Feb. 23 with Department of the Air Force senior leaders titled "No Fuel, No Fight: The Future of Warfighting Energy Requirements.'

el was to discuss the inherent secretary of the Air Force for [fuel] supply chains and other

vulnerabilities fuel and ener- science, technology and en- energy sources. The places we gy present to troops, and plans to mitigate associated risks. streamline operations, and dethis year's Virtual Air Warfare crease carbon release as part of the Secretary of Defense's climate change policy.

Hosted by the executive vice president of Air Force Association and retired Air Force Maj. Gen. Doug Raaberg, the panel included Kris-The purpose of the pan- ten Baldwin, deputy assistant

gineering; Roberto Guerre- will be operating from will be ro, deputy assistant secretary more dispersed than we have of the Air Force for operation- operated from in the past, esal energy; Joseph McDade Jr., assistant deputy chief of staff for plans and programs; and retired Air Force Lt. Gen. Anthony Rock, senior advisor to NextEra Energy for defense ergy efficiency, from buildaffairs.

"We know our peer competitors will be challenging our

pecially in the Pacific," said Guerrero, referencing the need to optimize mission execution and planning.

The panel covered how ening more resilient installations and reducing the demand of aviation fuel to mitigating the

See ENERGY Page 20

PT test pushed to July



WASHINGTON — Physical fitness assessments will now resume for Airmen on July 1.

Testing was initially delayed from October 2020 to April 2021 to ensure the health and safety of Airmen during the COVID-19 pandemic and to ensure social distancing practices remained in place.

When assessments resume, the three-component fitness test (1.5 mile run, 1 minute of pushups and sit-ups) will be reset with scores calculated on a new three component scoring table. In addition, work is underway to separate scoring into five-year age groups as opposed to the previous ten – for example, age groups will start at <25, 25-29 years old, 30-34, years old, etc.

These changes come in addition to other modifications to the physical fitness assessment

In December 2020, the waist measurement as a point-driven component of the fitness assessment test was removed. It will still be administered to determine

See TEST Page 15

Road construction

FAIRFIELD, Calif. — The City of Fairfield has authorized road work beginning earlier this month to widen and install a median along Clay Bank Road in Fairfield, California.

The area affected is in the intersection of Clay Bank Road and Horizon Drive. The daily hours of construction are 7 a.m. to 5 p.m. The road work is estimated for completion June 30.

> - 60th Air Mobility Wing Public Affairs



U.S. Airmen from the 821st Contingency Response Group prepare to offload a pallet of bottled water Feb. 19 at Galveston, Texas. A team of 30 Airmen traveled from California to Texas to support the Federal Emergency Management Agency request for assistance to airlift 64 tons of bottled water to storm-ravaged areas of Texas.



Master Sgt. Liliana Moreno 621ST CONTINGENCY RESPONSE WING PUBLIC AFFAIRS

Storm Uri.

eral Emergency Management mand.

On the evening of Feb. 18, the CRT departed via a C-17 Globemaster III from the 21st Airlift Squadron out of Travis AFB. During the week-long



U.S. Air Force phot

CRG Airmen support relief efforts after storm in Texas

TRAVIS AIR FORCE BASE. Calif. — A team of 30 Airmen from the 821st Contingency Response Group at Travis Air Force Base, California, deployed to Naval Air Station Joint Reserve Base Fort Worth, Texas, Feb. 18-24 to supplement relief efforts following Winter

The winter storm affected several states across the U.S. when it hit in mid-February, with severe impacts to southern states that don't normally experience the extreme temperatures or snow and ice. Followmobilized at the request of civil authorities to support the Fed-Agency and U.S. Northern Com-

mission, CR Airmen worked partners as well as the Texas Task Force 1 and TX-TF2. In total. the team load planned and prepared cargo for airlift on 19 missions to deliver approximately 2.1 million bottles of water to various locations across Texas. Airmen also assisted with water truck downloads, pallet buildup, weighing and cargo yard management.

"I was really excited and proud to be a part of this mission and go help people," said Master Sgt. Nova Noon, 821st Contingency Response Squadron contingency response team chief. "As soon as I found out it was a real-world mission. I didn't have ing the storm, CR Airmen were to hesitate or get any more details. I said, 'Yes. 100 percent. I am in!"

Noon said it was great to see everyone work together in a very uncertain environment, where details regarding how much water was coming in and where it was going to, emerged only the afternoon prior each dav

"During our longest days, I alongside Guard and Reserve had to pull people away from the flightline and make them stop working for their own safety, and for everybody's safety because everyone was so driven to keep working even after extremely long shifts," he said. "There wasn't a day that went by where we were concerned about how late we were going to work or how much more there was to do. All that was on everyone's mind was getting the mission moved."

Col. William Wade, the 821st Contingency Group commander, emphasized the importance റെ contingency response Airmen and their readiness nearing the conclusion of the team's support.

"We are proud of our Airmen, our mission and the strategic options we bring senior leaders," he said. We found our recent mission to Texas to help fellow Americans during their time of need especially rewarding. Whether humanitarian or combat support, contingency response Airmen are ready."

Exchange offers Airmen discount on tax prep

Nguyen Ai Vy Tran ARMY & AIR FORCE EXCHANGE SERVICE PUBLIC AFFAIRS

TRAVIS AIR FORCE. Camake the filing season less taxing by working with H&R Block to provide tax preparation services to military mem- to help," said Phonda Bishop, 10% discount at select locations worldwide.

H&R Block at the Travis Exchange is offering:

view program in which H&R Block reviews last year's returns to determine whether filers are entitled to additional money that was not claimed.

• One-hundred percent accuracy guarantee in the event of an audit.

• In the event of an error, lif. — The Army & Air Force H&R Block will pay the penal-Exchange Service is helping ty and interest at no additional cost to the filer.

"Filing taxes can be daunting, but the Exchange is here bers and their families at a Travis Exchange general manager. "These professionals are military experts and trained In addition to the discount, to assist with Exchange shoppers' tax preparation needs."

The discount is also avail-• A free second-look tax re- able to all authorized Exchange shoppers, including Veterans with service-connected disabilities and eligible caregivers.

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6 TAILWIND

March 12, 2021



Staff Sgt. Sarah Brice 621ST CONTINGENCY RESPONSE WING

PUBLIC AFFAIRS

il Raiders.

ties.

hurst, New Jersey.

environments.

needed in the future."

Phoenix Spark Lab repairs firetruck for 5 cents

Nick DeCicco 60TH AIR MOBILITY WING

BASE. Calif.— For only 5 cents, Travis Air Force Base's Phoenix Spark Lab used its 3D printers March 2 to replace a line. damaged part for a base firetruck and return it to the inventory in one day.

By 3D printing the part, rather than ordering a replacement, the base saved upward of \$2,700, according to Senior Master Sgt. Phil Edwards, Phoenix Spark Lab superintendent. He said the members of the lab used only 5 cents worth of plastic.

The quick-turn approach

more rapidly to service. By put- many things, including this ting out the singular logistical TRAVIS AIR FORCE fire, the Spark Cell bolstered the fire department's ability to protect against potential damages to aircraft on the flight

> The damaged part helps control the pressure of the flow of a truck's fire retardant. The gear had been stripped, diminishing its ability to control the pressure, Edwards said.

> "It's a pretty special truck because it has the capability to shoot a big wall of fire retardant," Edwards said.

Jesse Jimenez, 60th Logistics Readiness Squadron mobile equipment metal mechanthrough 3D printing also ic, said that while his shop

enabled the firetruck to return is capable of manufacturing part, custom-making this piece would have been time consuming

> "We were going to create it out of metal." Jimenez said. "We have a plasma cutting table. We would've had to file each tooth accordingly."

> Jimenez said the gear has 62 teeth, which would have been "very tedious" to cut individually. He said creating a new gear from metal and cutting it would have taken at least two to three days, but 3D printing the piece got the truck back in service the next day.

"There's many ways to skin a cat, but this would be the best

See FIRETRUCK Page 12



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U.S. Air Force Staff Sgt. Max Estrada, 60th Air Mobility Wing noncommissioned officer of agile manufacturing, creates a replacement gear for a base firetruck using 3D printing March 2 at Travis Air Force Base, California, By using 3D printing, Estrada was able to replace the damaged part for only five cents and return the firetruck to inventory in one day.





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CENTURY 21

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CRW receives its first dedicated religious team

JOINT BASE MCGUIRE-The 621st Contingency Response Wing recently welcomed two new Airmen, whose purpose is to support the pillar of spiritual resiliency for Dev-

The duo is known as a religious support team, and their mission is to provide support, which comes in the form of crisis counseling, family-related counseling, morale-building events, among other capabili-

"A lot of what we do is let heard," said U.S. Air Force Maj. Mark Edelstein, 621st

percent confidentiality; there are no exceptions."

The job of the RST is specialized in its requirements. The members were selected for DIX-LAKEHURST, N.J. — the CRW based on their deployment experience, marriage and family background, and the ability to work in a high-operations tempo, which falls in line with the wing's constant exercises, real-world response operations and global partnership exchanges.

> "It's all about being an embedded RST so we can be available just to the 621st CRW." said U.S. Air Force Master Sgt. Eulalia Gomez, 621st CRW religious affairs specialist.

Prior to the RST's arrivpeople talk and let them be al, chaplains from the host wings at Travis Air Force Base, California, and Joint Base CRW chaplain. "We bring 100 McGuire-Dix-Lakehurst, New



U.S. Air Force photo/Staff Sgt. Sarah Brice

Members of the 621st Contingency Response Wing religious support team, both on the left, strike up a conversation with contingency response Airmen March 3 at Joint Base McGuire-Dix-Lakehurst, New Jersey.

Jersey, had to fill in to provide spiritual wellness as the RST occasional support for Devil plans to travel with CR Airmen Raider Airmen. With this new on their missions. In the month team arises a new capacity for of March, the RST – currently

residing at JBMDL - will fly to Travis AFB to visit the Airmen, and provide support during a Joint Readiness Training Center exercise at the Alexandria International Airport in Louisiana. They will conclude the month by observing how Devil Raiders operate during Exercise Turbo Distribution in Mississippi.

"We definitely hit the ground running," said Gomez about how busy the RST is. "I feel already that the need [for us] is there."

The Religious Support Team is currently a one-year, fulltime position recruited through the Air Force Reserve Command with the goal of creating a more permanent position within the 621st CRW on Travis AFB and JBMDL.

Support teams train for deployed environments

Master Sgt. Ashley Hyatt

U.S. AIR FORCE EXPEDITIONARY CENTER PUBLIC AFFAIRS

JOINT BASE MCGUIRE-DIX-LAKEHURST, N.J. -The first iteration of the Fieldcraft Chaplain Corps Course began March 1-5, 2021, at the U.S. Air Force Expeditionary Operations School collocated with the U.S. Air Force Expeditionary Center headquarters at Joint Base McGuire-Dix-Lake-

This 5-day pre-deployment course better prepares chaplains and religious affairs Airmen for their duties in deployed

"The students learn how to respond best with mass casualties in future potential nearpeer conflicts," said Lt. Col. Greg Jans, U.S. Air Force Expeditionary Center staff chaplain. "This course will help us not only where we are deploying to, but for where we may be

classroom instruction and ends with a field training exercise where the religious affairs

students get more familiar with their weapons while providing protection to their chaplains in a hostile environment.

"The religious affairs Airman is the eyes and ears of the chaplain and even their shield," said Senior Master Sgt. Jennifer Abel, religious affairs senior enlisted leader of U.S. Air Forces Central Command. "Chaplains can't carry weapons, so it's the enlisted role to have that protection."

Airmen in the chaplain corps who have been tasked with a deployment have first priority at getting a seat in FC-HC, but discussions are being held to determine how to train as many Airmen as possible.

"The long term vision for this course is that all Total Force Airmen in the chaplain corps will someday have the benefit of this training," explained Jans. "We will decide in the next few months how many iterations we will have in the next fiscal year. The training begins with The chaplain corps is working hard to see how we are going to

See SUPPORT Page 18



during the German guards'

shift change. He spent near-

ly six months as a POW that

four boys. Out of the seven chil-

dren, six are local in Colorado

er as a family with their chil-

dren, grandchildren and great

grandchildren to celebrate

Thanksgiving, but like many

to spend this past Thanksgiv-

other families, the Becks had

"Everything was all messed

The Becks were among the

up. We always have every-

body come in, but this year we

didn't," said Beck. "I just told

first 85 and older enrolled ben-

eficiaries notified by Evans

Army Community Hospital

Jan. 27, 2021, using an Audio-

CARE message from the Col-

orado Military Health System

Access to Care Line with in-

structions to book an appoint-

ment for the COVID-19 vaccine.

75 and up will soon receive an

AudioCARE message and a let-

ter from the Fort Carson De-

partment of Public Health de-

Enrolled beneficiaries age

the kids don't come."

Every year they get togeth-

The Becks have seven chil-

winter

Springs.

WWII soldier, wife receive COVID-19 vaccine



U.S. Army photo/Emily Klinkenborg

Retired Army Sgt. 1st Class Edwin Beck receives his initial dose of the Moderna COVID-19 vaccine Jan. 29 at the Fort Carson William "Bill" Reed Special Events Center in Colorado from Spc. Rachel Broussard, a combat medic with 3rd Armor Brigade Combat Team, 4th Infantry Division.



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Emily Klinkenborg

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FORT CARSON. Colo. -It's not every day a Soldier has dren together - three girls and the opportunity to meet a member of the greatest generation.

Retired Army Sgt. 1st Class Edwin Beck, a World War II prisoner of war, and his wife, Fay, arrived at the SEC Jan. 29, 2021, to receive their initial doses of the Moderna COV-ID-19 vaccine.

Beck's arrival signals a new phase of Fort Carson's COV- ing alone. ID-19 vaccination efforts for **TRICARE** beneficiaries 75 and older

"They called me the other day saying they had openings and told us to come in at 11 o'clock. We had about five different calls come in to remind us," said Edwin Beck. "We'd been waiting for this moment."

Beck, a native of Pennsylvania, joined the Army in 1943 and was assigned to the 106th Infantry Division, 422nd Regiment, when he was captured by the Germans on Dec. 19, 1944, at the beginning of the Battle of the Bulge during World War II.

The American prisoners were forced to travel by foot and box car for several days tailing how to schedule their in the snow before arriving COVID-19 vaccine appointat Stalag IV G, a labor camp ment. Phone numbers and near the city of Oschatz, Ger- mailing addresses must be upmany. Russian and British sol- dated to ensure information on diers were also imprisoned at file is accurate. the camp.

"One of the Russian prison- ing the COVID-19 vaccine to ers had a pair of wire cutters national critical capabilities so I asked for them," said Beck. and Soldiers preparing to de-I said I'm going home."

ican prisoners, escaped the initial phases.



"One of my friends asked what ploy outside of the continental I was going to do with them and U.S. as outlined in Phase 1B of

the DOD Vaccine Distribution Beck, and two other Amer- Plan, as well as recipients from







Brown aims to alter Air Force culture

intentions or pulls punches.

riched. He wants the best and most unvarnished information. Most of all, he wants to win. Which is why, one day early in

seat on the side.

said in explaining his seat selection.

"We're all in it for the same thing – making it better for the Air Force. If there's too much deference you don't get the dialogue. People will tell you what they

U.S. Air Force photo/Staff Sgt. Flora J. McCutcheor

Air Force Chief of Staff Gen. Charles Q. Brown Jr. meets Feb. 17 with Airmen of the 319th Reconnaissance Wing at Grand Forks Air Force Base, North Dakota. The Airmen were nominated by their leadership, leading by example and for exceptional work in their duties.

Charles Pope

SECRETARY OF THE AIR FORCE PUBLIC AFFAIRS

ARLINGTON, Va. - Air Force Chief of Staff Gen. Charles Q. Brown, Jr. rarely disguises his

his tenure, he arrived at a Pentagon conference room and rather than taking a seat at the head of the table as is custom, he picked a

"At first it confused the heck out of people," Brown said recently in a wide-ranging interview to discuss his approach to the job, his methods and expectations. He also discussed the progress so far meeting requirements of "accelerate change or lose," his philosophical blueprint for what the Air Force must do to succeed. "I see myself as an action officer just like they see themselves and I like having more of a roundtable atmosphere," Brown

think you want to hear. What I really want to hear is all the various feedback."

Now, more than six months since becoming the Air Force's highest-ranking uniformed officer. Brown continues to press his strategy for ensuring the Air He wants to go fast. He wants Force meets every mission, ev-Airmen to succeed and feel en- ery time. He's focused on ensuring the Air Force successfully reshapes itself to satisfy the National Defense Strategy's requirements while nurturing an environment that rewards ambition, innovation and excellence while repelling sexual harassment, racial inequality and extremist ideologies.

Brown's plan for achieving all of this is included in the document "Accelerate Change or Lose" he released in August soon after becoming Chief of Staff. In December, he released a more detailed collection of "Action Orders" for how best to achieve those goals.

None of it is easy, Brown acknowledges.

To achieve the goals requires new technology, a rethinking of how the Air Force operates and in some cases organizing and shifting deeply ingrained cultural practices across the organization.

But, he says, the Air Force and the nation have no choice.

See CULTURE Page 15



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Vignettes celebrate International Women's Day

U.S. Air Force photos by Chustine Minoda

6

























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A Travis Air Force Base, California, firetruck awaits repairs on a gear using 3D printing March 2 at Travis Air Force Base, California.



Culture

From Page 9

"Our Air Force must accelerate change to control and exploit the air domain to the standard the Nation expects and requires from us. If we don't change – if we fail to adapt – we risk losing the certainty with which we have defended our national interests for decades," Brown writes in "Accelerate Change or Lose."

The "Action Orders" provide a pathway and are hooked to four priorities. The first emphasizes the Air Force's mission to "recruit, assess, educate, train, experience, develop, and retain Airmen;" the second calls for a "tune up" of the service's bureaucracy to make it faster, more efficient and focused.

The third priority requires the Air Force "to fully understand our competitors" and to adapt its decision-making, doctrine, capabilities and tactics with U.S. competition in mind. China is mentioned by name, illustrating the shift to great power competition and a geographic change in focus as well.

The final priority is called "design implementation," a dense says his highest priority is reach their full potential.



U.S. Air Force photo/Staff Sgt. Sergio A. Gamboa

Air Force Chief of Staff Gen. Charles Q. Brown, Jr. speaks during the 2019 MacKay Trophy presentation ceremony Feb. 18 at Davis-Monthan Air Force Base, Arizona.

term that essentially means re- serving, supporting and susconsidering the way the Air Force decides what the future dent, he said, the first directive might bring and how best to orga- in his December document nize, train and equip the force to Action Order A – is focused on meet that anticipated threat.

"We need to identify systems and programs that are outdated and/or unaffordable to make way for capabilities that will make us competitive in the future highend fight," Brown states in Action Order D.

Like his predecessors, Brown

taining Airmen. It's no acci-Airmen.

"I want to create an environment where all Airmen can reach their full potential. That's what they expect," Brown said in the interview. "Parents, aunts and uncles, brothers and sisters send young people to our Air Force and what they expect is they will

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Test

From Page 4 compliance with body com-

position standards, as required by Department of Defense Instruction 1308.3.

As testing resumes, scores earned on the three-component fitness test will be redistributed. Final decisions on percentage component breakdowns will become available in June.

Additionally, the Air Force Fitness Working Group has explored alternatives to the testing components and scoring measures. As mentioned by Chief of Staff of the Air Force Gen. Charles O. Brown, Jr. in December, there are on-going studies and reviews to determine a list of alternative strength and cardio components for the physical fitness assessment. For example, some alternative options being explored for the current com-

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Run, row ergometry, planks, burpees and other alternatives.

If necessary, commanders may delay official fitness assessments beyond July based on the recommendation of local public health officials, the continuation of closed fitness centers and extended statewide restriction of movement and gatherings.

"We are also conducting a holistic review of policies associated with the physical fitness assessment program to determine if they are still a good fit for today's Air Force," said Lt. Gen. Brian Kelly, Air Force deputy chief of staff for manpower, personnel and services. "This includes a review of who's accountable for conducting our testing and how it gets administered."

In addition to scheduled Air Force Fitness Management System maintenance and updates, the Air Force is exploring replacing the sysponents include the 20-meter tem with a newer, more flexi-High Aerobic Multi-shuttle ble application.

Hoppy St. Patrick's Day

2

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TAILWIND 17



PUBLIC NOTICE

INTENT TO PREPARE AN ENVIRONMENTAL ASSESSMENT FOR THE RECONSTRUCTION OF RUNWAY 21R/03L AT TRAVIS AIR FORCE BASE (AFB), SOLANO COUNTY CALIFORNIA

he 60th Air Mobility Wing (60 AMW) at Travis Air Force Base (AFB), California, and the Air Mobility Command (AMC) are proposing to reconstruct Runway 21R/03L to include all facilities inside the hold lines, including pavements, pavement markings, storm drain-age, and airfield lights and signs. The purpose of the proposed reconstruction of Runway 21R/03L at Travis AFB is to correct significant deficiencies in the integrity of the run-way's surface, meet current runway standards, and to facilitate the safe operation of mis ion-required modern aircraft within the land-use constraints in and around the installa-on. Because the Proposed Action would occur in wetlands and potential floodplains, nd has the potential to result in impacts to wetlands, wetland buffers, and potential podplains the action is subject to the requirements and objectives of Executive Orde 1990, Wetlands, as amended and Executive Order 11988, Floodplain Management. A art of the Proposed Action, the USAF is considering Alternative 1 - Reconstruction of RW 21R/03L with a Permanent Batch Plant, Alternative 2 (Preferred Alternative) – Re-construction of RW 21R/03L with a Temporary Batch Plant, Alternative 3 – No Action Alnative. The project area consists of the entire RW 21R/03L and some attached Taxivays to that runway. The actual RW will be reduced in size during this action. Travis AFE ontains approximately 122 acres. Some of which are potential Waters of the United tates regulated under Section 404 of the CWA and 0 acres of Federal Emergency Man ement Agency-delineated floodplains though floodplains occur just outside the Base undary and Union Creek (35.8 acres) flows through the Main Base. Wetland impacts e likely to be temporary considering minimal new impervious areas created during this roposed undertaking. Short-term, temporary impacts would occur to wetlands and wet nd buffers

ne USAF invites the public to provide comments on the proposal and any practicable al rnatives that may reduce these impacts. Comments should be sent within 30 days from te of this publication to Mr. Seth Merdler, (707) 424-7516, seth.merdler@us.af.mil, 60 ES/CEIE, 411 Airmen Dr. Travis AFB, CA 94535. R# 00045279

ublished: March 12, 2021

0900 PUBLIC NOTICES



DRAFT SOCCER FIELD COMPLEX ENVIRONMENTAL ASSESSMENT AND FIND-NG OF NO SIGNIFICANT IMPACT FOR TRAVIS AIR FORCE BASE, CALIFORNIA

terested parties are hereby notified that the United States Air Force, Travis Air Force Base, California has completed a Draft Soccer Field Complex Environmental Assess nent (EA) that resulted in a Finding of No Significant Impact (FONSI). The EA and ONSI documents the proposed action to build a new soccer field within an outdoor track ind to construct a parking lot to support that complex

be Draft EA and FONSI, dated September 2020, are available for review at the follow

Fairfield Civic Center Library
1150 Kentucky Street
Fairfield, California 94533

Suisun City Library 601 Pintail Drive

Vacaville Public Library Cultural Center 1020 Ulatis Drive Vacaville, California 95688

Suisun City, California 94585 Mitchell Memorial Library

510 Travis Boulevard Travis AFB, California 94535

he Draft EA and FONSI can also be obtained at: tps://www.travis.af.mil/Environment/Compliance/

ritten comments and inquiries on the EA and FONSI should be directed to

Mr. Seth Merdler 60th Civil Engineer Squadron 411 Airman Drive, Building 570 Travis AFB, CA 94535

mments may also be faxed to the attention of Mr. Merdler at (707) 424-2948. Emaile mments will not be accepted. The public review and comment period for this EA is 30 ays from the publication date of this Notice of Availability. If you have questions, pleas ontact Mr. Merdler at (707) 424-7516. R# 00045283

blished: March 12, 2021

18 TAILWIND



SUDOKU Tough Previous solution - Medium 2 7 93 3 5 4 6 3 9 6 2 7 8 2 6 3 9 8 To complete Sudoku, fill the board by entering numbers 1 to 9 such 8 4 1 that each row, column and 3x3 box ontains every number uniquely 2 4 6 For many strategies, hints and tips, visit www.sudokuwiki.org 3 If you like Str8ts. Sudoku and other puzzles, check out our books iPhone/iPad Apps and much more or our store at www.str8ts.com The solutions will be published here in the next issue

tary Leave Transfer Program: Maintenance Group; • John Butler, Special Tactics Training Squadron; vis AFB Commissary; cial Operations Force Support Squadron; • David Duncan, 319th Re-Forks AFB; • Rabive Hamilton, Travis AFB Commissary;

Mark



Puzzles



Voluntary Leave Transfer Program

Forks AFB:

Commissary;

The following Travis em- 10th Contracting Squadron; ployees are approved as leave recipients through the Volun-• Rebecca Austria, 60th

• Jaqualynn Cabanlit, Tra-

• Neftaly Clark, 1st Spe-

connaissance Wing, Grand

• Patrick Hodge, United States Transportation Command, Scott AFB; Holmes, tion, call 707-424-1720.

How to beat Str8ts ike Sudoku, no single number can repeat in any row or column. But ... ows and columns are divided by black squares into compartments. These

need to be filled in with numbers that complete a 'straight'. A straight is a se of numbers with no gaps but can be in any order, eg [4,2,3,5]. Clues in black ells remove that number as an option n that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.



• Dina Patterson-Steward,

• Jason Perkins, Grand

• Gina Silva, Air Force

• Jean Sommer, Travis AFB

• Maria Thammasen, 60th

• Dennis Weaver, Air Force

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Congratulations To The Latest Airmen To Complete The First Term Airman Center Course. Alphabetically: Airman 1st Class Joshua Akinlotan, 60th Aircraft Maintenance Squadron; Airman Basic Alex Barrera Reves, 60th Aerial Port Squadron; Airman 1st Class Marvin Casillas, 6th Air Refueling Squadron; Airman Kelacia Cherry, 60th Civil Engineer Squadron; Airman Elle Coughlin, 60th AMXS: Airman Basic Dallas Crowther, 60th AMXS: Airman Andres Del Valle, 60th AMXS; Airman 1st Class Noah Fisher, 60th Maintenance Squadron; Airman 1st Class David Flores, 60th AMXS; Airman 1st Class Nicholle Hamman, 60th CES; Airman Basic Christopher Ortega, 60th AMXS; Airman 1st Class Thomas Roberts, 60th Medical Support Squadron; Airman 1st Class Tyler Rogers, 60th AMXS; Airman Basic Corey Thomas, 60th AMXS: Airman 1st Class Avery Vanderwal. 60th AMXS: and Airman 1st Class Charles Watkins. **60th Operations Support Squadron.**

Support

From Page 7

integrate this course into what we need to do with Readiness NEXT, with FC-HC being a capstone."

The command chaplain of U.S. Air Forces Central Command observed the course to get a firsthand look at the training that religious support teams are receiving before they deploy to his area of responsibility.

"We are proud of the team here that just led the course," said Col. Joel Warren, AFCENT command chaplain. "And we are very excited to see what the future looks like'

Prior to FC-HC, religious support teams received pre-deployment training like most Airmen based on their deployed location, but without the chaplain corps specific lessons.



U.S. Air Force photo/Master Sgt. Ashlev Hvat

Fieldcraft Chaplain Corps Course students seek cover in reponse to a simulated attack during a field training exercise, March 5 at the U.S. Air Force Expeditionary Operations School on Joint Base McGuire-Dix-Lakehurst, New Jersey.

Follow Travis on **TWITTER** at @Travis60AMW



1) Airman 1st Class Bethany Dacus, 911th Aircraft Maintenance Squadron crew chief, poses March 1 after conducting routine maintenance on a C-17 Globemaster III at the Pittsburgh International Airport Air Reserve Station, Pennsylvania. Today, women play many vital roles in accomplishing the U.S. Air Force mission, and their accomplishments and contributions to society are celebrated during the month of March, which was declared Women's History Month by Congress in 1987. 2) An uninstalled General Electric F110-129 jet engine sits in full afterburner while performing functional checks Feb. 17 at the 148th Fighter Wing **Minnesota Air National Guard** Hush House, Duluth, Minnesota. A hush house is an enclosed, noisesuppressed facility used for testing aircraft systems, including propulsion mechanics, electronics and pneumatics. 3) The United States Air Force Air Demonstration Squadron "Thunderbirds" and the United States Navy Flight Demonstration Squadron. the Blue Angels, debut the Super Delta formation consisting of six F-16 Fighting Falcons and six F/A-18 Super Hornets over a C-130J Super Hercules March 2 at Naval Air Facility El Centro. California.

Energy

From Page 4

"As civilian regulations for energy efficiency, emissions, and clean energy continue to advance, the Air Force and Space Force will need to reduce fuel consumption and decrease our emissions. Add to that the strategic importance of ensuring fuel availability to the warfighters and you see why we're having this panel today," said Baldwin. "What I see as our most pressing opportunity is to ensure promising technologies transition to the warfighter quick-

Around world, Air Force flexes its ...



U.S. Air National Guard photo/Audra Flanagan



U.S. Air Force photo/Staff Sgt. Andrew D. Sarver

risk to energy supply chains, will play a more significant role in conducting Air Force and joint operations in years to come, and what will be required in government funding and industry investment to maintain military readiness.

The DAF has launched several lines of effort to advance energy resilience initiatives, set goals, and collaborate with industry. Air Force Operation-Force Research Laboratory, is pursuing efforts in aircraft drag and weight reduction, agile technology and software, and weapon systems sustainment on legacy aircraft, as well as longer-term initiatives in advanced airframe design, propulsion and alternative fuels.

"In the near term, we're really

interested in software," stated Guerrero. He referred to the tanker planning tool Jigsaw and its newly-developed automation capability, as well as tanker allocation software Magellan, as prime examples of how to build software that saves planning time, allows for more effective use of tanker aircraft, and provides significant return-on-investment through fuel savings.

Additionally, the AFWERX Reimaging Energy Challenge, which kicked off in September 2020, provided a forum for public and private sector stakeholders to develop research topics and business opportunities for both small and large businesses. The effort aims to reduce Air Force reliance on fossil fuels and leverage a wide range of energy sources including wind, hydrogen, nuclear, space, and thermal, that will support national gy sector. To date, the challenge has received over 900 responses, with 175 selected to compete for initial funding.

"I think it's safe to say [the] Air Force is investing heavily in energy technologies to improve warfighting; we expect al Energy, in partnership with the Air to make very clear under this administration that we will prioritize investments in climate change and energy savings to a degree to which we have not previously done," said McDade, who supports the development of the Future Years Defense Plan and resource allocation

From an industry perspective, Rock



U.S. Air Force photo/Senior Airman Duncan C. Bevan

defense goals, as well as the overall ener- A U.S. Air Force F-16 Fighting Falcon assigned to the 18th Aggressor Squadron conducts an aerial refueling with a U.S. Air Force KC-135 Stratotanker during exercise Cope North 21 Feb. 18 near Andersen Air Force Base, Guam.

> reiterated the need for increased inter- Engagement, that focus on energy and senior leaders, action officers, and industry solutions providers.

The group also discussed how mainply chains is critical to successful military operations.

Previously, fuel logistics was not prioritized like it is now, noted Guerrero. wargaming efforts, including Global

action between Department of Defense fuel supply chains and the possible risks they present to operations.

"As we move forward, supply chains for our acquisition systems and the suptaining secure and reliable logistics sup- ply chains for our logistics will continue to have significant priority — and this is also an opportunity that we can work on with industry," said Baldwin.

For more information on Air Force His office now helps Air Force and joint energy programs, visit: https://www. safie.hg.af.mil/Energy/.

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