

# FAR EAST DISTRICT

# 2025 YEAR IN REVIEW

## US ARMY CORPS OF ENGINEERS



US Army Corps of Engineers®  
Far East District



Camp Walker Lodge



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# 2025 YEAR IN REVIEW

An Annual FED Publication

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FED PAO | 755-NEWS (6397) | [dll-cepof-pa@usace.army.mil](mailto:dll-cepof-pa@usace.army.mil)



US Army Corps  
of Engineers®  
Far East District

District Commander | Col. Jeremiah J. Willis

Public Affairs Officer | Rachel L. Napolitan

Public Affairs Specialist | Kim Chong-yun

Public Affairs Specialist | An Yohan

Public Affairs Specialist | Monique Freemon



Rachel L. Napolitan  
Chief of Public Affairs  
Far East District

## FROM THE EDITOR

Each year, the U.S. Army Corps of Engineers – Far East District delivers projects that support military readiness and strengthens the Alliance between the United States and the Republic of Korea. The 2025 Year in Review offers a snapshot of that work and the teams who make it possible.

Each project featured in this publication tells a story. While completed facilities and ribbon cuttings often capture the spotlight, they represent years of planning, collaboration, and problem solving. Engineers, project managers, safety professionals, contractors, and host-nation partners work together every day to transform complex designs into infrastructure that strengthens military readiness and improves the quality of life for service members and their families.

The Public Affairs Office works closely with these teams to document their efforts and share the stories behind the projects featured in this publication. As the editor of this Year in Review, it is my privilege to present these accomplishments on behalf of the entire team. Thank you for taking the time to learn more about USACE Far East District's work, and we look forward to another year of Building Strong.

## From the Far East District Commander To Our Valued Stakeholders



Jeremiah J. Willis  
Colonel, U.S. Army  
Commanding

Thank you for your continued partnership with the U.S. Army Corps of Engineers – Far East District (USACE FED). As we reflect on another year of supporting United States Forces Korea (USFK) and the mission across the Korean Peninsula, we are reminded of the strength of our collaboration with military partners, Korean counterparts, and industry professionals. These enduring relationships have been crucial in delivering quality infrastructure that strengthens readiness, supports the U.S.-ROK Alliance, and enables the mission across the region.

At USACE FED, we remain focused on maintaining the highest standards in project delivery, prioritizing on-time, within-budget completions that enhance operational effectiveness and support the warfighter. With over 300 ongoing projects and an \$8 billion portfolio, the district plays a vital role in one of USACE's most significant overseas construction programs. As the only permanent contingency district, we are committed to delivering high-quality infrastructure while maintaining readiness for regional operations.

Over the past year, several milestones demonstrate our dedication to the mission and the well-being of those serving in Korea. In February, we opened the new Lodge

at Camp Walker in Daegu, a state-of-the-art Morale, Welfare and Recreation facility that expands lodging capacity and enhances the quality of life for Soldiers and their families, supporting overall mission readiness. We also completed two Airfield Damage Repair (ADR) warehouses at Osan Air Base, one of which is the largest ADR facility in Korea, measuring nearly 400 feet in length. These facilities ensure rapid airfield repair capabilities, enhancing operational readiness for USFK.

Throughout the year, we strengthened partnerships across both government and industry, hosting joint symposiums with the Ministry of National Defense – Defense Installation Agency to streamline host nation-funded construction processes. In April, we furthered this commitment by partnering with the Korea Public Procurement Service and USFK acquisition partners to organize a joint Industry Day, bringing together over 200 contractors. This event expanded the industrial base supporting military construction in Korea and reinforced our commitment to fostering effective collaboration within the industry.

Another significant milestone occurred when USACE renewed its Memorandum of Understanding (MOU) with K-water, marking nearly a decade of successful collaboration in water resource management. This renewed agreement solidifies the framework for continued technical exchanges and future cooperation between our organizations.

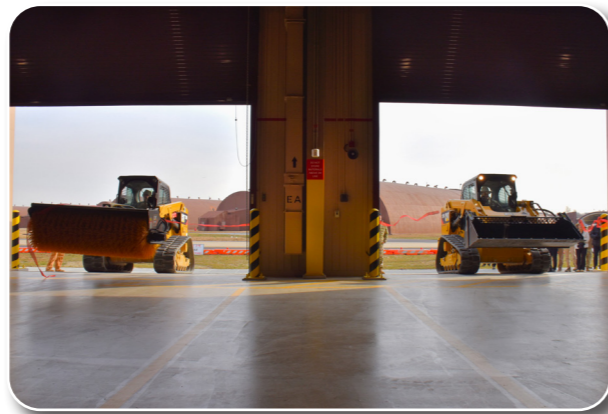
Looking ahead, USACE FED remains firmly focused on supporting our military partners and delivering infrastructure projects that enhance readiness and strengthen the U.S.-ROK Alliance. We are committed to providing the resources and facilities necessary to support the deterrence capabilities of the United States and our allies.

Thank you again for your continued trust and partnership as we work together to build enduring infrastructure and support the warfighter across the Korean Peninsula.

**Strengthening Partnerships and Delivering  
Quality Infrastructure for the Warfighter!**



Ribbon Cutting Ceremony for New Lodge at Camp Walker on Feb. 3, 2025



Ribbon Cutting Ceremony for Airfield Damage Repair Warehouse at Osan Air Base on Dec. 3, 2025



The U.S. Army Corps of Engineers and K-Water signed a Memorandum of Understanding (MOU) between the two agencies in Daejeon, South Korea, on April 16, 2025. The new agreement, signed almost ten years to the day from its predecessor, will allow for collaborative activities in the area of water resource management. (U.S. Army photo by Rachel Napolitan)



The U.S. Army Corps of Engineers – Far East District (USACE FED) and Ministry of National Defense – Defense Installations Agency (MND-DIA) held a joint symposium from Sept. 4-5, 2025, at the MND-DIA headquarters in Seoul, South Korea. This event was the second in a series, following the inaugural symposium held on July 2-3, 2025, at FED's headquarters on Camp Humphreys, South Korea. Building on the success of both events, plans are in place to continue these symposiums in the near future. (U.S. Army photo by Monique Freemon)

# Programs & Project Management

## PPMD Front Office

In 2025, the PPMD Front Office enhanced operational effectiveness and fostered a data-driven culture. The office streamlined operations by ensuring the timely submission of all routine reports and strategically revamping the district OPLAN to align with Division and Headquarters directives.

To boost efficiency and transparency, the team developed a suite of innovative dashboards providing real-time insights into project scheduling, training progress, and business processes. This centralized hub of information has be-

come a critical tool for data-driven decision-making across the district.

The HNC Fuels Program was a major success, overseeing a \$210 million portfolio that covered 41 U.S. military sites. The program executed over 500 service orders and processed \$42 million in contract modifications to ensure mission-critical systems remained operational. A standout achievement was the critical repair at NSF Diego Garcia, which the team completed 17 days ahead of schedule under complex conditions. This effort was recog-

nized by DLA leadership, who lauded the team's communication with the customer as the "Gold Standard."

Internally, the PPMD Front Office managed key personnel transitions smoothly, and successfully developed creative solutions to recruit mission-essential staff during an on-going hiring freeze. These efforts ensured our team remained resilient and fully capable of meeting the district's objectives.

## Central Area Branch

The Central Area Branch managed design and construction projects within USAG Humphreys in Pyeongtaek, including Host Nation, Military Construction (MILCON), and Non-Appropriated Funded (NAF), and Sustainment, Restoration, Modernization (SRM) projects. CAB executed 111 projects at an estimated value of \$2.1 billion which comprised of customers throughout USAG Humphreys such as U.S. Forces Korea, Eighth Army and subordinate commands, Directorate of Public Works, Army Family Housing Division, Defense Health Agency, Defense Logistics

Agency, Intelligence and Security Command, and Morale, Welfare, and Recreation.

Key completions included the turnover of seven facilities for the Air Support Operations Squadron (ASOS) compound and the successful upgrade of the Power Supply Distribution System at the Beacon Hill Switching Station, improving critical electrical grid reliability for USAG Humphreys.

Construction started on barracks repairs for P2096, 2098, 1294 to repair mechanical, electrical, and architectural

features. Repair work also began on existing failing road at north side of B-2097. Design commenced for the Access Control Point at Millet Gate to improve traffic flow and ATFP. Design of a renovation of a USFK Conference Room and various other interior renovations to USFK HQ to meet mission requirements began along with reconstruction of the Desiderio Army Airfield (DAAF).

## North Branch

The North Branch provided comprehensive construction and infrastructure support to USFK, UNC, the U.S. Air Force, U.S. Army, DLA, DHA, and other U.S. agencies across the Korean

Peninsula. The branch managed a total of 103 projects—50 in design and 53 in construction—representing an overall program value of approximately \$1.8 billion.

Following a geographic realignment, North Branch focused its efforts on installations within the northern region, including Osan Air Base, Suwon Air Base, Yongin, and CP TANGO in

Area III; Yongsan Garrison in Area II; and Camp Bonifas, Camp Casey, and Camp Hovey in Area I. With minimal personnel disruptions during the year, the Branch leveraged continuity to strengthen professional development and further mature core project management competencies across the team.

Construction execution and program delivery remained strong, with several notable projects completed in

2025, including the Airfield Damage Repair Warehouse, the Child Development Center, and the B745 2nd Floor Renovation supporting U.S. Space Force swing space. In parallel, major projects supporting the ongoing USFK transformation were awarded and advanced. Key efforts in design included the Space Force Operations Complex Phase II, Secure and Non-Secure DMO Flight Simulators, and Repair Airmen

Dormitories. Significant projects progressed through construction phases as well, including the RS Operations and Avionics Facility, Communications Headquarters Building, and the Relocation of Munitions Storage Area Delta.

## South Branch

The South Branch continued its mission to support USFK readiness across an area of responsibility that includes 8th Army in USAG Daegu, Commander Fleet Naval Activity-Korea (CNFK), and the 8th Fighter Wing at Kunsan Air Base.

The branch initiated design on 15 projects with a projected value of \$497.8 million including projects to upgrade facilities at the Busan Supply Center.

Eight projects were awarded for construction with a total value of \$129.8 million including the Consolidated Fire and Military Police Station on Camp Walker and the project to Construct Type IV Hydrant System on Gwangju Air Base.

South Branch turned over two projects with a combined value of \$34.8 million including the \$27.5 million Wolf Pack Dining Facility at Kunsan Air Base

and the \$7.3 million Replace Switch Station and Electrical Distribution System at Camp Mujuk.

The team assumed support of the newly formed 8th Material Maintenance Squadron (MMS) with responsibility for facilities on Daegu, Gimhae, and Gwangju Air Bases.

## Program Support Branch

The Program Support Branch led a district-wide initiative to elevate data quality and operational standards across a portfolio of over 320 active projects.

Building on the 2024 implementation of the USACE MP19 criteria for milestone tracking, the branch achieved and sustained a 98 percent compliance

rate across all active projects. This effort was followed by the application of the DCMA 14-point assessment, a framework of eight schedule improvement criteria, to every project, resulting in a 92 percent compliance rate.

As a direct result of these initiatives, the Program Support Branch has sustained elite levels of data integrity,

establishing a new benchmark for the district. Maintained data quality scores include Budget Data at over 97 percent, Financial Data at over 98 percent, and Schedule Data at over 98 percent.

## Integrated Program Office

The Integrated Program Office (IPO) continued its mission to support USFK/7th Air Force and Alliance readiness, making substantial progress on the \$1.5 billion Korea Air and Space Operations Center (KAOC).

The office achieved several key milestones, delivering the complete 100 percent design in June and the final

Value Engineering Study Report in October. Furthermore, the Joint Working Group signed the Agreed Recommendations Part C, and critical cost validation reviews were completed by both the Korea Institute for Defense Analyses (KIDA) and the Public Procurement Service (PPS).

These accomplishments have

paved the way for the next phase, with construction planned to commence in mid-2026, pending funding approvals and contract awards scheduled for early 2026.

# Construction Division

Far East District Construction Division (CD) provides quality assurance oversight and construction contract administration for construction projects on military installations throughout the Republic of Korea.

The division has two branches: Construction Services and Quality Assurance. The Air Force Area Office oversees the Central and Kunsan Resident Offices while the Army Area Office oversees the Family Housing, Pyeongtaek and Southern Resident Offices.

## Construction Services Branch

The Construction Services Branch (CSB) is composed of the Contract Administration (Negotiation) team and the General Construction Administration team. They are responsible for providing support to the district and construction division as well as the area and resident offices in contract administration. The CSB operates as an integrated team responsible for negotiating contract modifications, reviewing construction schedules, conducting RMS data analysis, and generating various construction management reports for the district and division. The primary goal is to ensure the timely delivery and execution of post-award contract actions through responsive and effective construction contract administration and technical support.

In 2025, the Contract Administration team successfully negotiated 19 Job Order Contract (JOC) task orders, totaling approximately \$15.8 million, and processed over 154 contract changes for ongoing construction projects. They also conducted technical and price analyses to review modifications valued at around \$7.1 million. Additionally, the team assessed and re-validated construction contract modifications for 27 ROKFC-in-Kind projects from MND-DIA, including reviewing

proposed bill of material (BOM) changes, adjustments to unit costs such as material prices, labor, and equipment rates, and quantity takeoffs. The team also conducted 34 BCOES reviews, including six ROKFC-in-Kind projects reviews of final (90 percent) and back-check (95 percent) design documents; sixteen design-bid-build (DBB) projects reviews at the 90 percent and 95 percent to support construction contract solicitations; and eight design-build (DB) packages reviews at 15 percent for construction procurement.

The General Construction Administration team processed 40 evaluations under CPARS and closed out 42 contracts within established timelines. The team also analyzed construction output reports including Estimated Work Placement (EWP) and full-time equivalent (FTE) data generated by the RMS/EDW/EWP for the district and coordinated with recipients of generated reports to ensure data requirements were met. In reviewing solicitation packages, the team ensured that each new project included the most current information, such as site release statements, list of salvageable materials, Government-Furnished Materials (GFM), phasing plans, and construction condition requirements. Additionally, the team

prepared 22 liquidated damages (LD) and special conditions for new construction contract solicitations. The team also conducted RMS101 training for KRO, CRO, PRO and FHRO helping the PDT become proficient in RMS system and ensuring the timely upload of construction documents. Additionally, the team managed \$392 million in work placements, representing 68 percent of the scheduled \$507 million.

The project schedulers, supporting the CRO, SRO, and KRO projects, completed 8 Preliminary Project Schedule (PPS) reviews, 16 Initial Project Schedule (IPS) reviews, 146 Periodic Schedule Update (PSU) reviews, and 13 Revised Schedule (RS) reviews. They also conducted 16 Time Impact Analyses (TIA) and determined 615 days to be non-excusable delays (15 percent of the 4,223 days requested), providing the technical basis for contractual decisions and actions. Additionally, the team assessed and implemented the full and efficient application of the PRIMAVERA P6 system that includes scheduling, risk analysis, resource management, collaboration, and control capabilities.

## Quality Assurance Branch

The Quality Assurance Branch delivered an effective year of dynamic and technical support that extended well beyond traditional Quality Assurance functions. Through significant collaboration with every division in the district and the Ministry of National Defense-Defense Installations Agency (MND-DIA), the branch provided cutting-edge construction quality and technical services for all major projects across the peninsula.

These services were provided through the leadership of a multidisciplinary team of 27 professionals supporting FED, representing Architecture, Civil, Control Systems, Electrical, Engineering Support Administration, Fire Protection, and Mechanical disciplines. QAB engineers are widely recognized as specialists in their respective fields, playing a critical role in bridging technical knowledge gaps at Resident Offices and leveraging their construction expertise to ensure project success across all field offices.

The branch's rigorous, standardized construction review process is critical to ensuring that only authorized, high-quality materials are incorporated into every facility. In 2025, this commitment was demonstrated through an impressive workload:

- The team reviewed 3,557 construction submittals, with each engineer managing an average of approximately 150 submittals.
- Engineers conducted more than 65 on-site inspections each to provide direct oversight.
- The branch completed 135 BCOES (Biddability, Constructability, Operability, Environmental, and Sustainability) reviews, proactively reducing risks related to construction quality, cost growth, and schedule during the design phase.

Throughout 2025, QAB functioned as a technical quality support branch, proactively building capability and improving communication across proj-

ects. A key initiative was the Construction Quality Management (CQM) as a Partnership Knowledge Transfer. This mandatory training was delivered to MND-DIA Project Managers (PMs) and Construction Managers (CMs) to ensure a consistent understanding and application of contractual quality requirements during construction.

Beyond formal training, the branch actively strengthened district-wide construction quality by hosting multiple Knowledge Share Sessions focused on critical construction topics and best practices. In addition, QAB supported both governments in planning and executing the FED and MND-DIA Partnership in July and Sept. 2025.

These initiatives enhance the district's capacity to prevent quality issues before they occur, reinforce its effectiveness as the U.S. Design and Construction Agent (DCA), and support the successful delivery of the ROK-in-Kind Program.



*Construction Division holds Construction Quality Management (CQM) Knowledge Session at the Ministry of National Defense – Defense Installations Agency, April 2025.*

# Central Resident Office Projects

## CY21 ROKFC-in-Kind, Communication HQ Building, Osan Air Base

This \$67 million project is for the construction of a new headquarters for the 51st Communication Squadron at Osan Air Base.

The project will replace the current, aging headquarters (B949), which is too small for the squadron's growing mission. The new facility will be a modern, semi-hardened, 4-story building embedded in a large hill, and will include a Command Suite, space for 120 staff, and a dedicated parking lot.

The project was awarded on Dec. 29, 2021, and is currently scheduled to be completed in January 2028.

## CY22 ROKFC-in-Kind, Airfield Damage Repair Warehouse, Osan Air Base

This \$25.9 million project was for the construction of two new Airfield Damage Repair Warehouses and one ISO storage pad at Osan Air Base.

The new pre-engineered metal buildings house organizational vehicles and administrative functions for the 51st Civil Engineering Squadron (51st CES). The ISO storage pad provides additional storage space to support airfield maintenance and repair.

The ROK Ministry of National Defense – Defense Installations Agency awarded the construction contract on Dec. 16, 2022, and it was completed on

Dec. 8, 2025.

## CY23 ROKFC-in-Kind, Upgrade Electrical Distribution West Area Phase 3, Osan Air Base

This \$200.4 million project is to upgrade the electrical distribution system at Osan Air Base.

The project will construct new underground primary and secondary electrical lines to replace existing overhead lines, create interconnections between existing electrical substations, and include the construction of a new Substation that will connect to a future KEPCO Substation.



51st Communication Squadron Headquarters, Osan Air Base

The ROK Ministry of National Defense – Defense Installations Agency awarded the construction contract on Nov. 3, 2023, and it is scheduled to be completed in November 2027.

## CY22 ROKFC-in-Kind, Construct Munitions Storage Area (Delta Site), Osan Air Base

This \$164.6 million project is for the construction of a new Munitions Storage Area (Delta Site) at Osan Air Base, relocating capabilities from 1960s-era facilities.

The scope includes the construction of Large and Small Munitions Storage Magazines (MSMs), a Munitions Administration Building, a Conventional Munitions Building, and numerous other support and security structures to create a modernized area that enhances warfighter capabilities.

The ROK Ministry of National Defense – Defense Installations Agency awarded the construction contract to DAEWOO E&C on Nov. 14, 2022, and it is scheduled to be completed in May 2027.

## CY25 ROKFC-in-Kind, RS Operations & Avionics Facility, Osan Air Base

This \$16.1 million project will construct a new RS Operations & Avionics Facility at Osan Air Base.

The facility will include administrative and operations areas, maintenance shop bays, storage rooms, a backup power generator, and more. The building will feature a reinforced concrete foundation with a structural steel frame and a pitched roof system.

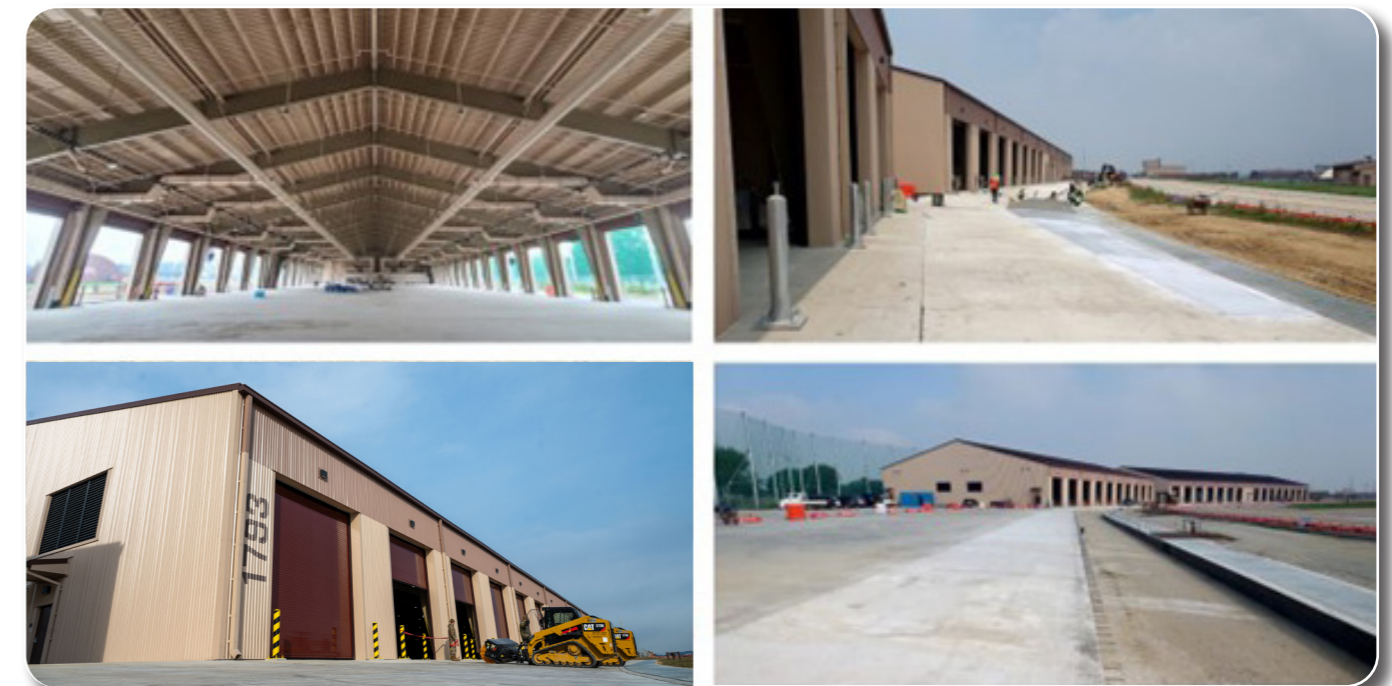
The ROK Ministry of National Defense – Defense Installations Agency awarded the construction contract on Nov. 17, 2025, and is scheduled to be completed in August 2027.

## FY23 Defense Logistics Agency (DLA) WCFF, Add/Repair Petroleum Operations Building 1223, Osan Air Base

This \$2.8 million project is to renovate and expand the existing fuel



Upgrade Electrical Distribution West Area Phase 3, Osan Air Base



Airfield Damage Repair Warehouse, Osan Air Base

laboratory facility (Building 1223) at Osan Air Base, which was originally built in 1959.

The project will provide a new, adequately sized laboratory for petroleum testing operations and will renovate the existing building's administrative areas, utilities, HVAC, and fire protection systems.

The contract was awarded in July 2023 and it is scheduled to be completed in March 2026.

### FY23 OMAF, Repair Telecommunications Facility B-2005, Suwon Air Base

This \$4 million project is to repair the telecommunications Building 2005 at Suwon Air Base.

The contract includes upgrading the building's electrical, mechanical, and plumbing systems, as well as structural and architectural components including the ceiling, walls, floor, roof, and exterior finishes.

The project was awarded in July 2023, and it is scheduled to be completed



Repair POL Tank 2662, Suwon Air Base

in March 2026.

### FY24 Defense Logistics Agency (DLA) WCFF, Add/Repair Petroleum Operations Building 1223, Osan Air Base

The \$2.8 million contract was awarded in July 2023 to renovate and expand an existing fuel laboratory facility, Building 1223, that was built in 1959. It will provide a new building with a new

laboratory that is adequately sized and configured to support petroleum testing operations. The project will also renovate the existing building, to include all utilities, heating, ventilating, and air-conditioning, force protection measures and fire protection/detection systems. The overall facility includes administrative areas, fuel laboratory, training room, accounting office, fuel service center, break rooms and restrooms.

The contract is scheduled to be completed in July 2025.



Repair Telecommunications Facility B-2005, Suwon Air Base

### FY24 OMAF, Repair NCO Dormitory B-383, Osan Air Base

This \$13.5 million dorm renovation project is for the repair and upgrade of Building 383, a four-story, 156-person NCO dormitory at Osan Air Base.

The work includes the replacement of interior ceilings, walls, floors, and the HVAC, plumbing, electrical, communications, and fire protection systems. The project also includes installing a new elevator and a Collective Protection System (CPS).

The contract was awarded in September 2024 and is scheduled to be completed in November 2026.



Repair NCO Dormitory B-383, Osan Air Base

### FY24 OMAF, Repair Airmen Dormitory B-1458, Osan Air Base

This \$13.5 million dorm renovation project is for the repair and upgrade of Building 1458, a four-story, 156-person airmen dormitory at Osan Air Base.

This work includes the replacement of interior systems, a new Collective Protection System (CPS), repainting,

and repairing a retaining wall. The project will also add a Haetae statue and infrastructure for electric vehicle charging stations.

The contract was awarded in September 2024 and is scheduled to be completed in November 2026.

### FY24 OMAF, Repair Sewer Lift Station B659, B823, B1706, B1356, Osan Air Base

This \$1.3 million project is to repair and upgrade the sewer system on Osan Air Base.

The project will provide new equipment including variable speed grinder pumps, controls, and piping for lift stations at B-823, B-1706, and B-1356. The lift station at B-659 will be relocated, and new sewer lines and manholes will be installed.

The project was awarded in September 2024 and is scheduled to be completed in June 2026.



Repair Airmen Dormitory B-1458, Osan Air Base



Repair Sewer Lift Station B-659, B-823, B-1706, B-1356, Osan Air Base

The project was awarded in September 2025 and is scheduled to be completed in September 2027.

**Design Build Projects:  
FY23 OMAF, Replace Existing Emergency Generators, Suwon & Daegu Air Base**

This \$1 million project replaced existing emergency electric generators at B-2106 in Suwon Air Base and B-506 at Taegu Air Base.

The design-build contract was awarded in September 2023 and was completed in August 2025.

**FY24 OMAF, Repair Fuel System Maintenance Dock, B-1650, Osan Air Base**

This \$1.4 million project will provide a transition area for decontamination at the Aircraft Fuel System Maintenance Dock at Osan Air Base.

The project will improve the single-story building and maintenance bay with repairs to the existing bathroom and break room, and the construction of new decontamination washing areas.

The contract was awarded in September 2024 and is scheduled to be completed in March 2026.

**FY24 OMA, Replace Mechanical Substation for DFAC B-2115, Suwon Air Base**

This \$1.5 million project will repair the aging DFAC facility at Suwon Air Base.

The original scope was reduced due to the facility's temporary-use designation. The new scope focuses on upgrading the main electrical panel system and replacing key mechanical system components, including an AHU, condensate recovery unit, and domestic water piping.

The contract was awarded in September 2024 and is projected to be completed in late 2027.

**FY24 FHMF, MFH Park Between Tower B-211 & B-230, Osan Air Base**

This \$500,000 project repaired the Military Family Housing Park between Seoraksan Tower (B-211) and Building 230 at Osan Air Base.

This project constructed a new dog park that included a new retaining wall, fencing, canopies, sitting areas, a dog/child obstacle course, and landscaping.

The design-build contract was awarded in September 2024 and was completed in November 2025.

**FY24 OMAF, Repair Aircraft Shelter Door on B-1161, B-1172, B-1862 & B-1868, Osan Air Base**

This \$500,000 project is to repair the shelter doors for hangars B-1161, B-1862, and B-1868 at Osan Air Base.

The scope includes replacing the door rails, wheels, and motors for the specified hangar doors.

The contract was awarded in September 2024 and is scheduled to be completed in February 2026.

**FY25 OMD, DHA Facility Repairs (Boilers, Chillers, & Cooling Towers), B-777, Osan Air Base**

This \$4.5 million project is to repair the Central Utility Plant (CUP) of Building 777 at Osan Air Base.

The scope includes replacing air-cooled chillers, boilers, cooling towers, and associated mechanical and electrical equipment and components.

The design-build contract was awarded in September 2025 and is scheduled to be completed in October 2027.

**FY25 OMAF, Repair CPS and Exterior Doors on Airmen Dorm 386, Osan Air Base**

This \$757,000 project is to repair the Collective Protection Shelter (CPS) doors at Osan Air Base.

The project will repair all CPS

doors and assemblies within Building 386, including associated architectural and electrical work.

The contract was awarded in September 2025 and is scheduled to be completed in November 2026.

**FY25 OMAF, Replace Existing Emergency Generator B-2214, B-2224, B-2502, Suwon Air Base**

This \$1 million project is to replace existing generators at various locations on Suwon Air Base.

The primary work includes installing new power lines, Automatic and Manual Transfer Switches, panel boards, fuel systems, and other necessary repairs to ensure reliable emergency power.

The design-build contract was awarded in September 2025 and is scheduled to be completed in July 2027.

**FY24 FHMF, Repair Fire Detection and Mass Notification System for MFH Towers, Osan Air Base**

This \$2 million project is to repair the fire detection and mass notification systems for the Seoraksan Military Family Housing (MFH) Tower, B-211, at Osan Air Base.

The contract was awarded on Sept. 25, 2024, and is scheduled to be completed in May 2028.

**FY25 OMA, Repair Gymnasium, B-2204, Suwon Air Base**

This \$2.6 million project is for the repair and expansion of the gymnasium (B-2204) at Suwon Air Base.

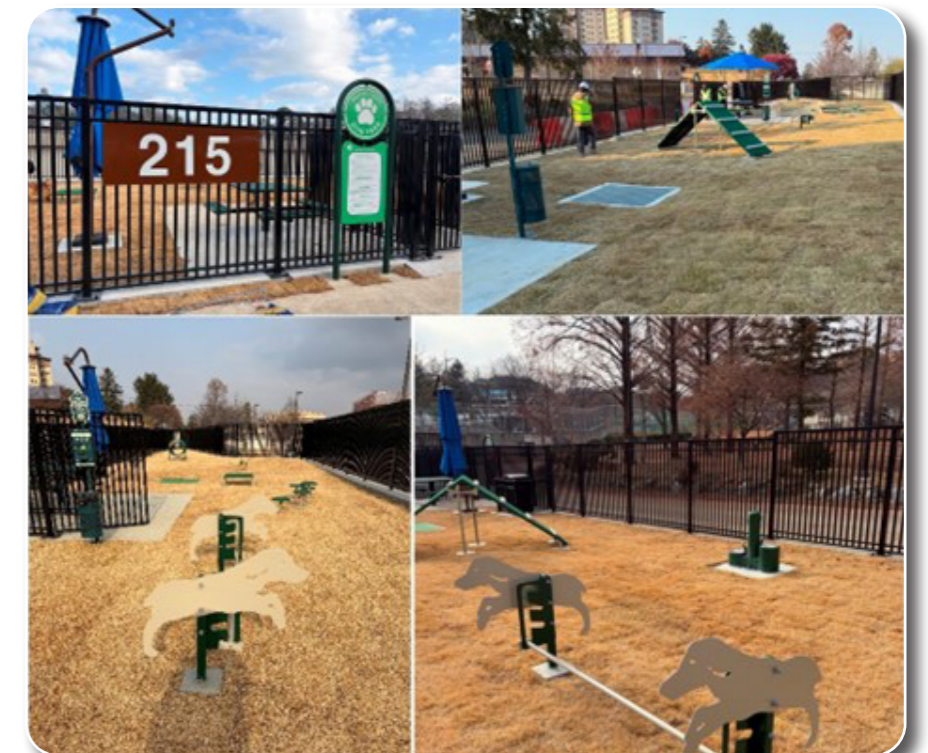
The project scope includes constructing a new expanded washroom and office, extending the existing taekwondo room, replacing the basketball backstop and scoreboard, and adding a new 50x50 feet covered multipurpose area at the main entrance.



Repair Gymnasium, B-2204, Suwon Air Base



Replace Mechanical Substation for DFAC B-2115, Suwon Air Base



Military Family Housing Park Between Tower B-211 and B-230, Osan Air Base

## **FY25 OMD, Replace Medical Gas Components, Osan Air Base**

This \$3.6 million contract is to replace medical gas and vacuum systems in Building 777 at Osan Air Base.

The contract was awarded in September 2025 and is scheduled to be completed in April 2028.

## **Air Force Job Order Contract (JOC):**

There are three (3) active JOC contracts for the Central Resident Office:

- W912UM20D0004 – AF SRM JOC Contract
- W912UM23D0014 – AF SRM JOC Contract
- W912UM23D0015 – Paving JOC Contract

The total contract amount for JOC projects is about \$27 million.

## **W912UM20D0004 – AF SRM JOC Contract**

1. W912UM22F0085, Replace Lighting with LED Military Family Housing, Osan Air Base. (Contract Amount: \$5,993,685)
2. W912UM22F0093, Repair Failing HVAC System Multi Facilities, Osan Air Base. (Contract amount: \$2,322,731) Completed on 15 April 2025.
3. W912UM23F0023, Replace Chillers, Osan Air Base. (Contract amount: \$572,111) Completed on 27 June 2025.
4. W912UM23F0027, Repair Failing HVAC, Osan Air Base. (Contract amount: \$335,550) Completed on 13 March 2025.

## **W912UM23D0014 – AF SRM JOC Contract**

1. W912UM23F0091, Replace Existing Fluorescent Lights to LED B-2203, Suwon Air Base. (Contract Amount: \$346,412) Completed on June 31, 2025.
2. W912UM23F0094, Replace Mech

Substations, Suwon Air Base. (Contract amount: \$840,933) Completed on Aug. 31, 2025.

3. W912UM23F0104, ADA Ramp Military Family Housing JOC #3, Osan Air Base. (Contract Amount: \$432,301) Completed on May 12, 2025.

4. W912UM23F0106, Repair Latrines and Flood Damaged Facility, Osan Air Base. (Contract amount: \$967,495) Completed on Oct. 24, 2025.

5. W912UM23F0108, Replace Walk-in Refrigerators and Ventilation System B-2115, Suwon Air Base. (Contract Amount: \$596,258) Completed on April 4, 2025.

6. W912UM23F0109, Repair HVAC Basewide, Osan Air Base. (Contract amount: \$567,275) Completed on July 11, 2025.

7. W912UM24F0057, Repair Electrical Unit Heaters, Osan Air Base. (Contract amount: \$95,940.09) Completed on April 4, 2025.

8. W912UM24F0061, Repair HVAC, Osan Air Base. (Contract amount: \$1,929,261.11)

9. W912UM24F0071, Replace HVAC Systems Suwon Air Base. (Contract amount: \$523,607.70)

10. W912UM24F0081, 51FW Enhancement Works, Osan Air Base. (Contract amount: \$553,708.83)

11. W912UM24F0085, Repair 6 Entry Control Points, Morin Gate, Osan Air Base. (Contract amount: \$606,432.69)

12. W912UM24F0087, Repair B745, 2nd Floor for Space Force Component Field Command (CFLDCOM), Osan Air Base. (Contract amount: \$808,563.37)

13. W912UM24F0091, Replace Ventilators on “B” Diamond’s 7 HASs, Osan Air Base. (Contract amount: \$467,611.05)

14. W912UM24F0099, Replace roll up doors, Osan Air Base. (Contract amount: \$769,425.32)

15. W912UM24F0100, Repair Back-flow Prevention Device, Osan Air Base. (Contract amount: \$727,807.90)

16. W912UM24F0104, Repair Water Storage Tanks, Osan Air Base. (Contract amount: \$388,054.14)

17. W912UM24F0110, Repair MFH Playgrounds on Hill 180, Osan Air Base. (Contract amount: \$380,170.29)

18. W912UM25F0014, Replace Maintenance Bay Lights (LED) B-2348, Suwon Air Base. (Contract amount: \$185,092)

19. W912UM25F0018, Repaint Revetment at B981 and B982, Osan Air Base, Korea. (Contract amount: \$95,260) Completed on Dec. 2, 2025.

20. W912UM25F0032, Replace Roof Vent System & Lights, Suwon Air Base. (Contract amount: \$467,107)

21. W912UM25F0033, Repair Military Working Dog Kennel, B451, Osan Air Base. (Contract amount: \$378,155)

22. W912UM25F0044, Renovate US-TRANSCOM DCS Area B-682, Osan Air Base. (Contract amount: \$154,071)

23. W912UM25F0062, Repair Electrical Unit Heaters in Mech Rooms Ph2, Osan Air Base. (Contract amount: \$98,265)

24. W912UM25F0063, Replace Overhead Doors on LRS & MUNS Maint Shop Facilities B1332, B2411 & B2472, Osan Air Base. (Contract amount: \$342,982)

25. W912UM25F0066, Repair HVAC System Base-Wide, Osan Air Base. (Contract amount: \$1.2 million)

26. W912UM25F0074, Repair Restrooms Multi-Facilities, Osan Air Base. (Contract amount: \$166,565)

## **W912UM23D0015 – AF SRM JOC Contract**

1. W912UM24F0001, Repair Airfield Pavements, Osan Air Base. (Contract amount: \$2,252,698.98) Completed on May 25, 2025.

2. W912UM25F0016, Repair Airfield Pavements on Draggin’s, Osan Air Base. (Contract amount: \$938,945) Completed on Dec. 8, 2025.

# Family Housing Resident Office Projects

## **FY22 OMA, Design-Build Repair Power Supply Distribution System at Beacon Hill Switching Station S-1451, Camp Humphreys**

This \$4.7 million project was for the improvement of the electrical system at Camp Humphreys, originating from the Beacon Hill Switching Station.

The project scope included the installation of six new power management systems, new underground cables, and associated site work, as well as system testing and a safety coordination study. All major equipment arrived on-site in January 2025, and the project has been completed.

The project was awarded to Sunglim E&C Co., Ltd. in September 2022, and it was completed in December 2025.

## **CY23 ROKFC-in-Kind, DoDDS040, PN A11R925 Elementary School, Camp Humphreys**

This \$52.7 million project provides for the construction of a new elementary school at Camp Humphreys.

The project will deliver a new school for 440 students and staff, complete with a playground, parking and an athletic field, all built to current Department of Defense Education Activity (DoDEA) standards. The project is 50 percent complete, with ongoing work on the metal roof installation and HVAC systems.

The ROK Ministry of National Defense – Defense Installations Agency (MND – DIA) awarded the contract to Ilsung Construction Co., Ltd. in April 2023, and the project is anticipated to complete March 2027.



DoDEA Elementary School, Camp Humphreys



**Power Supply Distribution System at Beacon Hill Switching Station, S-1451, Camp Humphreys**

**FY23 OMA, Replace Elevators at Six Barracks, Camp Humphreys**

This \$8.7 million project is for the modernization of 21 electric traction elevators in six barracks at Camp Humphreys.

The scope includes the full demolition and replacement of all elevator-related components. Phase 1, involving 13 elevators, was completed in December 2025. The project, now 76 percent complete, is in Phase 2, which covers the remaining eight elevators.

USACE Far East District awarded the project to Il-Kwang Construction Co., Ltd. In September 2023, and the current completion date is April 2026.

**FY23 OMA, Design-Build, Replace Existing Electrical Pad-Mounted Junctions with Pad-Mounted Switches, Camp Humphreys**

This \$4.6 million project is for the replacement of eight existing pad-mounted junctions and one pad-mounted switch at Camp Humphreys.

The project is ongoing and on track for completion.

USACE Far East District awarded the contract to Sunghim E&C Co., Ltd. in September 2023, and the current Construction Completion Date (CCD) is February 2026.

**FY24 OMA, Design-Build, Replace 24 Elevators at Six Barracks (P60001 thru P6006), Camp Humphreys**

This \$5.4 million project is for the replacement of 24 geared electric traction elevators in six barracks buildings at Camp Humphreys.

USACE Far East District awarded the project to Yuil



**Replace Existing Electrical Pad-Mounted Junctions with Pad-Mounted Switches, Camp Humphreys**



**Replacement Elevators in Army Family Housing (Buildings P5171 & P510), Camp Humphreys**

Engineering & Construction Co., Ltd. in August 2024. Currently in the design phase, construction is expected to begin in February 2026. The current Construction Completion Date (CCD) is October 2026.

**FY24 AFHO, Design-Build, Replacement of Elevators in Army Family Housing (Buildings P5171 & P510), Camp Humphreys**

This \$2.2 million project is for the replacement of five elevators in two Army Family Housing buildings at Camp Humphreys.

USACE Far East District awarded the project to Kumsung Construction in September 2024. Currently in the design phase, construction is scheduled to begin around January 2026. The current Construction Completion Date (CCD) is December 2026.

**FY24 OMD, Design-Build, Defense Health Agency Install Fire Rated Coiling Doors in Building P-3030, Camp Humphreys**

This \$400,000 project is for the installation of new fire-resistant doors in Building P-3030 at Camp Humphreys.

The scope includes the reinforcement of walls and ceilings and upgrades to the fire alarm, smoke detection, and other building systems. The project is partially turned over, with a modification for a fire-resistant and soundproof pharmacy door currently being processed.

USACE Far East District awarded the project to Yuil Engineering & Construction Co., Ltd. in September 2024.

**FY24 OMD, DIA Install Underground Electrical Power Lines, Camp Humphreys**

This \$780,000 project is to provide underground electric power for a DIA storage area at Camp Humphreys.

The work provides power to Conex Vans and boxes. Construction is ahead of schedule and is 95 percent complete.

USACE Far East District awarded the project to Kumsung Construction Co., Ltd. in September 2024 and is expected to be completed by its Construction Completion Date (CCD) of March 2026.

**FY25 OMA, Repair Plumbing System, 3 Barracks, P-753, 754, & 755, Camp Humphreys**

This \$4.5 million project is for the replacement of the existing plumbing systems in three four-story Senior Leader Quarters buildings at Camp Humphreys.



**Install Fire Rated Coiling Doors in Building P-3030, Camp Humphreys**

The project is currently in the design phase.

USACE Far East District awarded the project to Krima Construction Co., Ltd. in August 2025. Currently in the design phase, construction is expected to begin in June 2026. Construction is anticipated to be completed in July 2027.

**FY25 OMA, Replace Major Equipment and Fire Alarm System, Camp Humphreys**

This \$4.3 million project is for the replacement of major mechanical equipment and the fire alarm system in the dining facility (DFAC) at Camp Humphreys.

The work will take place in the mechanical room of Building 1291.



**Repair Plumbing System, 3 Barracks, P-753, 754, & 755, Camp Humphreys**

USACE Far East District awarded the project to Krima Construction Corp. in September 2025. Currently in design, construction is expected to begin in June 2026. The project is anticipated to complete in May 2027.

**FY25 AFHO, Install Gas line Bldg. 514 & 510, Camp Humphreys**

This \$600,000 project is for the construction of a new natural gas line at Camp Humphreys.

The new piping and utility meter will support existing dual-fuel boilers and water heaters at an Army Family Housing building and a Central Mechanical Plant. The project is currently in the pre-construction phase.

USACE Far East District awarded the project to Kumsung Construction Co., Ltd. in August 2025, with construction anticipated to begin in March 2026. The project is anticipated to complete in September 2026.

**FY25 OMA, Repair & Coating for Four Elevated Water Towers, Camp Humphreys**

This \$2.8 million project is for the repair and coating of four elevated water towers at Camp Humphreys.

The scope for towers S-243, S-1246, S-1833, and S-2030 includes interior coating, ladder replacement, and installation of a cathodic protection system. The project is currently in the design phase.

USACE Far East District awarded the project to Kumsung Construction Co., Ltd. in September 2025, with construction expected to begin in June 2026. The project is anticipated to complete in October 2027.

**FY25 OMA, Replace HVAC Equipment and Piping P-1057, Camp Humphreys**

This \$3 million project is for the removal and replacement of HVAC and plumbing equipment in Building P-1057 at Camp Humphreys.

The scope includes replacing all associated devices and materials for the HVAC and plumbing systems. The project is currently in the design phase.

USACE Far East District awarded the project to Yuil Construction Co., Ltd. in August 2025, with construction expected to begin in April 2026. The project is anticipated to complete in July 2027.



Repair & Coating for Four Elevated Water Towers, Camp Humphreys

**FY25 OMA, Replace HVAC System at Communication Center P-2200, Camp Humphreys**

This \$6.6 million project is for the replacement and upgrade of the HVAC and dehumidification systems at the Communication Center at Camp Humphreys.

USACE Far East District awarded the project to Seong Bo Construction Industrial Co., Ltd. in September 2025. Currently in design, construction is expected to begin in August 2026. The project is anticipated to complete in January 2028.



Replace HVAC Equipment and Piping P-1057, Camp Humphreys

# Pyeongtaek Resident Office Projects

**CY23 ROKFC-in-Kind, OS060, Army Regional Correctional Facility, Camp Humphreys**

This project provides for the replacement of the existing outdated correctional facility at Camp Humphreys, which was originally built in 1975.

The new facility includes individual prisoner cells, a sally port, medical and recreation spaces, a dining facility, administrative offices, and an integrated electronic security system. The project faced significant challenges after the initial contractor went bankrupt. After being re-procured, mold contamination was discovered, requiring extensive remediation and restoration of walls, ceilings, and various building systems, including flooring, HVAC, and electrical components.

The project was re-procured and awarded to Krima Construction on Sept. 22, 2023. Following a 371-day time

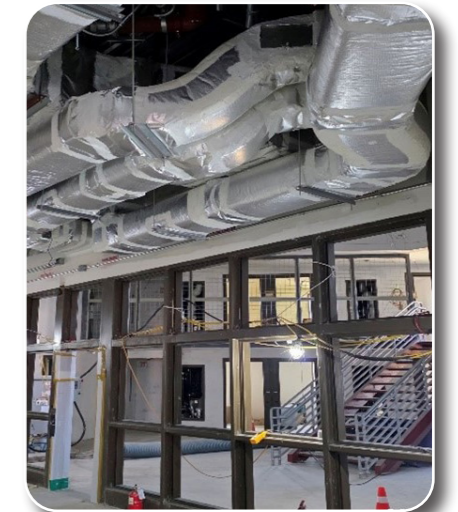
extension to address the deficiencies, the current Construction Completion Date (CCD) is Dec. 17, 2026.

**CY18/19 ROKFC-in-Kind, VMF & CO OPS Complex of 3rd CAB (VMF130) and**



**Echelon Above BDE EN BN VMF (VMF140), Camp Humphreys**

This \$163 million project combines two Vehicle Maintenance Facilities (VMF130 and VMF140) into a single contract at Camp Humphreys.



Army Correctional Facility, Camp Humphreys

The project, spanning 60 acres, includes two Large Tactical Equipment Maintenance Facilities, administrative buildings, readiness modules for over 1,000 personnel, and extensive support and storage facilities. Due to its location in a detention basin, the VMF140 site required extensive site preparation, including 650,000 cubic meters of engineered backfill and a 700-meter drainage channel. Currently, 21 vertical facilities are in the finishing phase.

The project was awarded to POSCO E&C on June 26, 2020. After significant time-impact modifications, the current Construction Completion Date (CCD) is Nov. 18, 2026.



Rendering of Vehicle Maintenance Facility, Camp Humphreys

### **CY20 ROKFC-in-Kind, Satellite Communications Facility (SAT010), Camp Humphreys**

This \$32 million CY20 project is for the construction of a new Satellite Communications Earth Station (SAT-COM) and Terminal Control Facility (TCF) at Camp Humphreys.

The project was awarded to DaeBo E&C on Dec. 29, 2021, and the current Construction Completion Date is July 26, 2026.



Vehicle Maintenance Facility, Camp Humphreys

### **CY21 ROKFC-in-Kind, Attack Reconnaissance Battalion Hangar (AV061), Camp Humphreys**

This \$84 million project provides for the construction of a non-standard, two-story Aviation Maintenance Hangar at Camp Humphreys.

The facility features a five-bay main hangar and a three-bay secondary hangar with integrated administrative, maintenance, and operational spaces, including heavy-lift overhead bridge cranes. The design emphasizes environmental efficiency through natural ventilation and lighting.

The project was awarded to DaeBo E&C on Jan. 17, 2022, and the current Construction Completion Date is June 28, 2027.

### **CY21 ROKFC-in-Kind, Unaccompanied Enlisted Personnel Housing, Phase 3 (3 Towers, UEH100A), Camp Humphreys**

This \$117.2 million is for the construction of Unaccompanied Enlisted Personnel Housing (UEPH) buildings at Camp Humphreys.

The project will deliver eight-story housing towers providing 302 barracks that meet current Army standards, featuring private sleeping rooms with shared kitchens and bathrooms. The complex includes common areas, support spaces, and quality-of-life amenities such as a recreation court, gazebos, and BBQ shelter.

The project was awarded to

SsangYong Engineering & Construction Co., Ltd. in December 2021, and the current Construction Completion Date is April 23, 2026.

### **CY21 ROKFC-in-Kind, Unaccompanied Enlisted Personnel Housing (UEH100B), Camp Humphreys**

This \$165.9 million provides for the construction of four additional eight-story Unaccompanied Enlisted Personnel Housing (UEPH) buildings at Camp Humphreys.

Each building will house 302 personnel and features private living modules, common areas, and support spaces

consistent with Army standards. The project includes extensive site work, utility infrastructure, and quality-of-life amenities, including recreation courts and landscaped areas.

The project was awarded to Dae-woo E&C on Nov. 15, 2022, and the current Construction Completion Date is Sept. 6, 2026.

### **CY23 ROKFC-in-Kind, OS080 MILVAN/CONNEX Storage Facility, Camp Humphreys**

This \$15.9 million project involves the construction of an open concrete slab storage yard at Camp Humphreys.

The scope includes a concrete-paved yard with perimeter security fencing, a guard booth, fire protection infrastructure, and area lighting. Progress has been delayed due to challenges with concrete batch plant availability.

The contract was awarded to Han-shin Engineering and Construction in November 2023, and completion is now projected for late December 2026.

### **CY23 ROKFC-in-Kind, Quartermaster Laundry/Dry Cleaner Facility (QM010), Camp Humphreys**

This \$26.8 million project provides



Rendering of UEH100A Unaccompanied Enlisted Personnel Housing, Camp Humphreys



UEH100A Unaccompanied Enlisted Personnel Housing, Camp Humphreys



Attack Reconnaissance Battalion Hangar, Camp Humphreys

for the construction of a new Quartermaster Laundry/Dry Cleaning Facility at Camp Humphreys to support U.S. military operations across the Korean Peninsula.

The facility is designed to service a wide range of customers including Army and Air Force medical and dental facilities, quarantine facilities, morale, welfare and recreation centers, and multiple smaller customers such as DFAC, Eighth Army NCO Academy, and the Army Correctional Facility. The facility will also provide laundry services for personnel deployed during Eighth Army Joint Annual Exercises. The facility will include general and medical laundry areas, a dry-cleaning area, administrative offices, and a boiler plant.

The project was awarded to Namwha Construction Co. on March 27, 2024, and the current Construction Completion Date is May 21, 2027.

**FY20 OMA, Repair Three Swimming Pools, Bldg. Nos. S-110 (CAC), S-1949 (Collier Gym), and S-1484 (Outdoor Pool), Camp Humphreys**

This \$9.8 million FY20 OMA project involved the repair and renovation of three swimming pools at USAG Humphreys: the Community Activity Center (CAC) pool, the Collier Gym pool, and the outdoor pool.

The scope included repairing the pools and supporting facilities, installing new equipment, and implementing systems to control water chemistry and ensure a safe environment. The CAC pool reopened in March 2024, and the outdoor pool reopened in June 2025. Work on the Collier Pool is ongoing.

The contract was awarded on March 27, 2023, and the final completion date for all phases is scheduled for April 28, 2026.

**FY24 OMA, Repair SCADA (Supervisory Control and Data Acquisition) Wiring System, Camp Humphreys**



**Rendering of UEH100B Unaccompanied Enlisted Personnel Housing, Camp Humphreys**



**UEH100B Unaccompanied Enlisted Personnel Housing, Camp Humphreys**

This \$1.5 million project is to upgrade the fiber optic network and associated SCADA equipment at USAG Humphreys.

The project will improve monitoring and control by repairing and upgrading the fiber optic network that connects 19 wells and four water tank towers to the Water Treatment Plant, including the installation of new patch panels and ethernet switches.

The project was awarded to KumSung Construction Co., Ltd. on Sept. 27, 2024, and the current Construction

Completion Date is Aug. 14, 2027.

**FY23 OMA, Repair firing range facility to prevent damage by rainwater, P-8350 and 8360, Camp Humphreys**

This \$3.37 million project is designed to prevent rainwater damage at Firing Range Facilities P-8350 and P-8360 at Camp Humphreys.

Work includes installing a roof with a drainage system and improving

the underground drainage to protect the facilities. Construction is being carried out in two phases, covering one building at a time.

The contract was awarded to KumSung Construction Co., Ltd. on Sept. 27, 2024, and the current Construction Completion Date is Aug. 6, 2026.

**FY25 OMA, Repair Barracks P-1294, Camp Humphreys**

This \$3.2 million project is for the renovation and upgrade of mechanical, electrical, and plumbing systems in Barracks P-1294, with a focus on mechanical improvements.

The scope includes replacing existing HVAC equipment and upgrading the air handling units with a dehumidification function to control moisture and prevent mold. Supporting architectural and electrical work will be completed as needed.

The contract was awarded on May 16, 2025, and the current Construction Completion Date is January 28, 2027.

**FY25 OMA, Repair Barracks P-2096 & 2098 and Repair Road in front of Barracks P-2097, Camp Humphreys**

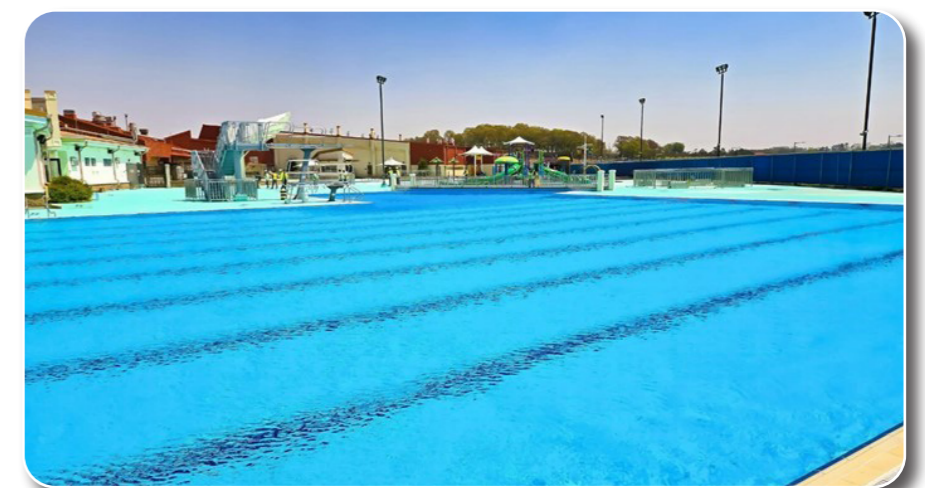
This \$8.2 million project provides for the renovation of Barracks P-2096 and P-2098, as well as the repair of the road in front of Barracks P-2097.

The project includes comprehensive building renovations with mechanical system upgrades, new interior finishes, and electrical upgrades to energy-efficient LED lighting. Civil works will address asphalt pavement, sidewalks, and other site improvements.

The project was awarded to Ilkwang E&C on Aug. 14, 2025, and the current Construction Completion Date is Aug. 26, 2027.



**Community Activity Center, Camp Humphreys**



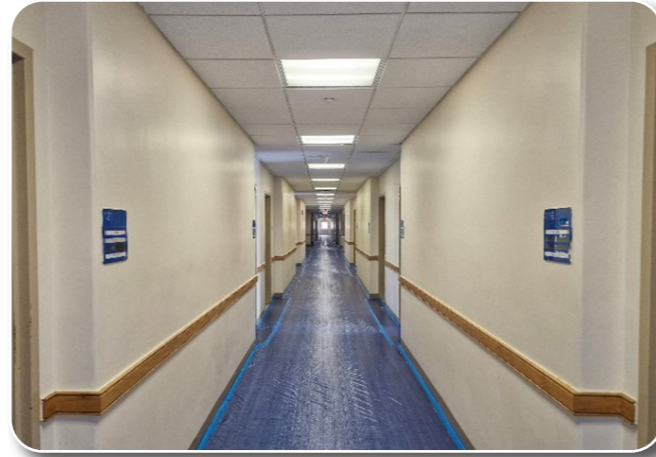
**Splish and Splash Outdoor Pool, Camp Humphreys**



**Collier Swimming Pool (Super Gym Pool), Camp Humphreys**



Repair Firing Range Facility P-8350, Camp Humphreys



Repair Barracks P-2096 & 2098, Camp Humphreys

**FY22-25 Job Order Contract (JOC), Sustainment, Restoration, and Modernization (SRM), AREA III/IV, Various Locations:**

This is an indefinite delivery, indefinite quantity (IDIQ), firm-fixed-price Job Order Contract (JOC) for maintenance, repair, renovation, and minor construction projects across U.S. Army installations in Areas III and IV. Projects are executed through individual task orders issued under the contract.

The FY22-25 JOC was awarded to Sunglim E&C Co., Ltd. on Sept. 29, 2022, and covers a broad range of construction-type projects across the designated areas.

**Replace Heating Cooling Transition Valves, Buildings 5171, 5172, and 5173, Camp Humphreys**

This project was to replace the existing Heating and Cooling transition valves in the Air Handling Unit rooms located in the basement of buildings 5171, 5172, and 5173, Camp Humphreys.

This project required the removal of the existing 200 millimeters manual butterfly valves to be replaced with new motorized butterfly valves with the associated piping and insulation, install new local DDC control panels to control the settings and operations for the new valves, and provide safety switches and

power source from the existing electrical room to the new valves and local DDC panels.

This project was completed in June of 2025.

**AFH100: 171 tank-less boilers, Humidity Control and AFN, Camp Humphreys**

This project is to install motorized dampers in the basements of buildings AFH100 to prevent outside air from entering to reduce the overall humidity, and to install six dehumidifying units per basement (18 Total), replace a total of 171 tankless hot water heaters inside the apartments of buildings P5070, P5071, P5072, and to install fiber optic cable from the building communication room to the existing outside communi-

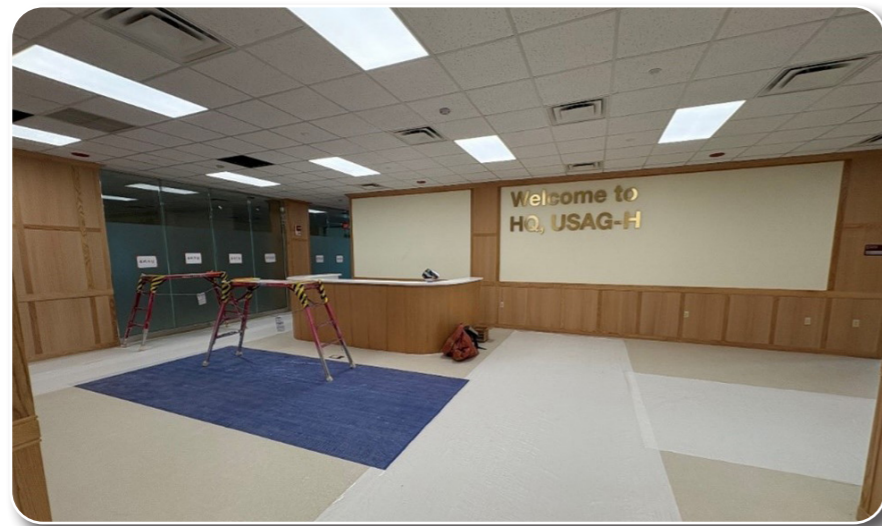
cation manhole in order to provide residents with AFNTV.

The project was completed in March of 2025.

**Paint Common Interior & Exterior Walls of all Floors AFH Buildings 510, 511, and 512, Camp Humphreys**

This project is to paint the exterior and interior common areas of buildings 510, 511, and 512. The scope includes painting the EIFS wall surfaces and balcony areas of the building exteriors and painting the interior common areas such as corridors, stairwells, lobby, and hallways.

This project was completed in August of 2025.



Renovation 1st and 3rd floor, Building 6145, Camp Humphreys

**Renovation 1st and 3rd floors of P-6145, Garrison HQ, Camp Humphreys**

This project involves comprehensive facility renovations and infrastructure improvements designed to enhance site accessibility, interior finishes, and life safety systems. The exterior scope consists of civil improvements including the removal and replacement of concrete sidewalks and asphalt pavement, the installation of ADA-compliant curb ramps, and the construction of a vehicle drop-off area supported by new underground drainage lines and surface inlets. Architectural work includes significant interior modifications such as the removal and installation of wall partitions, flooring, and ceiling systems. High-end finishes were integrated throughout the facility, featuring decorative wood ve-

neer, natural marble wall stones, and acoustical panels. A critical component of the architectural scope involves security hardening through the installation of welded exterior window grilles and specialized door modifications compliant with UFC 4-026-01 standards.

The current Construction Completion Date (CCD) is April 2026.

**Replace Asbestos Water Line in Legacy Area, Camp Humphreys**

This \$1.1 million project involves the installation of Polyvinyl Chloride (PVC) waterlines in legacy Humphreys. It was awarded on Aug. 7, 2024, and is currently in progress.

The current Construction Completion Date (CCD) is May 2026.

**Repair Chillers, P-6320, P-6703, P-6870, P-6871, P-6872 and P-6873, Camp Humphreys**

This \$1 million project involves the repair of chillers for P-6320, P-6703, P-6870, P-6871, P-6872 and P-6873. It was awarded on Aug. 5, 2025, and is currently in progress.

The current Construction Completion Date (CCD) is Dec. 18, 2026.

**Repair Chillers, P-6322, P-6323 and P-1201, Camp Humphreys**

This \$1.3 million project involves the repair of chillers for P-6322, P-6323 and P-1201. It was awarded on Aug. 13, 2025, and is currently in progress.



Repair Chillers, P-6322, P-6323 and P-1201, Camp Humphreys



Replace Asbestos Water Lines in Legacy Area, Camp Humphreys



Repair boilers, P-738, P-739 and P-740, Camp Humphreys



Excavation and Pipe Installation, Camp Humphreys



**Paint Common Interior Exterior Walls Building 5101, Camp Humphreys**

The current Construction Completion Date (CCD) is Dec. 28, 2026.

**Repair Chillers, P-6701, P-6705 and P-6706, Camp Humphreys**

This \$1.5 million project involves the repair of chillers for P-6701, P-6705 and P-6706. It was awarded on Aug. 12, 2025, and is currently in progress.

The current Construction Completion Date (CCD) is Feb. 13, 2027.

**Modify Conference Room B-7132, & Construct Faith Hall BTOC and Conference Room P-6315, Camp Humphreys**

The purpose of this \$440,000 project is to modify the existing conference rooms at P-6315 and B-7132. This project was awarded on July 3, 2024, and is currently in progress.

The current Construction Completion Date (CCD) is Feb. 16, 2026.

**Repair boilers, P-738, P-739 and P-740, Camp Humphreys**

This \$1.4 million project involves

the repair of boilers for P-738, P-739 and P-740. It was awarded on Sept. 4, 2025, and is currently in progress.

The current Construction Completion Date (CCD) is April 25, 2027.

**Repair Chillers, P-6390, P-6391 and P-6392, Camp Humphreys**

This \$1 million project involves the repair of chillers for P-6390, P-6391 and P-6392. It was awarded on Sept. 8, 2025, and is currently in progress.

The current Construction Completion Date (CCD) is April 6, 2027.

**Paint Common Interior Exterior Walls 1st floor through 12th floor Buildings 5101, 5102 and 5103, Camp Humphreys**

The purpose of this \$680,000 project is to paint interior and exterior walls for Army Family Housing Buildings 5101, 5102, and 5103. This project was awarded on Sept. 19, 2024.

The project was completed on Oct. 4, 2025.

**Repair Fire Alarm & MNS and HVAC System, P-550, Camp Humphreys**

The purpose of this project is to upgrade existing fire alarm system and replace existing HVAC system to a Variable Refrigerant Flow (VRF) system. It was awarded on July 18, 2023.

The project was completed in January of 2025.

**C4I030 Parking Lot and PCI, Camp Humphreys**

The project is to renovate parking lots to increase parking space. There are including new storm drainage system, lighting poles and AC pavement. It was awarded in September 2024.

This project was completed in October of 2025.

**Replace Asbestos Water Lines in Legacy Area, Phase 4, Camp Humphreys**

The project is to install Polyvinyl Chloride (PVC) waterline in legacy Humphreys. It was awarded on June 25, 2025, and is currently in progress.

The current Construction Completion Date (CCD) is August 2027.

**Repair underground parking leaks at AFH010 & AFH020, Camp Humphreys**

This project is to use epoxy and resin injections to mitigate the wet and dry cracks from leaking and expanding in the underground parking garage area of building AFH010 and AFH020. The work will include drilling relief holes into the concrete to drain any liquid, install gutters underneath to collect the liquid, remove the gutters and clean the area, then inject either epoxy or polyurethane resin into the cracks, and provide cleaning and touch paint to the area.

This project was completed in October of 2025.

# Kunsan Resident Office Projects

**CY22 ROKFC-in-Kind, Upgrade Electrical Distribution System, Kunsan Air Base**

This \$22 million project will upgrade and recapitalize existing overhead electrical lines with higher-capacity, solid-state underground electrical lines.

The scope of work includes the construction of new underground electrical duct banks, electrical and communication manholes/handholes, installation of new transformers, switch gears, and junction pedestals, and installation of Communications and SCADA systems. The newly installed underground electrical distribution systems were integrated with the existing base system during 14 power outages that occurred between November 2025 and January 2026.



**Upgrade Electrical Distribution System, Kunsan Air Base**

The current overhead and underground power system will be dismantled during 11 power outages with the target completion date set for May 31, 2026.

**CY22 ROKFC-in-Kind, Construct Backup Generator Plants, Kunsan Air Base**

This \$20.9 million project is the replacement of existing standby generators at three sites on Kunsan Air Base with eight new 1.5MW commercial generators.

The scope of work includes removing and replacing existing 750-KW MEP-12 utility generators, transformers, switch gears, and fuel storage tanks, with installation of new eight EA-1.5MW commercial generators, construction of switch gear shelters with controls, and installation of new power supply circuits including transformers and load banks. Supporting facilities include new fuel storage tanks and revetment around the sites. The project is being constructed in two phases, with supporting construction for sites B and C planned in July 2026.

The ROK Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project in December 2022. Major equipment deliveries are expected in late 2026 and spring 2027.



Construct Backup Generator Plants, Kunsan Air Base

**CY18 ROKFC-in-Kind, Construct 3rd Generation Hardened Aircraft Shelters, Phase 4, 5, 6, Kunsan Air Base**

This \$102.3 million project is to construct eighteen 3rd Generation Hardened Aircraft Shelters to replace outdated first-generation aircraft shelters. The previous phase of the construction (HAS, PH 1-3) finished in 2020.

The project, built on the footprint of existing facilities, is nearing completion. The contractor completed all major work, including the construction

of new taxiways and aprons, and demolition of five existing HAS. Due to the location, it has required close coordination with local airfield management and Wing Safety. The project is currently in the Testing, Adjusting, and Balancing (TAB) and commissioning phase.

The ROK Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project in 2019, and turn-over inspections are scheduled for late February 2026.

**FY24 OMAF, Upgrade Collective Protection System (CPS) at Dormitories 339 & 1431, Kunsan Air Base**

This \$2.7 million project is for the upgrade of the existing Collective Protection System (CPS) at two dormitories on Kunsan Air Base.

The work includes replacement of existing Fan Filter Assembly (FFA) units at Dorm #1431, installation two additional FFA units at Dorm #339, replacement of the CPS control panels, construction of new canopies above the existing CPS equipment at both dormitories, replacement of condensing units and duct exchange coils, and replacement of Motor Control Center (MCC).



Construct 3rd Generation Hardened Aircraft Shelters, Phase 4, 5, 6, Kunsan Air Base

USACE Far East District awarded the contract to Yuil E&C in September 2024.

**FY24 WCFF DLA-E, Replace North-South Transfer Pipeline POL System, Kunsan Air Base**

This almost \$5.7 million project provides for the construction of a new Petroleum, Oil, Lubricants (POL) transfer pipeline at Kunsan Air Base, running from the North POL Farm to the Wolf Pack Flows.

The work includes construction of new pig launchers and receivers at the North POL, South POL, and Wolf Pack Flows, and installation of new cathodic protection system. Construction is split into three phases to minimize the impact on the base system operations.

USACE Far East District awarded the project to Kumsung Construction Co., Ltd. in March 2025.

**FY25 WCFF, DLA-E, Various DLA Facilities Repair and Maintenance, Kunsan Air Base**

This \$3.1 million project includes

four projects under one contract at Kunsan Air Base:

- Schedule "A": MLWR07-1014, Construct RTB Containment at South POL
- Schedule "B": MLWR07-1015, Repair Truck Fill Stand & Filter Separator



Upgrade Collective Protection System at Dormitories 339 and 1431, Kunsan Air Base



Replace North-South Transfer Pipeline POL System, Kunsan Air Base

- Schedule "C": MLWR15-1040, Demolish North POL Tank #1  
 - Schedule "D": MLWR15-1042, Repair Oil/Water Separators

USACE Far East District awarded the project to Yuil Engineering & Construction Co., Ltd. in May 2025, and the current Contract Completion Date (CCD) is Aug. 30, 2026.

**FY25 OMAF, Renovate Aircraft Maintenance Unit (AMU), B-915, Kunsan Air Base**

This \$2.82 million project renovates Building 915 at Kunsan Air Base.

The project includes major demolition, removal, and replacement of structural, mechanical, and electrical systems, including plumbing, HVAC, and floor finishes. The project will also involve exterior work such as paving restoration, utility installations, and the replacement of a chilled water system.

USACE Far East District awarded the project to Yuil Construction Co., Ltd. in September 2025 with a target completion date of April 2027. Construction is slated to start in February 2026.

**FY24 Air Force Job Order Contract (JOC), Repair Erosion at Panton Tanks, Kunsan Air Base**

This \$545,000 project repairs eroded slopes at existing fuel storage tanks on Kunsan Air Base.

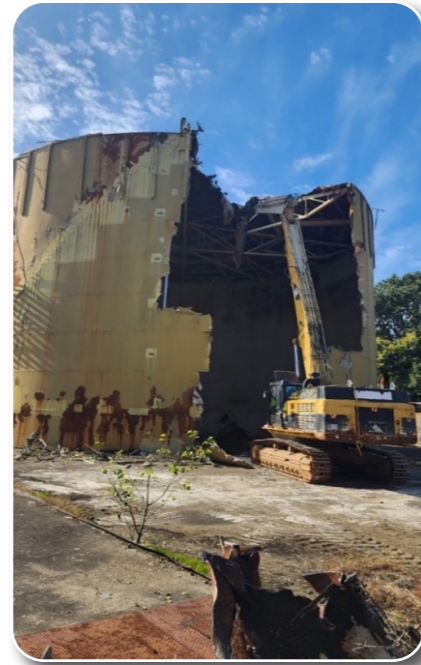
The work includes slope replacement, installation of geogrid to prevent slipping, and repair of existing drainage ditches on top of the earth berm and on the slope.

USACE Far East District awarded the project to Dong Kuk S&C Co., Ltd. in September 2025. The contractor is set to begin actual construction in March 2026 with a target completion date of June 30, 2026.

**FY24 D-B, Repair Elevated Steel Water Storage Tank, Gwangju Air Base**

This \$1 million Design Build (DB) project is for the repair of the elevated water storage tank at Gwangju Air Base.

The work includes repainting interior and exterior water storage tank, replacement of cathodic protection system and replacement of boundary chain link fence. The 8th Material Maintenance Squadron (MMS) performed structural repairs on the existing tank structure concurrently with this task order. This approach resulted in significant cost savings, as the structure repair contractor was able to utilize the fall protection means installed under this task order.



Various DLA Facilities Repair and Maintenance, Kunsan Air Base



Renovate Aircraft Maintenance Unit (AMU), B-915, Kunsan Air Base

USACE Far East District awarded the project to Kumsung Construction Co., Ltd. in September 2024, with turn-over scheduled in February 2026.

**FY25 OMAF, Repair Base Engineer Covered Storage, B-246, Gwangju Air Base**

This \$2.7 million project repairs the existing base engineer storage facility (B-246) at Gwangju Air Base.

The work includes replacement of exterior walls, floor, roof, structural members, interior finishes, doors, and windows. Includes HVAC, electrical, plumbing and communication systems. New fire suppression system including fire sprinkler and fire alarm will be installed by the project.

USACE Far East District awarded the project to KRIMA Construction Co. in July 2025, with a completion date of April 28, 2027. The contractor started demolition work in January 2026.

**CY25, ROKFC-in-Kind, Construct Type IV Hydrant Fuel System, Gwangju Air Base**



Repair Elevated Steel Water Storage Tank, Gwangju Air Base



The \$40 million project is for the construction of a Type IV Hydrant Fuel System at Gwangju Air Base.

The scope includes converting two existing tanks enabling constant pressure operation, reconfiguring an apron revetment layout with fueling pantographs, construction of a control/generator/filter building and truck fuel stands, and a new fuel lab.

The ROK Ministry of National Defense – Defense Installations Agency (MND-DIA) awarded the project to Daewoo E & C Co. Ltd. in November of 2025, with construction scheduled to start late spring of 2026.



Repair Erosion at Panton Tanks, Kunsan Air Base

# Southern Resident Office Projects

## CY18 ROKFC-in-Kind, Upgrade Electrical System, Phase II, Camp Carroll

This \$65 million project on Camp Carroll provides a major upgrade of the electrical distribution system from out-dated 5.7KV to 22.9KV.

The scope includes installing underground primary and secondary electrical lines, ducts, manholes, handholes, pad mounted transformers, pad mounted switchgear, other associated hardware, and testing and connecting new 22.9KV feeders to a new switching station. The new power distribution system will be loop connected which can minimize power outage and can be remotely monitored and controlled through a Supervisory Control and Data Acquisition (SCADA) system. The scope of work also includes converting the overhead Communication and CATV lines to underground. Current progress is at 68 percent completion (10 percent behind schedule). The current work involves the continuation of placing concrete for duck banks at various locations in Camp Carroll and constructing the Switching station.

The project was awarded in May 2020 and is scheduled to be completed in April 2025.



Upgrade Electrical System, Phase II, Camp Carroll



Building 832 Replacement Warehouse, Camp Carroll

## FY23 OMA, Construct Building 832 Replacement Warehouse, Camp Carroll

This project constructs a replacement facility for Building 832, Camp Carroll, as the existing facility was heavily damaged by a fire on May 19, 2016.

The new facility will feature a

controlled humidity warehouse, an explosion proof electrical system, and a fire suppression system for the storage of medical gas cylinders for the U.S. Army Medical Materiel Agency is now 90 percent complete, with Testing, Adjusting, and Balancing (TAB), Performance Verification Testing (PVT), and Commissioning (CX) currently in

progress.

The current Construction Completion Date (CCD) is Jan. 29, 2026.

## FY24 JOC, Repair HAZMAT Fire Suppression System at B-586, Camp Carroll

This project repaired the hazardous material (HAZMAT) fire suppression system at B-586 on Camp Carroll.

The project was turned over April 11, 2025.

## ROKFC Cash, Install Commercial Power, Carroll FOS

This \$14.5 million project provides Carroll Forward Operating Site (FOS) with permanent power infrastructure.

The scope includes installation of proper access roads, concrete pads for all systems and equipment, communications, and permanent power infrastructure. To date, 93 of 94 manholes and 5 kilometers of duct bank have been installed. The project is currently 48 percent complete and 3 percent behind schedule.

The project was awarded in October 2021 and is scheduled to be completed in October 2026.

## FY22 OMAF, Connect Sewer Lines to ROKAF System, Gimhae Air Base

This \$2.8 million project established sewer connections from Gimhae Air Base facilities for existing and planned future flows to the Republic of Korea Air Force (ROKAF) sewer main lines and lift stations.



Connect Sewer Lines to ROKAF System, Gimhae Air Base

The scope of work was to install new sewer manholes, lift stations, gravity sewer, service connections, cleanouts, and force main for sewer system. The Contingency Hospital site was graded and filled with gravel to provide an aggregate working surface. In addition, the 607 MMS Area was graded and seeded as part of this project.

This project was awarded on Sept. 30, 2022, construction started on Nov. 14, 2022, and it was turned over on April 14, 2025.

## CY22 ROKFC-in-Kind, Maritime Operations Center, Busan

This \$28 million project is for

construction of a two-story, approximately 33,000 square foot facility to support U.S. Military personnel and civilian staff from Commander Naval Forces Korea (CNFK).

The new facility will provide operational/administrative spaces, along with gear storage, and a fitness center. Currently the project is 60 percent complete, with ongoing work including RF shielding, electrical, and mechanical piping.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project to Daebo Engineering and Construction Company with a notice to proceed on Aug. 17, 2022. The current Construction Completion Date (CCD) is Sept. 17, 2026. Heerim Architects and



Repair HAZMAT Fire Suppression System at B-586, Camp Carroll

Planners is the MND–DIA Construction Management partnering firm in providing quality assurance oversight.

### **CY21 ROKFC-in-Kind, Vehicle Maintenance Facility (VMF), Camp Carroll**

This \$44 million project involved demolishing the existing Building 825 at Camp Carroll and construction of a new two-story Vehicle Maintenance Facility.

The new facility will provide upgraded space for vehicle maintenance and operations. The project is 72 percent complete, with current work including installation of sprinkler piping, roof insulation, plumbing, and exterior underground electrical items.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project Dec. 29, 2021, and the current Construction Completion Date is July 11, 2026.

### **FY22 OMAF, Repair Transient Barracks, Daegu Air Base**

The \$10.2 million project is for the Repair and Maintenance Work for the buildings 3427, 3428, 502, and 503. The scope of the project includes the removal of asbestos, repair work of HVAC, plumbing, interior electrical, roof, structural elements, interior/exterior insulation, fire alarm system, cable TV system, telephone system, damaged toilets, wall, ceiling,

and floor finishes during construction, including final connections and testing. The contract was awarded on Sept. 30, 2022, for two buildings 3427 and 3428, and buildings 502 and 503 were awarded as a contract option in March 2023.

The project was turned over to the 607th on Nov. 26, 2024, with a separate performance period for dehumidifier and unit heaters currently being worked on.

### **NAF Army Lodging Facility Replacement, Camp Walker**

This is \$25.6 million project constructed a seven floor, 79-room Army Lodging Facility on Camp Walker, Daegu, Korea, which will replace the existing Lodge on post.

The new lodge will consist of 47 family suites, 32 extended-stay guest rooms, covered entry walk, vestibule, reception



**Vehicle Maintenance Facility (VMF), Camp Carroll**



**Connect Sewer Lines to ROKAF System, Gimhae Air Base**



**Replace Switching Station and Electrical Distribution System, Camp Mujuk**



**Maritime Operations Center, Busan**

and lobby, pantry, breakfast area with adjacent food preparation room, an Army Recreation Machine Program (ARMP) room, guest storage, general storage, bulk storage, administrative space inclusive of a manager’s office, three workstations, a luggage room, and cash storage, staff break/training room, staff locker rooms and restrooms, housekeeping areas, receiving room, receiving office, maintenance office, mechanical room, electrical room, telecommunications rooms, laundry/vending rooms, guest elevators, and public restrooms. The family suites include a separate bedroom.

The construction started on May 6, 2021, and project was turned over on Sept. 12, 2024.

### **CY21 ROKFC-in-Kind, Airfield Damage Repair Warehouse, Gimhae Air Base**

The project is to construct an Airfield Damage Repair (ADR) Warehouse with a concrete slab and foundation, standing seam metal roof system, four roll-up doors to house multiple ADR vehicles, concrete pad for ISO containers and other supporting facilities. The new warehouse also includes office space, latrine, showers, HVAC and communication systems. It was awarded by Ministry of Defense – Defense Installations Agency at \$11 million to Yojin Construction Company.

The Notice to Proceed was provided on Dec. 29, 2022. The ADR Warehouse was completed by July 24, 2024, and turned over to 607th Materiel Maintenance Squadron (MMS).

### **CY21 ROKFC-in-Kind, Replace Switching Station and Electrical Distribution System, Camp Mujuk**

This \$5.4 million project replaced the original Electrical Switching Station and upgraded all electrical distribution lines on Camp Mujuk.

The scope included installation of new electrical duct work, conduits, manholes, asphalt paving and electrical distribution lines to all buildings. The project reached 100 percent completion.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project and the Notice to Proceed was Jan. 5, 2022. The Construction Completion Date (CCD) was Sept. 5, 2025.

### **CY22 ROKFC-in-Kind, Expeditionary Dining Facility, Camp Mujuk**

This \$12.2 million project is for the construction of a single story, 20,585 square foot expeditionary dining facility at Camp Mujuk.

The new facility will provide seating for 420 patrons and an additional 84 outdoor seats. It will have a reinforced concrete slab and walls, vinyl composition tile/epoxy coated exposed slab floors, painted exposed concrete walls, and suspended

acoustical tile/painted wallboard ceilings, structural steel framing, and a standing seam metal roof. There will be a backup generator with an automatic transfer switch and a waste pulper for processing food waste before it enters the sanitary sewer system. Paving and site improvements will be made, including directional signage, concrete sidewalks, curbs and gutters, and paved and lighted parking. The project is at 97 percent completion, with current work focused on correcting Quality Assurance Branch (QAB) inspection deficiencies and Performance Verification Testing (PVT) work.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project and the Notice to Proceed was given on Dec. 28, 2022. The current Construction Completion Date (CCD) is Feb. 28, 2026.

### **CY23 ROKFC-in-Kind, Replace Ordnance Storage Magazine, Pohang Air Base**

This project is for the demolition of existing magazines and construction of new ordnance storage facilities at Pohang Air Base

The scope includes the construction of Earth Covered Magazines (ECM) forward-stored aviation ordnance. Currently, all piles for the retaining wall are complete, and construction of shallow foundation magazines has begun, bringing the project to 22 percent complete.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project on March 18, 2024.

### **CY23 ROKFC-in-Kind, Magazine Storage Pad, Chinhae**

The project constructed a concrete storage pad and retaining wall at Chinhae Naval Base.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project with a Construction Completion Date (CCD) of April 30, 2025.

### **CY23 ROKFC-in-Kind, Relocate Water Treatment, Chinhae**

This project relocates the current Water Treatment Plant away from the installation boundary and to a higher elevation where potable water storage tanks are located at Chinhae Naval Base.

The project is 84 percent complete. Current work includes correction of Quality Assurance Branch (QAB) findings at the 50 percent inspection, replacing well pumps, and connecting piping to Water Treatment Plant.

The Republic of Korea Ministry of National Defense – Defense Installations Agency (MND–DIA) awarded the project with a Construction Completion Date (CCD) of March 23, 2026.



Expeditionary Dining Facility, Camp Mujuk



Magazine Storage Pad, Chinhae



Relocate Water Treatment, Chinhae

# Engineering Division

Far East District Engineering Division contributes to USFK's military readiness and quality of life through our engineering services, building and improving facilities for the varied and changing needs of servicemembers. The division is broken into five branches: Cost Engineering, Design, Geotechnical and Environmental Engineering, Technical Review and Engineering Services.

## Cost Engineering Branch

In Fiscal Year 2025, Cost Engineering Branch (CEB) completed 22 Independent Government Estimates (IGEs) for military construction (MILCON) projects including for the Army (MCA); Air Force (MCAF); Sustainment, Restoration, and Modernization (SRM); Design-Build Indefinite Delivery, Indefinite Quantity (D-B IDIQ), and Republic of Korea Funded Construction (ROKFC) projects peninsula wide totaling more than \$111 million dollars in estimated construction costs. In addition to IGEs for new projects, the branch completed 25 IGEs for Job Order Contract Task Orders and Basic Change Documents (BCDs) as well as reviewed 111 Current Working Estimates (CWEs) prepared by Architecture and Engineering (A/E) firms. Also, the branch fully developed CWEs for the following 22 in-house projects totaling \$532 million dollars:

1. 60%, 90%, 95%, & 100% CWE for UEH095 with PA \$82 million – USAG Humphreys
2. 30%, 60%, 90%, 95%, & 100% CWE for TEMF with PA \$92 million – Camp Carroll
3. 60% & 90% CWE for APS4 Humidity Controlled Warehouse with PA \$189 million – Camp Carroll
4. 90%, 95%, & 100% CWE for Repair Dormitory B1418 with PA \$32.2 million – Kunsan Air Base
5. 15% CWE for DB, Improve SAT Pad & Infrastructure by B1411 with PA \$2.8 million – Osan Air Base
6. 90%, 95%, & 100% CWE for MED060 with PA \$11.6 million – USAG Humphreys
7. 15% CWE for DB, Replace Major Equipment in B-1291 with PA \$6.2 million – USAG Humphreys
8. 30% CWE for DB, Install Gas Line to AFH 514 and 510 (MECH RM) with PA \$0.75 million – USAG Humphreys
9. 15% CWE for DB, Repair Plumbing System P-753, 754, & 755 with PA \$10.5 million – USAG Humphreys
10. 15% CWE for DB, Replace HVAC Equipment, Piping & FA Systems S-1057 with PA \$6.3 million – USAG Humphreys
11. 15% CWE for DB, Repair & Coating for Four (4) Elevated Water Towers in Legacy Area, S-243, S-1246, S-1833 & S-2030 with PA \$4 million – USAG Humphreys
12. 15% CWE for DB, Repair Water Plant, B-2017 and B-2534 with PA \$2.9 million – Suwon Air Base
13. 15% CWE for DB, Replace Emergency Generator B-430 with PA \$1 million – Daegu Air Base
14. 15% CWE for DB, Replace Emergency Generators B-2402, 2502, 2224 & 2214 with PA \$1 million – Suwon Air Base
15. 15% CWE for DB, Repair CPS System & Exterior Doors on Airmen Dorm B-386 with PA \$0.46 million – Osan Air Base
16. 15% CWE for DB, Repair Roof Building 777 with PA \$4.1 million – Osan Air Base
17. 15% CWE for DB, Repair HVAC System for Communication Center, P-2200 with PA \$6.5 million – USAG Humphreys
18. 15% CWE for DB, Carius Dental Clinic Renovation, P-3020, DHA with PA \$0.65 million – USAG Humphreys
19. 15% CWE for Repair Concrete Apron with PA \$47 million – Yecheon
20. 15% CWE for DB, GFOQ and SOQ Drainage Repair with PA \$8.9 million – USAG Humphreys
21. 30% CWE for Repair Concrete Apron with PA \$22 million – Pohang
22. 30% CWE for DB, DLA KSOC Backup Power Requirement, BLDG P-12601 with PA \$0.5 million – USAG Humphreys

The branch completed 67 IGEs for service contracts and A-E design IDIQ contracts \$72 million dollars in estimated costs to assist in awarding A-E task orders. CEB was involved in all the meetings and site visits with the A-E contractors and assisted with the negotiations.

Cost Engineering Branch continues to support Construction Division construction modifications by preparing IGEs for MILCON and SRM projects and assisting with negotiations as requested. CEB validated for Cost Validations (MODs) of 43 ROKFC-in-Kind projects totaling \$73.1 million dollars from contractor's proposal amount \$87.8 million dollars, resulting in a cost saving 16.7 percent.

This workload is expected to continue and possibly increase for future years.

## Design Branch

In 2025, the Design Branch (EDD) was responsible for delivering reliable, high-quality design products and services across the entire project lifecycle. The branch's mission is to develop construction-ready designs for Military Construction (MILCON), Host Nation Funded, and other Department of Defense projects by providing comprehensive expertise from initial planning charrettes to the final development of contract documents. This cradle-to-grave approach ensures the delivery of cost-effective, sustainable, and innovative facility solutions.

A key achievement this year includes playing an integral role in the development and validation of DD1391 documents, ensuring that military construction projects are accurately defined and well supported throughout execution. The team also led planning and design charrettes for both Design-Build and Design-Bid-Build projects, identifying innovative design solutions while fostering a collaborative environment among stakeholders.

A major strategic initiative in 2025 was the effort to enhance the use of local materials. The branch conducted a com-

prehensive review of Unified Facilities Criteria (UFC) and Unified Facilities Guide Specifications (UFGS) to update the FED Guide Specifications. A dedicated working group was established to assess the equivalency of Korean standards to U.S. standards, culminating in workshops for FED and MND-DIA senior leaders in September 2025. As a result, both parties agreed to pursue material localization for ROKFC In-Kind program and engage with the Korea Institute of Civil Engineering and Building Technology (KICT) to explore future support for implementing local materials. This study aims to identify locally available materials that comply with both U.S. codes and regulations and Korea Industrial Standards (KS).

The branch executed a wide range of projects, with several notable completions this year, including:

- CY26 ROKFC-in-Kind APS4 Humidity Controlled Warehouse, Camp Carroll
- CY25 ROKFC-in-Kind Tactical Equipment Maintenance Facility (TEMF), Munsan
- Repair of Dormitory Bldg.

1418, Kunsan Air Base

- CY25 ROKFC-in-Kind Embedded Behavioral Health Clinic, USAG Humphreys

Furthermore, the EDD Specifications Section completed 11 Design Build (DB) MATOC and 12 Design Bid Build (DBB) solicitation packages, updated FY26 FED Guide Specifications, updated KS-US Reference Comparison List and performed project specifications reviews over 110 design projects in 2025. The Special Projects Section also contributed by completing several Planning Charrettes throughout the year.

The Branch's success is built on the dedication, expertise, and collaborative spirit of each team member. Looking ahead, the team plans to continue evolving and enhancing its design processes to meet the growing demands of the military and other mission-critical projects, ensuring it remains at the forefront of design excellence.

## Geotechnical and Environmental Engineering

In Fiscal Year 2025, the Geotechnical and Environmental Engineering Branch (ED-G) delivered geotechnical, environmental, materials testing, and geomatics services, providing decisive engineering value in direct support of U.S. Forces Korea and the district's mission priorities. By integrating ad-

vanced testing methods, disciplined quality management, and rigorous engineering judgment, ED-G successfully executed complex technical missions, reduced risk, and elevated engineering quality across all supported programs.

The branch's highly skilled workforce successfully exe-

cuted 93 design and construction support projects, consistently delivering defensible, data-driven, and resilient solutions for mission-critical infrastructure across the Korean Peninsula.

### Geotechnical Engineering & Materials Testing

The Geotechnical Engineering Design and Materials Testing Laboratory Section (EDG-G) delivered exceptional performance, providing critical design and construction support.

- **Project Execution:** The section completed 26 design projects and 67 construction support projects, in addition to providing a significant volume of technical consultations and RFI support.
- **Advanced NDT Partnership:** The branch partnered with the Japan Engineer District to perform advanced non-destructive evaluation on facilities at Yokota Air Base, deploying state-of-the-art methods to verify concrete integrity.
- **Site-Specific Seismic Studies:** In collaboration with USACE Headquarters and the U.S. Geological Survey, ED-G implemented site-specific seismic studies at five major installations in South Korea, including downhole shear wave velocity measurements to meet UFC requirements.
- **Construction Oversight:** The team provided crucial technical oversight for a launch pad ground anchor system at Carroll FOS and conducted comprehensive quality assurance review of lateral load testing for the Ordnance Storage Magazines Project at Pohang Air Base.

### Geology & Hydrology

The Geology and Hydrology Section provided essential subsurface data and water resource management.

- **Subsurface Exploration:** The team completed 111 borings across 12 projects, including a comprehensive investigation for the Replace Concrete Apron Project at Pohang Air Base. For the AV220 Runway project at USAG Humphreys, the team drilled and tested 38 borings to provide critical data for the design.
- **Water Well Management:** The section ensured a clean, potable water supply by maintaining 105 water wells across 19 USFK installations and responding to 37 emergency maintenance calls.
- **Groundwater Study:** A major achievement was the completion of the USAG Humphreys Groundwater Resource Development Study, which included drilling and testing five exploratory wells to provide scientifically defensible data for future water production.
- **Decommissioning Wells:** The team decommissioned 34 unused environmental monitoring wells at Camp Humphreys, reducing environmental liability and improving site safety.
- **Materials Testing Laboratory (MTL):** As the only ERDC-certified lab in Korea, the MTL significantly advanced its capabilities. It strengthened its partnership with the Engineer Research and Development Center (ERDC) on joint quality

assurance testing, procured a new automated sawing machine to enhance safety, and introduced the falling head percolation test method for more precise subgrade analysis.

### Environmental Engineering

The Environmental Section executed more than 17 complex environmental projects, providing technically sound oversight while navigating hazardous materials management and stringent regulatory frameworks.

- **AFFF Removal and Replacement:** The section completed the successful removal and disposal of over 8,000 gallons of aqueous film-forming foam (AFFF) from Army and Navy facilities at USAG Daegu, USAG Humphreys, and CFA Chinhae. This critical effort, completed six months ahead of schedule, enabled the conversion to fluorine-free F3 fire suppression systems.
- **DLA Fuel Tank Inspections:** The section provided direct technical oversight for API 653 inspections of eight JP-8 fuel storage tanks at the Pohang Defense Fuel Support Point for the Defense Logistics Agency (DLA), ensuring regulatory compliance and operational safety.
- **Sustained Program Support:** The team maintained continuous environmental contract support through IDIQ MATOC and BPA mechanisms, enabling uninterrupted compliance services across the peninsula for asbestos surveys, radon surveys, and water system maintenance.

### Geomatics & Surveying Advancements

The Geomatics and Support Section provided critical geospatial support to 41 projects through precision surveys, GIS solutions, and advanced data collection.

- **Network Modernization:** The team established nine new survey benchmarks at Osan Air Base, modernizing the control network to ITRF2000 (WGS84) for significantly improved geospatial accuracy.
  - **GIS Water System Update:** For Camp Humphreys DPW, the section updated the GIS-based water distribution system by collecting and validating data for 4,277 water valves, 1,391 fire hydrants, and 265 water manholes, and adjusting 218 kilometers of water lines.
  - **Advanced Technology:** Through investment in 3D laser scanning technology, the section delivered a high-resolution floor evaluation at Camp Carroll's Building 586, using dense point clouds to identify surface irregularities and provide a defensible technical basis for future floor modifications.
- Through deliberate innovation, rigorous engineering judgment, and a technically confident workforce, ED-G consistently sets the benchmark for defensible, high-quality engineering delivery and remains a best-in-class capability across the USACE enterprise.

## Technical Services Branch

The Technical Services Branch (EDT) is responsible for managing the award of A-E contracts, producing design deliverables, and ensuring their quality, including compliance with U.S. codes, regulations, and user facility requirements. During construction, EDT provides engineering support to respond to requests for information and address design-related challenges. EDT plays a pivotal role in supporting the district's mission at every stage of a project, from planning and design through construction, operations, and maintenance.

In 2025, the Design Management Section (EDT-D) continued its vital role in providing Architect-Engineering (A-E) contracting services, awarding a total of 29 Task Orders and 21 modifications, totaling over \$35 million. The section also managed A-E design projects and provided design support during construction, including processing more than 800 construction RFIs.

Notable projects that successfully completed design include:

- Korea Air and Operations Center (KAOC), Osan Air Base (\$109 million)
- Construct Type IV Hydrant Fuel System, Gwangju (\$57 million)
- Consolidated Fire and MP Station, CP Walker (\$48 million)
- RS Operations and Avionics Facility, Osan Air Base (\$30 million).

To enhance operational efficiency, EDT-D continued its strategic initiative to streamline A-E processes, fostering a more unified and collaborative approach among Project Delivery Team (PDT) members. These efforts, combined with continuous improvements to the technical library and strong stakeholder alliances, were crucial in promoting the timely delivery of high-quality projects.

The team of Subject Matter Experts (SMEs) in the Technical Review Section (EDT-T) remained dedicated to ensuring project compliance with applicable criteria and Department of Defense (DoD) regulations throughout the planning, design, construction, and maintenance phases.

This commitment aligns with laws, codes, public policy, and sound engineering principles and judgment for all projects. Responsibilities of the Technical Review Section include conducting Quality Assurance (QA) and Biddability, Constructability, Operability, Environmental, and Sustainability (BCOES) reviews on design projects, reviewing Design Quality Control Plans (DQCP), and providing support for RFIs and contract modifications. In 2025, the Technical Review Section completed over 182 QA and BCOES reviews, 26 DQCP reviews, 244 construction RFIs, and five project re-validations for in-house and A-E projects.

The section further strengthened project outcomes by addressing challenges encountered during construction, providing technical expertise, contributing to Value Engineering workshops, and delivering design revalidation reports to update outdated designs for construction award. This comprehensive support ensured the delivery of high-quality, compliant projects across the region.

## Office of Counsel

Far East District Office of Counsel supported its district clients and our stakeholders in 2025 by providing legal advice and assistance for acquisition of design services, construction, repair and maintenance requirements. During project execution, Office of Counsel gave legal advice and support for numerous contract/task order administration issues, including work suspensions, modifications, fiscal law issues, contractor performance and contract disputes. Counsel reviewed several hundred pre- and post-award acquisition actions with a combined value of many hundreds of millions of dollars.

During the year, counsel supported awards of projects to repair electrical systems at U.S. Air Force bases throughout Korea; Army and Air Force hospital and dental facilities repairs and upgrades; renovations of Army and Air Force barracks and dormitories; airfield paving and repair projects; heating and water systems repairs and construction and repair of various Defense Logistics Agency facilities in Korea. Additionally, counsel assisted the FED team which was working with the Department of War (DoW)/Department of State (DOS) negotiating group during 2025's negotiation of a new implementing

agreement to the 2026-2030 Special Measures Agreement on ROK support to DoW Forces in Korea.

Contract litigation remained one of counsel's major efforts in 2025. The district's lawyers represented the agency in front of the Armed Services Board of Contract Appeals or assisted contracting officers in writing final decisions pertaining to several ongoing and new contract disputes; with total amounts in controversy in excess of \$42 million. Counsel secured two favorable ASBCA decisions during the period when in each case the appellants' appeals were denied. A third case was amicably settled for less than half of the originally claimed amount. Counsel continues working on the remaining disputes.

Counsel added two new attorneys to its staff during the year, hiring a recent graduate from the University of South Carolina, Joseph F. Rice School of Law via the USACE Chief Counsel's Law School Honors Graduates' program as an Assistant District Counsel; and an experienced USACE attorney to serve as Deputy District Counsel. These new employees will significantly reinforce counsel's ability to effectively support FED's missions.

# Contracting Division

In Fiscal Year 2025, the Far East District's Contracting Division proved itself as a cornerstone of mission readiness, delivering exceptional support to United States Forces Korea (USFK) and the Republic of Korea-U.S. Alliance. The team executed its mission with precision and strategic foresight, awarding over \$127 million across 466 contract actions.

## Strengthening Alliances and Securing the Future

The team led strategic initiatives to strengthen partnerships and secure the industrial base. The team hosted a Joint Industry Day with Public Procurement Service (PPS) - Korea, the 411th Contracting Support Brigade, Defense Logistics Agency (DLA) - Troop Support Indo-Pacific, and Non-Appropriated Funds (NAF) Contracting, providing Korean vendors with valuable insights into doing business with the U.S. government. The team also shared its expertise at the LANPAC-TechNet Korea 2025 conference, leading discussions on joint contracting. To further protect the force, the team launched a Cybersecurity Maturity Model Certification (CMMC) training program for ROK contractors, a critical step in defending the Defense Industrial Base from cyber threats.

The Contracting Division successfully executed one of its most critical strategic initiatives by establishing a new, five-year list of prequalified Republic of Korea (ROK) construction

companies. This monumental effort, led by the contracting team, was the culmination of a rigorous source selection process.

The team also provided critical support beyond its primary mission in Korea. Two Soldiers deployed to support USACE's Southern California Wildfire Mission, executing 17 contract actions valued at \$2.5 million for debris removal. Another Soldier served as Acting Deputy Chief for USACE Honolulu District. In this critical leadership role, he led the execution of over \$150 million in complex, mission-critical contract actions.

## AE and Services Branch

### W912UM25F0010, Runway Reconstruction, AE Design Service

This \$6.74 million Architect-Engineer (AE) Design Service contract provides the blueprint for the complete reconstruction of the main runway at Camp Humphreys. This project is a direct investment in USFK's core "Fight Tonight" readiness, ensuring a strategic airfield asset can support the continuous projection of airpower. This design will overhaul the aging and heavily used Runway 14-32, bringing it to the most modern Department of Defense (DoD) safety and operational standards. The contract was awarded on March 21, 2025.

### W912UM25F0024, U.S. Space Force Operations Complex, AE Design Service

This \$3.59 million Architect-Engineer (AE) Design Service project will deliver the complete design for a new, state-of-the-art U.S. Space Force Operations Complex at Osan Air Base. This facility represents a critical step forward in integrating multi-domain operations into the USFK mission. This investment in space superiority ensures USFK maintains a decisive advantage in the increasingly vital space domain. The contract was awarded on July 2, 2025.

### W912UM25F0028, Aircraft Corrosion Control Facility Redesign, AE Design Service

This \$5.29 million Architect-Engineer (AE) Design Service contract will fund a comprehensive redesign of the Aircraft Corrosion Control Facility at Osan Air Base. This project directly enhances USFK's combat readiness by ensuring the longevity and availability of our most critical air assets. The redesign will correct operational deficiencies and bring the facility into full compliance with modern safety standards. The contract was awarded on July 7, 2025.

### W912UM25F0058, Access Control Point Replacement, AE Design Service

This \$2.92 million Architect-Engineer (AE) Design Service project provides for the complete design of a new, modern Access Control Point (ACP) to replace the outdated Millett Gate at Camp Humphreys. This project is a fundamental investment in force protection, safeguarding thousands of service members, civilians, and family members and ensuring Camp Humphreys remains a secure command platform. The contract was awarded on Sept. 24, 2025.

### W912UM26FA002, Ambulatory Care Center Replacement, AE Design Service

This \$801,224.50 Architect-Engineer (AE) Design Service project kicks off the replacement of the deteriorating 1960s-era clinic at Kunsan Air Base. This new medical center is a direct reflection of USFK's commitment to its most valuable asset: our people. This commitment to their well-being strengthens morale and is fundamental to the "Fight Tonight" mission. The contract was awarded on Nov. 5, 2025.

## Laying the Groundwork for Success

The AE Team also awarded several critical service contracts in FY25 to enable the overall mission. Contracts for Geotechnical Drilling at USAG Humphreys and Pohang provided the essential subsurface data needed to pave the way for future readiness projects. Construction Security Monitoring services at Yongsan protected sensitive activities and ensured the integrity of key renovation projects. Finally, the establishment of five-year Blanket Purchase Agreements (BPAs) for printing and lab analysis streamlines logistical support, enabling rapid acquisition that maintains operational tempo.

## Construction Branch

Under the Construction Branch, the Relocation Team achieved a monumental success this year, driving the closeout of the massive Korea Relocation Program Management contract. Through active planning and expert negotiation with the ROK Ministry of National Defense USFK Relocation Office (MURO), the team has officially closed 65 of the 68 task orders issued since 2007. This masterful execution of contract closeouts yielded an extraordinary return on investment. The final



Joint Industry Day with Public Procurement Service-Korea and USFK Acquisition Partners, April 9, 2025



POL Transfer Line Replacement at Kunsan Air Base



Gymnasium Repair at Suwon Air Base

settlement of indirect rates and costs resulted in \$28.2 million being returned to the U.S. Government and an additional \$30 million being recouped for the Korean Government. Over the lifetime of the program, the team's negotiations saved the U.S. Government over \$125 million from the original proposed price, resulting in a staggering total cost savings of \$153.2 million. The effort culminated with the team exercising the contractor's demobilization option on Dec. 31, 2025.

A significant portion of the division's total awards were driven by the Construction Branch, which awarded 266 contract actions valued at \$102.5 million. Through these awards, the team translated urgent mission requirements into tangible results.

### **W912UM25C0001, Replace POL Transfer Line, Construction Contract**

This \$5.6 million construction contract will replace critical fuel transfer pipelines at Kunsan Air Base. This project is necessary to replace an aged and dilapidated system, ensuring a reliable and secure fuel supply to support the vital air mission at Kunsan. The contract was awarded on March 28, 2025.

### **W912UM25C0002, DLA Facilities Repair, Construction Contract**

This \$3.1 million construction contract will repair and upgrade various Defense Logistics Agency (DLA) fuel facilities at Kunsan Air Base. The work, which includes constructing spill containments and repairing truck fill stands, is essential for bringing these critical logistical facilities up to modern safety and operational standards. The contract was awarded on May 28, 2025.



Facility Repair at Kunsan Air Base

### **W912UM25C0003, Repair Barracks P-1294, Construction Contract**

This \$3.2 million construction contract will renovate and repair a deteriorated barracks building at Camp Humphreys. By replacing the entire building mechanical system, this project brings the facility up to standard and directly improves the quality of life for the Soldiers who reside there. The contract was awarded on May 16, 2025.

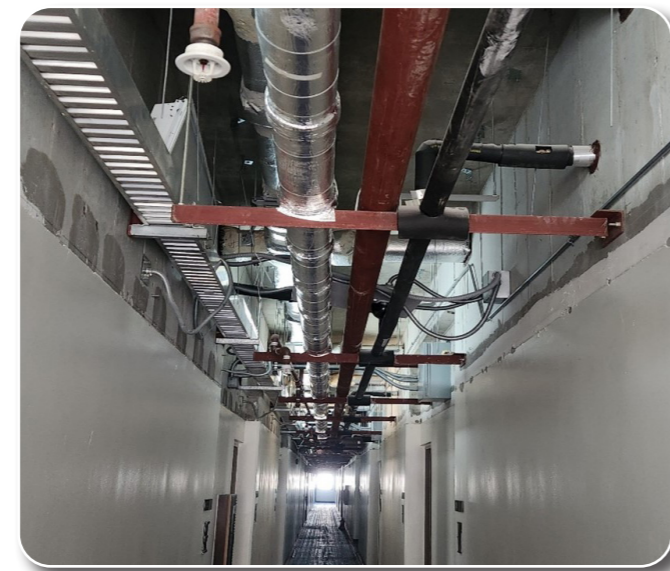
### **W912UM25C0004, Repair Covered Storage Facility, Construction Contract**

This \$2.6 million construction contract will completely repair the Base Engineer Covered Storage Facility at Gwangju Air Base. This project is necessary to correct substandard conditions in a facility that has outlived its design life, providing a safe and functional space for personnel. The contract was awarded on July 7, 2025.

### **W912UM25C0007, Repair Barracks P-2096 & P-2098, Construction Contract**

This \$8.2 million construction contract will renovate and repair two barracks buildings and adjacent roads at Camp Humphreys. Replacing the HVAC systems and repairing deteriorated pavement directly addresses quality of life issues and brings the facilities and infrastructure up to standard for our Soldiers. The contract was awarded on Aug. 14, 2025.

### **W912UM25C0008, Renovate 80th Aircraft Maintenance Unit, Construction Contract**



Repair Barracks P-1294 at Camp Humphreys

This \$2.8 million construction contract will renovate the 80th Aircraft Maintenance Unit (AMU) at Kunsan Air Base. This project is necessary to provide an adequate and functional administrative and material support space for the aircraft maintenance personnel who directly support the flightline activities of the 8th Aircraft Maintenance Squadron (AMXS). The contract was awarded on Sept. 19, 2025.

### **W912UM25C0010, Repair Gymnasium, Construction Contract**

This \$2.6 million construction contract will repair the two-story gymnasium at Suwon Air Base. This project ensures Soldiers have access to a facility that is up to standards, directly supporting physical fitness, morale, and overall readiness. The contract was awarded on Sept. 22, 2025.

### **Business Oversight Branch**

The Contracting Division not only awarded projects to modernize the battlefield but also undertook a monumental modernization of its own systems, ensuring the team is

equipped with the best tools to support the warfighter.

This year, the team flawlessly executed a historic transition from the legacy Standard Procurement System (SPS) to the new Army Contract Writing System (ACWS). This monumental undertaking involved migrating a multi-million-dollar portfolio of active contracts with zero interruption to mission support. The team achieved a perfect cutover and executed the first-ever Republic of Korea (ROK) funded contract in the new system. This successful transition to a modern, more capable platform is a foundational achievement that enhances the team's efficiency and agility for years to come.

Fiscal Year 2025 was not merely a year of successful contract awards but one of profound transformation and strategic advancement for the Far East District Contracting Division. The accomplishments of this year lay a rock-solid foundation for continued support to USFK, ensuring the ROK-U.S. Alliance remains ready to "Fight Tonight" and secure a free and open Indo-Pacific for years to come.

# Information Management Office

In 2025, the Information Management Office (IMO) focused on cyber security. The district received a 12-month Authority to Operate (ATO) until June 28, 2026. Artifacts included policy documents, DoD Security Technical Implementation Guide (STIG) checklists and the use of automated tools to scan every piece of hardware, software, server, storage, and network device. IMO fixed vulnerabilities, uploaded supporting evidence, and developed plan of actions and milestones (POA&Ms) to document plans for correcting findings that could not be immediately fixed.

Simultaneously, USACE G-6 is identifying areas to change to be assimilated into their structure. The year was spent reviewing other potential

systems for migration to comply with the U.S. Army's policy of moving systems to the Cloud. Systems identified to move include SharePoint and ProjectWise. Of these, IMO decommissioned the on-premises instance of SharePoint. By the end of 2025, all SharePoint sites were migrated to the cloud. In addition, IMO leveraged Power Platform, specifically Power BI and Power Apps, to create no-cost automation solutions to enhance efficiency and effectiveness. These products include: PERSTAT, In/Out Report, Engineering's Task Order Tracker, Acquisition Review Tracker, and CFO Validation Results.

The network team upgraded their environment by replacing end-of-life Cisco 3650 Catalyst switches to Cisco

9200, which enhanced our network security posture and ensures long-term reliability for the users. In addition, the team efficiently, effectively, and economically procured and provisioned 161 cyber complaint mobile cellphones and 15 Wi-Fi hotspots via the Mobility Contract with limited downtime and interruption to customers.

The Customer Support Branch upgraded all systems to Windows 11. Throughout the year, they completed over 6,000 tickets which encompassed inquiries, hardware/software issues, life cycle replacement, and reprographic support.

# Logistics Management Office

The Logistics Management Office is responsible for FED Commander's Property Accountability, Maintain Accountability of 6 facilities in Korea Peninsular, Processing Status of Forces Agreement (SOFA) for invited contractors, developing the annual operating budget, and coordinating vehicle maintenance, transportation, and travel.

## Accountable Property Office (APO) Team:

Over the past 12 months, the Accountable Property Office (APO) team responsibly managed over \$14 million in assets and conducted timely semi-annual and annual inventories for 49 primary Hand receipt Holders in the Global Combat Support System-Army (GCSS-A). The APO team successfully completed its mission by supporting the Supply Support Team (SST) in preparing disposal documentation for the timely return of 43 lines items (LINs) to the Defense Reutilization and Marketing Office (DRMO). Additionally, the APO team added 70 LINs worth a total of \$1.33 million to GCSS-A and requested 30 new LINs to Army Enterprise Systems Integration Program (AESIP). They monitored and managed cryptographic equipment (CCI) and sensitive item inventories and submitted relevant reports to higher headquarters in a timely manner.

The APO team's consistent performance over the last 12 months culminated in outstanding results during the Fiscal Year 2026 Command Supply Discipline Program (CSDP) inspection, conducted by the U.S. Army Corps of Engineers Pacific Ocean Division (USACE POD) from 17-21 November 2025. The team received an "Outstanding" rating from POD, successfully passing all 59 inspection areas and demonstrating their excellence in asset management and accountability.

## Supply Section Team (SST):

Supply Section Team (SST) controlled and requested the durable and expendable equipment through GCSS-A and maintained the Government Purchase Card (GPC) to purchase supplies, services, and construction material and General Service Administration (GSA) to FED mission support. Team is also maintained and properly store the Unit Basic Load (UBL) Class I (Meal ready to Eat) and Class V (ammunition) received "Commendable Rating" during the FY 25 ABL (Ammunition Basic Load) inspection from Ordinance Battalion. Turned unserviceable, outdated and excess equipment valued over

\$660K into the Supply Support Activity (SSA) or Defense Reutilization and Marketing Office (DRMO).

To support Freedom Shield (FS) exercises 25-1 and 25-2, SST maintained essential emergency civilian (EEC)/mission essential civilian (MEC) personnel clothing records and collaborated with the Central Issue Facility (CIF) to manage organizational clothing and individual equipment (OCIE) for EEC/MEC personnel, ensuring the successful completion of the FS exercises. Team also issued CBRN (Chemical, Biological, Radiological, and Nuclear) protective masks to designated EEC/MEC personnel and ensured that all EEC/MEC personnel completed annual CBRN training.

## Facility Maintenance Team (FMT):

Facility Maintenance Team (FMT) demonstrated exceptional responsibility and space utilization management capabilities for 6 facilities on the Korean Peninsula. FMT utilized a Repair and Upgrade (R&U) program to improve the quality of life for all facilities. FMT completed over 340 service requests and maintenance work orders through the Department of Public Works (DPW). Furthermore, FMT was responsible for the planning and execution of a preventative maintenance program and established and operated an effective management system for real property space utilization and modernization in the areas.

Over the past seven years, there have been significant problems using some offices due to noise and vibration issues from the HVAC system in the headquarters building. However, over the past two years, FMT has successfully completed the reconstruction of the HVAC system by monitoring the construction process to reduce noise and vibration problems in the headquarters building. FMT have achieved the result of resolving a chronic problem that has persisted for seven years, making it possible to utilize a space that was previously difficult to use due to noise and vibration issues.

## Administrative Assistance Team (AAT) and Budget Analyst (BA):

Administrative Assistance Team (AAT) is responsible for initiating and renewals the Status of Forces Agreement (SOFA) procedures for invited contractors' (ICs) permission to work in Korea. AAT also performed duty as Responsible Office for maintaining and validation process ICs in Mission Partner

Identity, Credential, and Access Management (MP-ICAM) program sponsorship. AAT initial and renewal processed for over 700 ICs annual basis through the MP-ICAM to support USACE tenant unit and FED contracts. Served as a Responsible Officer (RO), AAT also directly contact the United States Force Korea (USFK) Acquisition Management (FKAQ) office for various issues, analyze problems and recommend solution for ICs to bring to Korea for ongoing and upcoming USACE or FED Contracts. AAT monitored and tracked the performance of the invited contractors and their families on a monthly and quarterly basis. When the invited contractors required additional contracts, the AAT reviewed the SOFA renewal request documents to ensure smooth execution of the construction contract. As a result, all construction progressed smoothly as planned. AAT also tracked the Period of Performance (PoP) and submitted SOFA expiration documents upon contract expiration.

Budget Analyst (BA) prepared and executed the command's annual operating budget for the LMO account, which exceeded \$4.5 million. BA collaborated monthly and quarterly with Resource Management Office personnel to monitor budget execution, successfully ensuring the completion of Fiscal Year 2025.

## Vehicle Maintenance Team (VMT) and Transportation Support Team (TST):

Vehicle Maintenance Team (VMT), a comprehensive maintenance department providing maintenance and repairs for 137 passenger and cargo vehicles and 31 pieces of spe-

cialized equipment, was responsible for program management and overall fleet management of the auxiliary equipment. The vehicles consistently maintained an uptime rate of over 95 percent, ensuring they were operational under all conditions, including routine, emergency, and other critical situations.

In addition to on-site maintenance of six out-of-area residential and office equipment, VMT safely performed over 25 emergency vehicle repairs and 58 additional vehicle maintenance tasks over the past 12 months. Notably, VMT quickly responded to regulatory changes related to fuel key management and the transition from a fuel key system to a QR code system, ensuring all vehicles had a fuel QR code to maintain optimal operating conditions.

Transportation Support Team (TST) managed Central Bank Account (CBA) card to support PCS, RAT, educational travel, TDY, and emergency leave for employees who do not have an Individual Bank Account (IBA) card. TST is responsible for the authentication process for employee Permanent Change Station (PCS), Renewal Agreement Travel (RAT), and Educational travel. TST processed over 20 CBA card payments and completed the 15 authentication processes monthly basis in CEFMS within the required timeframe. TST has also established a new procedure for obtaining Government Own Vehicle (GOV) license through the GCSS-A to ensure all employees receive licenses approved by FED Commander or representative.

# Safety and Occupational Health

During the reporting year, the Safety Department maintained a strong and proactive presence across construction operations, supporting mission readiness and risk reduction throughout the district. The district experienced a significant increase in construction activity, with contractor man-hours nearly doubling due to expanded project volume. From CY2023 to CY2025, contractor exposure hours increased from approximately 2.4 million to 5.7 million, reflecting the growing scope and com-

plexity of construction efforts managed by the district.

Despite this substantial increase in contractor exposure, the district achieved measurable improvements in safety performance. The number of contractor mishaps involving Medical Treatment Beyond First Aid or Days away from work declined during this period, decreasing from five incidents in CY2024 to one incident in FY2025. Additionally, contractor mishaps classified as Severity Class D or higher

were reduced significantly, from six incidents in FY2024 to one incidents in FY2025, demonstrating effective risk management amid increased operational tempo.

Throughout the year, Safety personnel identified 756 construction safety deficiencies across 45 active projects located on 15 military installations, involving 19 different contractors. Deficiencies were most often identified in electrical safety, scaffolding, and fall protection, guiding the department's

focus toward corrective actions in these high-risk areas.

The Safety Department conducted over 600 construction safety inspections, providing consistent oversight and reinforcing compliance with established safety standards. In parallel, the department organized and delivered numerous construction safety training courses for district staff, contractors, and key stakeholders, strengthening safety awareness, accountability, and collaboration across all phases of project execution.

Overall, these accomplishments highlight the Safety Department's effectiveness in supporting a rapidly expanding construction program while achieving reductions in mishap severity and reinforcing a strong culture of safety across the district.



Andrew Hine, acting Safety Chief, works with the Quality Assurance Branch to mitigate hazards during a project inspection on Camp Humphreys.



Safety and Occupational Health Office host their monthly Occupational Safety and Health Administration (OSHA) 30-Hours training construction course. This week-long course is designed for workers and supervisors to gain in-depth knowledge about workplace safety.

# Resource Management Office

Resource Management (RM) is responsible for formulating, operating, monitoring and executing the USACE Far East District's operating budget along with ensuring FED has adequate resources to carry out the mission. The team successfully developed a \$63.4 million budget and executed 94.3 percent which is \$59.8 million in expenditures.

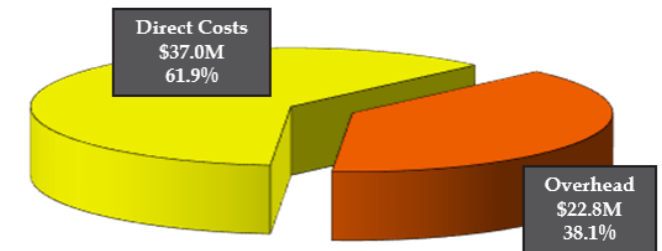
The Fiscal Year 2025 closeout was a success based on early planning, coordination meetings with financial year end points of contact. Team members include experienced Korean Nationals with over 150 years of experience who led the charge during the most dynamic time of the year which overlapped with the Chuseok holiday. The financial team communicated and coordinated all financial actions that needed to be reviewed along with processing them in a timely manner.

As the district increased its resources both in manning and budget, the financial team ensured a lack of fiscal violation or over-obligation, submitted upward reports within established time frames, and validated all purchase requests to ensure the propriety and legality of funds cited. They continued to utilize the Corps of Engineers Financial Management System (CE-FMS) integrated financial management system and funds control processes to ensure proper fiscal stewardship of our limited resources. The system allows them to have a robust electronic signature process and role-based security feature to reinforce its internal controls. Also, it provides reliable and timely financial information for managing their financial operations. Embedded throughout CEFMS are internal controls to ensure data integrity and to prevent fraud, waste, and abuse through the segregation of duties using role-based controls.

RM accepts funds and processes transactions on behalf of the district. This year, the team accepted \$360.1 million in funds for project execution, broken into \$157.2 million in direct funds and \$202.9 million in reimbursable funds. Most of the direct funds came from Host Nation Funds including \$132.9 million from burden sharing and \$3.3 thousand of relocation funds. Other direct funds included Army Military Construction at \$14.0 million, Air Force Military Construction at \$9.4 million, Operating & Maintenance Army at \$66,700, Operating & Maintenance Army Family Housing at \$46,000 and DoD Military Construction at \$860,000. On the reimbursement side, the team received \$137.6 million Army funds, \$31.8 million Air Force funds, and \$30.7 million DoD funds.

At the end of the fiscal year, our nominal balance was within +/-1 percent range of overhead expenses for both overhead accounts. To ensure success, the team was proactively

Total Actual Expenses - \$59.8M



engaged throughout the fiscal year. Based on their analysis to reach the nominal range, they ensured General & Administrative (G&A) income and Consolidated Departmental Overhead (CDO) accounts ended in the positive nominal ranges with green ratings.

The budgeted direct labor charging for FY25 was 85.2 percent. The district successfully ended FY25 with an overall direct labor charge rate of 87.1 percent. We plan to continue this trend based on our robust Host Nation, Reimbursable, and Direct Funding programs.

Manpower is the largest component of the district's operating budget and proper management ensures that the district has adequate resources available to pay for it. RM continually monitors the breakdown of the workforce to include the number of Department of the Army Civilians (DAC), Korean Nationals (KN), Military and Contractor personnel. Our Sept. 30, 2025, manpower civilian end strength was 458.

The district's cumulative full-time equivalent (FTE) execution is 98 percent. With 474 budgeted and 463 actual, the team ended the year with a green rating for FTE execution.

To ensure fiscal compliance, the team reviewed, analyzed, interpreted and ensured emphasis on all Chief Financial Officers (CFO) issues. As a result, the district reported accurate CFO account status and timely corrective actions which ensured monthly compliance. This includes payroll, labor cost transfer support and approval, property, plant and equipment, unliquidated orders, and accounts payable. Additionally, RM completed the USACE Joint Review Process in a timely manner each quarter reviewing thousands of transactions that included primarily cancelling funds and financial items with no activity in 240 days.

Overall, FY25 was a successful year for the Resource Management Office because of their great teamwork.

# List of Acronyms

<b>ACBM</b>	Asbestos Containing Building Materials
<b>ADA</b>	Americans with Disabilities Act
<b>ADR</b>	Airfield Damage Repair
<b>AE</b>	Architect-Engineer (Architecture-Engineering)
<b>AERRB</b>	Architecture-Engineering Review and Responsibility Board
<b>AFH</b>	Army Family Housing
<b>ALSE</b>	Aviation Life Support Equipment
<b>AMIE</b>	Advancing Minorities' Interest in Engineering
<b>AOAP</b>	Army Oil Analysis Program
<b>ARB</b>	Attack Reconnaissance Battalion
<b>ARMP</b>	Army Recreation Machine Program
<b>ASBCA</b>	Armed Services Board of Contract Appeals
<b>AT/FP</b>	Antiterrorism/Force Protection
<b>BAT</b>	Budget and Accounting Team
<b>BCD</b>	Basic Change Document
<b>BCOES</b>	Biddability, Constructability, Operability, Environmental, and Sustainability
<b>BCTC</b>	Battle Command Training Center
<b>BPA</b>	Blanket Purchase Agreement
<b>C4I</b>	Command, Control, Communication, Computers, and Intelligence
<b>CAC</b>	Community Activity Center
<b>CAT</b>	Contract Administration Team
<b>CBR</b>	California Bearing Ratio
<b>CBRN</b>	Chemical, Biological, Radiological, and Nuclear
<b>CCD</b>	Contract Completion Date
<b>CCRI</b>	Command Cybersecurity Readiness Inspection
<b>CD</b>	Construction Division
<b>CDO</b>	Consolidated Departmental Overhead
<b>CEFMS</b>	Corps of Engineers Financial Management System
<b>CFA</b>	Commander Fleet Activities
<b>CFO</b>	Chief Financial Officers
<b>CG</b>	Command Guidance

<b>CGO</b>	Company Grade Officers
<b>CIO</b>	Chief Information Officer
<b>COBs</b>	Co-located Operating Bases
<b>COF</b>	Company Operations Facilities
<b>COR</b>	Contracting Officer's Representative
<b>CPAC</b>	Civilian Personnel Advisory Center
<b>CPARS</b>	Contractor Performance Assessment Reporting System
<b>CQ</b>	Charge of Quarters
<b>CQM-C</b>	Construction Quality Management for Contractors
<b>CRO</b>	Central Resident Office
<b>CS</b>	Communication Squadron
<b>CWE</b>	Current Working Estimates
<b>DAC</b>	Department of the Army Civilians
<b>DB</b>	Design-Build
<b>DCA</b>	Design and Construction Agent
<b>DCP</b>	Dynamic Cone Penetration
<b>DFAC</b>	Dining Facility
<b>DIA</b>	Defense Installation Agency
<b>DISA</b>	Defense Information Systems Agency
<b>DLA</b>	Defense Logistics Agency
<b>DM</b>	Design Manager
<b>DOJ</b>	Department of Justice
<b>DOR</b>	Designer of Record
<b>DPM</b>	Deputy for Programs and Project Management
<b>DPW</b>	Directorate of Public Works
<b>DQCP</b>	Design Quality Control Plan
<b>DTO</b>	Daily Task Order
<b>DX</b>	Direct Expansion
<b>EAB</b>	Echelon Above Brigade
<b>ED</b>	Engineering Division
<b>EDD</b>	ED Design Branch
<b>EDG</b>	ED Geotechnical and Environmental Branch
<b>EDG-D</b>	EDG Geomatics and Support Section
<b>EDG-E</b>	EDG Environmental Section
<b>EDG-G</b>	EDG Geotechnical Section
<b>EDG-H</b>	EDG Geology and Hydrology Section

<b>EDPM</b>	Ethylene Propylene Diene Monomer
<b>EDT</b>	ED Technical Services Branch
<b>EDT-A</b>	ED A-E Services Section
<b>EDT-T</b>	ED Technical Review Section
<b>EIFS</b>	Exterior Insulation and Finish System
<b>EMCS</b>	Energy Monitoring Control System
<b>EOD</b>	Explosive Ordnance Disposal
<b>EPDM</b>	Ethylene Propylene Diene Monomer
<b>ERDC</b>	USACE Engineering Research and Development Center
<b>FED</b>	Far East District
<b>FHRO</b>	Family Housing Resident Office
<b>FOS</b>	Forward Operation Site
<b>G&amp;A</b>	General & Administrative
<b>GAO</b>	Government Accountability Office
<b>GIS</b>	Geographic Information System
<b>GPM</b>	Gallons per minute
<b>GSE</b>	Ground Support Equipment
<b>GSF</b>	Grams per square foot
<b>GSM</b>	Grams per square meter
<b>HAO</b>	Humphreys Area Office
<b>HAS</b>	Hardened Aircraft Shelters
<b>HAZMAT</b>	Hazardous Material
<b>HDPE</b>	High-Density Polyethylene
<b>HN</b>	Host Nation
<b>HQ</b>	Headquarters
<b>HVAC</b>	Heating, Ventilation, Emergency Generator, Air Conditioning
<b>ICD</b>	Intelligence Community Directive
<b>IDIQ</b>	Indefinite Delivery Indefinite Quantity
<b>IDS</b>	Intrusion Detection System
<b>IED</b>	Improvised Explosive Device
<b>IGEs</b>	Independent Government Estimates
<b>IMO</b>	Information Management Office
<b>IPS</b>	Installation Planning Standards
<b>ISB</b>	Installation Support Branch
<b>ISEC</b>	Information System Engineering Command
<b>ISO</b>	International Standards Organization
<b>JOC</b>	Job Order Contract
<b>JRP</b>	Joint Review Process

<b>KAOIC</b>	Korea Air Operations and Intelligence Center
<b>KAOC</b>	Korea Air and Space Operations Center
<b>KBSC</b>	Korea Battle Simulation Center
<b>KMCA</b>	Korean Military Contractos Association
<b>KN</b>	Korean Nationals
<b>KoELSA</b>	Korea Elevator Safety Agency
<b>KRO</b>	Kunsan Resident Office
<b>KSC</b>	Korean Service Corps
<b>LAMS</b>	Large Area Maintenance Shelter
<b>LCS</b>	Labor Cost Sharing
<b>LEED</b>	Leadership in Energy and Environmental Design
<b>LPM</b>	Liters per Minute
<b>LPP</b>	Land Partnership Program
<b>LPS</b>	Lightning Protection System
<b>LSA</b>	Logistics Support Area
<b>MATOC</b>	Multiple Award Task Order Contract
<b>MCAF</b>	Military Construction Air Force
<b>MCC</b>	Motor Control Center
<b>MCIPAC</b>	Marine Corps Installations Pacific
<b>MEF</b>	Marine Expeditionary Force
<b>MFH</b>	Military Family Housing
<b>MILCON</b>	Military Construction
<b>MIPR</b>	Military Interdepartmental Purchase Request
<b>MMS</b>	Material Maintenance Squadron
<b>MND</b>	Ministry of National Defense
<b>MSM</b>	Small Munitions Storage Magazines
<b>MSR</b>	Monthly Status Reports
<b>MTL</b>	Materials Testing Laboratory
<b>MURO</b>	Ministry of National Defense U.S. Forces Korea Relocation Office
<b>MWR</b>	Morale, Welfare, and Recreation
<b>NAF</b>	Non-Appropriated Funds
<b>NETCOM</b>	Network Enterprise Technology Command
<b>NTP</b>	Notice to Proceed
<b>OC</b>	Office of Counsel
<b>OGS</b>	Operational Ground Station
<b>OMA</b>	Operations and Maintenance

**OSHA** Occupational Safety and Health Administration

**PA** Program Analyst

**PACOM** Pacific Command

**PCT** Project Controls Team

**PCC** Portland Cement Concrete

**PCS** Permanent Change of Station

**P&D** Planning & Design

**PDA** Pile Driving Analyzer

**PDBP** Project Delivery Business Process

**PDT** Project Delivery Team

**PEB** Pre-Engineered Building

**PM** Project Manager

**PMJ** Pad-mounted Junction

**PMS** Pad-mounted Switch

**POD** Pacific Ocean Division

**POL-MCX** Petroleum, Oil, Lubricants-Mandatory Center of Expertise

**PPMD** Programs and Project Management Division

**PREFs** Preliminary Reports of Environmental Findings

**PR&C** Purchase Requests and Commitments

**PRO** Pyeongtaek Resident Office

**PSB** Program Support Branch

**PVT** Performance Verification Test

**QA** Quality Assurance

**QRF** Quick Reaction Forces

**RAT** Renewal Agreement Travel

**RFI** Requests For Information

**ROKFC** Republic of Korea Funded Construction

**SAC** School Age Care

**SATCOM** Satellite Communications Earth Station

**SCADA** Supervisory Control and Data Acquisition

**SCIF** Sensitive Compartmented Information Facility

**SDO** Suspension and Debarment Official

**SES** Senior Executive Service

**SMA** Special Measures Agreement

**SNCO** Senior Non-Commissioned Officers

**SOCKOR** Special Operations Command Korea

**SOF** Special Operation Forces

**SOW** Statement of Work

**SPT** Standard Penetration Test

**SRM** Sustainment, Restoration and Modernization

**SRO** Southern Resident Office

**STIG** Security Technical Implementation Guide

**SUF** Secure Use Facility

**TAB** Testing, Adjusting, and Balancing

**TCF** Terminal Control Facility

**TCMCX** Transportation Systems Center Facility Complex

**TEMF** Tactical Equipment Maintenance Facility Complex

**TL** Technical Lead

**TORN** Task Order Requirement Notices

**TSC** Transportation System Center

**TSH** Tri Service Hangar

**UAS** Unmanned Aircraft Systems

**UAV** Unmanned Aerial Vehicle

**UEPH** Unaccompanied Enlisted Personnel Housing

**UFGS** Unified Facilities Guide Specifications

**UFC** USACE Finance Center

**UMCS** Utility Management and Control System

**USACE** U.S. Army Corps of Engineers

**USAG** U.S. Army Garrison

**USFK** U.S. Forces Korea

**VCC** Visitor Control Center

**VMF** Vehicle Maintenance Facility

**VoIP** Voice over Internet Protocol

**VPN** Virtual Private Network

**WWDR** Water Well Drilling Rig

**YRP** Yongsan Relocation Program



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# DISTRICT OFFICES



Central Resident Office



**FED HQ**



Pyeongtaek Resident Office



Family Housing Resident Office



Kunsan Resident Office



Southern Resident Office



Busan Project Office