



**OPERATION ATLANTIC RESOLVE:**

# **7TH MSC SUPPORTS 4TH ID MOVE TO POLAND**

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## FREEZE FRAME

Raiders dancers from West Monroe High School, La., take a nap before the start of the 58th Presidential Inauguration Parade in Washington, D.C., on Jan. 20. The parade route stretched approximately 1.5 miles along Pennsylvania Avenue from the U.S. Capitol to the White House.

The U.S. Army Reserve's 3rd Transportation Brigade (Expeditionary), 377th Theater Sustainment Command, also participated in the parade. More parade images begin on page 12.

Photo by Master Sgt. MICHEL SAURET  
200th Military Police Command



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## 7th MSC Supports Atlantic Resolve U.S. armor returns to Europe

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**COVER and THIS PAGE** - A U.S. Army tank crew with 1st Battalion, 68th Armor Regiment, 3rd Armored Brigade Combat Team, 4th Infantry Division, fires a round from an M1A2 Main Battle Tank during a Live Fire Accuracy Screening Test at Presidential Range in Swietozow, Poland, January 16, 2017. The arrival of 3rd

Arm. Bde. Cmbt.Tm., 4th Inf. Div., marked the start of back-to-back rotations of armored brigades in Europe as part of Atlantic Resolve. The vehicles and equipment, totaling more than 2,700 pieces, were shipped to Poland for certification before deploying across Europe for use in training with partner nations. The

U.S. Army Reserve's 7th Mission Support Command, partnered with the active Army's 21st Theater Sustainment Command, both headquartered in Germany, to assist 4th ID with their movement from the U.S., to Germany, and into Poland. (Photo by U.S. Army Staff Sgt. Timothy D. Hughes)



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# DOUBLE EAGLE

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# Who needs a groundhog?

This time last year, I wrote about all the different burrowing weather prognosticators - Pennsylvania's Punxsutawney Phil, Georgia's General Beauregard Lee, Ohio's Buckeye Chuck, New York's Staten Island Chuck, and Canada's Balzac Billy in Calgary and Wiarton Willie near Ontario.

But folks ... do we really need a groundhog?

At the risk of committing weather blasphemy, just look at this winter so far - at least here in North Carolina and much of the South.

Except for about three days of a little snow sprinkled among the sleet pellets, the weather has been awesome.

Mother Nature must be on vacation or something because temps actually reached the 70s for a couple of days, causing many folks to open up windows or even turn on air conditioners in their homes and automobiles.

So is it global warming? Solar flares? Those crazy weather siblings El Niño and La Niña?

I don't know and I'd venture to say that many of you don't mind either because with this warmer weather our heating bills are lower than previous years, we're not sliding all over the highways, and best yet, we're not shoveling sidewalks and driveways.

For our readers in areas where winter is ever-present, your Southern neighbors sincerely apologize (don't pay any attention that we are wearing t-shirts, shorts, and flip-flops while we are apologizing).

So to everyone who anxiously waits for those furry, burrow-dwelling, weather-predicting rodents to pop out of their holes and predict the next six weeks weather patterns, just remember this.

They have no better idea of what Mother Nature has in store for us than some of their human counter-parts.

Enjoy the weather no matter where you live and remember, Spring will be here before you know it, whether the groundhog sees his shadow or not.

Happy Groundhog Day! 🐻



Timothy L. Hale  
Editor



COVER STORY: OPERATION ATLANTIC RESOLVE

**OPERATION ATLANTIC RESOLVE:**

# **7TH MSC SUPPORTS 4TH ID MOVE TO POLAND**

**Story by Sgt. 1st Class MATTHEW CHLOSTA**  
7th Mission Support Command

***Begins on Page 8***



A U.S. Army tank crew with 1st Battalion, 68th Armor Regiment, 3rd Armored Brigade Combat Team, 4th Infantry Division, fires a round from an M1A2 Main Battle Tank during a Live Fire Accuracy Screening Test at Presidential Range in Swietozow, Poland, January 16, 2017. The arrival of 3rd Arm. Bde. Cmbt. Tm., 4th Inf. Div., marked the start of back-to-back rotations of armored brigades in Europe as part of Atlantic Resolve. The vehicles and equipment, totaling more than 2,700 pieces, were shipped to Poland for certification before deploying across Europe for use in training with partner nations. This rotation will enhance deterrence capabilities in the region, improve the U.S. ability to respond to potential crises and defend allies and partners in the European community. U.S. forces will focus on strengthening capabilities and sustaining readiness through bilateral and multinational training and exercises. The U.S. Army Reserve's 7th Mission Support Command, partnered with the active Army's 21st Theater Sustainment Command, both headquartered in Germany, to assist 4th ID with their movement from the U.S., to Germany, and into Poland. (Photo by U.S. Army Staff Sgt. Timothy D. Hughes)



# 7th MSC supports 21st TSC, 4th ID for Operation Atlantic Resolve

Story by Sgt. 1st Class MATTHEW CHLOSTA  
7th Mission Support Command

**GARLSTEDT, Germany** - More than a half-dozen [U.S. Army Reserve](#) Soldiers and civilians from the [7th Mission Support Command](#) provided logistical and operational support to the [21st Theater Sustainment Command](#)'s Forward Command Post (FCP) during reception staging, onward movement and integration of the [4th Infantry Division's 3rd Armored Brigade Combat Team](#) as part of [U.S. Army Europe's Operation Atlantic Resolve](#), Jan. 3-23.

The 3/4 ABCT has deployed for nine-months to multiple U.S. partner nations and conduct training exercises to maintain readiness and achieve U.S. Army Europe's goal of persistent deterrence and defense of NATO countries and allies in Eastern Europe.

"(The) main role of the 7th is to provide support

to the ALASKA tent system and ALASKA generators," said Sgt. 1st Class Darrel Raville, the 7th MSC plans noncommissioned officer at the FCP.

The tent system is being used as the forward command post for the 21st TSC's operations. The 7th MSC provided three generators, three tents, two Humvees, multiple tables, chairs, three ECUs or environmental control units that regulate heat or air-conditioning.

The secondary role of the 7th MSC team is to observe the FCP operations to incorporate lessons learned in the future, Raville added.

"We want to bring the experience and knowledge back to the 7th, for us to successfully incorporate into our annual training event with possible real world applications in the event of FCP deployment,"

Staff Sgt. Raymond Mandap, center, a generator mechanic and motor sergeant with the 21st Theater Sustainment Command and Sgt. 1st Class Darrel Raville, a plans noncommissioned officer with the 7th Mission Support Command, right, and a Germany Army Soldier, coordinate adding oil to generators outside the 21st TSC forward command post in Garlstedt, Germany, Jan. 7. Six Army Reserve Soldiers and two civilians from the 7th MSC are providing logistical and operational support to the 21st TSC's FCP during reception staging, onward movement and integration of the 4th Infantry Division's 3rd Armored Brigade Combat Team as part of U.S. Army Europe's Operation Atlantic Resolve, Jan. 3-23. (Photo by Sgt. 1st Class Matthew Chlosta/7th MSC)







## From the U.S., to Germany, to Poland

A Soldier from 16th Sustainment Brigade ground guides a Heavy Expanded Mobility Tactical Truck (HEMTT) from 21st Theater Sustainment Command used during seaport operations to help offload the 3rd Armored Brigade Combat Team, 4th Infantry Division, containers from a cargo vessel at the port of Bremerhaven, Germany, Jan. 6. (Photo by Capt. Scott Walters/ 3rd Armored Brigade Combat Team, 4th Infantry Division)

A Soldier from 3rd Battalion, 29th Field Artillery Regiment, 3rd Armored Brigade, 4th Infantry Division, drives a M109 Paladin self-propelled howitzer off of a railroad flatcar in Drawsko Pomorskie, Poland, Jan. 9. The howitzer was one of 53 vehicles that arrived in north-eastern Poland from the Port of Bremerhaven, Germany as part of Operation Atlantic Resolve. (Photo by Staff Sgt. Corinna Baltos/24th Press Camp Headquarters)



## COVER STORY: OPERATION ATLANTIC RESOLVE

Raville said.

Observing the 21st TSC's military decision making process, interaction, and integration of the 4th ID Soldiers were also areas of focus for the 7th MSC Soldiers.

"I am concentrating more on the battle rhythm process to ensure smooth transition of information," said Lt. Col. Aaron Justice, officer in charge of the 7th MSC FCP team, "so the 21st TSC staff and unit LNOs (liaison officers), including 4th ID are working together to support Operation Atlantic Resolve in support of 3/4 ABCT RSOM/I."

Raville and Justice complimented the support of the German Army, who hosted the FCP on their logistical base and they highlighted their close working relationship with the 21st TSC.

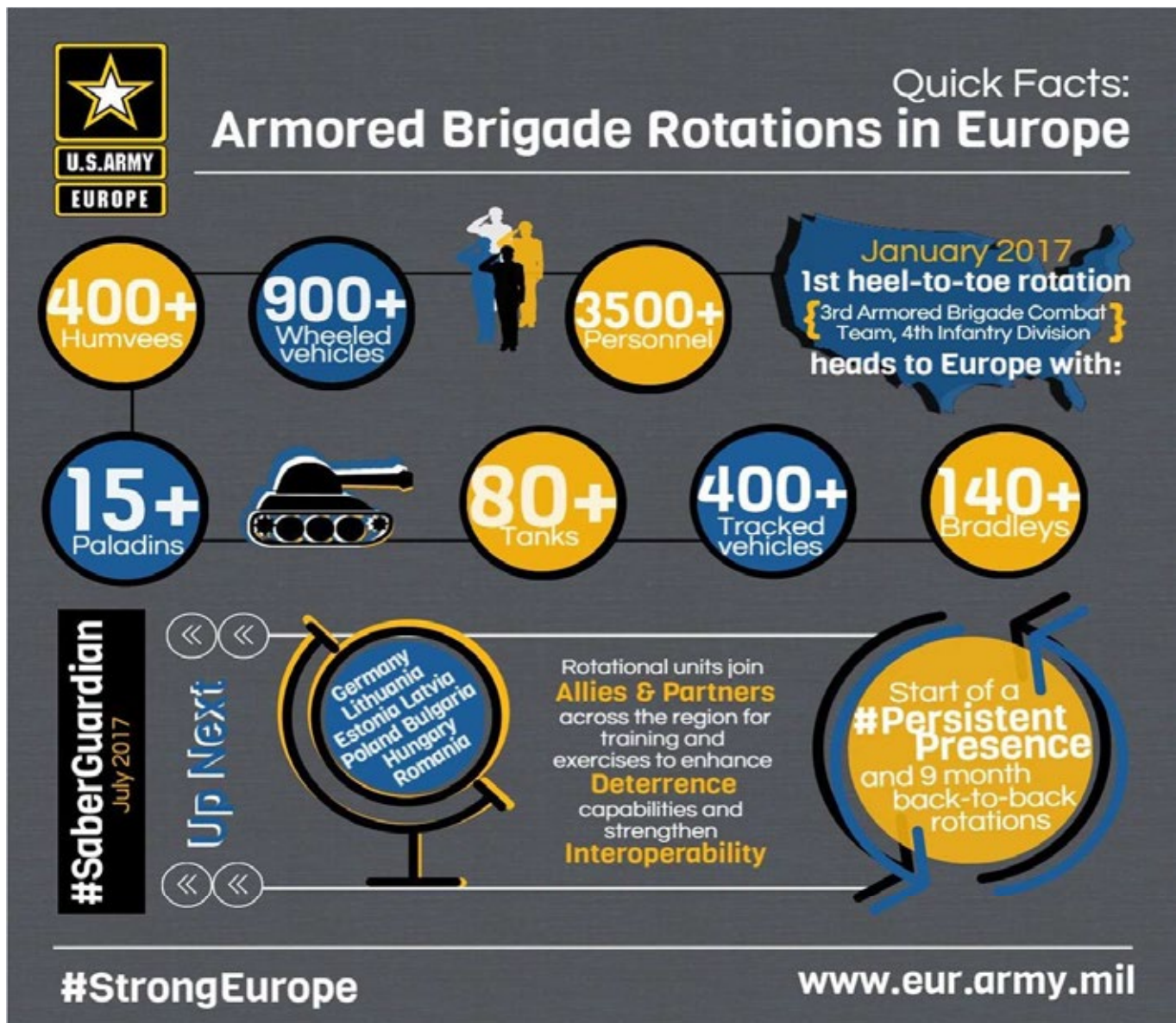
Both the 7th and 21st TSC Soldiers said the entire experience was beneficial.

"It's been working great," said Staff Sgt. Raymond Mandap, a generator mechanic and motor sergeant with the 21st TSC, about his work with Raville, as they worked as a team to add oil to the generators.

"We set everything up," Mandap said. "We set up tents and generators and (the) forward command post."

The 7th MSC also had civilians on site to provide computer and communication support to the 21st FCP.

The arrival of the 3/4 ABCT marked the beginning of U.S. based armored brigades deploying to Europe for back to back rotations for a continuous presence. 🇺🇸







Maj. Gen. Duane A. Gamble, 21st Theater Sustainment Command commanding general, left, Col. Jeffrey Knight, chief of operations, 21stTSC and Brig. Gen. Steven W. Ainsworth, commanding general, 7th Mission Support Command, listen during the 21stTSC commander's update brief, Jan. 7, 2017. Six Army Reserve Soldiers and two civilians from the 7th Mission Support Command are providing logistical and operational support to the 21st Theater Sustainment Command's forward command post during reception staging, onward movement and integration of the 4th Infantry Division's 3rd Armored Brigade Combat Team as part of U.S. Army Europe's Operation Atlantic Resolve, Jan. 3-23. (Photo by Sgt. 1st Class Matthew Chlosta/7th MSC)



Sgt. 1st Class Darrel Raville, left, a plans noncommissioned officer, and Lt. Col. Aaron Justice, officer in charge, both from the 7th Mission Support Command, problem solve in the 21st Theater Sustainment Command's forward command post, Jan. 7, 2017. Six Army Reserve Soldiers and two civilians from the 7th MSC are providing logistical and operational support to the 21stTSC's FCP during reception staging, onward movement and integration of the 4th Infantry Division's 3rd Armored Brigade Combat Team as part of U.S. Army Europe's Operation Atlantic Resolve, Jan. 3-23.



LEADING OFF: INAUGURATION 2017

# U.S. Army Reserve participates i

Photos by Master Sgt. MICHEL SAURET

*200th Military Police Command*

Gallery continues on Page 14





# n Presidential Inaugural Parade



U.S. Army Reserve Soldiers from the 3rd Transportation Brigade (Expeditionary) march during the 58th Presidential Inauguration Parade in Washington, D.C., on Jan. 20. The parade route stretched approximately 1.5 miles along Pennsylvania Avenue from the U.S. Capitol to the White House.







*EDITOR'S NOTE: Master Sgt. Michel Sauret with the 200th Military Police Command Public Affairs Office had a front row view at the Inaugural Parade for the new Commander-In-Chief, President Donald J. Trump, Jan. 20, 2017.*

*The U.S. Army Reserve's 3rd Transportation Brigade (Expeditionary), 377th Theater Sustainment Command, participated in the parade marching with hundreds of military units and bands from across the nation.*

*Sauret's full image gallery from the parade can be found at <https://www.dvidshub.net/image/3112610/presidential-inauguration-parade>.*

(Opposite top) U.S. President Donald Trump shakes hands with Gen. Mark Milley, chief of staff of the Army during the 58th Presidential Inauguration Parade in Washington, D.C., on Jan. 20.



(Opposite bottom) President Donald Trump; Gen. Mark Milley, chief of staff of the Army; and Vice President Mike Pence salute a formation of U.S. Army Soldiers taking part in the parade.

(This page clockwise from top) Sgt. 1st Class Claudia Polite, U.S. Army Reserve Soldier with the 3rd Transportation Brigade (Expeditionary), takes a seat among band members of Talladega College Marching Band before taking part in the parade.

Lt. Col. Wendell Albert, U.S. Army Reserve deputy commander of the 3rd Transportation Brigade (Expeditionary), jokes around with his Soldiers before the parade.

Pfc. James Blackstone, a U.S. Army Reserve intelligence analyst with the 3rd Transportation Brigade (Expeditionary) adjusts his beret before the parade.





U.S. Army Maj. Beatriz Florez from the 4th Sustainment Command (Expeditionary) out of San Antonio, Texas, poses for a photo at Fort Myer, Va. Jan. 10. (U.S. Army Photo by Sgt. Jose A. Torres Jr.)

# Florez moves mountains of supplies for inauguration

Story by **DON WAGNER**  
Army News Service

**FORT MEADE, Md.** - While the Oath of Office, the Inaugural Parade and an array of dinners, balls and receptions have America's attention, a military task force will be working behind the scenes to sustain the flow of inaugural events.

[U.S. Army Reserve](#) Maj. Beatriz Florez from McAllen, Texas, is the supply and services chief for the Joint Task Force-National Capital Region, which is supporting the 58th Presidential Inauguration. During the event, she will be on hand, overseeing food service, fleet management transportation, property management and supply and services.

Since August, when Florez left her home unit, the 4th Sustainment Command (Expeditionary), San Antonio, Texas, she has been busy developing plans, policies, and procedures to support the inauguration.

"My job is to ensure that all 5,000 members of the [task force] are supported logistically to accomplish their mission," she said, and that mission is the ceremonial aspect of the inauguration.

After many months of planning, Flores will supervise the collection and distribution of 13,000 meals, 26,000 bottles of water, and 5,000 comfort items such as hand and foot warmers for the



military personnel taking part the inaugural activities.

She also will manage the 98 vehicles that will be used and coordinate with USO Metro, which will provide two mobile units for the screening areas, as well as 600 cots, 500 cones, 500 sandbags and various other supplies and equipment.

"She continues to impress as she spearheads the inaugural food service planning effort, filling the food service officer shortfall, ensuring a seamless transition," said Cdr. Lillian A. Abuan, deputy J/G4, U.S. Northern Command, JFHQ-NCR/MDW at Fort McNair.

"Maj. Florez is clearly setting a new standard for excellence within the J4."

### **PASSION FOR SERVICE**

Despite her busy schedule, Florez has also found time to serve the veteran community in Washington, D.C., specifically the Women Veterans United Committee, an organization that ensures the needs of women veterans are met.

"I have a passion for service," Florez said. "I believe in serving others and being involved in the community."

Recently, Florez was invited to serve as one of the special guest speakers at the Housing and Urban Development Annual Veterans Ceremony, Abuan said. The organization is dedicated to providing shelter for homeless veterans and homeownership support to military veterans.

In October, Florez also provided opening remarks at the Fort Belvoir Hispanic Heritage Observance and was the special

guest speaker at the Women Veterans United Committee luncheon in Bowie, Maryland.

### **ANSWERING THE CALL**

Florez said she decided to join the military when she was just a junior in high school.

"I was in my first-period English class when I saw the news reports of the attacks on 9/11," she remembered. "It was in that moment that I resolved that I wanted to serve in the United States military. I had a calling to serve."

She contracted with the ROTC program in 2004 out of the University of Texas-Pan American and enlisted in the Simultaneous Membership Program, which made her a member of the Army Reserve. She commissioned in 2006 as a second lieutenant in the Army Reserve as a quartermaster officer.

Her first job in the Army was as a platoon leader for the 961st Quartermaster Company in McAllen, Texas, a water purification and distribution unit. As a first lieutenant, she was a petroleum officer for the 143rd Sustainment Command (Expeditionary) and deployed to Afghanistan as the theater petroleum officer.

She went on to complete the Quartermaster Basic Officer Leadership Course and Multilogistics Captain's Career Course, Petroleum and Water Officer Course in 2008 at Fort Lee, Virginia, where she was the honor graduate. She completed the Inspector General Course in 2014 at Fort Belvoir, Virginia.

### **PERSONAL VALUES**

"I believe the keys to good

leadership are having the right combination of attributes, abilities and skills," Florez said. "A good leader ... should have the ability to inspire others, build leaders, communicate effectively, make decisions, and manage resources."

Florez believes all the Army Values are important, but she considers Army value of honor to be essential. "By definition, honor is living up to all the Army values," she said.

Her most significant achievement during her service, she said, is the success of the Soldiers whom she has led and mentored. But Florez admitted the Army is not for everyone.

"It takes a special person to serve," Florez said. "It is my experience that the sacrifices you make as a member of the Army are worth it."

Florez wants someday to become a brigade commander for a sustainment brigade. Her short-term goals are to become a battalion executive officer, brigade S3, and battalion commander.

"My old battalion command sergeant major used to have a quote about the keys to being a successful leader," she said. "And I have adopted and modified that quote to say, 'Attack issues -- not people. Be value added, create solutions, and develop future leaders.'"

Joining the military, she said, was one of the smartest decisions she ever made. "The values and ethos that I live by and the knowledge, skills, and abilities that I have developed because of the military are a large part of who I am and the success I have had," Florez said. 🇺🇸



First Sgt. Selena McJimson, of Virginia Beach, Virginia, headquarters company first sergeant for the 3rd Transportation Brigade (Expeditionary), gives final instructions to her troops after a practice parade march on Joint Base Myer-Henderson Hall, Virginia, on Jan. 19 in preparation for the upcoming Presidential Inauguration Parade in Washington, D.C. During rehearsals, U.S. Army Reserve Soldiers practiced with members of the 3rd U.S. Infantry Regiment (The Old Guard), the U.S. Army Field Band, West Point and the D.C. National Guard, which totaled approximately 500 service members and cadets. (Photo by Master Sgt. Michel Sauret/200th MP Command)



# U.S. Army Reserve prepares for inaugural parade

Story by Master Sgt. MICHEL SAURET  
200th Military Police Command

**JOINT BASE MYER-HENDERSON HALL, Va.** - A group of [U.S. Army Reserve](#) Soldiers has been practicing all week for likely the biggest march of their military career.

The route will be a straight shot of only 1.5 miles along Pennsylvania Avenue, going from the U.S. Capitol to the White House, and yet the grandiosity will come as they help usher in the 45th President of the United States and take part in an 8,000-member parade including every military branch and various organizations from around the nation.

"It's an honor to be part of this great day in America, to have a tradition of peaceful power for the military to be here and be part of that as a symbol of America's might and power across the world. I think it's a great thing," said Capt. Dean Court Garretson, headquarters company commander for the [3rd Transportation Brigade \(Expeditionary\)](#), which will represent the U.S. Army Reserve in the parade.

The Presidential Inauguration Parade is expected to kick off at 3:00 p.m., and yet before even taking the first marching step, many of these Soldiers will likely wake up 11-12 hours earlier to get dressed, looking sharp in their dress blues uniforms, and go through a lengthy credentialing and transportation process before roads are closed off in the nation's capital.

"Well, we're Soldiers first," said 1st Sgt. Selena McJimson, first sergeant for 3rd TBX headquarters company, about the long day she and her Soldiers have ahead of them. "We take it as an honor to be able to represent the U.S. Army Reserve, so we do what we have to do ... This is like a once in a career opportunity (for many of us), so we are looking forward to it. I'm excited. Very excited."

The Soldiers representing the U.S. Army Reserve in the 58th Presidential Inauguration are headquartered in Fort Belvoir, Virginia. Their brigade specializes in watercraft transportation to bring troops, equipment, and firepower to shores around the world. They are only one of two such brigades of their kind in the entire U.S. Army equipped for this job, and the only one in the U.S. Army Reserve, under the command of the 377th Theater Sustainment Command.

"It's quite an honor to be the ones marching ... (Our Soldiers are) going to be quite surprised of the inner emotions they're going to feel. Lots of people along the parade route cheering. The band's going to be going. I just feel it's going to be an awestruck moment for them. I just hope they ... enjoy it and march along," said Garretson.

Unlike their war-fighting function, this time their route will be on land, but they have been preparing for this historical event since October when they first got the word they had been selected. Approximately 90 U.S. Army Reserve Soldiers will make up their formation.

For these Soldiers, it's been a busy week, between conducting recon of the actual route, preparing their uniforms, practicing drill and ceremony and marching several practice laps around Fort Myer in Arlington, Virginia, with their fellow Army formations.

Garretson, from Upper Marlboro, Maryland, gave most of the credit to his noncommissioned officers (NCOs) who helped make it all come together. From making sure uniform alterations were completed on time to working out all of the logistics, he said his NCOs were on the front line of taking care of Soldiers. They handled all the minute, tedious details that will be in front of a national, if not global, audience.

"Not to be cliché, but it's the NCOs who are the backbone of the Army. I think we all understand that. I hope the public understands that too. It's the NCOs who differentiate us from everybody else in the world. I've had a chance to work with other armies around the world, and I can say the NCOs here, this week, and NCOs I've dealt with in the U.S. Army, are definitely the reason why we're going to be sharp tomorrow," he said.

In all, the U.S. Army will be represented by approximately 500 Soldiers and cadets from the Army Reserve, the 3rd Infantry Regiment (The Old Guard), the U.S. Army Field Band, West Point and the D.C. National Guard.

The Old Guard has been the lead organization in coordinating the Army's portion of the inauguration parade. 🇺🇸

# Irregular, Asymmetric warfare in the U.S.

Story by JONATHAN LETARDE

U.S. Army Reserve Command

G-34 Protection Directorate, Office of the Provost Marshal

So what is Irregular or Asymmetric Warfare and why does it matter to the [U.S. Army Reserve](#)?

Terrorist groups such as the Islamic State and Al-Qaeda continue to publish their magazines (Rumiyah / Inspire) and provide supporters in the United States with unconventional methods to target victims.

Whether it be rigging explosives to vehicles, conducting pre-operational surveillance on U.S. Army Reserve centers using drones or even dumping oil on public roads to cause accidents, terrorists continue to find ingenious ways to cause havoc on American lives.

“Irregular or asymmetric warfare involves the application of advanced technology and dissimilar strategies, tactics, capabilities, and approaches to circumvent or negate the Army’s strengths while exploiting identified weaknesses.” (U.S. Army Office of the Provost Marshall General, Jan. 3, 2017)

Recent trends include the use of large vehicles to ram into crowds of people as seen in the July 14, 2016 attack in Nice, France and the Nov. 28, 2016 attack on Ohio State University.

These guerrilla-style tactics are being employed by a weaker force against a greater force as we’ve seen throughout history for thousands of years.

Due to the unique operational nature and challenges of the U.S. Army Reserve at stand-alone facilities across the nation, leaders at all levels are addressing the potential threat to personnel and assets.

Our responsibility to be vigilant and adapt to



changing environments remains a critical component to staying ahead of the terrorist threat. We encourage everyone to increase their understanding of irregular/asymmetric warfare tactics, techniques, and procedures that adversaries could use against us.

We all like to go on social media sites such as Facebook, Twitter, and Instagram to name a few. And we all know

of people who post everything about themselves online, such as “my husband just left for work, I dropped the kids off at school and now I just checked into Starbucks.”

Okay, so you just told everyone, including criminals that no one is at home. This is something you should take into consideration before posting exploitable material online.

Social media remains a significant resource to terrorist groups. They seek out Personally Identifiable Information (PII) and produce “kill lists” to target victims in the U.S.

Tens of thousands of people have been identified including U.S. Army Reserve members.

The internet is used to recruit sympathizers and supporters of terrorism and urge them to carry out attacks.


We encourage everyone to be mindful of the information you share online and think twice before posting any material you think may reveal PII.

Since 9/11, the nation has seen 227 homegrown jihadist cases with a recent surge of 115 cases in 2015



The Islamic State in Iraq and Syria (ISIS) is shifting its messaging from joining the jihad in Syria and Iraq to carrying out attacks in fighters' home countries and is likely to accelerate this trend.

## Terrorists are becoming more and more creative

Being vigilant and having situational awareness of your environment is essential to being one step ahead. Terrorism is an enduring, persistent, worldwide threat to the Army and the nation. Remember to report all suspicious activity to the proper law enforcement authorities immediately. If you see something, say something! 



# Renewal: Out of the shadows and into the light

By CHAPLAIN (COL.) JOEL V. MILLER  
Senior Family Life Chaplain USARC (UAU)

Throughout much of the country there is still snow on the ground. It's cold, wet and even dreary.

The bleak days of late winter can be symbolic of a bleakness we may feel within ourselves.

Sometimes we may feel that we just drone through our days without much to look forward to. Every day may feel just as the one the day before.

We may feel like Punxsutawney Phil, the groundhog at Gobbler's Knob in Pennsylvania, who when seeing his shadow on February 2nd, retreats back into his burrow as he forecasts six more weeks of winter, according to folklore.

However, spring is just around the corner and with that we have an opportunity for renewal and a fresh start. We may be tempted to retreat from opportunities to find renewal each and every day. Attitude is everything. Rather than seeing the world, and our daily routines though darkened mundane glasses and be discouraged with our lives and the world around us, we can choose to find hope, faith and joy.

During the spring season at my house, we spend a lot of time outside, clearing the dead and broken branches from our many trees, we trim the bushes, clean the shed and generally spruce up the yard. We air-out the house and do a bit of "spring cleaning". We look forward to the warmer weather and colorful flowers popping up from the ground that was covered with snow weeks earlier. We celebrate the Easter holiday as we reflect on the renewal through our Lord's resurrection.

The choice to be like Punxsutawney Phil and hide from the shadows in our lives or to clear out the

old and dreary and look towards the warm and colorful spring is up to you. In Romans, chapter 12 verse 2 the Apostle Paul wrote to the Romans; "And be not conformed to this world: but be ye transformed by the renewing of your mind, that ye may prove what is good, and acceptable, and perfect, will of God," and to the church in Corinth he wrote in 2 Corinthians chapter 5 verse 17; "Therefore if any man be in Christ, he is a new creature: old things are passed away; behold, all things are become new."

Now is the time to renew ourselves. Set some goals, accomplish a dream, hit the gym or track a bit more, take a class, go on a trip and/or focus more on that which is truly important and not let the minutia of work or the daily grind keep you in the dreary personal winter. Let your mind, body and soul be focused on being positive. "Fake It 'Til You Make It" if you must, but move to the warmth of the light and out of the shadows. As you do so, you'll feel a greater sense of accomplishment, greater personal control and I dare say, more happiness.

I know I'm making this sound so easy. For some it may not be, but as we strive to move forward rather than standing still or moving backwards, we will accomplish more and find greater joy. So, let Punxsutawney Phil at Gobbler's Knob hid in his burrow as we move into the light with celebration and a positive resolve and renewal.

May God's love and blessings be upon you as you diligently serve our great nation and may his graces buoy you up out of the shadows of doubt, disappointment and discouragement and bring you into the light of hope, change and renewal. 🇺🇸

## **FORSCOM/USARC Christian Bible Study**

**U.S. Army Forces Command and U.S. Army Reserve Command  
hosts a weekly Christian Bible study.**

**Studies are held each Tuesday,  
starting at 11:30 a.m., Room 1901 near the USARC G-4.  
Please come and share a time of fellowship and worship with us.**





DRILL SERGEANTS STRENGTHEN THEIR MINDS.  
CHAPLAINS STRENGTHEN THEIR SOULS.



# Set a goal. Make a plan. Save automatically

**FORT BRAGG, N.C.** – Another year older, another year wiser. The common euphemism takes on a new meaning this New Year, as the [Military Saves Week 2017](#) campaign takes on the challenge to ensure Soldiers and Families are financially resilient and manage their savings.

Military Saves Week is an annual opportunity for individuals to assess their savings and take financial action. Scheduled to be highlighted February 27-March 4 this year, #MSW2017 seeks to promote financial responsibility throughout the year.

“Each year, we encourage service members and military Families, just like yours to set a goal, make a plan, and save automatically,” said Tammy Bruzon, Military Saves representative.

Such encouragement is echoed by senior leadership in the U.S. Army Reserve, correlating financial resiliency to Soldier readiness and future success.

“I would encourage Families to come up with a plan, come up with a budgeting strategy, and be fiscally attune to some of the unique challenges and opportunities that we have in the Army Reserve....I can’t over-emphasize the concern I have about financial resilience as we move into the future,” said [LTG Luckey Charles D. Luckey, Chief of Army Reserve, Commanding General, U.S. Army Reserve Command](#).

Saving isn’t always simple, whether you are in the military or not, so to aid in the process, on the road to financial resiliency, Military Saves has created five steps to help individuals save successfully and automatically.

Step one begins with assessing your savings. Assessing your savings annually can help you make sure your savings priorities are on the right track, according to Bruzon. Soldiers and Family members can access a 12-question assessment tool at [militarysaves.org](#), to find out their current standing and narrow in on where they need help in the future.

Step two focuses on evaluating your savings preparedness. To best determine whether your savings habits need strengthening for future goals, Military Saves suggest checking off savings accomplishments on a savers checklist.



According to Bruzon, those with a savings plan are two times as likely to save for emergencies and retirement as those without one. Savings plans represent a focus on not only the financial security of the Soldier but of the Soldiers Family.

In the U.S. Army Reserve, as it is with other military branches, the security, strength, and resiliency of the military Family is often highlighted.

“A resilient Family, to me, is a Family that is ready for anything, and that includes financial readiness,” said Mrs. Julie Luckey, spouse of LTG Charles Luckey.

Part of the financial readiness Mrs. Luckey refers to can deal with step three, taking the Military Saves Pledge. When you take the pledge at [militarysaves.org](#), you can choose to receive text message tips and reminders to help you save towards your goals and other forms of inspiration to save automatically.

As social media continues to grow and become an influencer in the lives of many people, Military Saves 2017 has shifted focus towards sharing your savings goals as part of step four. With the #MSW2017 and the #ImSavingFor photo contest, that highlights a selfie or video you post showing what your saving for, the incorporation of social media platforms such as Facebook, Twitter and Instagram reinforces saving.

Last but not least, we come to step five (a close cousin of step four) where those who take the pledge share and spread their savings plan on social media, or by joining Twitter chats, events, or activities that Military Saves will be involved with during MSW2017.

Saving and preparing for the future is the goal. Another year older, another year wiser.

“The older you get, the cooler you realize it is,” said Mrs. Julie Luckey. 🇺🇸



# Happy New Year! from

## Army Reserve Family Programs

*New Year, New Start, and New Information*



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New Year, New Pledge.  
Take the pledge for financial  
responsibility. Military Saves  
Week starts Feb 27.  
[www.militarysaves.org](http://www.militarysaves.org)



Get your financial readiness  
on track for the new year with  
a helpful Budget Checklist  
[www.arfp.org/programs-and-services/financial-readiness-program/#budgeting](http://www.arfp.org/programs-and-services/financial-readiness-program/#budgeting)

# Message to the Department of Defense from Secretary of Defense James Mattis

**WASHINGTON** - It's good to be back and I'm grateful to serve alongside you as Secretary of Defense.

Together with the Intelligence Community we are the sentinels and guardians of our nation. We need only look to you, the uniformed and civilian members of the Department and your families, to see the fundamental unity of our country. You represent an America committed to the common good; an America that is never complacent about defending its freedoms; and an America that remains a steady beacon of hope for



Secretary of Defense James Mattis

all mankind.

Every action we take will be designed to ensure our military is ready to fight today and in the future. Recognizing that no nation is secure without friends, we will work with the State Department to strengthen our alliances. Further, we are devoted to gaining full value from every taxpayer dollar spent on defense,

thereby earning the trust of Congress and the American people.

I am confident you will do your part. I pledge to you I'll do my best as your Secretary.

MATTIS SENDS

*James Mattis became the 26th Secretary of Defense on January 20, 2017.*

*A native of Richland, Washington, Secretary Mattis enlisted in the U.S. Marine Corps Reserve at the age of 18. After graduating from Central Washington University in 1971, he was commissioned a second lieutenant in the U.S. Marine Corps.*

*During his more than four decades in uniform, Secretary Mattis commanded Marines at all levels, from an infantry rifle platoon to a Marine Expeditionary Force. He led an infantry battalion in Iraq in 1991, an expeditionary brigade in Afghanistan after the 9/11 terror attack in 2001, a Marine Division in the initial attack and subsequent stability operations in Iraq in 2003, and led all U.S. Marine Forces in the Middle East as Commander, I Marine Expeditionary Force and U.S. Marine Forces Central Command.*

*During his non-combat assignments, Secretary Mattis served as Senior Military Assistant to the*



*Deputy Secretary of Defense; as Director, Marine Corps Manpower Plans & Policy; as Commanding General, Marine Corps Combat Development Command; and as Executive Secretary to the Secretary of Defense.*

*As a joint force commander, Secretary Mattis commanded U.S. Joint Forces Command, NATO's Supreme Allied Command for Transformation, and U.S. Central Command. At U.S. Central Command, he directed military operations of more than 200,000 soldiers, sailors, airmen, Coast Guardsmen, Marines and allied forces across the Middle East.*

*Following his retirement from the U.S. Marine Corps in 2013, Secretary Mattis served as the Davies Family Distinguished Visiting Fellow at the Hoover Institution at Stanford University, specializing in the study of leadership, national security, strategy, innovation, and the effective use of military force. In 2016, he co-edited the book, *Warriors & Citizens: American Views of Our Military*.*



# Reserve Component Manpower System (RCMS) replaces AGRMIS

## Staff Report

**FORT BRAGG, N.C.** - Effective Jan. 1, the new Reserve Component Manpower System, electronic Soldiers Record Brief (RCMS eSRB), replaced the Active Guard Reserve Management Information System (AGRMIS).

The change was announced by Col. Twanda Young, U.S. Army Reserve Command, G-1.

The RCMS eSRB is the new tool to manage all AGR Soldier records.

Young said that all AGR Promotion Selection Boards will use the Certified Selection Board Record Brief (CSBRB) from the RCMS eSRB.

The self-service link to the website is <https://self-service.rcms.usar.army.mil>.


AGR Soldiers in Below-the-Line units need to contact their Unit Administrators, S-1s, or G-1s to

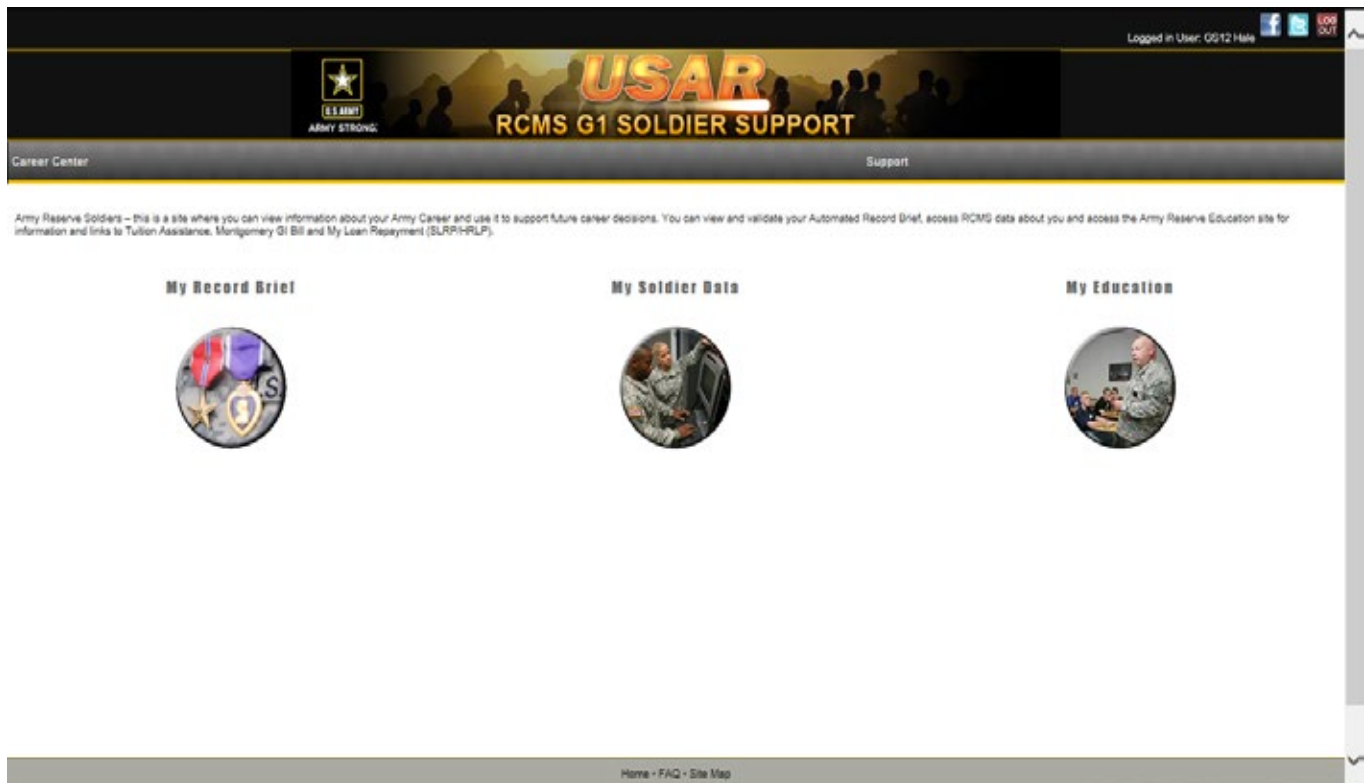
have their eSRB information updated.

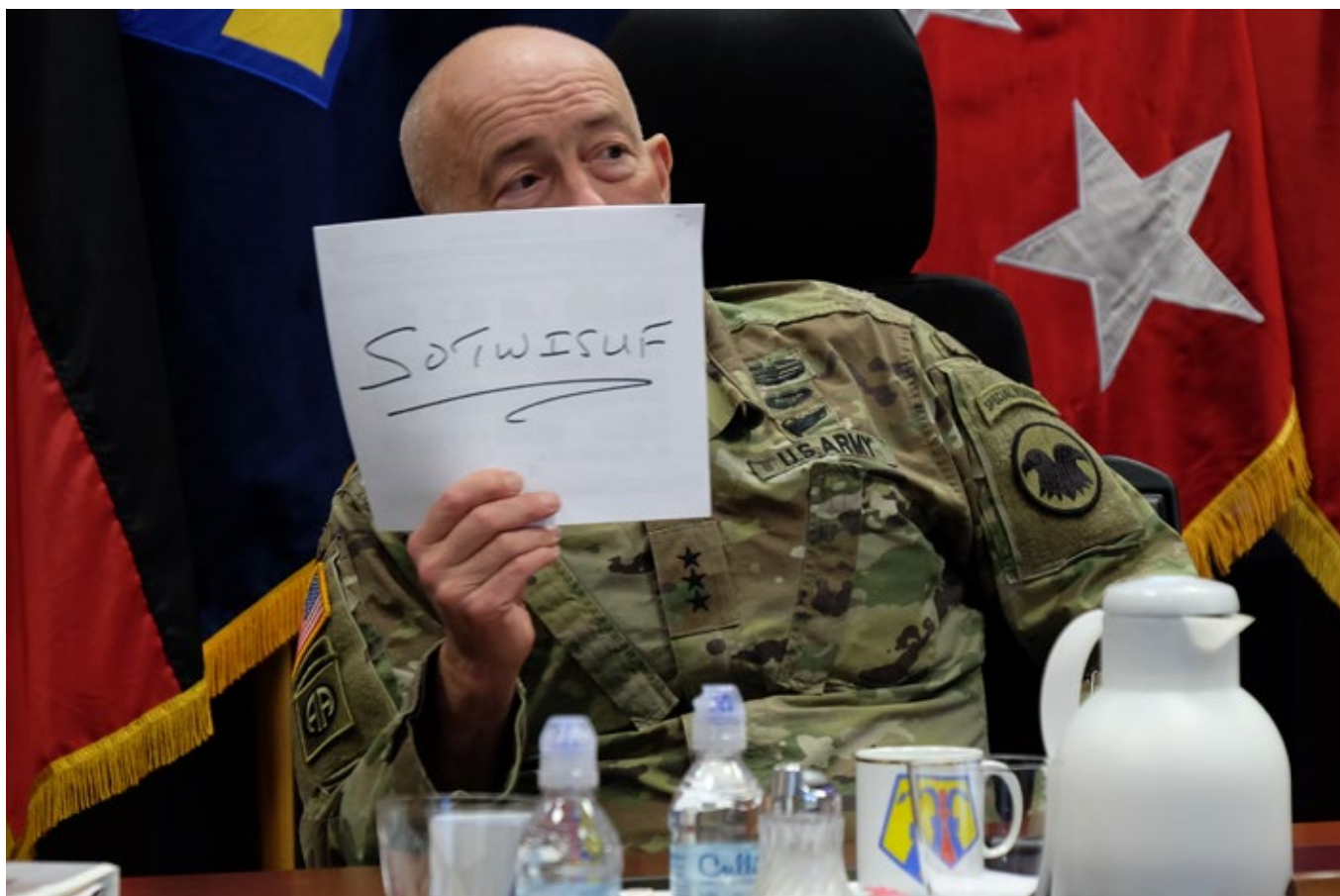
AGR Soldiers in Above-the-Line units need to contact their branch manager at Army Human Resources Command to have their eSRB information updated.

Please refer to the S-1 Net link below for the most up-to-date information on the decommission of AGRMIS and the way ahead at <https://www.milsuite.mil/book/docs/DOC-332216>.

Human Resources personnel at each Mission Support Command and Regional Support Command have been trained and are ready to answer your questions.

You may also contact the USARC G-1 Active Military Branch via email at [usarmy.usarc.usarc-hq.mbx.ammb@mail.mil](mailto:usarmy.usarc.usarc-hq.mbx.ammb@mail.mil). 





LTG Charles D. Luckey, commanding general of U.S. Army Reserve Command, discusses an acronym standing for “Something Other Than What I Signed Up For” during a visit to the 7th Mission Support Command at Daenner Kaserne, Kaiserslautern, Germany, Jan. 22. (Photo by Sgt. 1st Class Matthew Chlosta, 7th MSC Public Affairs Office)

# “SOTWISUF” - Luckey explains the need to be ready, flexible

Story by Lt. Col. JEFFERSON WOLFE  
7th Mission Support Command

**KAISERSLAUTERN, Germany – [U.S. Army Reserve](#)**

Soldiers and units must be ready to conduct their mission at any time or place and adjust to whatever conditions or changes they face, the commanding general of U.S. Army Reserve Command told the commander and other leaders of the [7th Mission Support Command](#).

To illustrate, [LTG Charles Luckey](#) took a black Sharpie marker out of his notebook and wrote a series of letters on a piece of paper.

Luckey held up the paper for everyone to see “SOTWISUF” written across the page.

He asked more the dozen people in the room if they were familiar with the “SOTWISUF”s acronym. None of the leaders knew what it stood for.

“It stands for ‘Something Other Than What I Signed Up For,’” Luckey said. “Soldiers often face conditions they didn’t expect or plan for,” he added.

This highlights how Army Reserve Soldiers have to be prepared at all times to deploy and perform their



mission, and be flexible enough to excel in any mission they are assigned, Luckey said.

“That’s who we are,” he said.

Luckey visited the 7th MSC Jan. 22, speaking to leaders and Soldiers from the headquarters and subordinate units, including the 361st Civil Affairs Brigade, Medical Support Unit-Europe, the 773rd Civil Support Team, the 406th Human Resources Command, the 589th Engineer Detachment and the 446th Transportation Battalion (Movement Control).

Leaders need to engage to ensure individual readiness and collective readiness, Luckey said.

“It’s important that Soldiers and staff get to hear it from him ... from the three-star level,” said Brig. Gen. Steven W. Ainsworth, the 7th MSC commanding general.

“It’s very refreshing” to have the commanding general of all the Army Reserve to validate the 7th MSC leadership’s emphasis on individual and collective training, he said.

Ainsworth has been emphasizing basis measures of readiness, for example, ensuring they meet height and weight standards, pass the Army Physical Fitness Test, maintain medical and dental readiness and meet other requirements, said Col. Alex Wells, the 7th MSC deputy commanding officer.

Luckey understands the demands on the 7th MSC Soldiers, as they serve in the Army Reserve’s only forward-stationed unit in Europe, he said.

“He recognized the great work they’re achieving and their contribution to the theater,” said Col. Alex Wells, the 7th MSC



LTG Charles D. Luckey, commanding general of U.S. Army Reserve Command, speaks to Soldiers during a visit to the 7th Mission Support Command at Daenner Kaserne, Kaiserslautern, Germany, Jan. 22. (Photo by Sgt. 1st Class Matthew Chlosta, 7th MSC Public Affairs Office)



LTG Charles D. Luckey, commanding general of U.S. Army Reserve Command, participates in a decontamination demonstration with Soldiers from the 773rd Civil Support Team at Daenner Kaserne, Kaiserslautern, Germany, Jan. 22. (Photo by Sgt. 1st Class Matthew Chlosta, 7th MSC Public Affairs Office)

deputy commanding officer.

The 7th MSC not only has to meet its Army Reserve commitments, but also must support United States Army Europe and the 21st Theater Sustainment Command, Ainsworth said.

“I think it’s very important for the American people to know that,

as a forward-based Army reserve unit, they’re getting a very good return on their investment,” he said. “We are a contributor to the Army Reserve, but also provide capability and capacity to the 21st and USAREUR at the same time.”

There are only three time zones in the world in which the Army Reserve does not have a consistent,



LTG Charles D. Luckey, commanding general of U.S. Army Reserve Command, speaks to Staff Sgt. Patrick McNeely, from the 773rd Civil Support Team, during a visit to the 7th Mission Support Command at Daenner Kaserne, Kaiserslautern, Germany, Jan. 22. McNeely was demonstrating the unit's lab capability. (Photo by Sgt. 1st Class Matthew Chlosta, 7th MSC Public Affairs Office)

persistent presence, Luckey said.

"What makes us awesome is we've got 200,000 Soldiers spread from Bagram Air Force Base to Guam," Luckey said.

It's also part of Luckey's job to make sure senior leaders in the various theaters of operation around the world understand what the Army Reserve can do to support their efforts.

"We get asked to do things by all kinds of folks," he told the 7th MSC audience. "My job is to say yes as often as I can and allow you to say yes as often as you want to."

His goal is to create situations where the Army Reserve can provide a capability to the combatant commanders and the individual units can sustain and build their own readiness.

"He recognizes the demands in theater," Wells said. "We have to determine a measure of effectiveness that proves a return on investment."

In the past, the 7th MSC has provided a few individual Soldiers to support an exercise or operation, Wells said.

This may contribute to individual readiness, but may not increase the unit's collective readiness because it is not training together with all of its assigned Soldiers.

Training events and exercises that enhance the 7th MSC's readiness and capabilities are key, Ainsworth said.

To see the command's capabilities up close, Luckey visited a half-dozen static displays set up by the various units.

While, there, he spoke with dozens of 7th MSC Soldiers, and followed that up by meeting about a dozen more at the Clock Tower Cafe dining facility on nearby Kleber Kaserne.

This kind of interaction builds the credibility of senior leaders, said Command Sgt. Maj. Raymond Brown, the 7th MSC senior enlisted leader.

"When senior leaders are genuine, Soldiers know it and in LTG Luckey, it came through," he said.

"Any time any senior leader can engage Soldiers, it's a positive," Ainsworth said.

All Army Reserve Soldiers are part of a team,



Luckey said.

“The mission of this team at the end of the day is to win America’s wars,” he said.

While the Army Reserve is largely a combat service and combat service support force, the main focus remains to “close with and destroy the enemy,” he added.

Luckey is not worried about uncertain funding in a fiscally constrained environment, instead focusing on the capability the force has.

“Whether we get bigger or smaller, we’re going to get more powerful,” he said. The key is to ensure that individual Soldiers and units are ready to perform their missions.

Back to SOTWISUF, Soldiers and units must always be ready to go and prepared for anything, Luckey said.

“Make sure you are ready to be employed and deployed anywhere on the planet,” he said.

Ainsworth echoed Luckey’s statement, adding that almost any job description doesn’t cover everything a person will be asked to do.

Ainsworth, too, had a unique acronym - “AAA-O.” He used to wear it on the back of his hat, “until the Army told me I had to remove it,” he said.

It stands for something Ainsworth lives by as a commander, namely “Anything, anywhere, anytime - bar nothing.” 🇺🇸



LTG Charles D. Luckey, commanding general of U.S. Army Reserve Command, listens to leaders and staff members during a visit to the 7th Mission Support Command at Daenner Kaserne, Kaiserslautern, Germany, Jan. 22. (Photo by Sgt. 1st Class Matthew Chlosta, 7th MSC Public Affairs Office)



# **U.S. Army Reserve Capt. Deshauna Barber**

Commander, 988th Quartermaster Det. and Miss USA 2016;

*(Background Images)*

513th & 514th Quartermasters (Organized Reserve),  
"RED BALL Express" drivers from World War II

## **Celebrating African-Americans in the U.S. Army Reserve**

