

# U.S. ARMY RESERVE AT A GLANCE

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TWICE THE CITIZEN

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**“ For more than 14 consecutive years at war, Army Reserve Citizen-Soldiers have brought skills, honed in the civilian sector, to contingency and Theater Security Cooperation missions across the globe. Today, those same Army Reserve Soldiers are bringing enhanced skills to the communities where they live and work. ”**

— Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general,  
U.S. Army Reserve Command



# THE UNITED STATES ARMY RESERVE

## VISION:

The United States Army Reserve is the world's premier land power reserve force.

## MISSION:

The Army Reserve provides trained, equipped and ready Soldiers and cohesive units to meet the nation's requirements, at home and abroad.

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"Army Reserve at a Glance" is a communication outreach tool produced by Army Reserve Communications (facts and figures as of June 2015). The Economic Impact analysis model used for the 2015 Army Reserve at a Glance was developed by George Mason University's Center for Regional Analysis using data provided by the U.S. Department of Commerce, Bureau of Economic Analysis. Content is courtesy of the public affairs specialists and historians of the Army Reserve.

All site data displayed on the figures in this publication are as of April 2015 reconciled with HQIIS (Headquarters Installation Information System) FY15Q1 Data. Maps were created using ESRI ArcGIS 10.2.

Army Reserve sequestration impact numbers were produced as part of the Army Program and Analysis 2016 Sequestration Impact as of Jan. 23, 2015. The state-by-state comparison outlines differences between the President's Budget for FY16 (PB16) and the first year of the Budget Control Act-compliant version of the Army's Program Objective Memorandum for 2016-2020 for each of the 50 states. It is not an economic impact analysis.





“ Our nation’s defense requires both “military and civilian leaders” with an understanding of the intricacies of the environment in which we operate, as well as a continued commitment to our country, its people, and its ideals. ”

— Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general,  
U.S. Army Reserve Command



**We stand at a pivotal moment in history. Complex and unpredictable threats have led to an increasingly volatile geopolitical environment that is unlikely to diminish in the foreseeable future. Coupled with constrained fiscal resources, today's challenge is to reshape our military services into a single, cohesive force that is lean yet capable of meeting the nation's strategic priorities.**

This task demands the might of every service and component, working together as inextricable parts of the most professional, proficient, and lethal fighting force in the world.

Through two World Wars, a Cold War, Korea, Vietnam, the Persian Gulf War, the Global War on Terror, and countless other crises, operations and emergencies, the Army Reserve has never failed to answer the call to duty. Battled-tested and backed by both the skill of the civilian sector and the strength of America's Army, the Army Reserve is a proven and cost-effective way to integrate, maintain and retain the essential enabling capabilities relied upon by active duty combat forces to sustain prolonged operations.

From theater-level transportation and sustainment capabilities to high-demand career fields difficult to retain on active duty, the Army Reserve provides specialized capabilities essential to success on the modern battlefield; and as the only component that is also a command, the Army Reserve can quickly task organize its forces to support any mission at home or abroad.

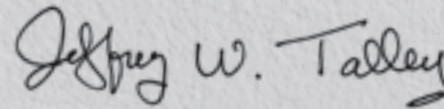
Embedded in every Army Service Component Command and Combatant Command across the globe, the Army Reserve directly supports both the Total Army and the Joint Force. Additionally, through its Plan, Prepare, Provide and Private Public Partnership readiness models, it is leveraging the

strength of Citizen Soldiers to address complex problems that cannot be solved by government alone.

Meeting the challenges of today and tomorrow will require military and civilian leaders with an understanding of the intricacies of the environment in which we operate, as well as a continued commitment to our country, its people and its ideals. Clearly, today's complex global environment will continue to evolve, but with the steadfast support of families, employers, communities, and Congress, the Army Reserve will remain America's life-saving, life-sustaining force for the nation.

TWICE THE CITIZEN!

Jeffrey W. Talley



Lieutenant General, U.S. Army  
32nd chief of Army Reserve,  
commanding general, U.S. Army Reserve Command



# ARMY RESERVE AT A GLANCE

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U.S. ARMY RESERVE AT A GLANCE

AS BOTH AN ARMY COMPONENT  
AND A SINGLE COMMAND,

the Army Reserve has a  
congressionally authorized  
strength of 202,000 Soldiers  
and more than 11,000 Civilians.

Since Sept. 11, 2001, more than  
300,000 Army Reserve Soldiers have  
mobilized, some serving multiple  
tours, seamlessly integrating into  
the active Army and the Joint Force.

Combat engineer Soldiers from the 374th Engineer Company (Sapper), headquartered in Concord, Calif., conduct an air assault landing and patrol training during a two-week field training exercise known as a Sapper Leader Course Prerequisite Training, at Camp San Luis Obispo Military Installation, Calif. The unit is grading its Soldiers on various events to determine which ones will earn a spot on a "merit list" to attend the Sapper Leader Course at Fort Leonard Wood, Mo. (Photo by Master Sgt. Michel Sauret)





### OPERATIONAL AND READY: VITAL, IN-DEMAND CAPABILITIES

The core competence of the Army Reserve is the ability to provide high-quality military capabilities enhanced by the civilian skills, education, training and experience of our Citizen Soldiers. Fourteen years of steady demand for enabling capabilities has resulted in an Army Reserve that is fundamental to the success of the Total Army—in full partnership with the Active Component and Army National Guard.

A significant portion of key support units and capabilities such as logistics, medical, engineering, military information support and civil affairs are in the Army Reserve. Fiscally efficient, the Army Reserve provides nearly 20 percent of the Army's Total Force for less than 6 percent of the total Army budget. This includes half of the Army's combat support and combat service support.

### POSTURED FOR SUCCESS

Army Reserve capabilities, critical during major combat operations, are also an essential part of the "Prevent and Shape" missions relied upon by combatant commanders. Additionally, our current role in the homeland delivers vital capabilities to the lead federal agency in support of state and local authorities in times of natural and man-made disasters.

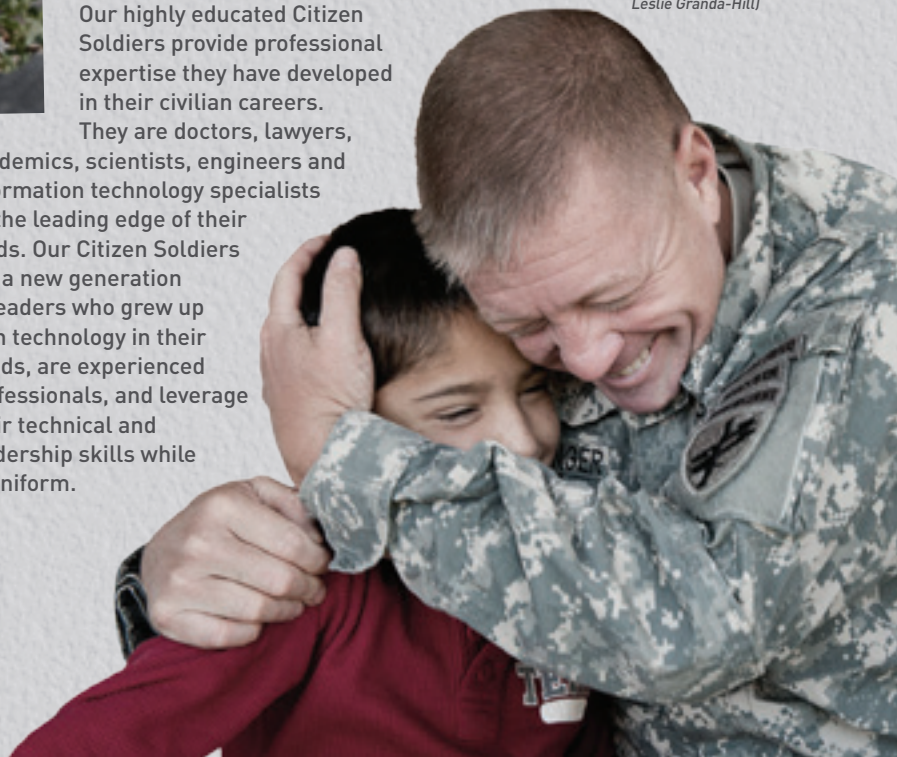
### NEW GENERATION OF LEADERS

Our highly educated Citizen Soldiers provide professional expertise they have developed in their civilian careers.

They are doctors, lawyers, academics, scientists, engineers and information technology specialists on the leading edge of their fields. Our Citizen Soldiers are a new generation of leaders who grew up with technology in their hands, are experienced professionals, and leverage their technical and leadership skills while in uniform.

LEFT: Soldiers from the 354th Mobile Public Affairs Detachment, and 854th Engineer Company perform safety checks before operating the M249 lightweight machine gun on the familiarization range at Fort Chaffee, Ark., during Operation River Assault. (Photo by Sgt. Dalton Smith)

BELOW: Maj. Glen Battschinger of the 353 CACOM, Staten Island, N.Y., and Bilal, from Afghanistan, exchange a hug during a United States reunion. Battschinger, an attorney in his civilian capacity, coordinated sponsorship and ongoing medical care for Bilal, 9, who was born with his bladder outside his body. (Photo courtesy Leslie Granda-Hill)







LEFT: Combat Engineers with the 374th Engineer Company (Sapper), headquartered in Concord, Calif., orient themselves during a night land navigation course through the hills and mountains of Camp San Luis Obispo Military Installation, Calif., during a two-week exercise known as Sapper Leader Course Prerequisite Training. *(Photo by Master Sgt. Michel Sauret)*

RIGHT: 341st Engineer Company (Multi-Role Bridge) Soldiers ride on an MK-2 boat as safeties while a Chinook carries a boat bay. River Assault is a multi-component training exercise that provides the opportunity for Soldiers to create a modular bridge across the Arkansas River at Fort Chaffee, Ark. *(Photo by Master Sgt. Michel Sauret)*

## SPECIALIZED CAPABILITIES

Army Reserve forces are an essential partner in preventing conflict, shaping the strategic environment, and responding to operational contingencies, domestically and globally. The Army Reserve is structured to provide operational capabilities and strategic depth to the Total Army and the Joint Force, effectively designed to efficiently deploy enabler forces across a range of military operations. Our individual Soldiers, leaders, and units provide the essential federal capabilities supporting security cooperation, Homeland Defense, and Defense Support of Civil Authorities.

The Army Reserve's specialized capabilities include medical expertise, aviation lift, search, rescue and extraction, sustainment (food, shelter and potable water), protection of key infrastructure, civil affairs, and public affairs, as well as the full spectrum of engineer capabilities.

## COMMUNITY-BASED FEDERAL FORCE WITH LOCAL ECONOMIC IMPACT

In addition to a high return on investment to the Army and the Department of Defense, the Army Reserve enhances America's economy across the states and local communities. Each year, Army Reserve investment supports local Soldiers and Department of Defense employees; utilities and other services to municipalities; civilian contractors and administrative support; as well as professional, scientific and technical services in areas such as environmental clean-up and protection — which in turn generates tens of thousands of new food industry, service-related and other non-DoD jobs. The investment generates essential military capabilities while also creating new income for families and a positive economic climate for local communities.



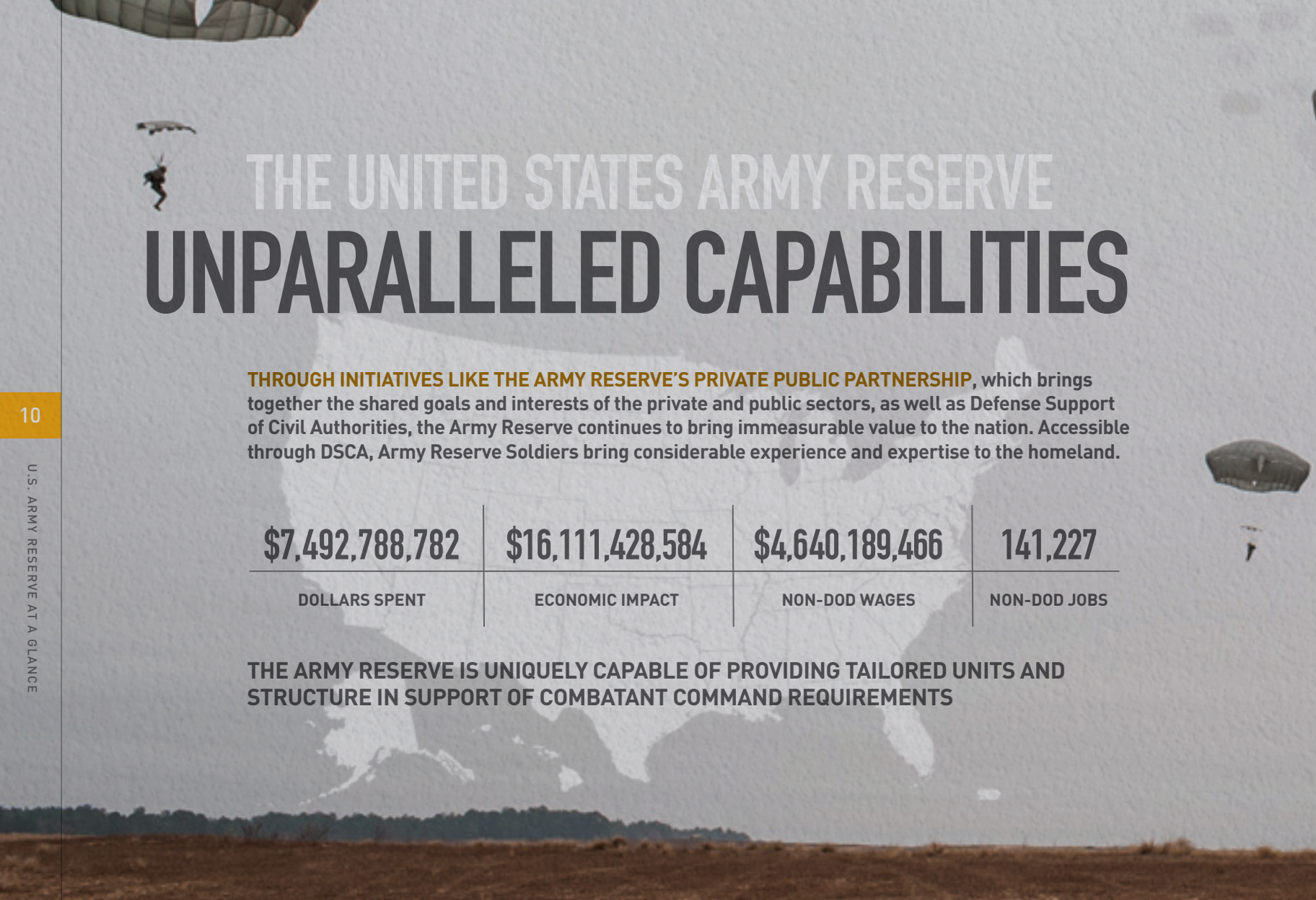
“ Our highly educated Citizen Soldiers provide professional expertise they have developed in their civilian careers. They are doctors, lawyers, academics, scientists, engineers and information technology specialists on the leading edge of their fields. ”

—Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general,  
U.S. Army Reserve Command



Master Sgt. Paul Cox, from Louisiana, serves as the platoon sergeant for the junior enlisted competitors during the 2015 Army Reserve Best Warrior Competition at Fort Bragg, N.C. The Best Warrior Competition determines the top noncommissioned officer and junior enlisted Soldier who will represent the Army Reserve in the Department of the Army Best Warrior Competition at Fort Lee, Va. (Photo by Sgt. 1st Class Michel Sauret)





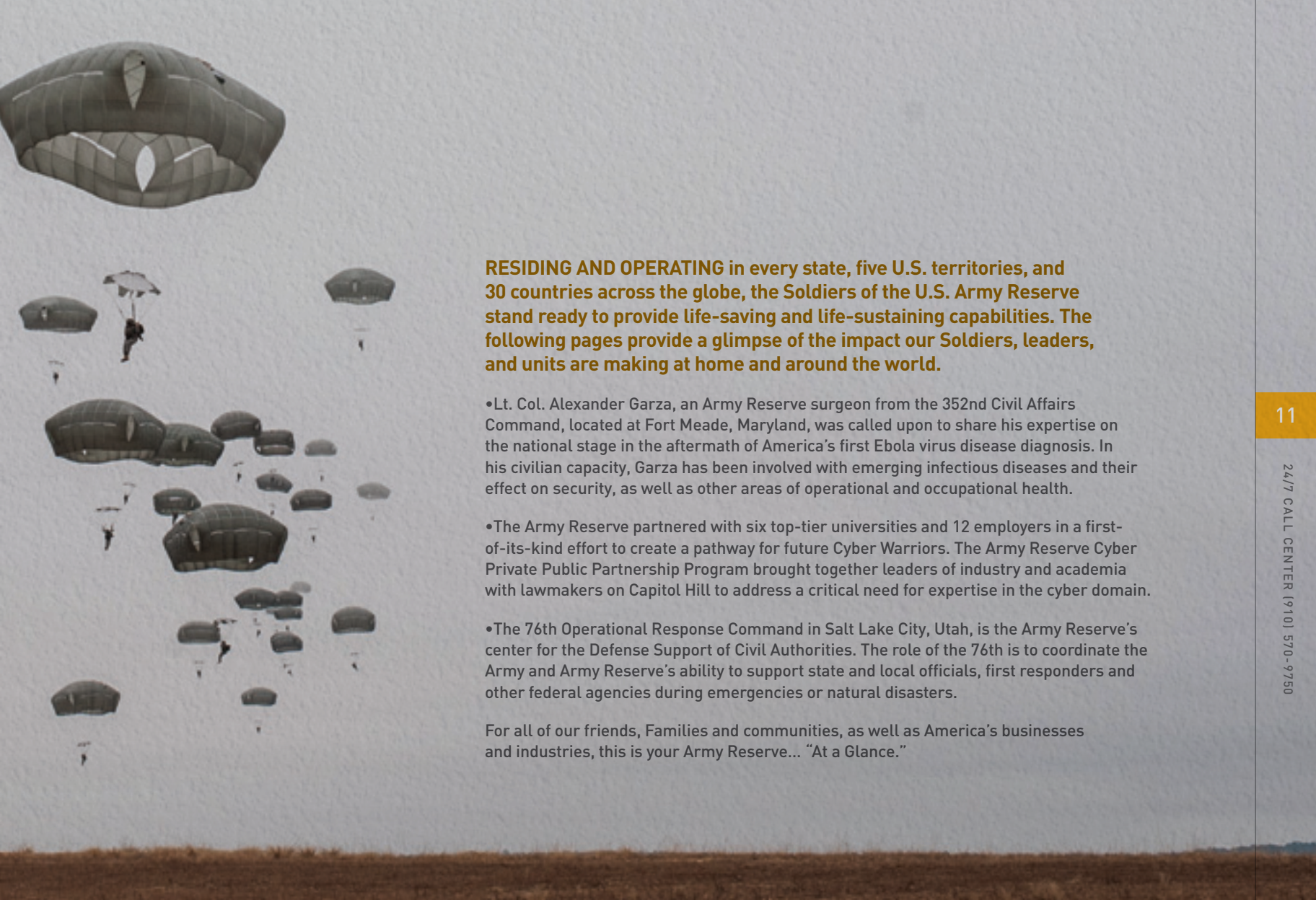
# THE UNITED STATES ARMY RESERVE UNPARALLELED CAPABILITIES

**THROUGH INITIATIVES LIKE THE ARMY RESERVE'S PRIVATE PUBLIC PARTNERSHIP**, which brings together the shared goals and interests of the private and public sectors, as well as Defense Support of Civil Authorities, the Army Reserve continues to bring immeasurable value to the nation. Accessible through DSCA, Army Reserve Soldiers bring considerable experience and expertise to the homeland.

\$7,492,788,782	\$16,111,428,584	\$4,640,189,466	141,227
DOLLARS SPENT	ECONOMIC IMPACT	NON-DOD WAGES	NON-DOD JOBS

**THE ARMY RESERVE IS UNIQUELY CAPABLE OF PROVIDING TAILORED UNITS AND  
STRUCTURE IN SUPPORT OF COMBATANT COMMAND REQUIREMENTS**





**RESIDING AND OPERATING** in every state, five U.S. territories, and 30 countries across the globe, the Soldiers of the U.S. Army Reserve stand ready to provide life-saving and life-sustaining capabilities. The following pages provide a glimpse of the impact our Soldiers, leaders, and units are making at home and around the world.

- Lt. Col. Alexander Garza, an Army Reserve surgeon from the 352nd Civil Affairs Command, located at Fort Meade, Maryland, was called upon to share his expertise on the national stage in the aftermath of America's first Ebola virus disease diagnosis. In his civilian capacity, Garza has been involved with emerging infectious diseases and their effect on security, as well as other areas of operational and occupational health.
- The Army Reserve partnered with six top-tier universities and 12 employers in a first-of-its-kind effort to create a pathway for future Cyber Warriors. The Army Reserve Cyber Private Public Partnership Program brought together leaders of industry and academia with lawmakers on Capitol Hill to address a critical need for expertise in the cyber domain.
- The 76th Operational Response Command in Salt Lake City, Utah, is the Army Reserve's center for the Defense Support of Civil Authorities. The role of the 76th is to coordinate the Army and Army Reserve's ability to support state and local officials, first responders and other federal agencies during emergencies or natural disasters.

For all of our friends, Families and communities, as well as America's businesses and industries, this is your Army Reserve... "At a Glance."



BY THE  
NUMBERS



**\$251,164,830**

ECONOMIC IMPACT

**2,968**

NON-DOD JOBS SUPPORTED

**\$75,056,645**

NON-DOD WAGES

**\$190,003,913**

DOLLARS SPENT

**\$121,945,877**

TOTAL MIL PAYROLL

**\$25,136,611**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$4.9 Million**  
STATEWIDE

Surgeons, nurses and biomedical engineers of the 75th Combat Support Hospital are among the Citizen Soldiers who train at the Tuscaloosa Armed Forces Reserve Center.



**34**

FACILITIES

**99**

UNITS/DETS

**4,800**

SOLDIERS

**287**

CIVILIANS



# ALABAMA

Army Reserve training benefits not only Soldiers but also the communities in which they live. Police officers from Hoover and Soldiers of the 87th U.S. Army Reserve Support Command enhanced their readiness in a joint “active shooter” training event.



The annual worst case scenario anti-terrorism training, held at Hoover’s Horace B. Hanson Reserve Center, reinforces a community partnership while simultaneously improving

individual skills through realistic training opportunities. The Reserve Center is one of Alabama’s 34 facilities hosting units with a range of capabilities in areas such as medicine, engineering, logistics and intelligence.

Surgeons, nurses and biomedical engineers of the 75th Combat Support Hospital are among the Citizen Soldiers who train at the Tuscaloosa Armed Forces Reserve Center. Soldiers in other units here maintain skills in areas such as laboratory science, clinical laboratory technology, microbiology, audiology and environmental science/engineering. These skills are enhanced by critical civilian medical expertise — the training they receive in both professions ultimately broadens the knowledge and

experience transferred between the Army Reserve and local communities.

Birmingham’s Deployment Support Command consolidates all Army Reserve surface mobility units under a single command. The DSC trains and oversees all Army Reserve units performing terminal, rail, deployment and distribution support, movement control and watercraft missions. These capabilities make the transportation of vital resources possible to any areas not accessible by air.



## AL CAPABILITIES

13

ENGINEER

CHEMICAL

MEDICAL

LOGISTICS

TRANSPORTATION

QUARTERMASTER

AVIATION

FAR LEFT: Soldiers of the 87th Army Reserve Support Command march in the nation’s oldest Veterans Day Parade in Birmingham. (Photo by Sgt. Dustin Gautney)

ABOVE: Hoover Police officer Zack Falkner treats a simulated wound on the leg of a Soldier with the 87th U.S. Army Reserve Support Command (East) during an active shooter situation exercise. (Photo by Sgt. 1st Class Ryan C. Matson)



# BY THE NUMBERS



**\$16,872,359**

ECONOMIC IMPACT

**165**

NON-DOD JOBS SUPPORTED

**\$4,845,356**

NON-DOD WAGES

**\$15,074,337**

DOLLARS SPENT

**\$11,912,286**

TOTAL MIL PAYROLL

**\$788,256**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$ .07 Million**

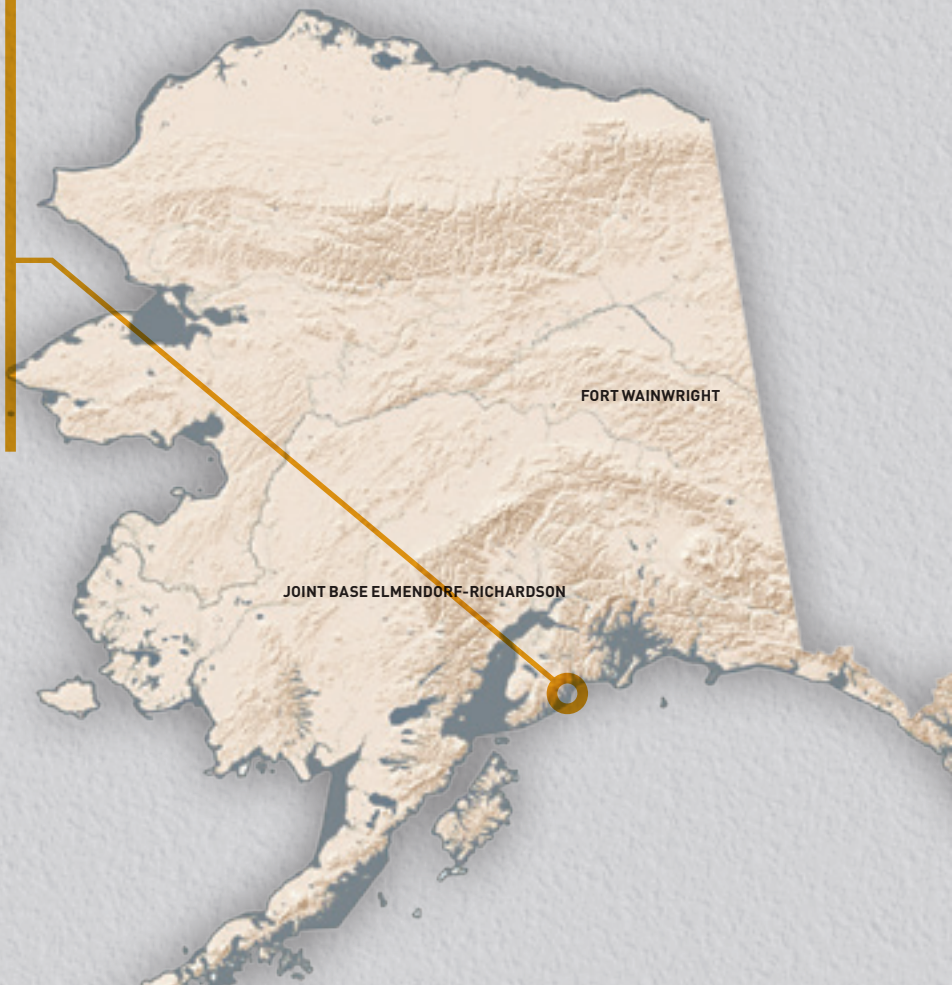
STATEWIDE

Members of the 465th Engineer Company, through Innovative Readiness Training, worked in concert with Habitat for Humanity to repair homes in the tornado-ravaged community of Edgewater.

## OPPOSITE PAGE

CENTER: A petroleum supply specialist with the 417th Quartermaster Company, operates an Inland Petroleum Distribution System at the Port of Anchorage. The exercise brings together state, federal, military, and local agencies, and is designed to test response and coordination efforts during a disaster. (Photo Spc. Ryan A. Swanson)

BOTTOM: A large tug operated by the 73rd Transportation Company performs overwatch during the Alaska Shield 14 exercise. Soldiers aboard the tug provided emergency response assistance to the U.S. Navy's USNS Mendonca during the Joint Logistics Over-the-Shore portion of the large-scale exercise. (Photo by Sgt. Stefanie D. Warner)



**2**

FACILITIES

**10**

UNITS/DETS

**438**

SOLDIERS

**9**

CIVILIANS



# ALASKA

**Soldiers rely on realistic training environments to hone and maintain specialized capabilities. Army Reserve Soldiers from Indiana's 417th Quartermaster Company attended Alaska Shield 14 to stay sharp in operating petroleum distribution systems—a key function during domestic emergencies.**

As part of the exercise, Soldiers of the 417th aided the recovery process by operating the Inland Petroleum Distribution System at the Port of Anchorage, one of 19 National Strategic Seaports for the Department of Defense. The scenario addresses a critical network of pipes, visible in an oil depot near an area where normal docking operations have been destroyed or are unavailable. The pipeline maintains the flow of oil, enabling an offshore tanker to pump fuel into a conduit that distributes the fuel.



Members of the 465th Engineer Company, through Innovative Readiness Training, worked in concert with Habitat for Humanity to repair homes in the tornado-ravaged community of Edgewater. More than 50 engineers—from masons, to carpenters and electricians—have participated multiple times, gaining realistic unit training that could be utilized during overseas deployments.

## AK CAPABILITIES

MEDICAL

ENGINEER





# BY THE NUMBERS



2015

**\$122,080,729**

ECONOMIC IMPACT

**1,239**

NON-DOD JOBS SUPPORTED

**\$37,274,021**

NON-DOD WAGES

**\$89,151,186**

DOLLARS SPENT

**\$66,212,633**

TOTAL MIL PAYROLL

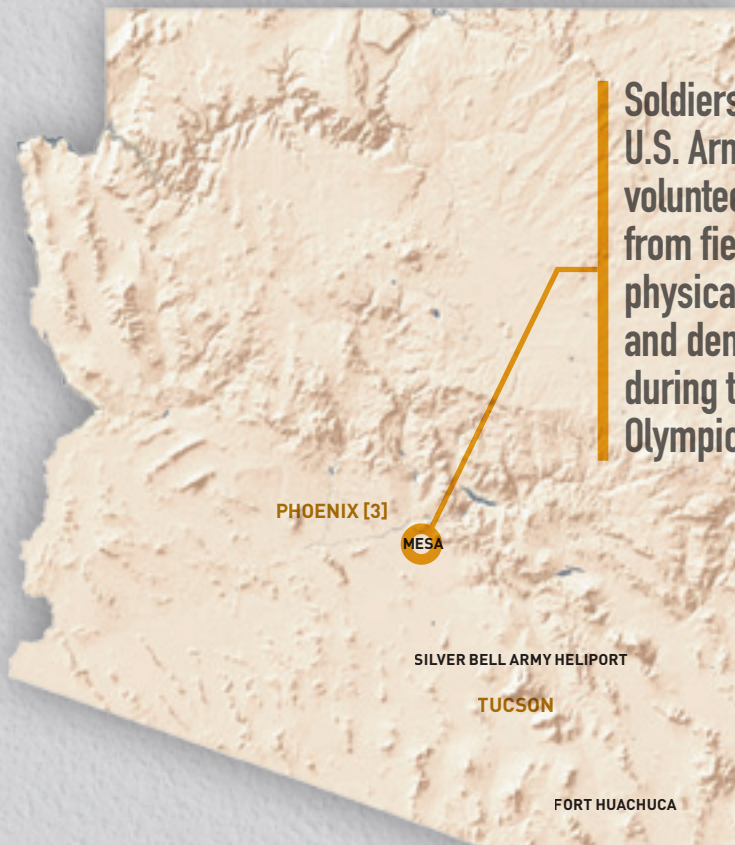
**\$8,583,233**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**– \$2 Million**

STATEWIDE



Soldiers assigned to the 6253rd U.S. Army Hospital joined volunteer medical professionals from fields such as podiatry, physical therapy, audiology, vision and dentistry to support athletes during the 2014 Summer Special Olympics in Mesa.

## OPPOSITE PAGE

LEFT: Sgt. Jedidiah Hewson, right, a human intelligence collector from Mesa, with the 301st Military Intelligence Battalion, engages pop-up targets during the pistol event at a 2014 Best Warrior Competition. *(Photo by Capt. Michael Merrill)*

RIGHT: Soldiers assigned to the 733rd Engineer Company remodel "Hogons," traditional Navajo homes, as part of the St. Michaels Association for Special Education - Innovative Readiness Training in Window Rock. *(Air National Guard photo by Tech. Sgt. Wolfram Stumpf)*

**6**

FACILITIES

**63**

UNITS/DETS

**3,014**

SOLDIERS

**98**

CIVILIANS



# ARIZONA



**Army Reserve Soldiers from states as far away as Tennessee, like the 733rd Engineer Company, came to Window Rock to improve living conditions for Navajo families with special-needs children. The Innovative Readiness Training project supported St. Michaels Association for Special Education, which serves disabled adults and children throughout the Navajo Nation.**

The Soldiers were among the service members who improved roads,

drainage and water lines and updated school facilities. They also focused on repairing traditional Navajo homes, or “hogans.” The IRT project benefits Navajo reservations in New Mexico, Arizona and Utah.

The 539th Military Police Detachment, located in Buckeye, provides law enforcement and protective services. Soldiers of the 539th deployed to Bagram Airfield, Afghanistan, to provide police protection for more than 138,000 people at five forward operating bases. Many of these Citizen Soldiers have specialized law enforcement skills and security training from their civilian occupations, enhancing their ability to adapt to diverse circumstances and environments.

In Mesa, Soldiers assigned to the 6253rd U.S. Army Hospital joined volunteer medical professionals from fields such as podiatry, physical therapy, audiology, vision and dentistry to support athletes during the 2014 Summer Special Olympics in Mesa.



## AZ CAPABILITIES

MEDICAL

QUARTERMASTER

MILITARY POLICE

LEGAL

SIGNAL

CIVIL AFFAIRS

ENGINEER

TRANSPORTATION

MILITARY INTELLIGENCE

LOGISTICS



# BY THE NUMBERS



**\$83,896,192**

ECONOMIC IMPACT

**966**

NON-DOD JOBS SUPPORTED

**\$24,219,364**

NON-DOD WAGES

**\$72,815,669**

DOLLARS SPENT

**\$47,328,345**

TOTAL MIL PAYROLL

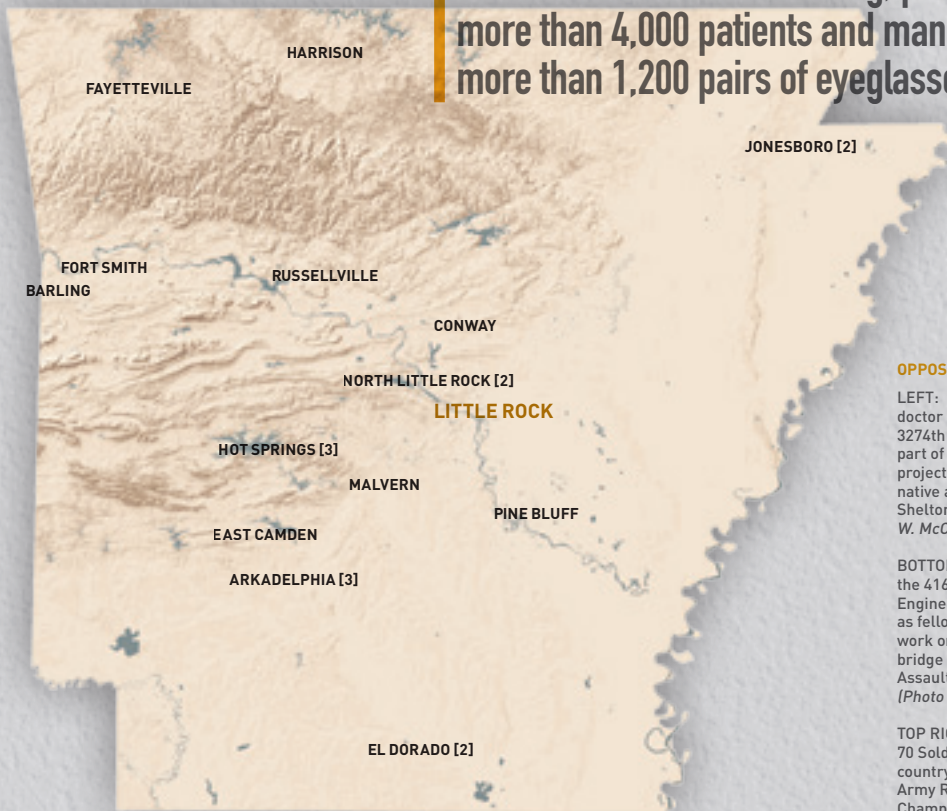
**\$11,999,009**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$7.7 Million**

STATEWIDE



As part of the Department of Defense's Innovative Readiness Training, providers saw more than 4,000 patients and manufactured more than 1,200 pairs of eyeglasses.

## OPPOSITE PAGE

LEFT: Capt. Yolanda Arce, a doctor of optometry with the 3274th U.S. Army Hospital as part of the 2014 Arkansas Care project, examines Brinkley native and Army Veteran Tommy Shelton. (Photo by Staff Sgt. Neil W. McCabe)

BOTTOM: Engineers with the 416th and 412th Theater Engineer Commands stand by as fellow engineers continue to work on the improved ribbon bridge as part of Operation River Assault 2014 at Fort Chaffee. (Photo by Sgt. Rigo Cisneros)

TOP RIGHT: Approximately 70 Soldiers from all over the country compete at the inaugural Army Reserve Small Arms Championship hosted at Camp Robinson. (Photo by Sgt. 1st Class Michel Sauret)

**22**

FACILITIES

**50**

UNITS/DETS

**2,413**

SOLDIERS

**137**

CIVILIANS



# ARKANSAS



**Fayetteville is the location of the Army's first multi-component organization trained to find potentially deadly airborne microbes, whether bacteria, viruses or toxins.**

Citizen Soldiers of the 332nd Chemical Company are trained in Biological Integrated Detection System, enabling them to identify the presence of biological particles (such as anthrax) in the air and assess whether a large-

scale biological attack has occurred. BIDS, which is mounted on a high-mobility, multipurpose wheeled vehicle, was designed for use overseas but has significant potential for homeland security missions.

In order to maintain training and readiness, Soldiers of the 3274th U.S. Army Hospital in Forrest City helped set up and operate one of six health clinics operated by the unit in support of Arkansas Care, a program hosted by the Delta Regional Authority to improve the health of residents in eastern Arkansas. As part of the Department of Defense's Innovative Readiness Training, providers saw more than 4,000 patients

and manufactured more than 1,200 pairs of eyeglasses. In addition to the medical, dental and vision services, the clinic offered nutrition classes.

The IRT program benefits Arkansas Citizen Soldiers as well, as they refine skills and enhance their readiness in communities during their units' extended annual combat training.



## AR CAPABILITIES

CIVIL AFFAIRS

LOGISTICS

MILITARY POLICE

CHEMICAL

MEDICAL

MISO

LEGAL



# BY THE NUMBERS



2015

**\$962,594,582**

ECONOMIC IMPACT

**8,591**

NON-DOD JOBS SUPPORTED

**\$288,367,236**

NON-DOD WAGES

**\$588,333,574**

DOLLARS SPENT

**\$354,994,671**

TOTAL MIL PAYROLL

**\$74,183,656**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$10.7 Million**

STATEWIDE

**-\$3.9 Million**

FORT HUNTER LIGGETT

20

U.S. ARMY RESERVE AT A GLANCE



## OPPOSITE PAGE

LEFT: A Soldier with the 11th Military Police Brigade fires an M16 rifle during qualification at Camp San Luis Obispo Range in San Luis Obispo County. (Photo by Sgt. Ida Irby)

RIGHT: Sgt. Christian Villalon with the 6252nd U.S. Army Hospital, Western Medical Area Readiness Support Group, San Diego, plots his point as part of the land orienteering event during the 2014 Best Warrior Competition in Helena, Montana. (Photo by Staff Sgt. Marnie Jacobowitz)

**58**

FACILITIES

**314**

UNITS/DETS

**16,175**

SOLDIERS

**847**

CIVILIANS



# CALIFORNIA

**Army Reserve Soldiers of the 304th Sustainment Brigade in Riverside coordinated scenario-driven training at Camp Parks to practice critical skills required in the event of a major earthquake.**

The Soldiers provided disaster relief by tracking and monitoring the seaport with cameras, operating cranes and conducting harbor master duties in the Bay Area. Camp Parks, located on Fort Hunter Liggett, supports more than 250 units and more than 20,000 Soldiers in the greater San Francisco area.

The 79th Sustainment Support Command at Joint Forces Training Base-Los Alamitos provides trained and ready logistics units for

worldwide operations and deployment. In Mountain View, the 63rd Regional Support Command provides Soldier and Family support, including Yellow Ribbon events, public works, facilities, maintenance and resource management for the seven-state Southwestern region.

The 11th Military Police Brigade, headquartered in Los Alamitos, provides peacetime command and control of three military police battalions and three direct reporting units in California, Arizona and Texas. They are trained to conduct internment and resettlement operations including shelter, guard and protect and to account for detainees or displaced civilians.

The 481st Transportation Company, stationed at Port Hueneme, has the ability to quickly move equipment and supplies ashore when port facilities are nonexistent, damaged or too primitive for ships to off-load their cargo.



## CA CAPABILITIES

21

SIGNAL

MEDICAL

LOGISTICS

AVIATION

QUARTERMASTER

LEGAL

MILITARY POLICE

CHEMICAL

TRANSPORTATION (HEAVY BOAT)  
(PORT MANAGEMENT)

CIVIL AFFAIRS

ENGINEER (FIRE FIGHTER)

MISO

MILITARY INTELLIGENCE



# BY THE NUMBERS



**\$135,562,263**

ECONOMIC IMPACT

**1,296**

NON-DOD JOBS SUPPORTED

**\$41,000,764**

NON-DOD WAGES

**\$84,219,535**

DOLLARS SPENT

**\$52,674,973**

TOTAL MIL PAYROLL

**\$12,086,593**

TOTAL CIV PAYROLL

## SEQUESTRATION IMPACT FY 16

**- \$4.3 Million**

STATEWIDE

**14**

FACILITIES

**71**

UNITS/DETS

**3,335**

SOLDIERS

**138**

CIVILIANS



At the Army Space Command (Forward) in Colorado Springs, Army Reserve Soldiers conduct research and development projects in support of homeland defense.

### OPPOSITE PAGE

LEFT: Multiple Army Reserve units including the 7-158th Aviation Regiment (General Support) from Colorado and a Navy Reserve unit from Texas execute mass casualty evacuation operations during the Combat Support Training Exercise at Fort Hunter Liggett, Calif. *[Photo by Amy Phillips]*

BOTTOM RIGHT: Pvt. Carl Smith, 573rd Movement Control Team, Fort Carson, watches for enemy activity while an observer evaluates him during an exercise at Joint Base McGuire Dix Lakehurst, N.J. *[Photo by Sgt. Ferdinand Thomas II]*



# COLORADO

Firefighters from Evans and Army Reserve Soldiers of the 409th Engineer Company in Fort Collins recently worked together to upgrade training facilities in northern Colorado. These efforts benefit the Soldiers as well as the local community, allowing them to improve their skills while providing service toward improving local infrastructure. These projects have been completed as military training and community budgets allow.



At the Army Space Command (Forward) in Colorado Springs, Army Reserve Soldiers conduct research and development projects in support of homeland defense. The Army is the Defense Department's largest user of space-based systems. To support combat operations, the Army deploys a multitude of communication receivers providing communications, navigation, intelligence, surveillance and reconnaissance, missile warning and weather/environmental monitoring.

Colorado's 993rd Medical Detachment brought their expertise to Nome, Alaska, providing medical and veterinary care in more than a dozen villages in the Bering Strait and Norton Sound regions of Alaska during Operation Arctic Care. The program is sponsored by the Innovative Readiness Training program which provides real world training opportunities for service members and units to prepare them for their wartime missions while supporting the needs of America's underserved communities.



## CO CAPABILITIES

LOGISTICS

MEDICAL

SPACE

AVIATION

CIVIL AFFAIRS

ENGINEER

MISO

TRANSPORTATION

TRAINING SUPPORT



# BY THE NUMBERS



**\$89,290,067**

ECONOMIC IMPACT

**803**

NON-DOD JOBS SUPPORTED

**\$25,710,768**

NON-DOD WAGES

**\$68,807,890**

DOLLARS SPENT

**\$50,985,439**

TOTAL MIL PAYROLL

**\$4,204,032**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1 Million**

STATEWIDE

**14**

FACILITIES

**30**

UNITS/DETS

**1,638**

SOLDIERS

**48**

CIVILIANS

In 2012–2013, Soldiers of the 411th used their expertise to educate and train local villagers in Uganda on the best medical and healthcare practices to prevent another Ebola outbreak.



## OPPOSITE PAGE

LOWER LEFT: A medic with the 411th Civil Affairs Battalion shares life-saving techniques during a first-responder practical exercise in Dikhil, Djibouti. (U.S. Air Force photo by Staff Sgt. Caleb Pierce)

TOP RIGHT: Capt. Courtney Legendre, a physician assistant with Danbury's 411th Civil Affairs Battalion in support of Combined Joint Task Force-Horn of Africa, examines a child in Kakute, Uganda. (Photo by U.S. Navy Petty Officer 1st Class Tom Ouellette)



# CONNECTICUT

**The Danbury-based 411th Civil Affairs Battalion (Tactical) received accolades at the 2014 Association of the United States Army convention in Washington, D.C., where they received the Walter T. Kerwin, Jr., Readiness Award for “most ready Army Reserve unit.”**

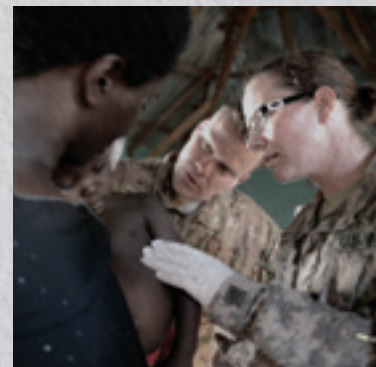
In 2012-2013, Soldiers of the 411th used their expertise to educate and train local villagers in Uganda on the best medical and healthcare practices to prevent another Ebola outbreak. The Citizen Soldiers were part of Combined Joint Task Force-Horn of Africa along with their military counterparts from the Uganda People’s Defense Force and several animal and human healthcare experts.



They went on to share their skills during a CJTF-HOA-sponsored first-responder information exchange for teachers on “Best Practices during a Medical Emergency” in Dikhil, Djibouti.

Their selfless service goes back more than a decade, when following the 9/11 attacks, members volunteered to assist in recovery efforts at Ground Zero in New York City, N.Y. Two years later, the 411th was called to establish the first civil-military operations center in Baghdad, Iraq, undertaking more than 125 humanitarian projects in support of Operation Iraqi Freedom. That same year, the 411th was again first on the scene during the terrorist attack on the U.N. compound in Baghdad.

Also recognized was the Armed Forces Reserve Center in Middletown, which earned the U.S. Army Corps of Engineers equivalent of the LEED (Leadership in Energy and Environmental Design) Gold award. Developers of the Reserve Center also created an environmental plan to protect an endangered species of turtle found on the building site.



## CT CAPABILITIES

25

QUARTERMASTER

CIVIL AFFAIRS

MEDICAL

MILITARY POLICE

TRANSPORTATION

MILITARY INTELLIGENCE

TRAINING SUPPORT



# BY THE NUMBERS



**\$65,266,274**

ECONOMIC IMPACT

**555**

NON-DOD JOBS SUPPORTED

**\$16,073,786**

NON-DOD WAGES

**\$51,839,560**

DOLLARS SPENT

**\$42,409,448**

TOTAL MIL PAYROLL

**\$1,051,008**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.9 Million**

STATEWIDE

**4**

FACILITIES

**11**

UNITS/DETS

**599**

SOLDIERS

**12**

CIVILIANS



The 319th Movement Control Team, stationed in Dover, is capable of tracking support materials and managing the logistics required to complete humanitarian missions in the event of a natural disaster on the east coast and the mid-Atlantic region.

## OPPOSITE PAGE

LEFT: Working with speed and caution, Soldiers of the 485th Chemical Battalion based in Newark ensure victims are free of contamination before they proceed to other medical treatment during Exercise Red Dragon in Sparta, Wis. *(Photo by Spc. Phillip McTaggart)*

TOP RIGHT: A Soldier of the Newark-based 485th Chemical Battalion works on a Joint Chemical Agent Detector in preparing for Exercise Red Dragon. The JCAD is used to detect and identify chemical agents during this emergency response exercise in Sparta, Wis. *(Photo by Spc. Corinna Jenkins)*



# DELAWARE

**The 485th Chemical Battalion, headquartered in Newark, is one of few units prepared to support civil authorities during a chemical, biological, radiological or nuclear disaster. Conducting reconnaissance and decontamination missions is vital in the event of a CBRN attack in the homeland.**



The Army Reserve is a full partner with the Department of Defense and other federal agencies postured for rapid deployment to provide federal (Title 10) support for specific Civil Defense missions involving a CBRN event.

Citizen Soldiers bring Army training, expertise and advancements into the communities where they live. The 319th Movement Control Team, stationed at Dover, is capable of tracking support materials and managing the logistics required to complete humanitarian missions in the event of a natural disaster on the east coast and the mid-Atlantic region.

With more than 200 Soldiers, quartermaster units comprise the largest contingent of Army Reserve personnel in Delaware. Their skill sets are similar to those in the hospitality industry, with Soldiers providing vital support such as quarters, rations, clothing and other supplies.



*The 319th distinguished itself during its wartime mission by deploying in support of retrograde operations in Afghanistan from October 2013 to July 2014. The unit was able to close down Forward Operating Base Gardez in 30 days, half the time allocated for the task. During their 10-month deployment, the 319th streamlined the use of 676 trucks for 143 sustainment and 533 retrograde operations.*

## DE CAPABILITIES

27

MEDICAL

CHEMICAL

TRANSPORTATION

QUARTERMASTER

FINANCE

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$396,458,195**

ECONOMIC IMPACT

**4,255**

NON-DOD JOBS SUPPORTED

**\$122,378,733**

NON-DOD WAGES

**\$280,161,373**

DOLLARS SPENT

**\$200,990,416**

TOTAL MIL PAYROLL

**\$28,377,219**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

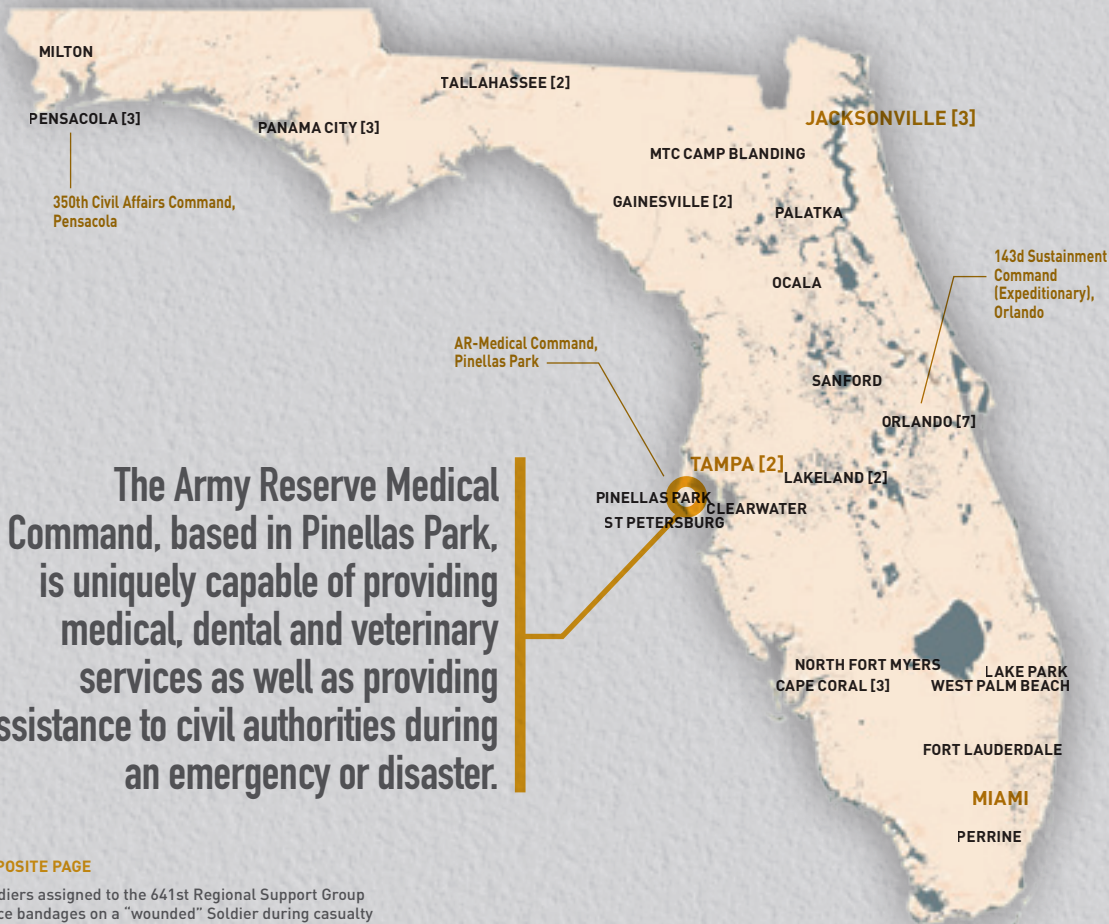
**-\$4.9 Million**

STATEWIDE

The Army Reserve Medical Command, based in Pinellas Park, is uniquely capable of providing medical, dental and veterinary services as well as providing assistance to civil authorities during an emergency or disaster.

## OPPOSITE PAGE

Soldiers assigned to the 641st Regional Support Group place bandages on a "wounded" Soldier during casualty evacuation training event Operation Responsive Sentinel at Patrick Air Force Base. (Photo by Sgt. John Carkeet IV)



**41**

FACILITIES

**179**

UNITS/DETS

**8,448**

SOLDIERS

**324**

CIVILIANS



# FLORIDA

**The 641st Regional Support Group, headquartered in St. Petersburg, serves as the higher command for large-scale logistical missions. Soldiers of the 641st participated in the four-day exercise Operation Responsive Sentinel on Florida's Space Coast. The unit trained as part of a multi-echelon exercise designed to test the command's capabilities at every level.**

Eighteen subordinate units of the 641st were dispersed across 30 miles during the exercise to enhance their logistical capabilities through various field missions. The units synchronized support efforts as they transported Soldiers, supplies, equipment and vehicles throughout Brevard County. The simulated training will better equip and prepare the units and Soldiers for real world missions. Logisticians are the backbone of the Army's support and sustainment structure, providing advanced mobility on and off the battlefield.

The Army Reserve Medical Command, based in Pinellas Park, is uniquely capable of providing medical, dental and veterinary services as well as providing assistance to civil authorities during an emergency or disaster.

The 143rd Sustainment Command (Expeditionary), based in Orlando, is one of eight logistic commands in the Army Reserve. It has more than 9,000 Soldiers throughout seven southeastern states and 97 Army Reserve units, each with diverse logistical missions.

## FL CAPABILITIES

LOGISTICS

MEDICAL

MILITARY INTELLIGENCE

AVIATION

ENGINEER

CIVIL AFFAIRS

MILITARY POLICE

QUARTERMASTER

SIGNAL

TRAINING SUPPORT





# BY THE NUMBERS

\$  
2015

**\$545,754,208**

ECONOMIC IMPACT

**5,535**

NON-DOD JOBS SUPPORTED

**\$161,549,267**

NON-DOD WAGES

**\$357,528,627**

DOLLARS SPENT

**\$246,629,227**

TOTAL MIL PAYROLL

**\$37,310,788**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$7.7 Million**

STATEWIDE



The 98th Training Division, headquartered at Fort Benning, has drill sergeants to provide initial entry training to recruits in each of the Army's four Basic Combat Training posts.

## OPPOSITE PAGE

LEFT: Sgt. 1st Class Alex Montero, 98th Training Division (IET), prepares to rappel at Victory Tower during the 2014 Drill Sergeant of the Year competition at Fort Jackson, S.C.

RIGHT: Staff Sgt. Jeffrey Ellis, a drill sergeant with 98th Training Division (IET), demonstrates the proper way to tackle the Hand Grenade Qualification Course for a group of Soldiers in Basic Combat Training at Fort Jackson, S.C.

(Photos by Sgt. 1st Class Brian Hamilton)

**24**

FACILITIES

**147**

UNITS/DETS

**7,046**

SOLDIERS

**426**

CIVILIANS



# GEORGIA

The East Point-based 335th Theater Signal Command has the distinction of having served locations in Iraq and Afghanistan longer than any other command. Its operational force of more than 8,000 Active Army and Army Reserve Soldiers has provided communications and chemical defense units in support of Operation Enduring Freedom in Southwest Asia for the duration of their operations, as well as support to homeland defense missions.



Units assigned to the 335th regularly participate in Red Dragon, a disaster response exercise encompassing more than five eastern states. Soldiers train alongside civilian counterparts and work directly in conjunction with law enforcement, firefighters and hospital personnel.

The 98th Training Division, headquartered at Fort Benning, has drill sergeants to provide initial entry training to recruits in each of the Army's four Basic Combat Training posts.

The 209th Broadcast Operations Detachment, located in Rome, has the unique mission of establishing and manning radio and television services throughout the world. The 209th is one of only four units of its kind in the Army Reserve and does not exist in any other Army component.

## GA CAPABILITIES

SIGNAL (CBT CAMERA)

QUARTERMASTER  
(AERIAL DELIVERY)

LOGISTICS

MEDICAL

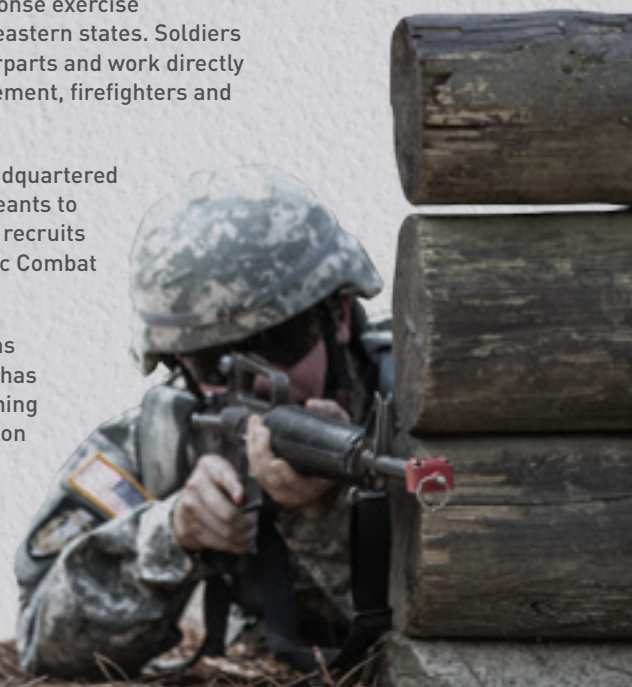
MILITARY INTELLIGENCE

ENGINEER

CHEMICAL

PERSONNEL SERVICES

TRAINING SUPPORT





# BY THE NUMBERS



2015

**\$110,318,213**

ECONOMIC IMPACT

**1,104**

NON-DOD JOBS SUPPORTED

**\$33,027,918**

NON-DOD WAGES

**\$86,549,716**

DOLLARS SPENT

**\$60,110,031**

TOTAL MIL PAYROLL

**\$12,559,681**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$2.8 Million**

STATEWIDE



## OPPOSITE PAGE

Soldiers of the U.S. Army Reserve Theater Support Group – Pacific race to a CH-53 Marine helicopter for a simulated medical evacuation at Bellows Air Force Base. (Photo by Sgt. Elizabeth Cole)

**3**

FACILITIES

**50**

UNITS/DETS

**2,092**

SOLDIERS

**145**

CIVILIANS



# HAWAII

**The heroism, service and sacrifice of Hawaii's Nisei Soldiers during World War II is legendary. More than 1,400 Japanese-Americans from the 100th Battalion, 442nd Regimental Combat Team, volunteered to serve following the attack on Pearl Harbor, even as more than 1,000 of their brothers and sisters in Hawaii were interned in the following months.**

With more than 18,000 individual awards for valor including 21 Medals of Honor, the 100th is the most decorated combat unit of its size in the history of the Army. Nearly 75 years later, the "Go for Broke" Battalion's song is still sung proudly in honor of the unit's legacy of service. In 2015, France presented its highest military decoration—the Legion D'Honneur—to 27 surviving World War II veterans from the 100th for heroic actions in Bruyeres and Biffontaine, in 1944.

During a dedication ceremony on Fort Shafter in 2015, the 70th anniversary of Medal of Honor recipient

Daniel K. Inouye's acts of valor, the 9th Mission Support Command campus was renamed the U.S. Army Reserve Daniel K. Inouye Complex. He represented Hawaii in the U.S. Senate for nearly 50 years.

*The 9th MSC Headquarters and assigned units contain a U.S. Army Hospital and provide a ready force of engineers, military police, infantry, civil affairs and public affairs, as well as the Army Mariners who operate the Logistical Support Vessel SSGT Robert T. Kuroda.*

## HI CAPABILITIES

MEDICAL

SIGNAL

LOGISTICS

ENGINEER

QUARTERMASTER

TRANSPORTATION

MILITARY INTELLIGENCE



# BY THE NUMBERS



**\$25,587,539**

ECONOMIC IMPACT

**305**

NON-DOD JOBS SUPPORTED

**\$7,611,463**

NON-DOD WAGES

**\$24,279,951**

DOLLARS SPENT

**\$17,451,392**

TOTAL MIL PAYROLL

**\$2,890,272**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.3 Million**

STATEWIDE

HAYDEN LAKE  
HAYDEN [4]

BOISE [2]

POCATELLO [2]

TWIN FALLS

Staying connected to their community, Soldiers of the 1016th recently delivered donated food to Century High School for local children in need.

**10**

FACILITIES

**18**

UNITS/DETS

**863**

SOLDIERS

**33**

CIVILIANS





# IDAHO

**Medics from the 321st Engineer Battalion, stationed in Boise, partnered with the Idaho National Guard to facilitate a one-of-a-kind 18-day Sapper Advanced Tactical Medical Course for medics within Idaho. The two components worked together to provide a training not offered within the Department of Defense outside of the Special Forces.**

Combining five different medical certifications into one demanding fast-paced curriculum, the course provided medics advanced training resulting in five additional credentials. The National Defense Authorization Act 2012 authorized Title 10 Reserve forces for involuntary activation to provide assistance in the event of a major disaster to support civil authorities. Army Reserve Soldiers now can serve their communities during national emergencies. Army Reserve medics are available to be called to provide care. The Sapper Advanced Tactical Medical Course better equips the medics to provide care to members of their communities.

The 1016th Quartermaster Company, Pocatello, is a petroleum pipeline and terminal facility that handles bulk petroleum products. The unit provides civil support during catastrophic events by employing their pump and fuel assets. Staying connected to their community, Soldiers of the 1016th recently delivered donated food to Century High School for local children in need.

## ID CAPABILITIES

35

QUARTERMASTER

ENGINEER

TRANSPORTATION

ORDNANCE (AMMO)

TRAINING SUPPORT

PHOTO: Army Reserve and Idaho Air National Guard Soldiers take to the mountains near Boise to practice inserting and extracting Joint Tactical Aircraft Controllers Airmen. (Photo by Sgt. 1st Class Joel Quebec)



# BY THE NUMBERS



**\$384,203,048**

ECONOMIC IMPACT

**3,415**

NON-DOD JOBS SUPPORTED

**\$111,354,410**

NON-DOD WAGES

**\$234,051,976**

DOLLARS SPENT

**\$159,227,654**

TOTAL MIL PAYROLL

**\$25,399,363**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$10.3 Million**

STATEWIDE

The 416th's  
firefighting  
detachments use  
equipment  
regulated by strict  
national standards.

USAR Support Command  
1st Army, Rock Island

ROCK ISLAND ARSENAL

ROCKFORD

MACHESNEY PARK  
FT SHERIDAN

WAUKEGAN

ARLINGTON HTS  
DES PLAINES

FOREST PARK  
AURORA

DARIEN

ORLANDO PARK  
JOLIET

ELWOOD

KANKAKEE JAFRC

PERU

CANTON

BARTONVILLE (PEORIA JAFRC)

BLOOMINGTON

QUINCY [2]

SPRINGFIELD

DECATUR

URBANA [2]

DANVILLE

WOOD RIVER

GRANITE CITY [2]

BELLEVILLE

CENTRALIA

FAIRFIELD

MARION

Great Lakes Training  
Division, 75th Training  
Command, Fort Sheridan

85th USAR Support Command,  
Arlington Heights

416th Engineer  
Command, Darien

## OPPOSITE PAGE

LEFT: Engineers from the 317th Engineer Company create a tent pad at the Joliet Training Area in Elwood to prepare the site for a training exercise.

RIGHT: Spc. Kevin Thomas, with the 863rd Engineer Battalion, interacts with a physical therapy assistant at the Argonne National Laboratory in Darien to enhance his Citizen Soldier skills in science, technology, engineering and math.

(Photos by Sgt. 1st Class Michel Sauret)

**37**

FACILITIES

**159**

UNITS/DETS

**6,815**

SOLDIERS

**290**

CIVILIANS



# ILLINOIS

The 416th Theater Engineer Command, based in Darien, has a national and global impact as it coordinates training missions for its troops in the U.S., Canada, Latin America, the Middle East and Africa.

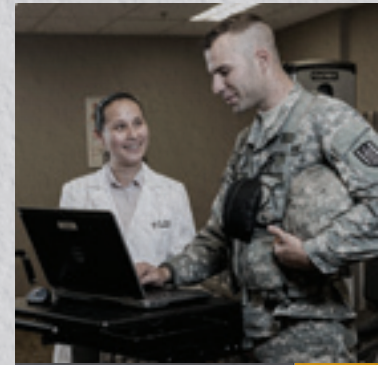


Citizen Soldiers of the 416th manage construction projects in Native American communities, on public lands and at every major Army training center across the U.S., as well as respond to local emergencies with capabilities including construction, topographic support, real estate operations, prime power, contracting, construction and firefighting.

The National Defense Authorization Act 2012 authorizes Title 10 Reserve forces for involuntary activation to provide assistance in the event of a major disaster or emergency.

The 416th's firefighting detachments use equipment regulated by strict national standards. The seven-person teams train in a live training environment. These community-based specialized teams can be mobilized in the U.S. and utilized for Defense Support of Civil Authorities missions.

Partnering with the Department of Defense and the Delta Regional Authority, Reserve forces participate in the Innovative Readiness Training program in Delta communities each year to bring free medical, dental and optical care to residents in need of quality healthcare. During the mission, Citizen Soldiers improve their military readiness by providing 11 days of service to more than 3,000 southern Illinois residents.



## IL CAPABILITIES

37

CHEMICAL

MEDICAL

QUARTERMASTER

TRANSPORTATION

PERSONNEL SERVICES

LOGISTICS

ENGINEER

MILITARY POLICE

MISO

CIVIL AFFAIRS

TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



2015

**\$133,304,587**

ECONOMIC IMPACT

**1,373**

NON-DOD JOBS SUPPORTED

**\$38,168,599**

NON-DOD WAGES

**\$96,462,544**

DOLLARS SPENT

**\$64,180,518**

TOTAL MIL PAYROLL

**\$12,962,433**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$2.4 Million**

STATEWIDE

The majority of Soldiers in the 159th Military Police Battalion from Terre Haute are CID agents, maintaining the vast majority of that capability for the Army.

## OPPOSITE PAGE

Soldiers from the 310th Forward Advise and Assist Team low crawl for battle drill training exercises in Iraq. The team consisted of Soldiers from the 310th Sustainment Command (Expeditionary), Indianapolis, and the 82nd Sustainment Brigade, Fort Bragg, N.C. *(Photo by Capt. A. Sean Taylor)*



**25**

FACILITIES

**85**

UNITS/DETS

**3,197**

SOLDIERS

**148**

CIVILIANS





# INDIANA

**Originally constituted during World War II, the 159th Military Police Battalion from Terre Haute is designated as a Criminal Investigative Division battalion. With the ability to conduct criminal investigations, protective services, drug suppression, logistical security and anti-terrorism, the specialized skillsets of the 159th are in demand for both stateside and overseas missions.**

The 159th is fully integrated, providing mission command and staff supervision to six subordinate CID elements within a division, corps or Army Service Component Command with a mission to mobilize worldwide on short notice to execute CID missions and other contingency operations as directed.

The majority of Soldiers in the 159th are CID agents, maintaining the vast majority of that capability for the

Army. Army Reserve CID agents have served as protective detail for White House dignitaries and foreign diplomats, making them a valuable asset for the Total Force.

Soldiers with the 159th participate in training at Federal Law Enforcement Training Centers in various locations throughout the U.S. Due to the makeup and scope of FLETC, all training is joint and inter-agency.

## IN CAPABILITIES

MEDICAL

LOGISTICS

TRANSPORTATION

QUARTERMASTER

MILITARY POLICE

ENGINEER

MISO

TRAINING SUPPORT



# BY THE NUMBERS



**\$91,156,271**

ECONOMIC IMPACT

**984**

NON-DOD JOBS SUPPORTED

**\$25,749,223**

NON-DOD WAGES

**\$88,285,233**

DOLLARS SPENT

**\$62,748,019**

TOTAL MIL PAYROLL

**\$9,984,577**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1.8 Million**

STATEWIDE

The 103rd Sustainment Command (Expeditionary) is the largest Army Reserve unit in Iowa with subordinate units and Soldiers located across seven states.



## OPPOSITE PAGE

LEFT: Army Reserve Soldiers tie down a Humvee while taking part in exercise Nationwide Move 14, a national exercise led by the 103rd Sustainment Command (Expeditionary) headquartered in Des Moines. (Photo by Maj. William Geddes)

RIGHT: Soldiers with the 300th Engineer Detachment, and 389th Engineer Battalion, measure the moisture level in a portion of runway at the forward landing strip being built at Fort Irwin, Calif. (Photo by Sgt. 1st Class Darrin McDufford)

**26**

FACILITIES

**62**

UNITS/DETS

**2,814**

SOLDIERS

**114**

CIVILIANS



# IOWA

**Nationwide Move 2014, a national exercise led by the 103rd Sustainment Command (Expeditionary), headquartered in Des Moines, brought together more than 1,500 Soldiers, executing more than 125 convoys and driving nearly 1.1 million miles across the U.S. The 103rd is the largest Army Reserve unit in Iowa with subordinate units and Soldiers located across seven states.**



Nationwide Move linked Army Reserve, National Guard and Active Duty Soldiers with training opportunities for transportation and combat support units, where they performed individual, collective, and battle staff transportation tasks in a realistic environment. Nationwide Move occurred throughout the training year as equipment movement requests were received, prioritized and matched against available transportation units assigned.

The missions executed include moving engineer equipment from Minnesota to New Jersey for a combat support training exercise; moving howitzers for the Reserve Officer Training Corps Command; and transferring equipment between Fort Hunter Liggett and Camp Parks, California.



## IA CAPABILITIES

MILITARY POLICE

MEDICAL

ENGINEER (FIRE FIGHTER)

LOGISTICS

TRANSPORTATION

QUARTERMASTER

TRAINING SUPPORT



# BY THE NUMBERS



**\$146,376,956**

ECONOMIC IMPACT

**1,422**

NON-DOD JOBS SUPPORTED

**\$39,134,759**

NON-DOD WAGES

**\$124,694,729**

DOLLARS SPENT

**\$77,419,164**

TOTAL MIL PAYROLL

**\$19,268,482**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$5.2 Million**

STATEWIDE

**34**

FACILITIES

**80**

UNITS/DETS

**3,239**

SOLDIERS

**220**

CIVILIANS

The 451st Sustainment Command (Expeditionary), headquartered in Wichita, specializes in movement, combat sustainment, transportation, finance management, military history collection, military mail delivery and regional support missions.



## OPPOSITE PAGE

LEFT: Soldiers with the 451st Sustainment Command (Expeditionary) clear their rifles during the Best Warrior Competition in Salina. (Photo by Staff Sgt. Jeff Hansen)

TOP RIGHT: Citizen Soldiers of the 482nd Engineer Detachment (Firefighter Headquarters), 359th and 750th Engineer Detachments (Firefighter) based at Fort Riley, were among the firefighters readying themselves for a burning exercise in a controlled burn room during the 2011 Combat Support Training Exercise. (Photo by Sgt. Crystal Milton)



# KANSAS



The Army Reserve Soldier-to-citizen ratio in Kansas is roughly twice the national average with nearly 2,900 Soldiers, of the 2.9 million residents of the Sunflower State. Of those Citizen Soldiers, almost a third specialize in transportation.

The 451st Sustainment Command (Expeditionary), headquartered in Wichita, has more than 4,000 Soldiers throughout America’s heartland. Its assets specialize in movement, combat sustainment, transportation, finance management, military history collection, military mail delivery and regional support missions.

The Army Reserve maintains 42 percent of the Army’s firefighting capability. Army Reserve firefighters in Kansas participated in a two-week training program hosted by the Kansas Fire and Rescue Training Institute, along with firefighters from the Active Army and civilian departments. Working and training alongside civilian counterparts allows Citizen Soldiers to bring value to local communities. As part of the National Response Framework, firefighting is one of several identified Emergency Support Functions, and these trained and ready Soldiers are capable of responding to any federal or state emergency with immediate assistance.



## KS CAPABILITIES

43

- MEDICAL
- AVIATION
- ENGINEER (FIRE FIGHTER)
- QUARTERMASTER
- TRANSPORTATION
- MILITARY POLICE
- LOGISTICS
- PERSONNEL SERVICES
- TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$306,331,627**

ECONOMIC IMPACT

**3,461**

NON-DOD JOBS SUPPORTED

**\$86,269,418**

NON-DOD WAGES

**\$205,149,516**

DOLLARS SPENT

**\$102,441,380**

TOTAL MIL PAYROLL

**\$30,917,155**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1.6 Million**

STATEWIDE

The 11th Theater Aviation Command, Fort Knox, provides command and control for all Army Reserve aviation.



11th Theater Aviation Command, Fort Knox  
84th Training Command (UR), Fort Knox  
100th Training Division, (OS), Fort Knox

## OPPOSITE PAGE

LEFT: Spc. Matthew Lance, a crew chief with 11th Aviation Theater Command, helps guide down the water bucket from a UH-60L Black Hawk helicopter as they conduct training in Hemet, Calif. (Photo by Spc. Heather Doppke)

RIGHT: Sgt. Chris Bignami, a flight paramedic for 1st Battalion, 214th Aviation Regiment, checks the condition of a mock-casualty during the 86th Training Division's Combat Support Training Exercise/Global Medic. (Photo by Clinton Wood)

**27**

FACILITIES

**74**

UNITS/DETS

**4,022**

SOLDIERS

**353**

CIVILIANS



# KENTUCKY



**The 11th Theater Aviation Command, based at Fort Knox, provides air traffic services, airfield management, aeromedical evacuation, combat aviation brigade reinforcement, theater aviation support and coordination of aviation staging and onward movement in order to support Army or joint operations.**

The 11th TAC functions as a warfighting headquarters and as a functional command. As a functional command, the 11th TAC provides command and control for all Army Reserve aviation. As a warfighting command, the 11th TAC provides command, control, staff planning and supervision for two aviation brigades and one air traffic service brigade.

The 2-238th Aviation Regiment, a subordinate unit of the 11th TAC, conducted water bucket training in support of the California Department of Forestry and Fire Protection (Cal Fire) tactical air operations. Partnering with Cal Fire, the Reserve UH-60L Black Hawk helicopters simulated the flight routine for fire suppression in order to be better prepared to provide assistance for future wildfires.

Fort Knox is also home to the 84th Training Command, which oversees Command Support Training Exercises, ensuring Army Reserve and National Guard units are trained and ready for deployment.



## KY CAPABILITIES

TRANSPORTATION

MEDICAL

ENGINEER

FIRE FIGHTER

CHEMICAL

MILITARY POLICE

AVIATION

TRAINING SUPPORT



# BY THE NUMBERS



**\$96,953,433**

ECONOMIC IMPACT

**1,017**

NON-DOD JOBS SUPPORTED

**\$28,870,015**

NON-DOD WAGES

**\$76,279,232**

DOLLARS SPENT

**\$52,482,494**

TOTAL MIL PAYROLL

**\$12,174,177**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1.2 Million**

STATEWIDE

SHREVEPORT [2]

BOSSIER CITY

MONROE

FORT POLK

BOGALUSA

BATON ROUGE [2]

HAMMOND

377th Theater Sustainment Command, New Orleans

LAKE CHARLES

LAFAYETTE

NEW ORLEANS [6]

HOUMA

## OPPOSITE PAGE

BOTTOM: Soldiers from the 377th Theater Sustainment Command along with Haitian workers relocate a tent at a temporary military camp in Port-au-Prince, Haiti. (Photo by Sgt. Adrian Bostick)

TOP RIGHT: Soldiers from the 377th Theater Sustainment Command pause after loading an Expandable Light Air Mobile Shelter Tactical Operations Center onto an aircraft for transport from Naval Air Station Joint Reserve Base New Orleans. (Photo by Spc. Isaac Puga)

**18**

FACILITIES

**53**

UNITS/DETS

**2,313**

SOLDIERS

**139**

CIVILIANS



# LOUISIANA

The 377th Theater Sustainment Command, located in Belle Chase, has been a fixture in New Orleans since 1948. With more than 36,000 Soldiers and Civilians, the 377th is the Army Reserve's largest command, overseeing more than 440 units across 34 states.

Soldiers train annually for potential natural disasters, making the 377th a valuable local asset to New Orleans and other cities along the Gulf coast. Their ability to respond to disasters was put to the test in 2010 in the aftermath of Haiti's devastating 7.0 magnitude earthquake, when they deployed to manage the logistics tied to the U.S. military's humanitarian response.

Army Reserve Soldiers refined their engineering, health care and transportation skills during Northern Louisiana Care 2014, part of the Department of Defense Innovative Readiness Training (IRT) program. Military units serve communities by performing services and developing projects in a

partnership that benefits both the service members and the residents. About 125 service members set up clinics in Winnsboro to provide medical, dental and optometry care to residents who do not have regular access to health care.

They treated patients, performed dental exams and services, filled prescriptions and fabricated eyeglasses – all in one day. This IRT mission allows service members to meet training requirements while serving American communities.



## LA CAPABILITIES

47

MEDICAL

LOGISTICS

FINANCE

QUARTERMASTER

LEGAL

TRANSPORTATION

TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$10,797,192**

ECONOMIC IMPACT

**120**

NON-DOD JOBS SUPPORTED

**\$3,307,787**

NON-DOD WAGES

**\$8,483,625**

DOLLARS SPENT

**\$6,030,996**

TOTAL MIL PAYROLL

**\$788,256**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$0.08 Million**

STATEWIDE



Transportation units such as the 619th Transportation Company, from Auburn are responsible for moving supplies, troops and equipment anywhere around the globe — providing essential mobility on and off the battlefield.

**4**

FACILITIES

**10**

UNITS/DETS

**514**

SOLDIERS

**9**

CIVILIANS



# MAINE



**The 619th Transportation Company, from Auburn, made a historic journey that took the small group of Soldiers—and truckloads of Canadian Army equipment—more than 2,000 miles across Canada’s countryside. Exercise Maple Caravan 15, a joint exercise in support of a larger Canadian training mission—Maple Resolve 15—is a first-of-its-kind joint training exercise involving more than 300 reserve component Soldiers and numerous Canadian army troops.**

The Soldiers ensured equipment was loaded in accordance with Canadian laws and that safety protocols were followed by chaining and binding the loaded vehicles and securing shipping containers. Transportation units such as the 619th are responsible for moving supplies, troops and equipment anywhere around the globe — providing essential mobility on and off the battlefield.

Army Reserve Soldiers were among the service members making significant upgrades to the Boy Scouts’ Camp Hinds in Raymond. The project is a partnership between Office of the Assistant Secretary of Defense and the Scouts, through Innovative Readiness Training, which allows military units to partner with nonprofit organizations for training. At Camp Hinds, Soldiers, Airmen and Marines developed various construction trade skills as they cut in a new road, constructed a new parking lot, built cabins and prepared the site for a new dining facility.



## ME CAPABILITIES

### TRANSPORTATION

### TRAINING SUPPORT

PHOTOS: Soldiers from the 619th Transportation Company load Canadian vehicles and cargo aboard flatbed trailers at Canadian Army Base Valcartier located just outside Quebec City, Quebec, in support of Exercise Maple Caravan 15. (Photos by 1st Sgt. Tyrone Walker)



# BY THE NUMBERS

\$  
2015

**\$255,945,371**

ECONOMIC IMPACT

**2,350**

NON-DOD JOBS SUPPORTED

**\$73,231,609**

NON-DOD WAGES

**\$191,721,689**

DOLLARS SPENT

**\$139,440,042**

TOTAL MIL PAYROLL

**\$19,268,482**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$5.6 Million**

STATEWIDE

CUMBERLAND HAGERSTOWN WESTMINSTER SPARKS

FORT DETRICK OWINGS MILLS

ABINGDON [2]

USAR Legal Command, Gaithersburg

GAITHERSBURG

BALTIMORE [4]

FORT GEORGE G MEADE  
DEKALB USARC

352nd Civil Affairs Command, Fort Meade

ROCKVILLE

RIVERDALE

ANNAPOLIS

200th Military Police Command, Fort Meade

UPPER MARLBORO

The 422nd Medical Detachment (Veterinary Services) served more than 1,000 medical and dental patients, and more than 1,600 veterinary patients during Innovative Readiness Training.

## OPPOSITE PAGE

LEFT: Pfc. Chase Peck, an animal care specialist for the 422nd Medical Detachment (Veterinary Services), based in Rockville, gives some care to a patient at the Innovative Readiness Training exercise Appalachian Mountain IRT 2014 in Cumberland. [Photo by Capt. Charles An]

RIGHT: Capt. Marci Hodge, 450th Civil Affairs Brigade, Riverdale, prepares for a training jump, which is required in order to maintain the jump readiness of the unit. [Photo by Spc. Jeff Daniel]

**18**

FACILITIES

**107**

UNITS/DETS

**4,888**

SOLDIERS

**220**

CIVILIANS



# MARYLAND

Rockville is home to the 422nd Medical Detachment (Veterinary Services), which provided care and attention to patients during the Innovative Readiness Training exercise Appalachian Mountain 2014 in Cumberland. Soldiers trained in a joint environment while providing medical, dental, optical and veterinary care for communities in Allegany County. The team served 1,119 medical and dental patients, 780 optical patients and 1,647 veterinary patients.



When not serving in uniform, Maryland's Citizen Soldiers can often be found honing their skills in the civilian sector. That civilian-acquired subject matter expertise is what Lt. Col. Alexander Garza, a surgeon for the 352nd Civil

for the Department of Homeland Security. In that capacity he was involved with emerging infectious diseases and their effect on security as well as operational and occupational health.

Affairs Command, located at Fort Meade, was called upon to share with major television networks in the aftermath of America's first Ebola virus disease diagnosis.

As a civilian, Garza is the Associate Dean for Public Health Practice and Associate Professor of Epidemiology and Emergency Medicine at St. Louis University College for Public Health and Social Justice. Prior to that, Garza was appointed by President Barack Obama and confirmed by the Senate as the Assistant Secretary for Health Affairs and Chief Medical Officer

*Citizen Soldiers assigned to Maryland's Information Operations Command are defenders of the Army's information systems and computer networks, specializing in scanning computer networks for vulnerabilities, providing security training and conducting computer forensics.*

## MD CAPABILITIES

51

CONSEQUENCE MANAGEMENT

INTELLIGENCE

MEDICAL

CIVIL AFFAIRS

TRANSPORTATION

MILITARY POLICE

MISO

SIGNAL

QUARTERMASTER

TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$168,370,630**

ECONOMIC IMPACT

**1,625**

NON-DOD JOBS SUPPORTED

**\$49,949,495**

NON-DOD WAGES

**\$113,006,128**

DOLLARS SPENT

**\$63,517,933**

TOTAL MIL PAYROLL

**\$12,261,761**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1.7 Million**

STATEWIDE

The Devens Reserve Forces Training Area (RFTA) is comprised of more than 5,127 acres, providing training facilities and training support to enhance the readiness of reserve component units.



## OPPOSITE PAGE

LEFT: Sgt. Andrew Brophy of Bridgewater, a medic assigned to the 338rd Minimal Care Detachment, 405th Combat Support Hospital, 804th Medical Brigade, applies a bandage to a patient during a training scenario. *(Photo by Sgt. Jon Soles)*

CENTER: Soldiers pull security during a tactical "mystery event" during the 302nd Maneuver Enhancement Brigade's Best Warrior Competition at Fort Devens. *(Photo by Staff Sgt. Timothy Koster)*

TOP RIGHT: Sgt. John Aventuna, a competitor in the 302nd Maneuver Enhancement Brigade's Best Warrior Competition, crawls under an obstacle at Fort Devens. *(Photo by Staff Sgt. Timothy Koster)*

**21**

FACILITIES

**102**

UNITS/DETS

**4,059**

SOLDIERS

**140**

CIVILIANS



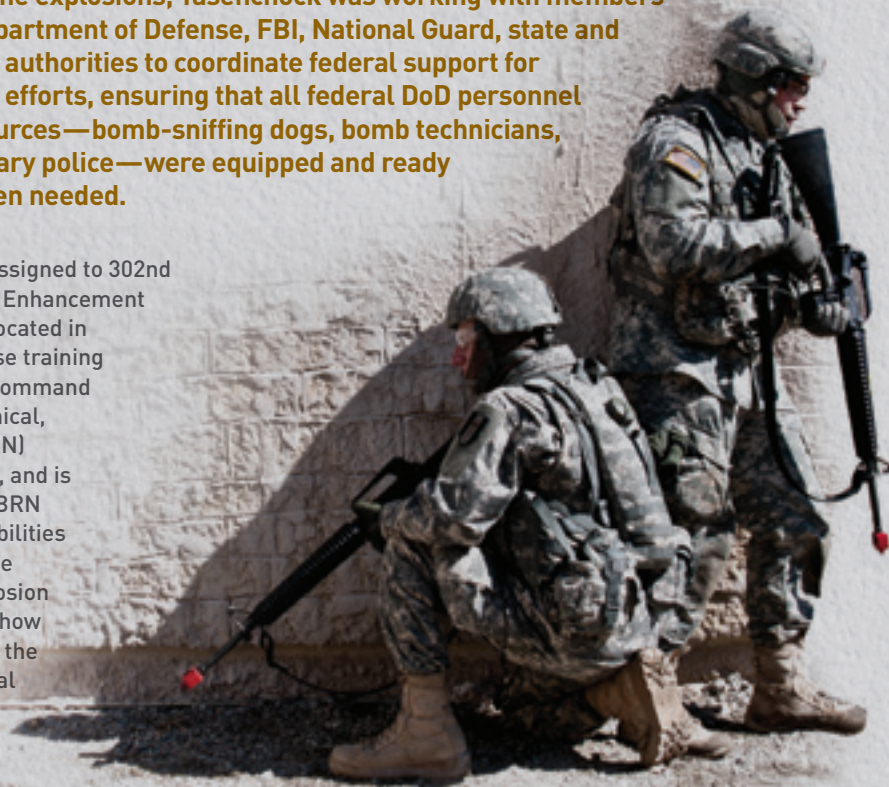
# MASSACHUSETTS



**Lt. Col. David Yasenchock had only been serving for three months as an Emergency Preparedness Liaison when he was called upon to respond to the 2013 Boston Marathon bombings. Within two hours of the explosions, Yasenchock was working with members of the Department of Defense, FBI, National Guard, state and local civil authorities to coordinate federal support for response efforts, ensuring that all federal DoD personnel and resources—bomb-sniffing dogs, bomb technicians, and military police—were equipped and ready to go when needed.**

Soldiers assigned to 302nd Maneuver Enhancement Brigade, located in

Chicopee, participated in disaster response training as part of Task Force 76 during a Digital Command Post Exercise. TF-76 is a part of the Chemical, Biological, Radiological and Nuclear (CBRN) Response Enterprise–America, or CRE-A, and is capable of responding to a multitude of CBRN incidents while providing life-saving capabilities to meet the expectations of our nation. The three-day event simulated a nuclear explosion on U.S. soil and gave Soldiers training on how to properly react in a supporting role with the Department of Homeland Security, Federal Emergency Management Agency and statewide agencies.



## MA CAPABILITIES

53

TRANSPORTATION

INTELLIGENCE

MEDICAL

MILITARY POLICE

CHEMICAL

ENGINEER (FIRE FIGHTER)

QUARTERMASTER

TRAINING SUPPORT



# BY THE NUMBERS

\$  
2015

**\$188,427,747**

ECONOMIC IMPACT

**2,276**

NON-DOD JOBS SUPPORTED

**\$59,043,296**

NON-DOD WAGES

**\$121,427,866**

DOLLARS SPENT

**\$62,940,497**

TOTAL MIL PAYROLL

**\$8,933,569**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$4.1 Million**

STATEWIDE

The 301st Quartermaster Company in Grand Rapids specializes in purifying potable water and is capable of producing up to 98,000 gallons of water a day.



## OPPOSITE PAGE

LEFT: Flint native Spc. Michael Schmidt, a civil affairs specialist, talks to local Afghan boys during English class at Forward Operating Base Finley-Shields, Afghanistan. (Photo by Sgt. Jon Heinrich)

CENTER: Hamtramck native Spc. Gamei Kwong, a civil affairs specialist with the 441st Civil Affairs Battalion, grades schoolwork done by Afghan girls at Forward Operating Base Finley-Shields. (Photo by Sgt. Jon Heinrich)

TOP RIGHT: Water purification specialists with the 301st Quartermaster Company based in Grand Rapids check the quality of water before it enters their Tactical Water Purification System during a training exercise. (Photo by Sgt. Dalton Smith)

**21**

FACILITIES

**69**

UNITS/DETS

**3,571**

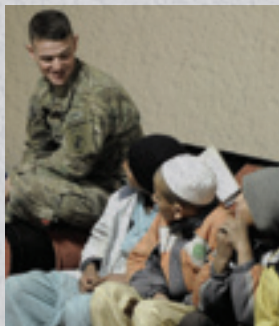
SOLDIERS

**102**

CIVILIANS



# MICHIGAN



Teaching English to a room full of Pashtu-speaking Afghan children may have its challenges, but Hamtramck native Spc. Gamei Kwong was focused on the long-term benefits. Kwong, who hopes to become a second-grade teacher, joined the Army Reserve in 2009 as a civil affairs specialist and currently serves in the 414th Civil Affairs Battalion in Southfield. In 2013, Kwong was among the civil affairs Soldiers who deployed to Afghanistan to positively impact lives and local communities.



Civil affairs units are the commander's link to civil authorities in the area of operations, interfacing with and providing expertise to the host nation government. Army Reserve civil affairs Soldiers are particularly suited for this mission since a majority are employed in areas such as law enforcement, engineering, education, medicine, law, banking and public administration.

Grand Rapids hosts the 301st Quartermaster Company, which specializes in purifying potable water. They put their skills to use during the 2014 Quartermaster Liquid Logistics Exercise, the first ever multi-component, multi-service, multi-echelon, multi-functional exercise, providing life support for more than 1,000 Soldiers. The 301st can produce up to 98,000 gallons of water a day using Tactical Water Purification Systems, making them a valuable asset in the homeland if called upon for Defense Support of Civil Authorities.



## MI CAPABILITIES

- MILITARY INTELLIGENCE
- TRANSPORTATION
- MEDICAL
- CIVIL AFFAIRS
- ENGINEER
- TRANSPORTATION
- MILITARY POLICE
- QUARTERMASTER
- TRAINING SUPPORT



# BY THE NUMBERS

\$  
2015

**\$134,506,669**

ECONOMIC IMPACT

**1,312**

NON-DOD JOBS SUPPORTED

**\$38,787,233**

NON-DOD WAGES

**\$94,517,505**

DOLLARS SPENT

**\$65,656,584**

TOTAL MIL PAYROLL

**\$11,648,673**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$3.9 Million**

STATEWIDE

**24**

FACILITIES

**53**

UNITS/DETS

**3,344**

SOLDIERS

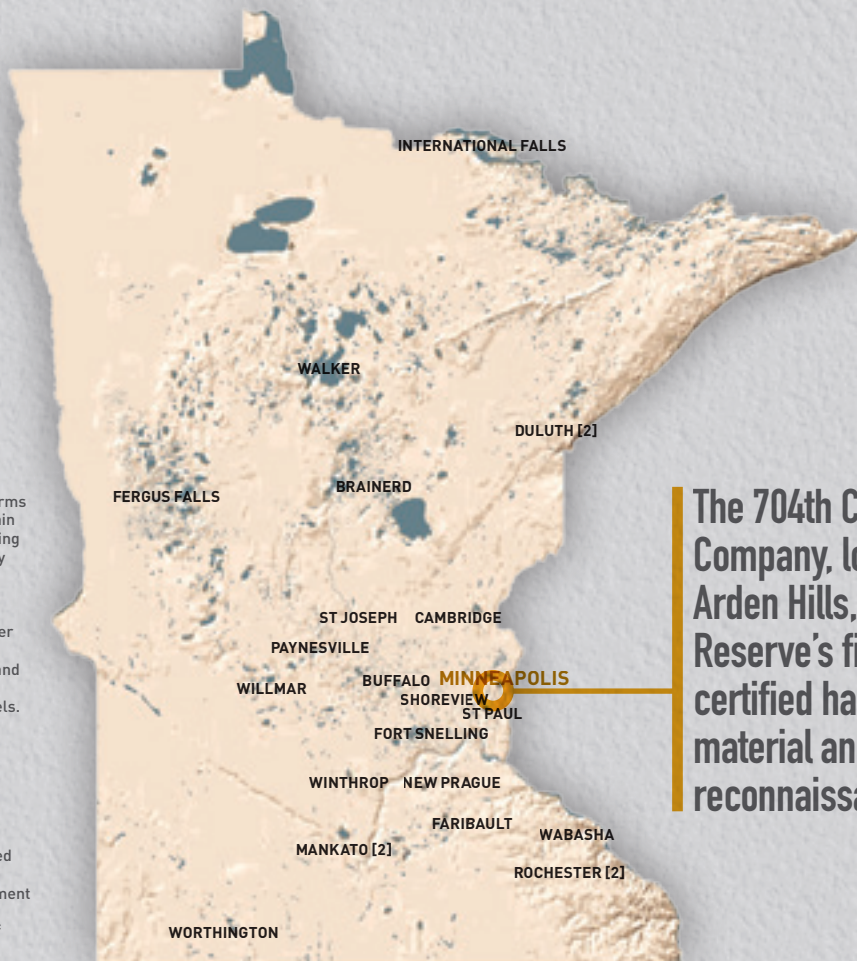
**133**

CIVILIANS

## OPPOSITE PAGE

LEFT: Spc. Chantel Glass, 847th HRC, forms a meatloaf as the main course for lunch during the Philip A. Connelly Competition at Fort Snelling. The 847th advanced to the DA-level competition after winning at the 103rd Sustainment Command (Expeditionary) and USAR Command levels. *(Photo by SPC Monte Swift)*

RIGHT: A medic with Arden Hills based Charlie Company, 407th Civil Affairs Battalion, participated in a civilian-military cooperation engagement intended to enhance the understanding of counterinsurgency. *(Photo by Staff Sgt. Jocelyn A. Ford)*



The 704th Chemical Company, located in Arden Hills, is the Army Reserve's first fully-certified hazardous material and chemical reconnaissance unit.



# MINNESOTA

Even in the age of social media, America has carried on its connection and support to deployed service members through traditional mail and care packages.



The 847th Human Resources Company, 3rd Postal Platoon, from Fort Snelling, was vital in ensuring that connection to home wasn't broken for thousands of troops in eastern Afghanistan. They processed 3.5 million pounds of mail, both incoming and outgoing, during their assignment, delivering mail across the country's mountainous terrain via rotary wing aircraft.

In 2010, the 492nd Engineer Company of Mankato was the first Army Reserve unit since World War II to operate in three different countries in the same year. The 492nd conducted building projects in Iraq, Kuwait and Afghanistan during the same mobilization. Originally tasked with duty only in Kuwait and Iraq, they were also called upon to construct buildings in Afghanistan. The 492nd had 60 days to finish the project. They completed it in 50.

The 704th Chemical Company, located in Arden Hills, is the Army Reserve's first fully-certified hazardous material and chemical reconnaissance unit. In addition to its wartime mission, the 704th is one of a handful of units on call to respond within 72 hours to stateside disasters involving chemical spills or biological, radiological or nuclear attacks.



## MN CAPABILITIES

MEDICAL

ENGINEERS

CIVIL AFFAIRS

TRANSPORTATION

MISO

MILITARY POLICE

TRAINING SUPPORT



BY THE  
NUMBERS



2015

**\$111,149,282**

ECONOMIC IMPACT

**1,268**

NON-DOD JOBS SUPPORTED

**\$32,047,695**

NON-DOD WAGES

**\$91,212,006**

DOLLARS SPENT

**\$62,726,632**

TOTAL MIL PAYROLL

**\$11,385,921**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$7.5 Million**

STATEWIDE



The expertise of the 412th Theater Engineering Command in Vicksburg, includes survey and design, building, road and bridge construction, road repairs and upgrades to physical facilities.

OPPOSITE PAGE

Two Republic of Korea River Crossing Battalions and the 412th Engineering Command, in an effort to improve joint engineering operations between the two countries, conduct river assault exercises across the Han Nam River. *(Photo by Capt. Maryjane Porter)*

**23**

FACILITIES

**49**

UNITS/DETS

**2,450**

SOLDIERS

**130**

CIVILIANS



# MISSISSIPPI

The 412th Theater Engineering Command, Vicksburg, provides mission control of engineering forces at the theater level as a deployable command post. With much of the Army's engineering capability in the Army Reserve, the ability of the 412th to respond, sometimes within 24 hours, is vital to success of the Total Force.

The engineering expertise resident in the 13,000 Citizen Soldier force includes survey and design, building, road and bridge construction, road repairs and upgrades to physical facilities. As a capabilities-based force, the Army Reserve provides engineering assets required by the Army and the Joint Force in support of global requirements, as well as life-saving and life-sustaining support to domestic emergencies and disaster relief efforts.

The successful transition from citizen to Soldier is in no small part due to strong support from the private

sector. Maj. John Anderson, a 412th Soldier, nominated his supervisor from Huntington Ingalls Industries, a Mississippi-based shipbuilder, for the 2014 Employer Support of the Guard and Reserve Patriot Award. His employer was awarded the ProPatria award, the highest-level award bestowed by a state ESGR committee, for support provided while Anderson was deployed to Afghanistan. The award recognizes support to service members through leadership and practices, including adopting personnel policies that make it easier for employees to participate in the Army Reserve or National Guard.

## MS CAPABILITIES

TRANSPORTATION

MEDICAL

ENGINEER (FIRE FIGHTER)

LOGISTICS

QUARTERMASTER

PERSONNEL SERVICES

TRAINING SUPPORT

59

24/7 CALL CENTER (910) 570-9750





# BY THE NUMBERS



**\$235,180,854**

ECONOMIC IMPACT

**2,166**

NON-DOD JOBS SUPPORTED

**\$64,055,145**

NON-DOD WAGES

**\$156,846,111**

DOLLARS SPENT

**\$104,109,528**

TOTAL MIL PAYROLL

**\$20,319,490**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$4.4 Million**

STATEWIDE

The emergency and disaster response training of the St. Louis-based 620th Combat Sustainment Support Battalion helps build rapport with the civilian emergency service personnel while establishing the procedures for responding to a natural disaster.



## OPPOSITE PAGE

The 620th Combat Sustainment Support Battalion, the U.S. Transportation Command and members of the Civil Air Patrol hook a trailer to a UH-60 Black Hawk. (Photo by Staff Sgt. Francis Horton)

60

U.S. ARMY RESERVE AT A GLANCE

**30**

FACILITIES

**114**

UNITS/DETS

**4,796**

SOLDIERS

**232**

CIVILIANS



# MISSOURI

**The St. Louis-based 620th Combat Sustainment Support Battalion participated in joint training with the U.S. Transportation Command and emergency service civilians at Scott Air Force Base, Illinois. The 620th provided vehicles and Soldiers for the exercise, which is geared toward maintaining proficiency in air assault operations and familiarizing civilian counterparts with helicopter operations.**

Soldiers practiced sling-load operations, attaching supplies and vehicles to a hovering helicopter with a harness, demonstrating the capabilities needed to take emergency necessities into disaster areas. Emergency service specialists from Massac County and the Illinois Civil Air Patrol, a civilian auxiliary of the Air Force, jointly trained with Soldiers, Airmen and Sailors on proper sling-load operations.

The training helped build rapport with the civilian emergency service personnel while establishing the procedures for responding to a natural disaster.

The Army Reserve provides federal support to Defense Support of Civil Authorities missions, including aviation lift, search and rescue or extraction.



## MO CAPABILITIES

TRANSPORTATION

MEDICAL

ENGINEER

LOGISTICS

QUARTERMASTER

PERSONNEL SERVICES

TRAINING SUPPORT

MILITARY INTELLIGENCE

MILITARY POLICE

CHEMICAL

CIVIL AFFAIRS

MISO



# BY THE NUMBERS



**\$26,878,632**

ECONOMIC IMPACT

**330**

NON-DOD JOBS SUPPORTED

**\$8,022,451**

NON-DOD WAGES

**\$24,153,856**

DOLLARS SPENT

**\$16,895,342**

TOTAL MIL PAYROLL

**\$2,977,856**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$2.2 Million**

STATEWIDE

IRT missions provide real-world training opportunities in places like **Lame Deer for Army Reserve Soldiers** and units to prepare for their wartime missions while supporting the needs of America's underserved communities.



## OPPOSITE PAGE

TOP: Spc. Blake Wombold, a biomedical equipment technician with the 4225th U.S. Army Hospital, Helena, checks his map during the land orienteering event at the Best Warrior Competition. (Photo by Staff Sgt. Marnie Jacobowitz)

BOTTOM LEFT: Spc. Pamela Hendrix, a health care specialist with the 256th Combat Support Hospital, microscopically views a sample during an Innovative Readiness Training mission at the Northern Cheyenne Community Health Center in Lame Deer. (Photo by Sgt. 1st Class Stan Maszczak)

**14**

FACILITIES

**22**

UNITS/DETS

**1,101**

SOLDIERS

**34**

CIVILIANS



# MONTANA

**Army Reserve Soldiers traveled to a remote Native American reservation in Lane Deer to augment medical staff at the Northern Cheyenne Community Health Center, one of many missions conducted by 807th Medical Command as part of Innovative Readiness Training.**



IRT missions provide real-world training opportunities for Army Reserve Soldiers and units to prepare for their wartime missions while supporting the needs of America's underserved communities. The health center requested the support specifically when there would be a lot of back-to-school physicals to complete.

Thirteen Soldiers braved the cold mountainous terrain of Helena as they vied for the coveted "Best Warrior" title. The four-day Operation Arctic Tundra consisted of more than 16 separate scored events and tasks, all part of the Best Warrior Competition that gauges competitors' Soldier skills, tactical agility, mental stamina and physical endurance.



*Staff Sgt. Annie Tavary (below), employed by the local Veterans Affairs office, was asked by her hospital commander to create a painting depicting the unit's mission. The result was "Mission of Mercy," a combat medic mural conceived and painted by Tavary, who blended uniform elements from World War I, World War II, Korean War, and Vietnam War eras. The medic in this painting is healer, comforter and maybe the last voice the Soldier may hear.*



## MT CAPABILITIES

**MEDICAL**

**TRANSPORTATION**

**QUARTERMASTER**

**ENGINEER**

**ORDNANCE (AMMO)**



# BY THE NUMBERS



**\$43,221,350**

ECONOMIC IMPACT

**486**

NON-DOD JOBS SUPPORTED

**\$12,310,279**

NON-DOD WAGES

**\$44,224,071**

DOLLARS SPENT

**\$30,390,230**

TOTAL MIL PAYROLL

**\$6,306,049**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$1.1 Million**

STATEWIDE

The Elkhorn-based 916th Forward Engineer Support Team—Advanced supported the U.S. Army Corps of Engineer's Far East District, providing route surveys and infrastructure analysis as well as coordination with various Republic of Korea's engineering military agencies.



## OPPOSITE PAGE

LEFT: Army Reserve and National Guard Soldiers observe a Danish medical team conducting a medical evacuation exercise. The Military Reserve Exchange Program is coordinated through the Office of the Assistant Secretary of Defense for Reserve Affairs to enhance partnerships between the United States and Denmark, Germany, and the United Kingdom. (Photo by Sgt. 1st Class Anthony Taylor)

RIGHT: Pfc. Chris Hubbard of the 295th Ordnance Company prepares to compete in the Army Reserve Field Kitchen category of the Philip A. Connelly culinary competition. (Photo by Sgt. 1st Class Neil Simmons)

**16**

FACILITIES

**40**

UNITS/DETS

**1,330**

SOLDIERS

**72**

CIVILIANS



# NEBRASKA

A nine-member team of Cornhuskers stand ready to provide engineering planning/design and support expertise as well as limited infrastructure assessment at home and overseas.



The Elkhorn-based 916th Forward Engineer Support Team-Advanced supported the U.S. Army Corps of Engineer's Far East District, providing route surveys and infrastructure analysis as well as coordination with various Republic of Korea's engineering military agencies.

Lessons learned overseas easily translate to missions at home. The National Defense Authorization Act

2012 authorized Title 10 Reserve forces for involuntary activation to provide assistance in the event of a major disaster or emergency.

This means Army Reserve Soldiers can serve their communities during national emergencies such as hurricanes, earthquakes and tornadoes.

In addition, as part of an international partnership to develop national leaders, members of the

Bellevue-based U.S. Strategic Command honed their skills alongside Danish Home Guard troops in Denmark. Through the Military Reserve Exchange Program, these service members participated in training leading to enhanced proficiency in their military specialty and an understanding of the training, doctrine, and operations of a major allied partner.



## NE CAPABILITIES

65

MEDICAL

LOGISTICS

TRANSPORTATION

MILITARY POLICE

ENGINEER (FIRE FIGHTER)

QUARTERMASTER



# BY THE NUMBERS



**\$47,809,191**

ECONOMIC IMPACT

**528**

NON-DOD JOBS SUPPORTED

**\$14,507,378**

NON-DOD WAGES

**\$40,710,200**

DOLLARS SPENT

**\$30,326,070**

TOTAL MIL PAYROLL

**\$3,065,440**

TOTAL CIV PAYROLL

## SEQUESTRATION IMPACT FY 16

**- \$2 Million**

STATEWIDE

**5**

FACILITIES

**43**

UNITS/DETS

**1,585**

SOLDIERS

**35**

CIVILIANS

Much of the 313th Military Police Detachment is composed of local police, security officers and other law enforcement personnel who train with local law enforcement agencies and branches of the military to conduct real-world missions, patrols, garrison police duties and criminal investigations.





# NEVADA

**Las Vegas is home to the 650th Regional Support Group, which provides command and control to assigned units during homeland security, homeland defense, and civil support missions within the U.S. It also provides contingency and expeditionary base operations support, manages facilities, provides administrative and logistical support for Soldier services, and ensures the security of personnel and facilities.**

Nevada's Citizen Soldiers are trained and ready to defend the nation and are also prepared to support local authorities in response to a crisis.

The 313th Military Police Detachment is a law enforcement unit specializing in criminal, traffic and accident investigations. Much of the 45-Soldier detachment is composed of local police, security officers and other law enforcement personnel. While in uniform, these Soldiers train with local law enforcement agencies, Active Army and National Guard units and other branches of the military to conduct real-world missions, patrols, garrison police duties and criminal investigations.

*Known as the "Rolling Thunder," the 257th Transportation Company, headquartered in Las Vegas, is another Army Reserve unit that has the right stuff to get the job done at home and abroad. The 257th brought transportation hauling to a new level during the unit's two tours in Iraq, driving more than four million miles in heavy equipment transport systems while hauling tanks, artillery and armored vehicles across Iraq's deserts and highways.*

Spc. Brandyn Sprague, with the 505th Theater Tactical Signal Brigade headquartered in Las Vegas, fires a 9mm pistol on the qualification range during the 2014 Army Reserve Best Warrior Competition. (Photo by Sgt. 1st Class Michel Sauret)

## NV CAPABILITIES

MEDICAL

CHEMICAL

TRANSPORTATION

MILITARY POLICE

SIGNAL

ENGINEER

MISO



# BY THE NUMBERS



**\$39,599,088**

ECONOMIC IMPACT

**359**

NON-DOD JOBS SUPPORTED

**\$11,252,698**

NON-DOD WAGES

**\$29,704,657**

DOLLARS SPENT

**\$20,894,620**

TOTAL MIL PAYROLL

**\$3,153,024**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$1 Million**

STATEWIDE

Londonderry's 368th Engineer Battalion constantly polish skills such as how to set up, arm, and fire a mine clearing line charge in order to save lives on the battlefield.



**6**

FACILITIES

**19**

UNITS/DETS

**861**

SOLDIERS

**36**

CIVILIANS



# NEW HAMPSHIRE

The Granite State contains nearly 1,000 Army Reserve Soldiers specially trained to support the nation at home and on the battlefield. From firefighters in Somersworth to a public affairs detachment in Londonderry, these Soldiers exemplify the motto, "Live Free or Die."



Londonderry's 368th Engineer Battalion conducted training on essential combat engineer tasks and skills to include using explosives to remove obstacles and unexploded ordnance during a Warrior Exercise (WAREX). The training allowed Soldiers to observe how to set up, arm, and fire a mine clearing line charge and practice

packing, setting up and firing a variety of plastic explosives. WAREX helps troops keep perishable skills intact, which can lead the 368th to saving lives on the battlefield.

In March 2014, Manchester native Master Sgt. Paul Dimond stood in the New Hampshire State House to receive the Purple Heart for his service as part of a NATO Training Mission - Afghanistan 2011. When an improvised explosive device detonated, Dimond, only five meters away from the explosion, quickly ensured that the area was secure and that his team was safe while sustaining injuries to himself.

Only eight days earlier his father-in-law, John Morse, received his own Purple Heart — 47 years after it was awarded to him. Morse, a Vietnam Veteran, originally declined the medal in 1967 while he was recovering from shrapnel wounds in a South Vietnamese hospital.



## NH CAPABILITIES

ENGINEER (FIRE FIGHTER)

TRANSPORTATION

MEDICAL

LOGISTICS

MILITARY POLICE

TRAINING SUPPORT

69

24/7 CALL CENTER (910) 570-9750

LEFT: Combat engineers with the 368th Engineer Battalion prepare a brick of C-4 for detonation at Fort Hunter Liggett, Calif. (Photo by Pfc. Brian Lang)

ABOVE: Pvt. Brian Ward, a chaplain assistant for the 167th Combat Sustainment Support Battalion, and Pittsville native, loads chow for Soldiers at the Joint Readiness Training Center in Fort Polk, La. (Photo by Sgt. Jason Venturini)



# BY THE NUMBERS



2015

**\$327,571,118**

ECONOMIC IMPACT

**2,734**

NON-DOD JOBS SUPPORTED

**\$94,014,377**

NON-DOD WAGES

**\$194,081,112**

DOLLARS SPENT

**\$87,556,370**

TOTAL MIL PAYROLL

**\$32,931,587**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$5.1 Million**

STATEWIDE

**13**

FACILITIES

**86**

UNITS/DETS

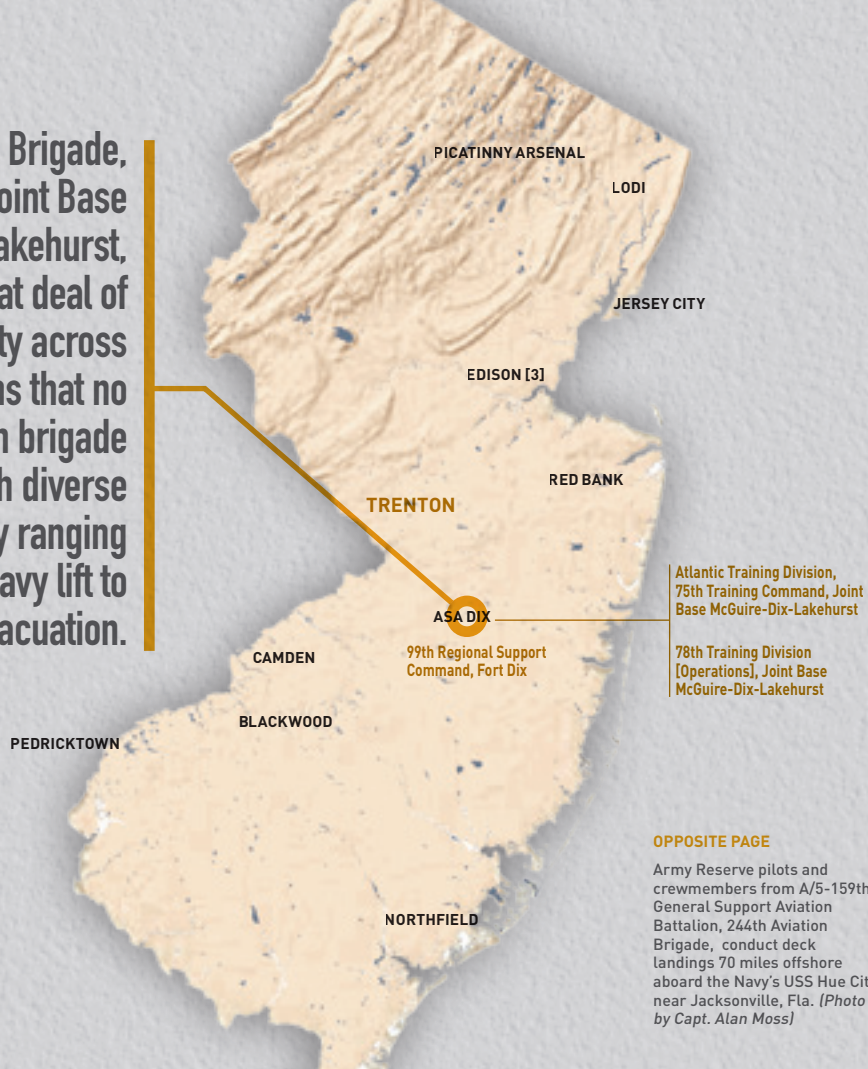
**3,963**

SOLDIERS

**376**

CIVILIANS

The 244th Aviation Brigade, headquartered at Joint Base McGuire-Dix-Lakehurst, provides a great deal of lift capability across multiple platforms that no other aviation brigade can provide, with diverse capability ranging from heavy lift to medical evacuation.





# NEW JERSEY

Headquartered at Joint Base McGuire-Dix-Lakehurst, the 244th Aviation Brigade, also known as the “Warhawks,” is the Army’s largest aviation brigade, consisting of more than 2,700 Soldiers and 130 aircraft in 13 states. It also has the distinction of being the first Defense Chemical, Biological, Radiological, Nuclear Response Force Aviation Task Force led by the Army Reserve.

The 244th commander, Col. Joseph Edwards II, explains their secret to success: “This single brigade provides a great deal of lift capability across multiple platforms that no other aviation brigade can provide. It has a diverse capability ranging from heavy lift with its CH-47 fleet, medium lift with its UH-60 fleet, as well as medical evacuation with its HH-60 aircraft.”

The 244th spent two years supporting the CBRN mission that required it to deploy aviation assets nationwide within 24 hours. The unit had to rapidly alert, upload

and deploy mission command capabilities in support of the Joint Task Force Civil Support commander. To meet mission requirements, the brigade organized approximately 600 Soldiers and several CH-47 Chinook, UH-60 Blackhawk and HH-60 Pave Hawk helicopters and organized them into a geographically dispersed and proficient Defense CBRN Response Force Aviation Task Force.

## NJ CAPABILITIES

MEDICAL

ENGINEER

AVIATION

CHEMICAL

CIVIL AFFAIRS

MISO

QUARTERMASTER

TRANSPORTATION

SIGNAL

LOGISTICS

TRAINING SUPPORT



# BY THE NUMBERS



**\$29,652,720**

ECONOMIC IMPACT

**332**

NON-DOD JOBS SUPPORTED

**\$8,864,805**

NON-DOD WAGES

**\$24,067,150**

DOLLARS SPENT

**\$16,061,269**

TOTAL MIL PAYROLL

**\$2,539,936**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.6 Million**

STATEWIDE



The 491st Area Support Medical Company, headquartered in Santa Fe, combines critical civilian and military medical expertise in dentistry, optometry, behavioral sciences and laboratory sciences.

**8**

FACILITIES

**26**

UNITS/DETS

**1,016**

SOLDIERS

**29**

CIVILIANS



# NEW MEXICO



The “Land of Enchantment” is not only home to Army Reserve transportation assets — it also has several quartermaster units in Artesia and Kirtland Air Force Base that provide supplies, materiel management, distribution, procurement and field services to support and sustain Soldiers, units and their equipment in peace and war.

The 491st Area Support Medical Company, headquartered in Santa Fe, combines critical civilian and military medical expertise in dentistry, optometry, behavioral sciences and laboratory sciences.

Transportation units such as the 356th Transportation Company of Las Cruces are the backbone of the Army’s support and sustainment structure, moving supplies, troops and equipment anywhere in the world. Also key are the Army Reserve trailer transfer point units stationed in Silver City, Santa Fe and Las Cruces, whose mission it is to receive, store and transfer cargo to units in need.



*“Best of the best” was how one Army Reserve leader described Sgt. Damian Robinson of the 356th when he was named the 2014 Noncommissioned Officer of the Year during his command’s four-day Best Warrior Competition. Warrior Citizens like Robinson are vital to the Army Reserve’s mission to provide trained, equipped and ready Soldiers and cohesive units to meet the nation’s requirements at home and abroad.*

## NM CAPABILITIES

73

MEDICAL

QUARTERMASTER

TRANSPORTATION

TRAINING SUPPORT

LEFT: Sgt. Damian Robinson, with the 356th Transportation Company in Las Cruces, conducts a one-man carry during the Best Warrior Competition. (Photo by Robert Ramon)

FAR LEFT: Spc. Dominic Martinez, with the 877th Quartermaster Company out of Albuquerque, checks the fluids of a fuel pump during the U.S. Army Reserve 2012 Quartermaster Liquid Logistics Exercise. (Photo by Staff Sgt. Todd Pruden)



# BY THE NUMBERS



2015

**\$388,243,284**

ECONOMIC IMPACT

**3,197**

NON-DOD JOBS SUPPORTED

**\$109,361,329**

NON-DOD WAGES

**\$288,903,472**

DOLLARS SPENT

**\$183,389,319**

TOTAL MIL PAYROLL

**\$33,194,340**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

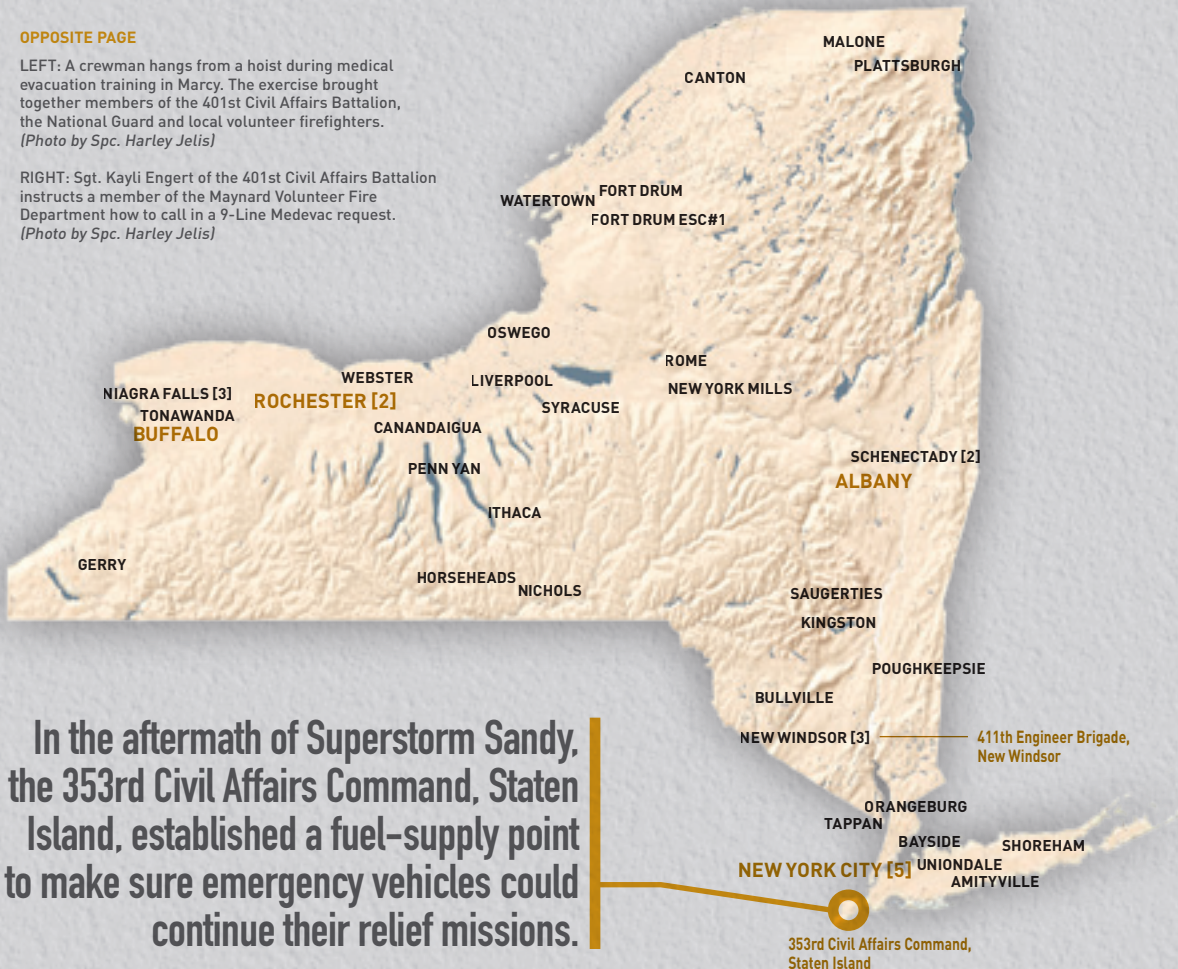
**-\$7.6 Million**

STATEWIDE

## OPPOSITE PAGE

LEFT: A crewman hangs from a hoist during medical evacuation training in Marcy. The exercise brought together members of the 401st Civil Affairs Battalion, the National Guard and local volunteer firefighters. (Photo by Spc. Harley Jelis)

RIGHT: Sgt. Kayli Engert of the 401st Civil Affairs Battalion instructs a member of the Maynard Volunteer Fire Department how to call in a 9-Line Medevac request. (Photo by Spc. Harley Jelis)



In the aftermath of Superstorm Sandy, the 353rd Civil Affairs Command, Staten Island, established a fuel-supply point to make sure emergency vehicles could continue their relief missions.

**46**

FACILITIES

**186**

UNITS/DETS

**8,272**

SOLDIERS

**379**

CIVILIANS



# NEW YORK



**Citizen Soldiers of the 865th Combat Support Hospital bring resident expertise to the force. The Utica-based military medical hospital is similar to a trauma center found in communities around the country.**

Members recently participated in a three-week Global Medic exercise, which simulated operating in an austere environment while Army surgeons, doctors, and nurses treated simulated improvised explosive device injuries. The combat support hospital's mission is to rapidly evaluate and provide treatment to combatants during wartime operations. In the event of a natural disaster, they could also find themselves providing support and sustainment operations.

When Superstorm Sandy swept across the northeastern seaboard, Army Reserve Soldiers were among the emergency personnel who responded in a first-time leveraging of Army Reserve capabilities for Defense Support of Civil Authorities. Under provisions of the 2012 National Defense Authorization Act, units arrived with

industrial-sized water pumps and water purification specialists to provide clean, fresh water to local residents. Soldiers with the 353rd Civil Affairs Command, Staten Island, established a fuel-supply point to make sure emergency vehicles could continue their relief missions. In addition to this fuel point, the 353rd CACOM assisted the National Park Service in establishing a second fuel point on Army Reserve property as well as helped FEMA set up their shower and food trailers.



## NY CAPABILITIES

LOGISTICS

MEDICAL

MILITARY INTELLIGENCE

TRANSPORTATION

ENGINEER

QUARTERMASTER

LEGAL

CIVIL AFFAIRS

CHEMICAL

MILITARY POLICE

TRAINING SUPPORT



# BY THE NUMBERS



**\$495,691,941**

ECONOMIC IMPACT

**6,040**

NON-DOD JOBS SUPPORTED

**\$150,614,826**

NON-DOD WAGES

**\$317,617,077**

DOLLARS SPENT

**\$149,791,112**

TOTAL MIL PAYROLL

**\$53,864,166**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**- \$3.5 Million**

STATEWIDE

**35**

FACILITIES

**114**

UNITS/DETS

**5,835**

SOLDIERS

**615**

CIVILIANS

Fort Bragg hosts the U.S. Army Civil Affairs & Psychological Operations Command (Airborne), which provides a vast majority of the Army's conventional civil affairs forces.



## OPPOSITE PAGE

TOP: Soldiers from the 824th Transportation Company, Morehead City, point in the direction of "Oscar," a dummy used for man-overboard drills aboard the U.S. Army vessel Kennesaw Mountain. (Photo by Cpl. Jeffrey Daniel)

BOTTOM: Soldiers from the U.S. Army Civil Affairs & Psychological Operations Command (Airborne) prepare to sling-load supplies onto a UH-60 Black Hawk helicopter during pathfinder training conducted at Fort Bragg. (Photo by Capt. Saska Ball)

U.S. Army Reserve  
Command, Fort Bragg

U.S. Army Civil Affairs  
PSYOP Command, Fort Bragg



# NORTH CAROLINA

Fort Bragg is home to the U.S. Army Reserve Command Headquarters, the only three-star general officer command in the Army Reserve, and the second largest command in the Army.

The Army Reserve is both a component and command, organized under a single authority—the Chief of Army Reserve. Under this authority, the Army Reserve is integrated into, and directly supports, every Army Service Component Command and Combatant Command across the globe, with a footprint that extends across all 50 states and the District of Columbia, five U.S. territories, and more than 30 countries.



Fort Bragg also hosts the U.S. Army Civil Affairs & Psychological Operations Command (Airborne), which provides a vast majority of the Army's conventional civil affairs forces. Civil affairs Soldiers combine regional expertise, language competency, political-military awareness and cross-cultural communication skills to conduct and support civil-military operations in support of conventional and special operations forces.

In Charlotte, the 108th Training Command Headquarters is the only two-star command within the Army Reserve with drill sergeant positions. The 108th has been instrumental in providing quality training to Soldiers from all Army components for more than 60 years.

Army Reserve Soldiers serve at the U.S. Army Forces Command headquarters, Joint Special Operations Command headquarters and the John F. Kennedy Special Warfare Center and School, also located at Fort Bragg. Soldiers assigned to these positions make significant contributions to the Department of Defense's operational planning process, proving essential to the Army's mission.

## NC CAPABILITIES

77

CIVIL AFFAIRS

MEDICAL

LOGISTICS

AVIATION

TRANSPORTATION (WATERCRAFT)

QUARTERMASTER

SIGNAL

MILITARY POLICE

ENGINEER

TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$9,983,460**

ECONOMIC IMPACT

**110**

NON-DOD JOBS SUPPORTED

**\$2,746,692**

NON-DOD WAGES

**\$9,343,908**

DOLLARS SPENT

**\$6,266,247**

TOTAL MIL PAYROLL

**\$1,138,592**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$0.3 Million**

STATEWIDE

Many Soldiers of the 461st Engineer Company (Vertical Construction), in Grand Forks, are engineers and carpenters in their civilian occupation, bringing those skills to the Army Reserve.



**5**

FACILITIES

**10**

UNITS/DETS

**297**

SOLDIERS

**13**

CIVILIANS



# NORTH DAKOTA

Civilian-acquired skills and capabilities such as engineering and medical have added depth to the force since the inception of the Army Reserve in 1908. Today, Citizen Soldiers bring those skills back home — expanding their experience and expertise into the workforce.



North Dakota's four Army Reserve units provide specialized skills to the force, with Citizen Soldiers ready to provide medical, maintenance and engineering support at home and abroad.

The state hosts the 461st Engineer Company (Vertical Construction) and the 7247th Medical Support Unit, and Bismarck is home to the 945th Engineer Platoon (Asphalt) and 308th Engineer Detachment (Real Estate Team), which provides real estate services for American troops in various theaters of operation.

Many Soldiers of the 461st, based in Grand Forks, are engineers and carpenters in their civilian occupation, bringing those skills they use every day to their Army Reserve careers. Those skills are readily available to civil authorities during states of emergency or natural disasters.

As an essential part of the operational force, the Army Reserve is adapting to the challenges of shrinking budgets to remain ready and responsive. North Dakota's Citizen Soldiers provide crucial flexibility in today's critical and complex global environment.



## ND CAPABILITIES

79

### MEDICAL ENGINEER

LEFT: Spc. Adam D. Zaborek, a carpentry and masonry specialist with the 461st Engineer Company, cuts down a tree with a chainsaw during exercise Castle Installation Related Construction. (Photo by Spc. True Thao)

ABOVE: Interior electricians with the 461st Engineer Company work to complete a base frame for a building project during exercise Castle Installation Related Construction. (Photo by Spc. True Thao)



# BY THE NUMBERS



**\$234,790,859**

ECONOMIC IMPACT

**2,241**

NON-DOD JOBS SUPPORTED

**\$68,056,503**

NON-DOD WAGES

**\$154,292,034**

DOLLARS SPENT

**\$108,942,879**

TOTAL MIL PAYROLL

**\$18,129,890**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$5.9 Million**

STATEWIDE

Army Reserve Soldiers from the 256th Combat Support Hospital in Twinsburg provided medical support to more than 650 Cheyenne Native Americans in Montana while participating in a Innovative Readiness Training program.

## OPPOSITE PAGE

LEFT: Phillip Whiteman, a Northern Cheyenne Indian chief, explains the significance of Medicine Rock (in left background) to Soldiers in the 256th Combat Support Hospital, 307th Medical Support Brigade during an Innovative Readiness Training mission at the Northern Cheyenne Indian Reservation in Montana. *(Photo by Sgt. 1st Class Stanley Maszczak)*

MIDDLE: Lt. Col. J. Cletus Paumier joined the Army Reserve at age 48. An orthopedic surgeon from Salem, he demonstrates the adaptability of Army Reserve Soldiers by serving as a command chief surgeon for the 416th Theater Engineer Command while also leading the Army Reserve's Mobile Training Team in numerous marksmanship competitions. *(Photo by Sgt. 1st Class Michel Sauret)*

TOP RIGHT: A satellite communications operator/maintainer for the 558th Signal Company from Maineville inspects a satellite transportable terminal during the 2014 Quartermaster liquid Logistics Exercise. *(Photo by Spc. Miguel Alvarez)*



**41**

FACILITIES

**101**

UNITS/DETS

**5,175**

SOLDIERS

**207**

CIVILIANS



# OHIO

Soldiers from the 256th Combat Support Hospital in Twinsburg traveled to Lame Deer, Montana, as part of the Department of Defense Innovative Readiness Training (IRT) program. Teams spent two months rotating through the Northern Cheyenne Community Health Center, augmenting the health center's staff of doctors, nurses and technicians.



The center requested IRT support due to an increased need for full-time medical personnel during July and August to support back-to-school physicals and outpatient care. The Soldiers provided medical support to more than 650 people residing in the Cheyenne Native American community.

While IRT missions provide an opportunity for Soldiers to improve their wartime readiness through real-world training, it also allows them to build relationships within the communities that they serve. When they

were not working, the 256th CSH Soldiers were invited to experience different elements of Native American culture. They participated in sacred prayer ceremonies and walked the battlefield of Little Bighorn, which provided an opportunity for the Soldiers to interact with the local community, both professionally and personally.

Army Reserve Soldiers possess specialized professional skills that are easily transferable to the private sector. Through IRT, units can leverage those skills to support the needs of America's communities.



## OH CAPABILITIES

81

MILITARY INTELLIGENCE

LOGISTICS

ENGINEER

TRANSPORTATION

LEGAL

CIVIL AFFAIRS

QUARTERMASTER

MEDICAL

MILITARY POLICE

MISO

SIGNAL

PERSONNEL SERVICES (POSTAL)

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$93,099,287**

ECONOMIC IMPACT

**1,005**

NON-DOD JOBS SUPPORTED

**\$27,487,492**

NON-DOD WAGES

**\$68,566,609**

DOLLARS SPENT

**\$44,826,124**

TOTAL MIL PAYROLL

**\$9,283,905**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$0.6 Million**

STATEWIDE

**27**

FACILITIES

**68**

UNITS/DETS

**2,636**

SOLDIERS

**106**

CIVILIANS

The 95th Training Division (Initial Entry Training) in Fort Sill is one of only two divisions in the Army Reserve with the drill sergeant position.

## OPPOSITE PAGE

TOP LEFT: A drill sergeant assigned to the 95th Training Division (IET), points out a setting deficiency on a radio during the 2013 Army Reserve Best Warrior Competition. (Photo by Staff Sgt. Andrew Guffey)

BOTTOM LEFT: An Army Reserve drill sergeant candidate, 95th Training Division (IET), takes on Victory Tower during week two of training at the U.S. Army Drill Sergeant Academy. (Photo by Sgt. 1st Class Hamilton)

BOTTOM RIGHT: Drill sergeants with the 95th Training Division (IET) teach Soldiers how to fire the AT4 anti-tank weapon. (U.S. Army photo)





# OKLAHOMA



**Making its home at Fort Sill, the 95th Training Division (Initial Entry Training) is one of Oklahoma's 68 Army Reserve units and detachments. Once known as the 95th Infantry Division, this unit served with distinction during World War II and was instrumental in the liberation of Metz, France. Their defense of the city against fierce German counterattacks earned them the nickname "Iron Men of Metz," which has stuck with the unit.**

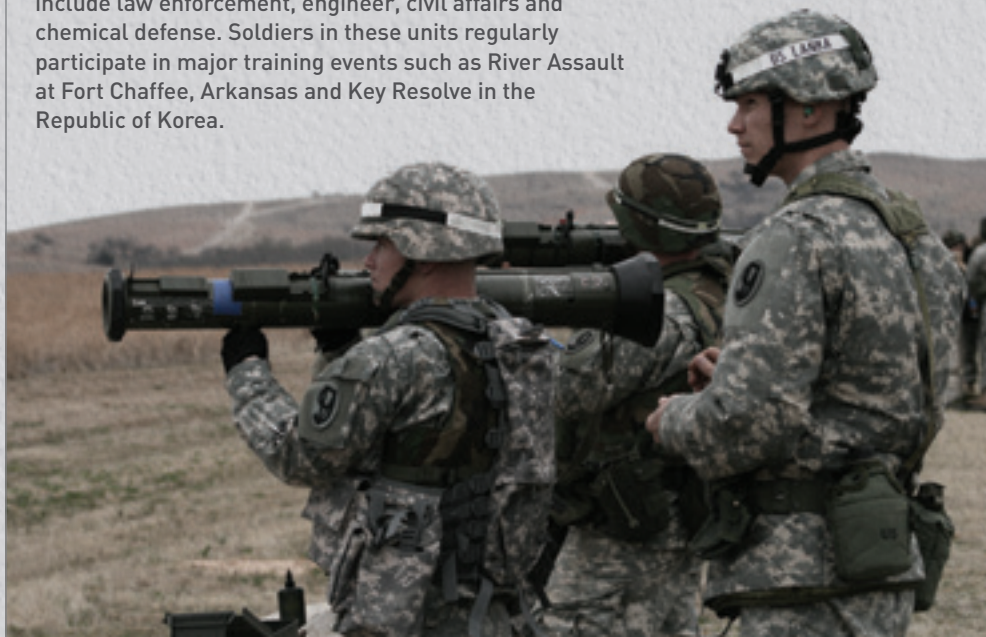


Today, the 95th is one of only two divisions in the Army Reserve with the drill sergeant position. With a total force

of 2,800, Soldiers from the 95th regularly participate in Echo Missions at each of the Army's four Basic Combat Training posts.

During these Echo Missions, companies of drill sergeants and support personnel take over a BCT unit alongside their active-duty counterparts. They provide more than 160,000 Soldiers professional initial entry training annually in areas such as basic rifle marksmanship, land navigation, physical readiness training and drill and ceremony.

Other Army Reserve specialties available in Oklahoma include law enforcement, engineer, civil affairs and chemical defense. Soldiers in these units regularly participate in major training events such as River Assault at Fort Chaffee, Arkansas and Key Resolve in the Republic of Korea.



## OK CAPABILITIES

LOGISTICS

LEGAL

ENGINEER

CIVIL AFFAIRS

MILITARY POLICE

QUARTERMASTER

TRANSPORTATION

TRAINING SUPPORT



# BY THE NUMBERS



**\$21,552,865**

ECONOMIC IMPACT

**223**

NON-DOD JOBS SUPPORTED

**\$6,301,294**

NON-DOD WAGES

**\$16,359,540**

DOLLARS SPENT

**\$12,404,175**

TOTAL MIL PAYROLL

**\$1,051,008**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.5 Million**

STATEWIDE

The 671st Engineer Company in Clackamas distinguished itself in Iraq by working night and day to construct a bridge over the Euphrates River, often under intense enemy fire. They were awarded the Presidential Unit Citation for “extreme heroism and bravery.”



**5**

FACILITIES

**18**

UNITS/DETS

**574**

SOLDIERS

**12**

CIVILIANS



# OREGON

Mobile bridging units such as the 671st Engineer Company in Clackamas provide water crossing capabilities in areas affected by flooding and damaged bridges, enabling delivery of necessary and often life-saving relief items. This capability is a critical federal and state asset in the event of natural disasters.

Citizen Soldiers of the 671st live and work in communities that benefit from their skill sets and experiences. They lent their expertise in constructing two bridges on the Fort to Sea Trail on the 200th anniversary of the epic Lewis and Clark expedition.

The 671st distinguished itself in Iraq as one of the Army's best bridge units. Awarded the Presidential Unit Citation for "extreme heroism and bravery," the 671st

worked night and day to construct a bridge over the Euphrates River, often under intense enemy fire. The newly-constructed bridge could accommodate all traffic, including 60-ton tanks and heavy fuel tanker trucks of the rapidly advancing 3rd Infantry Division in its assault on Baghdad. Members of the 671st dedicated the bridge in honor of one of their own, Spc. Brandon Tobler of Portland, who died in a vehicle accident during deployment.

## OR CAPABILITIES

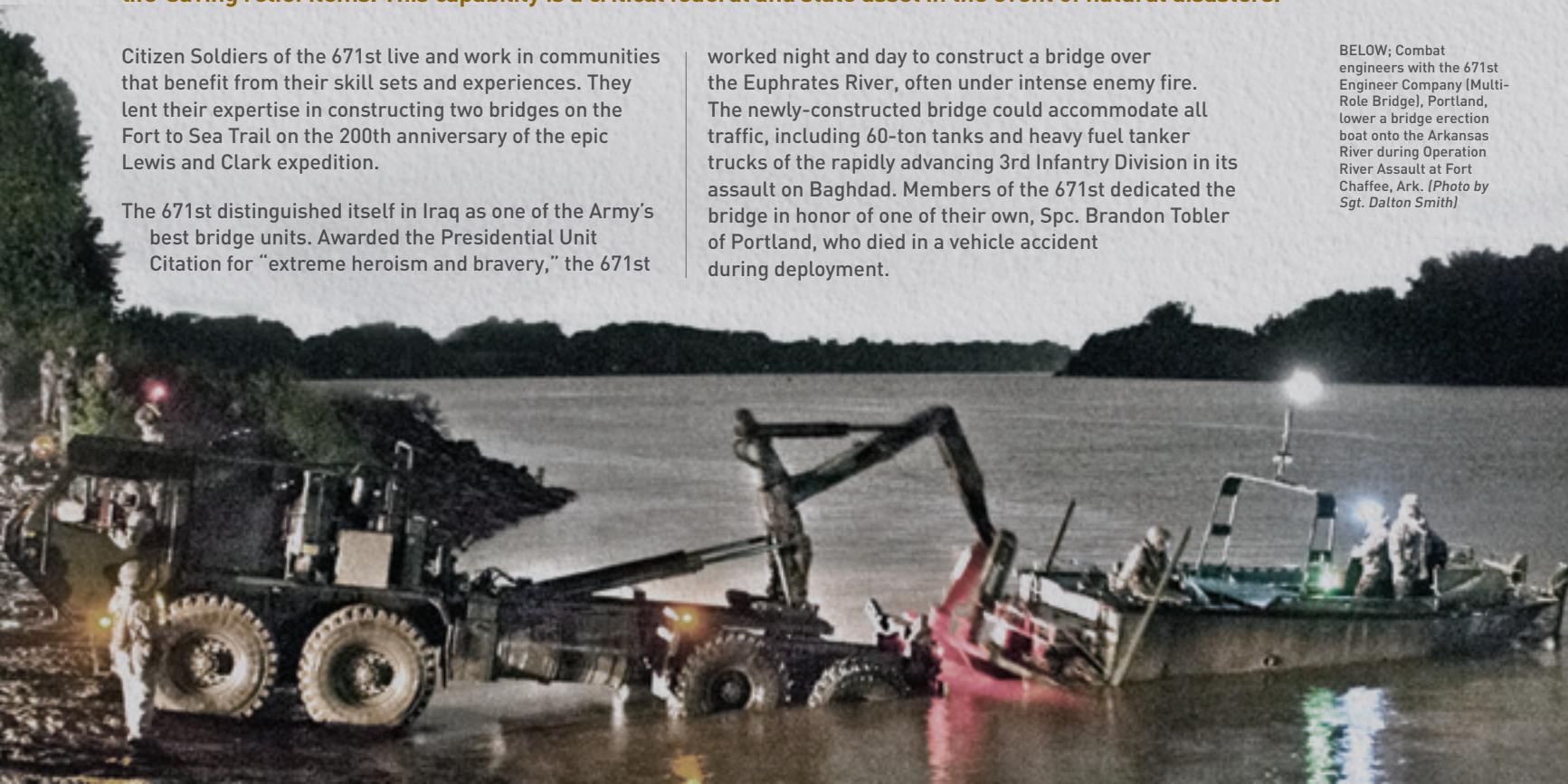
MEDICAL

CIVIL AFFAIRS

TRANSPORTATION

MISO

BELOW: Combat engineers with the 671st Engineer Company (Multi-Role Bridge), Portland, lower a bridge erection boat onto the Arkansas River during Operation River Assault at Fort Chaffee, Ark. (Photo by Sgt. Dalton Smith)





# BY THE NUMBERS



**\$445,680,044**

ECONOMIC IMPACT

**4,221**

NON-DOD JOBS SUPPORTED

**\$127,817,969**

NON-DOD WAGES

**\$287,233,512**

DOLLARS SPENT

**\$182,106,128**

TOTAL MIL PAYROLL

**\$45,456,101**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$7.1 Million**

STATEWIDE

The 358th Engineer Company, headquartered in New Cumberland, helped conduct engineering work in the Dominican Republic on sites that included medical clinics and schools.



316th Sustainment Command  
[Expeditionary], Coraopolis

OPPOSITE PAGE

Cpl. Brandon Myers from Lancaster, and Staff Sgt. Todd Schreffler from Selinagrove, both with the 358th Engineer Company out of New Cumberland, put in the installation for the roof of a clinic as a part of the Beyond the Horizon mission in Dominican Republic. (Photo by Sgt. Lindsey Schulte)

**83**

FACILITIES

**193**

UNITS/DETS

**8,555**

SOLDIERS

**519**

CIVILIANS



# PENNSYLVANIA

**Should disaster strike, Col. Lisa Harbach is Pennsylvania's link between civil authorities and the life-saving, life-sustaining resources of the Army Reserve.**

As a State Emergency Preparedness Liaison Officer with the 76th Operational Response Command, she coordinates vital Army Reserve assets when a disaster situation exceeds the capacity of civil authorities. For more than 30 years of service to the Army Reserve and to her community, Harbach was presented the Servicewoman of the Year Award by the American Legion Auxiliary.

The 358th Engineer Company, headquartered in New Cumberland, with Task Force Larimar, conducted engineering work at five different sites in the province of Barahona, Dominican Republic. Three of the sites are medical clinics and two are schools. The Task

Force provided local residents opportunities to receive medical attention and education as part of a joint humanitarian training exercise Beyond the Horizon 2014.

The 254th Quartermaster Company (Laundry & Bath), based in York, competed for a Phillip A. Connelly Award. Contestants are judged on transportation and storage of rations, field food handling procedures and food sanitation and presentation. The Connelly award was established in 1968 and is designed to encourage professionalism in Army food service teams and recognize excellent performance.

## PA CAPABILITIES

LOGISTICS

AVIATION

ENGINEER (FIRE FIGHTER)

MILITARY POLICE

CHEMICAL

QUARTERMASTER

CIVIL AFFAIRS

MEDICAL

MISO

TRANSPORTATION

SIGNAL

TRAINING SUPPORT

87

24/7 CALL CENTER (710) 570-9750





# BY THE NUMBERS



**\$16,727,396**

ECONOMIC IMPACT

**158**

NON-DOD JOBS SUPPORTED

**\$4,640,993**

NON-DOD WAGES

**\$12,725,550**

DOLLARS SPENT

**\$8,511,831**

TOTAL MIL PAYROLL

**\$1,576,512**

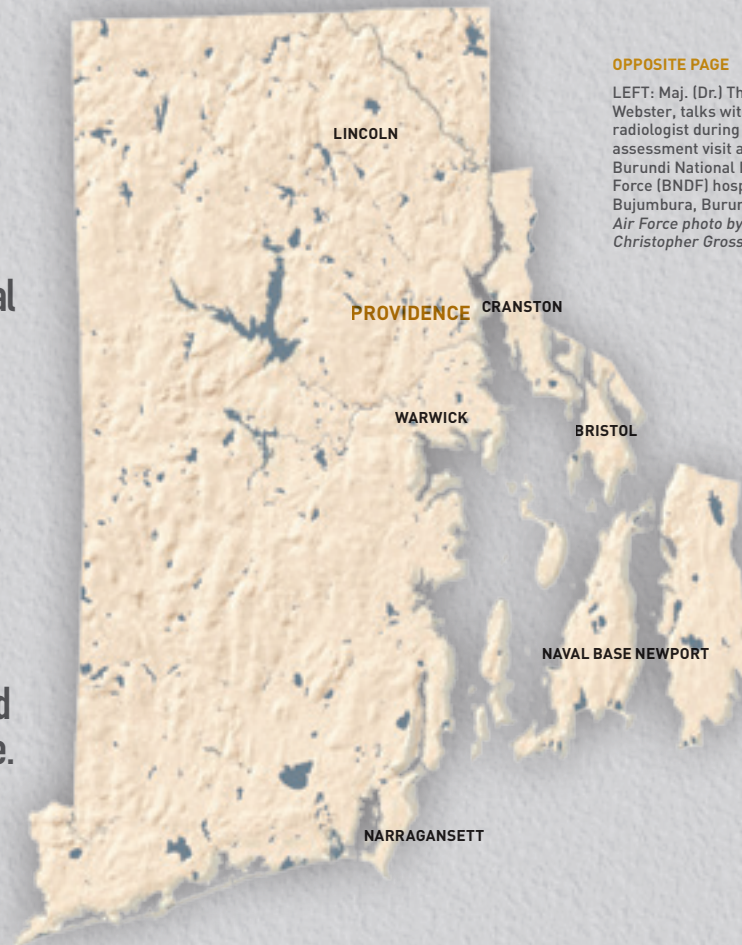
TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$0.4 Million**

STATEWIDE

The 327th Medical Logistics Company in Newport, the 912th Forward Surgical Team in Cranston and 338th Minimal Care Detachment in Narragansett accommodate doctors and other medical professionals in fields such as dentistry, psychiatry, biology and environmental science.



## OPPOSITE PAGE

LEFT: Maj. (Dr.) Thomas Webster, talks with a radiologist during a 2014 assessment visit at a Burundi National Defense Force (BNDF) hospital in Bujumbura, Burundi. (U.S. Air Force photo by Staff Sgt. Christopher Gross)

**7**

FACILITIES

**12**

UNITS/DETS

**613**

SOLDIERS

**18**

CIVILIANS



# RHODE ISLAND

**The Army Reserve in Rhode Island offers several mission-critical capabilities. The 443rd Civil Affairs Battalion at Naval Station Newport can identify critical requirements in combat or crisis situations such as natural and man-made disasters.**



The 327th Medical Logistics Company in Newport, the 912th Forward Surgical Team in Cranston and 338th Minimal Care Detachment in Narragansett accommodate doctors and other medical professionals in fields such as dentistry,

psychiatry, biology and environmental science. The Army Reserve also trains these professionals, adding to their already-impressive civilian skill sets, further enhancing their value to their communities and the Total Force.

Army Reserve Soldiers in Delta Company, 249th Engineer Battalion (Prime Power), develop their special skills in Rhode Island, providing transportation for civilian linemen and helping to bring power to where it's needed, especially in times of crisis.

The Ocean State is also home to Cranston's 532nd Port Management Team, the 888th Movement Control Team and the 301st Terminal Support Team, which are responsible for moving troops, supplies and equipment anywhere on the globe.



## RI CAPABILITIES

ENGINEER (POWER LINE)

MEDICAL

CIVIL AFFAIRS

TRANSPORTATION

BELOW: Soldiers with the 912th Forward Surgical Team out of Cranston, team up with fellow Army Reserve Soldiers and Navy corpsmen during a 2015 Combat Support Training Exercise. (Photo by Brian Godette)



# BY THE NUMBERS



**\$201,032,580**

ECONOMIC IMPACT

**2,225**

NON-DOD JOBS SUPPORTED

**\$59,318,927**

NON-DOD WAGES

**\$143,827,039**

DOLLARS SPENT

**\$81,568,147**

TOTAL MIL PAYROLL

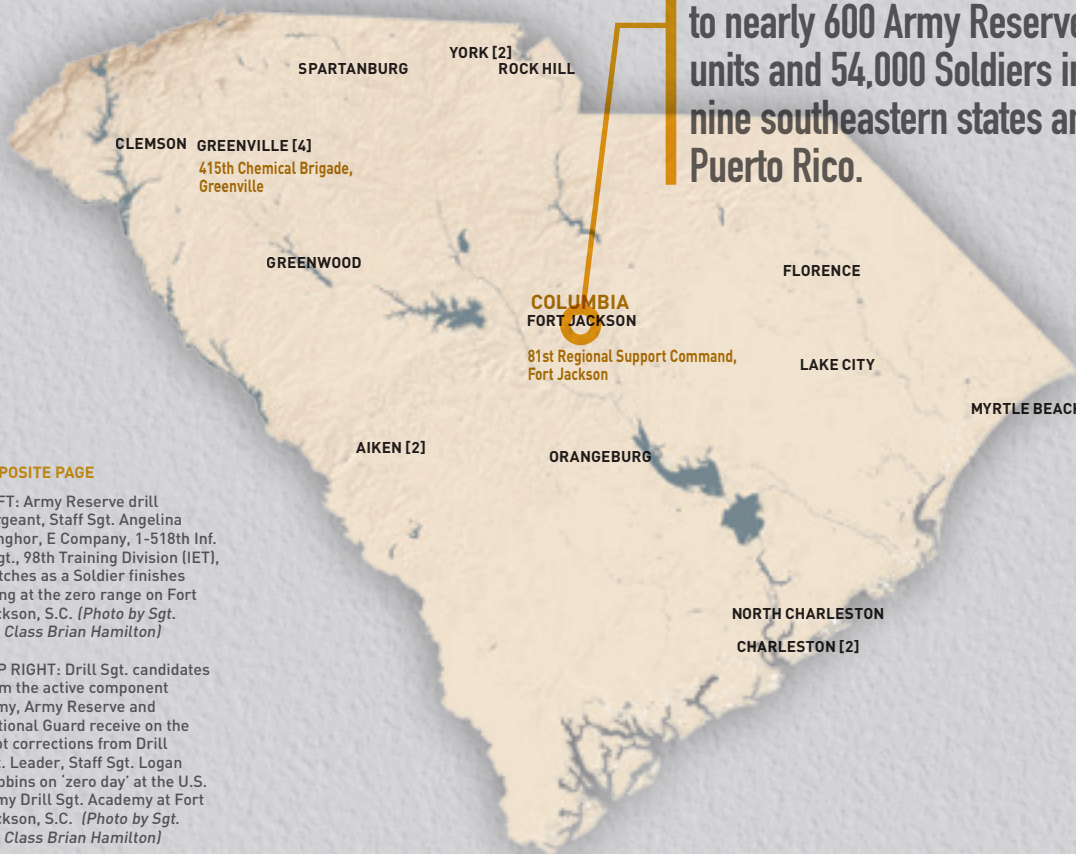
**\$32,756,419**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$1.1 Million**

STATEWIDE



## OPPOSITE PAGE

LEFT: Army Reserve drill sergeant, Staff Sgt. Angelina Senghor, E Company, 1-518th Inf. Regt., 98th Training Division (IET), watches as a Soldier finishes firing at the zero range on Fort Jackson, S.C. (Photo by Sgt. 1st Class Brian Hamilton)

TOP RIGHT: Drill Sgt. candidates from the active component Army, Army Reserve and National Guard receive on the spot corrections from Drill Sgt. Leader, Staff Sgt. Logan Robbins on 'zero day' at the U.S. Army Drill Sgt. Academy at Fort Jackson, S.C. (Photo by Sgt. 1st Class Brian Hamilton)

**20**

FACILITIES

**70**

UNITS/DETS

**3,734**

SOLDIERS

**374**

CIVILIANS



# SOUTH CAROLINA

When Soldiers of the 81st Infantry Division trained near Fort Jackson's Wildcat Creek during World War I, they created a shoulder patch reflecting the native wildlife. Army officials initially balked at the patch, a black wildcat on an olive-green disk, but Gen. John J. Pershing liked the patch and the spirit it represented. He personally approved what became the Army's first shoulder patch that shows unit affiliation. Today, Soldiers of the 81st Regional Support Command continue to wear that same patch.



The headquarters of the 81st returned to Fort Jackson in 2006. Today, they provide operational support to nearly 600 Army Reserve units and 54,000 Soldiers in nine southeastern states and Puerto Rico.

South Carolina is also home to the 415th Chemical Brigade, headquartered in Greenville. Soldiers in the 415th regularly participate in Red Dragon — a training exercise for disaster relief and emergency response.

In addition, South Carolina has 38 positions as drill sergeant leaders at the U.S. Army Drill Sergeant Academy at Fort Jackson. These Soldiers instruct drill sergeant candidates from the Army Reserve, Active Army and the National Guard in a 63-day course designed to mimic training a new recruit would receive in initial entry training.



## SC CAPABILITIES

91

- MEDICAL
- TRANSPORTATION
- LOGISTICS
- ENGINEER
- CHEMICAL
- CIVIL AFFAIRS
- SIGNAL
- PERSONNEL SERVICES
- TRAINING SUPPORT



# BY THE NUMBERS



2015

**\$12,638,206**

ECONOMIC IMPACT

**145**

NON-DOD JOBS SUPPORTED

**\$3,676,533**

NON-DOD WAGES

**\$13,140,536**

DOLLARS SPENT

**\$10,244,138**

TOTAL MIL PAYROLL

**\$525,504**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**-\$0.7 Million**

STATEWIDE

Soldiers of the 323rd Chemical Biological Radiological Nuclear Radiation Company (CBRN) receive specialized training on CBRN defense procedures and toxic agents, preparing chemical units, hazardous material operations and demolition exposures.



**3**

FACILITIES

**5**

UNITS/DETS

**461**

SOLDIERS

**6**

CIVILIANS



# SOUTH DAKOTA

**Soldiers from South Dakota tackle the type of missions that make your skin crawl. With expertise in chemical warfare, ordnance, engineering and training support, these units stand poised to address the dangerous threat of a chemical disaster.**

Units such as the 323rd Chemical Biological Radiological Nuclear Radiation Company (CBRN) from Sioux Falls and Vermillion are primarily responsible for defending the country against the threat of CBRN weapons and weapons of mass destruction. Soldiers receive specialized training on CBRN defense procedures and toxic agents, preparing chemical units, hazardous material operations and demolition exposures.

Other Army Reserve units in South Dakota include the 452nd Ordnance Company, in Aberdeen; the 104th Engineer Regiment and the 361st Training Support Regiment, in Sioux Falls.

For the last 30 years, Citizen Soldiers throughout the

region have participated in the annual joint training exercise Golden Coyote in the Black Hills to help prepare other warfighters in collaborative training, ensuring overall mission success and the preservation of military occupational skills.

Lt. Col. (Ret.) Jerome “Jerry” Wright, city council president of Rapid City and an engineer and construction executive, feels military experience teaches people how to learn to work together as a team, and their performance is at its best during difficult and challenging times. He attributes the training, duty assignments and people he met in the Army Reserve as critical to his success in the civilian world.



## SD CAPABILITIES

93

CHEMICAL

ORDNANCE (AMMO)

ENGINEER

TRAINING SUPPORT

LEFT: Spc. Chad Wasco, with the 323rd CBRN Company, Sioux Falls, uses detection equipment to test a simulated dirty bomb during a training exercise known as Green Dragon. (Photo by Sgt. Krystin Bock)

ABOVE: Lt. Col. Jerome “Jerry” Wright (Ret.), (left), now city council president of Rapid City, poses in front of a Sikorsky UH-60 Black Hawk. (Courtesy Photo)



# BY THE NUMBERS



2015

**\$159,776,546**

ECONOMIC IMPACT

**1,432**

NON-DOD JOBS SUPPORTED

**\$45,689,836**

NON-DOD WAGES

**\$105,482,076**

DOLLARS SPENT

**\$75,537,151**

TOTAL MIL PAYROLL

**\$13,312,769**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**– \$2.5 Million**

STATEWIDE

The 489th Civil Affairs Battalion from Knoxville regularly participate in training exercises to confirm their readiness and capabilities in response to chemical, biological, radiological and nuclear incidents nationwide.



## OPPOSITE PAGE

LEFT: Sgt. 1st Class Carin Catron, native of Vonore, and team medic for Delta Company, 489th Civil Affairs Battalion, treats a simulated sucking chest wound during a three-day civil affairs-specific mission readiness exercise before deploying to Afghanistan. (Photo by Spc. Kathryn Summerhill)

TOP RIGHT: Master Sgt. Norman Anderson, head coach of the Army Reserve Service Rifle Team, currently living in Knoxville, gives range and rifle instructions to a group of competitors. (Photo by Sgt. 1st Class Michel Sauret)

**20**

FACILITIES

**74**

UNITS/DETS

**3,626**

SOLDIERS

**152**

CIVILIANS



# TENNESSEE

The Army Reserve’s presence in the Volunteer State offers specialized capabilities such as medical services, engineering, legal services, civil affairs, transportation and military police.



The 489th Civil Affairs Battalion from Knoxville joined almost 5,500 Soldiers and civilians responding to a simulated catastrophic domestic incident during Operation Vibrant Response 14. The training exercise was conducted to confirm the readiness and capabilities

of elements of the Department of Defense’s specialized forces that respond to chemical, biological, radiological and nuclear incidents in support of local, state and federal civilian agencies. During Vibrant Response 14, civil affairs Soldiers of the 489th assessed housing locations for displaced civilians, provided immediate medical aid to injured civilians and coordinated ongoing medical help. Soldiers also provided veterinary services to local farmers, assessed infrastructure stability and determined the safety of local drinking water.

Master Sgt. Norman Anderson was inducted into the U.S. Army Marksmanship Unit Service Rifle Hall of Fame for his accomplishments as a competitive shooter. Anderson is the head coach of the Army Reserve Service Rifle Team and an Army Reserve career counselor living in Knoxville. He spent his first 15 years on active duty with the U.S. Army Marksmanship Unit, a team that enhances combat readiness through clinics, research and development.

Millington-based Charlie and Delta companies of the 431st Civil Affairs Battalion participated in the Department of Defense Innovative Readiness Training project. The Mississippi Medical Project helped bring free limited medical services to communities in four states in the Mississippi Delta region and provided more than \$1 million in goods and services for area residents with little access to routine medical and dental care.



## TN CAPABILITIES

95

- MEDICAL
- ENGINEER
- LEGAL
- MISO
- CIVIL AFFAIRS
- TRANSPORTATION
- QUARTERMASTER
- MILITARY POLICE
- CHEMICAL, ORDNANCE (MAIN)
- TRAINING SUPPORT

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



2015

**\$982,108,541**

ECONOMIC IMPACT

**9,534**

NON-DOD JOBS SUPPORTED

**\$288,412,398**

NON-DOD WAGES

**\$572,886,607**

DOLLARS SPENT

**\$377,814,077**

TOTAL MIL PAYROLL

**\$68,578,279**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**- \$25.4 Million**

STATEWIDE

Headquartered in Houston, the 75th Training Command's Battle Simulations Center allows its specialized instructors to virtually conduct scenario-based simulations across the U.S., resulting in potential savings of millions of dollars.

The Grand Prairie Reserve Complex spans approximately 1 million sq. ft.



## OPPOSITE PAGE

LEFT TO RIGHT:

Pvt. Dustin Covington, 284th Engineer Company based in Seagoville, drives nails into the side wall of a building project during a Combat Support Training Exercise held at Fort McCoy, Wis. (Photo by Master Sgt. Robert Heberling)

Staff Sgt. Zachariah Migura, a construction engineering supervisor with the 284th Engineer Company located at Seagoville, shoots an azimuth during a 2012 land navigation event at the regional Best Warrior Competition. (Photo by Spc. Benjamin John)

Spc. Michael Patlan passes a fuel container to Cpl. Christelle Arriaga during a battle assembly weekend at Camp Bullis. Both Soldiers are with the 277th Engineer Company. (Photo by Sgt. 1st Class Michel Sauret)

Medical Readiness Training Command, Fort Sam Houston

75th Training Command, Houston

Southern Training Division, 75th Training Command, Houston

4th Sustainment Command [Expeditionary], Joint Base FTSH

**68**

FACILITIES

**328**

UNITS/DETS

**15,645**

SOLDIERS

**783**

CIVILIANS



# TEXAS

Headquartered in Houston, the 75th Training Command — “America’s Training Command” — provides training for Army Reserve, Active Army and National Guard Soldiers across the nation and around the world. The 75th has participated in multiple overseas training exercises in support of operations with our nation’s allies.

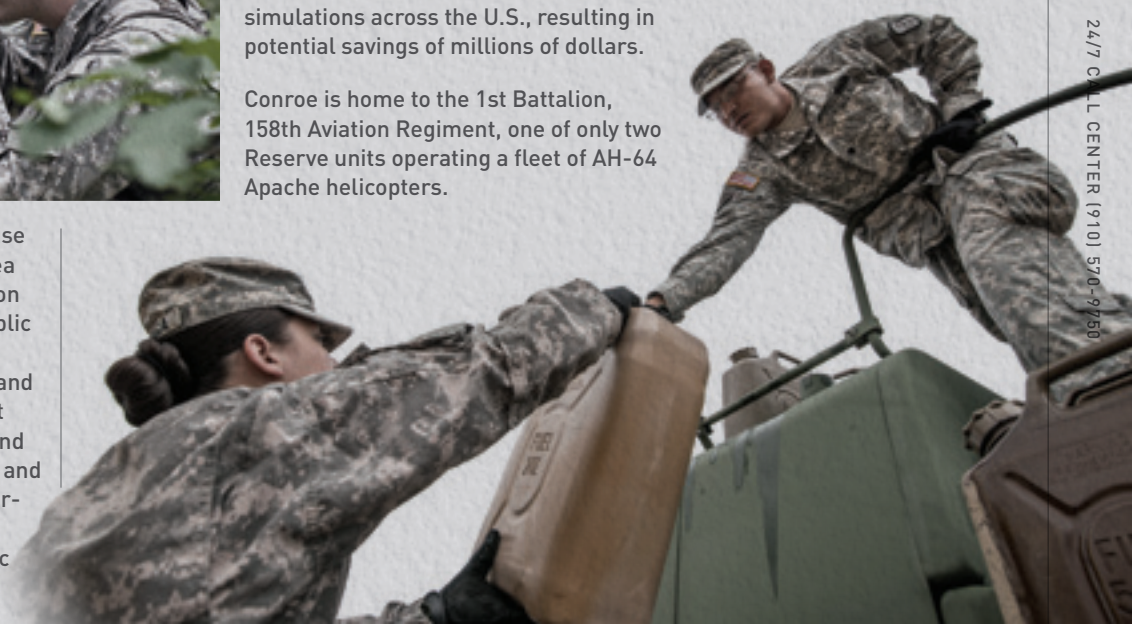


Ulchi Freedom Guardian, an annual partnership exercise on the Korean peninsula between the Republic of Korea and the U.S. Combined Forces Command, is centered on deterrence and ongoing readiness to defend the Republic of Korea. The event allows senior leaders to exercise decision-making capabilities and trains commanders and staffs from both nations in many mission management disciplines. These include combined planning, command and control operations, military intelligence, logistics, and personnel procedures. It is one of the largest computer-simulation exercises in the world, involving units and personnel from bases in the U.S. and across the Pacific

region. More than 30,000 U.S. personnel participate in the annual exercise.

The 75th’s Battle Simulations Center allows its specialized instructors to virtually conduct scenario-based simulations across the U.S., resulting in potential savings of millions of dollars.

Conroe is home to the 1st Battalion, 158th Aviation Regiment, one of only two Reserve units operating a fleet of AH-64 Apache helicopters.



## TX CAPABILITIES

MEDICAL

AVIATION

LOGISTICS

QUARTERMASTER

ENGINEER (FIRE FIGHTER)

TRANSPORTATION

CIVIL AFFAIRS

MISO

MILITARY POLICE

CHEMICAL

MILITARY INTELLIGENCE

TRAINING SUPPORT



# BY THE NUMBERS



**\$212,777,566**

ECONOMIC IMPACT

**2,285**

NON-DOD JOBS SUPPORTED

**\$62,485,752**

NON-DOD WAGES

**\$137,496,233**

DOLLARS SPENT

**\$97,051,980**

TOTAL MIL PAYROLL

**\$16,115,458**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**– \$4.6 Million**

STATEWIDE



The Private Public Partnership between 807th Medical Command (Deployment Support), and GE has resulted in nearly 100 Soldiers graduating and moving on to successful civilian careers.

## OPPOSITE PAGE

TOP: Soldiers from the 328th Combat Support Hospital, practice medical evacuation techniques during Extended Combat Training at Camp Williams. (Photo by U.S. Army Lt. Col. Michael Pollen)

BOTTOM RIGHT: Sgt. Mario Vela-Godinez, with the 807th Medical Command (Deployment Support) treats a puppy with an oral de-wormer during the Innovative Readiness Training – Appalachian Care in Murphy, N.C. (Photo by Capt. Chad Nixon)

**24**

FACILITIES

**64**

UNITS/DETS

**3,381**

SOLDIERS

**184**

CIVILIANS





# UTAH

The 807th Medical Command (Deployment Support), headquartered in Salt Lake City, is the largest medical command in the Army Reserve, consisting of 99 units located in 26 different states, totaling more than 10,000 Soldiers.

With more than 1,100 of these Citizen Soldiers residing in the state of Utah, local business and industry reap the benefits of highly-trained medical personnel. In 2011 the 807th MCDS signed a memorandum of agreement with GE Healthcare to participate in an externship to train Army Reserve Biomedical Repair Specialists and aid in job placement in the civilian medical market. This Private Public Partnership has resulted in nearly 100 Soldiers graduating and moving on to successful careers.

The 807th has provided needed medical, dental, optical and veterinary care to U.S. citizens in locations such as Alaska, North Carolina and Wyoming, as well as serving nations such as Panama, Honduras and Belize. These training opportunities allow Army Reserve Soldiers to hone skills in jobs that bring value back home.

Historic Fort Douglas in Salt Lake City is home to the 76th Operational Response Command, the Army Reserve's

center for the Defense Support of Civil Authorities, which coordinates the Army Reserve's ability to support state and local officials, first responders and other federal agencies during emergencies or natural disasters.

Soldiers from the 76th participated in disaster response training as part of Task Force 76, a Chemical, Biological, Radiological and Nuclear Response (CBRN) exercise. The exercise gave Soldiers training on how to properly react to a CBRN event and developed processes for working with the Department of Homeland Security, the Federal Emergency Management Agency and statewide agencies.



## UT CAPABILITIES

LOGISTICS

QUARTERMASTER

CIVIL AFFAIRS

TRANSPORTATION

MEDICAL

SIGNAL

MILITARY POLICE

CHEMICAL

TRAINING SUPPORT



# BY THE NUMBERS



**\$5,939,512**

ECONOMIC IMPACT

**68**

NON-DOD JOBS SUPPORTED

**\$1,740,697**

NON-DOD WAGES

**\$4,980,199**

DOLLARS SPENT

**\$3,379,068**

TOTAL MIL PAYROLL

**\$525,504**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.2 Million**

STATEWIDE

**8**

FACILITIES

**8**

UNITS/DETS

**310**

SOLDIERS

**6**

CIVILIANS



Army Reserve Soldiers possess a wide range of talents including Detachment 3 of the 2200th Military Intelligence Support Group in Colchester, whose mission is to analyze, process and distribute essential information that can save lives and ensure mission success.

100

U.S. ARMY RESERVE AT A GLANCE



# VERMONT

The Green Mountain State is home to the Army Reserve's 424th Vertical Construction Company in Rutland, with capabilities including electrical, carpentry, masonry and plumbing. These skills are also valuable in the civilian sector and provide employers with a dedicated and experienced workforce.



Army Reserve Soldiers possess a wide range of talents including Detachment 3 of the 2200th Military Intelligence Support Group in Colchester, whose mission is to analyze, process and distribute essential information that can save lives and ensure mission success.

Army Reserve units from Vermont have also played key roles in joint operations in Iraq and Afghanistan,

demonstrating exceptional competence, courage, adaptability and resilience.

Vermont's force is comprised of resilient Citizen Soldiers, Civilians, and Families supported by engaged employers and caring communities to sustain its capabilities today and in the future.



## VT CAPABILITY

101

### ENGINEER

PHOTOS: Soldiers from the 424th Engineer Company of Rutland construct an obstacle training course for the Reserve Officer Training Corps on the campus of South Dakota State University. (Photo courtesy South Dakota State University).



# BY THE NUMBERS



2015

**\$441,800,467**

ECONOMIC IMPACT

**4,537**

NON-DOD JOBS SUPPORTED

**\$126,670,198**

NON-DOD WAGES

**\$308,742,314**

DOLLARS SPENT

**\$174,449,758**

TOTAL MIL PAYROLL

**\$43,178,917**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$10.1 Million**

STATEWIDE

**Richmond's 80th Training Command has more than 7,300 Soldiers assigned to 13 brigades nationwide.**



## OPPOSITE PAGE

LEFT: Spc. Malikah Y. Byrd, a dental hygienist with the 7202nd Medical Support Unit, Richmond, prepared to examine a patient at the Santa Ynez Tribal Health Clinic, Santa Ynez, Calif. The Newport News native said the Innovative Readiness Training program is a great way for Army Reserve medical personnel to help people and get real-world training. (Photo by Staff Sgt. Neil W. McCabe)

RIGHT: A simulated patient is medically evacuated to Fort Belvoir Community Hospital, during the Arctic Lightning Medic exercise, which took place at Fort A.P. Hill, Jan. 21, 2015. Army Reserve Soldiers helped the 1st Medical Training Brigade from Fort Gordon, Ga., bring realistic training to the event. (Photo by Spc. Phillip Scaringi)

**27**

FACILITIES

**149**

UNITS/DETS

**7,169**

SOLDIERS

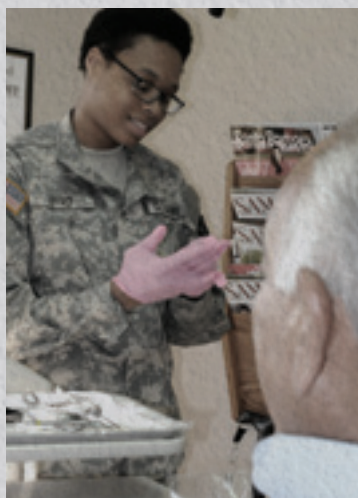
**493**

CIVILIANS



# VIRGINIA

As funding and force size significantly decrease, intelligence requirements in a new operating environment will increase. Part of the adaptive and innovative intelligence force is the Military Intelligence Readiness Command (MIRC), Fort Belvoir, which provides worldwide support to combatant commands and other federal agencies through skilled intelligence-gathering capability.



Beyond MIRC, Virginia is host to 149 Army Reserve units and detachments specializing in administration, civil affairs, chemical defense, medical care and transportation.

Richmond's 80th Training Command has more than 7,300 Soldiers assigned to 13 brigades nationwide. The

80th trains Soldiers in a wide variety of career fields, including engineering, health services, supply and information operations.

Working with units across the nation, Virginia Citizen Soldiers helped the 1st Medical Training Brigade from Fort Gordon, Ga., as it aimed to fulfill the "prepare"

portion of the Army Reserve's "Plan, Prepare, Provide" model during Arctic Lightning Medic exercise, which took place at Fort A.P. Hill. The exercise integrated the full spectrum of medical care on the battlefield, allowing Soldiers in the field to administer buddy aid, conduct casualty evacuation to unit medics and prepare for eventual evacuation to higher levels of care.



## VA CAPABILITIES

MILITARY INTELLIGENCE

MEDICAL

ENGINEER (POWER LINE)

AVIATION

INF. OPERATIONS

LEGAL

QUARTERMASTER

CIVIL AFFAIRS

TRANSPORTATION (WATERCRAFT)

MISO

CIVIL AFFAIRS

CHEMICAL

SIGNAL

MILITARY POLICE

TRAINING SUPPORT



# BY THE NUMBERS



**\$290,394,650**

ECONOMIC IMPACT

**2,840**

NON-DOD JOBS SUPPORTED

**\$85,347,426**

NON-DOD WAGES

**\$204,641,892**

DOLLARS SPENT

**\$142,733,564**

TOTAL MIL PAYROLL

**\$20,231,906**

TOTAL CIV PAYROLL

**SEQUESTRATION IMPACT FY 16**

**-\$3.3 Million**

STATEWIDE

The 805th Transportation Company, based in Tacoma, provides delivery and recovery of large military assets in various theaters of operations using sea-based Landing Craft Utility vessels.



## OPPOSITE PAGE

The U.S. Army small tug Mulberry, ST-9114, of the 709th Transportation Company, based in Tacoma, cruises on Lake Washington during Seafair safety patrols. (Photo by Capt. Christopher Larsen)

**21**

FACILITIES

**122**

UNITS/DETS

**6,347**

SOLDIERS

**231**

CIVILIANS



# WASHINGTON

**The pilots and crews of A Company, 159th Aviation Regiment, have maintained a partnership with National Park Service rangers at Mt. Rainer for more than 15 years, transporting lost and injured hikers back to safety.**

With 122 Army Reserve units and detachments and more than 6,500 Soldiers and civilians in their ranks, Washington is home to numerous occupational specialties in the transportation field, with capabilities using a combination of sea, air and land-based transportation means. The 805th Transportation Company, based in Tacoma, provides delivery and recovery of large military assets in various theaters of operations using sea-based Landing Craft Utility vessels. The low-draft vessel delivers goods and supplies — tactical or sustainment — to various ports for all branches of the military in support of warfighting efforts.

Headquartered at Joint Base Lewis-McChord, the 104th Training Division (Leader Training) provides education and training for America's premier fighting force. The "Night Fighters" serve as cadre for officers and officer candidates at the U.S. Military Academy at West Point, New York, and also the Reserve Officers' Training Corps summer training camp at Fort Knox, Kentucky. With more than 2,500 instructors, trainers and support personnel in its ranks, the 104th continues to focus solely on providing professional and quality training to future leaders.



## WA CAPABILITIES

MEDICAL

AVIATION

ENGINEER (FIREFIGHTER)

TRANSPORTATION (WATERCRAFT)

CIVIL AFFAIRS

CHEMICAL

MISO

MILITARY POLICE

LOGISTICS

MILITARY INTELLIGENCE

QUARTERMASTER

TRAINING SUPPORT

105

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS



**\$77,823,017**

ECONOMIC IMPACT

**834**

NON-DOD JOBS SUPPORTED

**\$21,850,273**

NON-DOD WAGES

**\$68,920,251**

DOLLARS SPENT

**\$47,756,076**

TOTAL MIL PAYROLL

**\$8,320,481**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$2.3 Million**

STATEWIDE

**28**

FACILITIES

**49**

UNITS/DETS

**2,123**

SOLDIERS

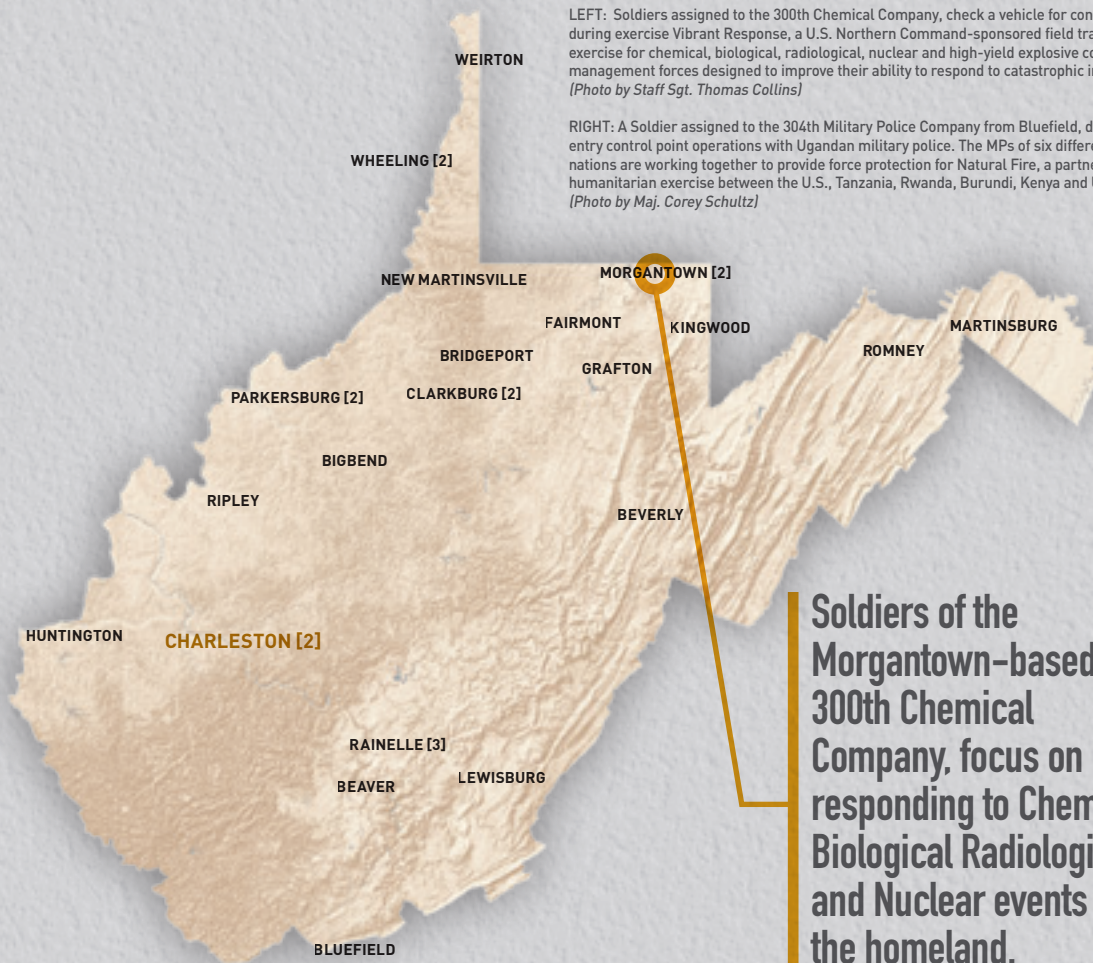
**95**

CIVILIANS

## OPPOSITE PAGE

LEFT: Soldiers assigned to the 300th Chemical Company, check a vehicle for contamination during exercise Vibrant Response, a U.S. Northern Command-sponsored field training exercise for chemical, biological, radiological, nuclear and high-yield explosive consequence management forces designed to improve their ability to respond to catastrophic incidents. (Photo by Staff Sgt. Thomas Collins)

RIGHT: A Soldier assigned to the 304th Military Police Company from Bluefield, discusses entry control point operations with Ugandan military police. The MPs of six different nations are working together to provide force protection for Natural Fire, a partnership and humanitarian exercise between the U.S., Tanzania, Rwanda, Burundi, Kenya and Uganda. (Photo by Maj. Corey Schultz)



**Soldiers of the Morgantown-based 300th Chemical Company, focus on responding to Chemical Biological Radiological and Nuclear events in the homeland.**





# WEST VIRGINIA

**In the event of a domestic attack, natural disaster or industrial incident, members of the 300th Chemical Company are specialized in searching for and extracting trapped and injured victims. Since 9/11, Soldiers of the Morgantown-based unit have focused on responding to Chemical Biological Radiological and Nuclear events in the homeland.**

The 459th Engineer Company (multi-role bridge), Bridgeport, led an operation at Warrior Exercise 15-02, a situational exercise to move materials by completing bridging operations on the Mississippi River in La Crosse, Wisconsin. Units like the 459th provide bridge and rafting support for dry and wet gap crossing operations on rough terrain. Bridges created by these engineer units are needed to supply necessary items to areas inaccessible by normal operations caused by natural or man-made disasters.

Exercise Natural Fire 10 involved five East African partner states and U.S. military in northern Uganda. Soldiers from Kenya, Burundi, Rwanda, Tanzania, Uganda and the U.S., including Army Reserve Soldiers assigned to the Bluefield-based 304th Military Police Company, opened the 10-day exercise that focused on humanitarian and civic assistance, disaster relief and regional security. Roughly 550 U.S. personnel and 133 military personnel from each of the five partner nations participated.

## WV CAPABILITIES

MILITARY POLICE

ENGINEER

LOGISTICS

MEDICAL

CHEMICAL

QUARTERMASTER

ORDNANCE (AMMO)

TRAINING SUPPORT



# BY THE NUMBERS



2015

**\$362,845,464**

ECONOMIC IMPACT

**4,331**

NON-DOD JOBS SUPPORTED

**\$111,066,632**

NON-DOD WAGES

**\$253,837,320**

DOLLARS SPENT

**\$115,615,470**

TOTAL MIL PAYROLL

**\$52,024,902**

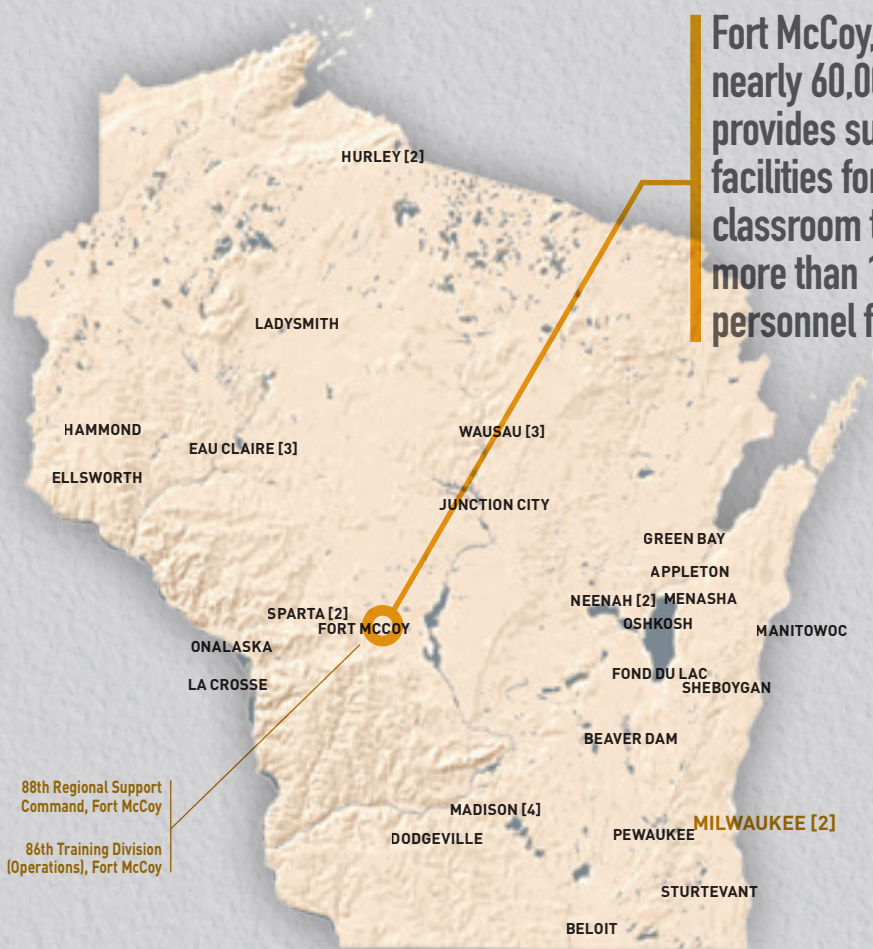
TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$4.8 Million**

**– \$8.2 Million**

FORT MCCOY



Fort McCoy, spanning nearly 60,000 acres, provides support and facilities for the field and classroom training of more than 140,000 military personnel from all services.

## OPPOSITE PAGE

A squad leader with the 428th Engineer Company, based out of Wausau, prepares a mine clearing line charge rocket along with his squad members, in preparation for a live-fire training exercise. Realistic training exercises give Soldiers the opportunity to hone specialized skills and practice tactics, techniques and procedures. (Photo by Sgt. Francis Horton)

88th Regional Support Command, Fort McCoy

86th Training Division (Operations), Fort McCoy

**37**

FACILITIES

**91**

UNITS/DETS

**4,350**

SOLDIERS

**594**

CIVILIANS



# WISCONSIN

**Fort McCoy is Wisconsin's sole federally-operated Army installation, hosting premier training grounds and support infrastructure for large-scale exercises with nearly 60,000 acres of ideal terrain and a four-season climate. Fort McCoy provides support and facilities for the field and classroom training of more than 140,000 military personnel from all services. Fort McCoy supported nine major Army Reserve exercises in 2014, including Red Dragon and Global Medic.**

Red Dragon is an annual exercise used to develop, train and assess the capabilities of Chemical, Biologic, Radiologic and Nuclear (CBRN) units from several different states as well as our allies. One exercise partnered Soldiers from the Canadian army and South Carolina, providing robust training to enhance their defense against weapons of mass destruction.

Global Medic is a joint medical training exercise designed to imitate real-world combat service support situations that Soldiers would experience on the battlefield or when requested by civilian agencies. As one of the largest joint-service medical command and control exercises, Global Medic effectively trains medical professionals and their staff for real-world missions.

Participating units synchronize realistic training objectives to permit management of medical casualties, requiring leaders at each level of treatment to make time-sensitive decisions and encourage joint force interaction.

Fort McCoy continues to be the center stage for a future force of unparalleled tactical, operational and strategic excellence.

## WI CAPABILITIES

LOGISTICS

ENGINEER (FIRE FIGHTER)

TRANSPORTATION

MILITARY POLICE

CHEMICAL

CIVIL AFFAIRS

MEDICAL

QUARTERMASTER

TRAINING SUPPORT





# BY THE NUMBERS



**\$2,051,918**

ECONOMIC IMPACT

**23**

NON-DOD JOBS SUPPORTED

**\$593,494**

NON-DOD WAGES

**\$2,219,586**

DOLLARS SPENT

**\$1,732,307**

TOTAL MIL PAYROLL

**\$175,168**

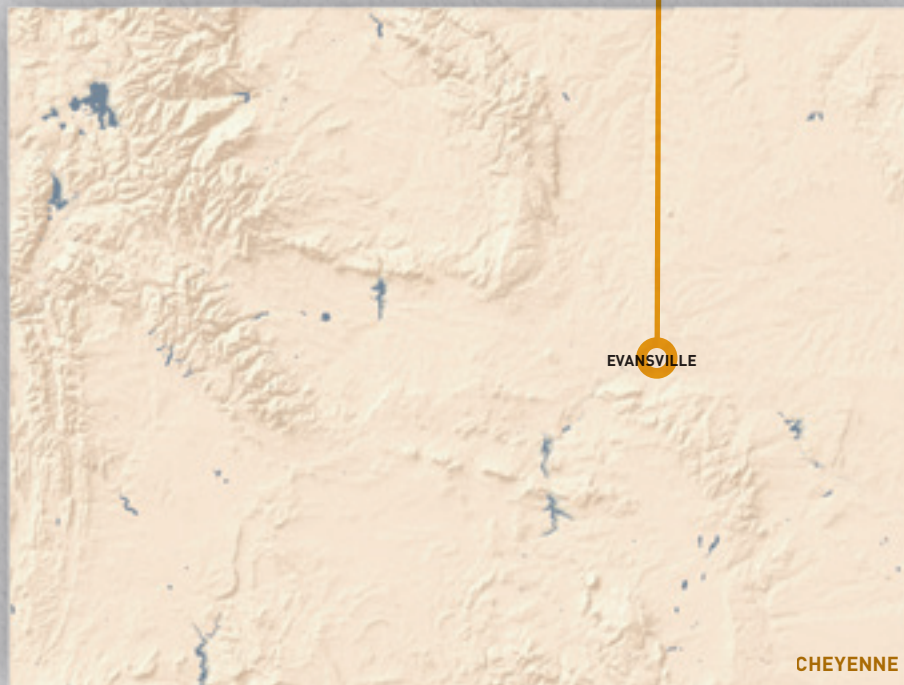
TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**– \$0.3 Million**

STATEWIDE

The 651st Quartermaster Company, located in Evansville, has the capability to effectively remove potentially hazardous concentrations of all known chemical and biological agents and radioactive by-products of nuclear origin.



**1**

FACILITIES

**3**

UNITS/DETS

**82**

SOLDIERS

**2**

CIVILIANS



# WYOMING

The 651st Quartermaster Company, located in Evansville, is a water treatment unit that ensures there is always useable water for food production, overall health and hygiene and survival.



FAR LEFT: Army Pvt. Trevor Swart, with the 651st Quartermaster Company out of Casper, checks the cartridge filters in the 3,000 gallon-per-minute reverse osmosis water purification unit for daily basic preventative maintenance care at Fort Lewis, Wash. (Photo by Sgt. Marco Gutierrez)

LEFT: A 3,000 gallon-per-minute reverse osmosis water purification unit and two 3,000 gallon water bags used in support of the Quartermaster Liquid Logistic Exercise at Fort Lewis, Wash. (Photo by Sgt. Marco Gutierrez)

BELOW: Spc. Ryan Duncan, a water treatment specialist and Pfc. Mathew Martinez, an automated logistic specialist, both with the 651st Quartermaster Company out of Casper, test water for chlorine levels to see if it's safe for consumption. (Photo by Sgt. Marco Gutierrez)

During a Quartermaster Liquid Logistic Exercise at Fort Lewis, the 651st purified about 70,000 gallons of water for 900 Soldiers to shower, do laundry, cook and drink.

The 651st is equipped with the 3,000 Reverse Osmosis Water Purification Unit. The ROWPU is designed to purify 3,000 gallons of water per hour from fresh water sources, or 2,000 gallons of water from saline water sources, depending on temperature and turbidity of the supplying river, ocean, lake, well or lagoon. The ROWPU is also capable of effectively removing potentially hazardous concentrations of all known chemical and biological agents and radioactive by-products of nuclear origin. It can provide purified drinking water for thousands of Soldiers in the field or U.S. citizens who have had their water supply contaminated from a natural disaster.



## WY CAPABILITY

### QUARMASTER

111

24/7 CALL CENTER (910) 570-9750



# BY THE NUMBERS

\$  
2015

**\$8,829,965**

ECONOMIC IMPACT

**32**

NON-DOD JOBS SUPPORTED

**\$767,205**

NON-DOD WAGES

**\$13,246,815**

DOLLARS SPENT

**\$10,629,095**

TOTAL MIL PAYROLL

**\$700,672**

TOTAL CIV PAYROLL

SEQUESTRATION IMPACT FY 16

**- \$0.005 Million**

STATEWIDE

The District of Columbia is home to Army Reserve intelligence and counterterrorism units, whose mission is to analyze, process and distribute strategic and tactical information to keep the nation and its citizens safe.



**2**

FACILITIES

**14**

UNITS/DETS

**319**

SOLDIERS

**8**

CIVILIANS



# WASHINGTON, DC

**The Office of the Chief, Army Reserve, is located in the Pentagon and provides the Chief of Army Reserve with advisors and specialized groups that develop and execute Army Reserve plans, policies and programs. The CAR is responsible for nearly 200,000 Army Reserve Soldiers.**

The District of Columbia is also home to Army Reserve intelligence and counterterrorism units, whose mission is to analyze, process and distribute strategic and tactical information to keep the nation and its citizens safe.

The U.S. Army Reserve Element-Defense Information Systems Agency is charged with supporting a variety of missions, including protecting and defending essential elements of the Global Information Grid, ensuring its availability, integrity, authenticity and confidentiality. USARE-DISA provides operational support for a number of signal missions. The unit has several detachments located throughout the U.S., including Washington, D.C., and has mobilized in support of operations around the world.

The Reserve Support to Disaster Relief Operations (RESDR0) program manages the volunteer pool that augments the U.S. Army Corps of Engineers (USACE).



Army Reserve Soldiers in the pool are matched against USACE emergency needs by their skills and have agreed to serve under temporary voluntary activation when called. The RESDR0 program provides a structure for USACE subordinate commands to request and receive assistance when skill or personnel requirements are not available within the active command.

## DC CAPABILITIES

113

### MILITARY INTELLIGENCE COUNTER TERRORISM

Leaders from academia, private industry, U.S. Army Reserve, and the U.S. House of Representatives, all from Texas, pose for a photo during the Army Reserve Private Public Partnership Cyber Security Signing Ceremony held on Capitol Hill, Washington, Feb. 10. The event hosted by Congress will establish and strengthen partnerships with top-tier universities, employers, and Army Reserve Cyber Soldiers and units. (Photo by Staff Sgt. Shejal Pulivarti)



# BY THE NUMBERS



**\$124,191,542**

ECONOMIC IMPACT

**528**

NON-DOD JOBS SUPPORTED

**\$11,567,809**

NON-DOD WAGES

**\$165,900,596**

DOLLARS SPENT

**\$103,745,957**

TOTAL MIL PAYROLL

**\$21,282,914**

TOTAL CIV PAYROLL

Hundreds of Soldiers assigned to the 35th Expeditionary Signal Battalion, based in Juana Diaz, deployed to the Middle East to provide tactical communications support throughout the Central Command area of operations.



## OPPOSITE PAGE

LEFT: Soldiers with the 390th Seaport Operations Company (SPOC) connect the reach pendants of a Humvee onto a CH-47 Chinook helicopter for sling-load training during a joint service training exercise. (Photo by Sgt. Marco Gutierrez)

RIGHT: The commander of the 393rd Combat Sustainment Support Battalion, shares the contents of a Meal Ready to Eat with local children during the Beyond the Horizon mission, conducted in the Dominican Republic in coordination with U.S. Southern Command. (Photo by Capt. Carlos Cuebas)

**13**

FACILITIES

**66**

UNITS/DETS

**4,737**

SOLDIERS

**243**

CIVILIANS



# PUERTO RICO

**For nearly 100 years, Puerto Rico's Citizen Soldiers have answered the nation's call to defend freedom. Since the 9/11 attacks, 5,000 Soldiers from Puerto Rico have mobilized and deployed in support of the nation. Soldiers from the 246th and 311th Mortuary Affairs Companies were mobilized within 72 hours of notification to conduct mortuary operations at the Pentagon.**



The Army Reserve forces have become an essential part of the Total Force, with streamlined, deployable forces and Citizen Soldiers who embody the warrior mindset and spirit.

Hundreds of Soldiers assigned to the 35th Expeditionary Signal Battalion, based in Juana Diaz, deployed to the Middle East to provide tactical communications support throughout the Central Command area of operations to several units, enabling senior commanders to maintain command and control of their respective missions.

These Soldiers are also ready to deliver critical humanitarian assistance, wherever and whenever needed. In addition to providing mission command and direct administrative and logistical support in Puerto Rico and the U.S. Virgin Islands, the 1st Mission Support Command, Fort Buchanan, is prepared for Defense Support of Civil Authorities.

With thousands of Soldiers in highly technical and specialized career fields such as logistics, transportation, training, engineering, information technology, communications and law enforcement, the Army Reserve in Puerto Rico stands ready to respond to hurricanes, earthquakes or other complex catastrophes.



## PR CAPABILITIES

MILITARY POLICE

FINANCE

ENGINEER

CIVIL AFFAIRS

MEDICAL

LOGISTICS

QUARTERMASTER

TRANSPORTATION

SIGNAL

TRAINING SUPPORT



# BY THE NUMBERS



**\$13,466,736**

ECONOMIC IMPACT

**139**

NON-DOD JOBS SUPPORTED

**\$4,066,374**

NON-DOD WAGES

**\$10,196,564**

DOLLARS SPENT

**\$7,292,800**

TOTAL MIL PAYROLL

**\$700,672**

TOTAL CIV PAYROLL

The 797th provided more than a dozen Soldiers armed with heavy-duty engineering equipment to help the island recover after Typhoon Dolphin.



BARRIGADA

## OPPOSITE PAGE

A carpentry and masonry specialist with a detachment of Soldiers from 797th Engineer Company (Vertical), based out of U.S. Army Reserve Center Barrigada, measures for the placement of sidewalk forms with the help of a Royal Thai and U.S. Soldier participating in Exercise Cobra Gold 2015 at an elementary school in Thailand. (Marine Corps Photo by Cpl. James Marchetti)

**1**

FACILITIES

**7**

UNITS/DETS

**509**

SOLDIERS

**8**

CIVILIANS



# GUAM

**The seven Army Reserve units located in Guam are the 797th Engineer Company (Vertical); the 3303rd Mobilization Support Battalion; the 302nd Quartermaster Company; the 368th Military Police Company; E Company, 100th Battalion, 442nd Infantry Regiment; the 3rd Platoon, 962nd Quartermaster Company (Evacuation and Mortuary Platoon); and a detachment of U.S. Army Reserve Theater Support Group.**

The 797th Engineer Company (Vertical) participated in a joint recovery operation with airmen of Andersen Air Force Base after Typhoon Dolphin lashed the island with wind gusts up to 84 mph, sending debris and knocking over trees all around the island. The 797th provided more than a dozen Soldiers armed with heavy-duty engineering equipment. The recovery mission included clearing housing areas, the airfield and recreational beaches in flooded and heavily damaged areas.

Training and noncommissioned mentorship for all Army Reserve and National Guard units in the area are provided by the 3rd Battalion, 196th Infantry Brigade, the Training Support Battalion for the Marianas. Army units on the islands receive support as needed by the Navy and Air Force.

The 962nd Quartermaster Company (Mortuary Affairs) is the only mortuary affairs unit in the Pacific, with Army Reserve Soldiers stationed in Alaska, American Samoa, Guam, Hawaii and Saipan.

## GUAM CAPABILITIES

ENGINEER

MILITARY POLICE





# BY THE NUMBERS



**\$361,415**

ECONOMIC IMPACT

**5**

NON-DOD JOBS SUPPORTED

**\$115,904**

NON-DOD WAGES

**\$639,399**

DOLLARS SPENT

**\$42,773**

TOTAL MIL PAYROLL

**\$437,920**

TOTAL CIV PAYROLL

**American Samoa yields the highest  
rate of military enlistment of any  
U.S. state or territory.**



## OPPOSITE PAGE

LEFT: Soldiers assigned to Bravo and Charlie Companies, 100th Battalion, 442nd Infantry Regiment, proudly march in the 111th Annual Flag Day Celebration in Fagatogo to commemorate the anniversary of American Samoa becoming a U.S. Territory. *(Courtesy photo)*

RIGHT: Soldiers of Bravo and Charlie Company, 100th Battalion, 442nd Infantry Regiment, 9th Mission Support Command, brush up on their combat skills during weapons qualification recently. More than 100 Soldiers returned to American Samoa, June 30, after completing 18 days of training. *(Photo by Spc. Nadya Langkilde)*

**1**

FACILITIES

**6**

UNITS/DETS

**353**

SOLDIERS

**5**

CIVILIANS



# AMERICAN SAMOA

**Roughly the size of Washington, D.C., American Samoa is an unincorporated territory of the U.S. Patriotism runs deep in the population of approximately 60,000. American Samoa yields the highest rate of military enlistment of any U.S. state or territory.**



As of Sept. 9, 2014, the Army Recruiting Station in Pago Pago is ranked #1 in recruitment out of the 885 Army recruiting stations and centers under the U.S. Army Recruiting Command.

American Samoa is home to six Army Reserve detachments: Bravo Company, 100th Battalion, 442 Infantry; Charlie Company, 100th Battalion, 442nd Infantry; 411th Forward Support Company (Engineer); USAR Theater Support Group Detachment American Samoa; 1st Evacuation/Mortuary Platoon, 2nd Platoon, 962nd Quartermaster Company; and the 127th Chaplain Detachment. USAR TSG Detachment American Samoa processes applications for Soldiers who have claims to U.S. citizenship through one of their parents.

American Samoa's lieutenant governor, Lamanu Peleti Mauga, is an Army Reserve veteran. Another true patriot is Arrielle La'asaga Tuilefano Maloata, a truck driver with the 411th FSC, who, during her tenure as Miss American Samoa 2012-2013, served as ambassador for American Samoa.



## AS CAPABILITIES

INFANTRY

CHAPLAIN



# BY THE NUMBERS



**\$404,907**

ECONOMIC IMPACT

**1**

NON-DOD JOBS SUPPORTED

**\$34,795**

NON-DOD WAGES

**\$617,584**

DOLLARS SPENT

**\$449,000**

TOTAL MIL PAYROLL

**\$87,584**

TOTAL CIV PAYROLL

The 512th Movement Control Team was in charge of supporting one of the biggest transportation and logistical operations at Joint Base Balad in Iraq.



ST. CROIX

**1**

FACILITIES

**1**

UNITS/DETS

**21**

SOLDIERS

**0**

CIVILIANS

120

U.S. ARMY RESERVE AT A GLANCE



# U.S. VIRGIN ISLANDS

The 512th Transportation Detachment was activated in April of 2009 and on Jan. 26, 2010, the detachment was mobilized in support of Operation Iraqi Freedom and Operation New Dawn. At Joint Base Balad, the 512th Movement Control Team was in charge of supporting one of the biggest transportation and logistical operations in Iraq.

The 512th manned the convoy support center, the cargo validation and assignment area as well as conducted contracting officer representative responsibilities. They also oversaw and supported sustainment convoys according to U.S. Forces-Iraq priorities, all while assisting other units and fellow Soldiers to support the overall operational and logistical effort.

The 512th MCT recently deployed to Afghanistan. The team's duties include tracking and manifesting convoys and scheduling and securing modes of transportation for personnel and equipment. The 512th also coordinates and labels cargo and freight shipments as well as training Afghanistan Army personnel on logistic operations. Most of 512th Soldiers are either from St. Thomas or St. Croix but also include Soldiers from St. John and Puerto Rico.

## VI CAPABILITY

121

### TRANSPORTATION

Soldiers from the Virgin Islands based 512th Movement Control, deployed to Afghanistan to support the transfer of several Mine-Resistant Ambush Protected vehicles to the Afghan National Security Forces. (Photo by Sgt. 1st Class David Wheeler)

24/7 CALL CENTER (910) 570-9750





# BY THE NUMBERS



**\$2,786,204**

ECONOMIC IMPACT

**31**

NON-DOD JOBS SUPPORTED

**\$1,180,725**

NON-DOD WAGES

**\$1,908,000**

DOLLARS SPENT

**\$1,034,000**

TOTAL MIL PAYROLL

**\$140,000**

TOTAL CIV PAYROLL

The citizens of Saipan, one of the four Northern Mariana Islands, supported the American Red Cross through a 10-K walking event.



## OPPOSITE PAGE

LEFT: Soldiers assigned to the 302nd Quartermaster Company secure the tent pole cover used for shower units in support of Exercise Global Medic (U.S. Air Force photo by Tech. Sgt. Stephen Schester)

Right: A vertical engineer assigned to the 797th Engineer Company, located in Barrigada, Guam, frames wall sections while constructing a watch tower during Combat Support Exercise-91. (Photo by Spc. Jeff Shackelford)

**1**

FACILITIES

**2**

UNITS/DETS

**104**

SOLDIERS

**1**

CIVILIANS



# SAIPAN

**Citizen Soldiers serving in three Army Reserve units provide infantry, quartermaster and administrative support in the U.S. Commonwealth of Saipan, one of the four Northern Mariana Islands.**



Army Reserve units in Saipan are: Detachment 1, E Company, 100th Battalion, 442nd Infantry Regiment, and Detachment 1, 302nd Quartermaster Company.

Since its inception in 1882, the American Red Cross has always

had close ties to the U.S. military. More than a century later, those ties continue to echo through the spirit of the volunteers and donors in the Northern Mariana Islands, including Saipan. A Red Cross's 10-K walking event attracted more than 2,000 participants from public and private schools, as well as from local government and private agencies. At the request of ARC, Soldiers with the 302nd Quartermaster Company, Detachment 1, Garapan, supported the event by showcasing a military Humvee during the Big Truck Show. Student and adult walkers had the chance to get behind the driver's seat and experience a Soldier's life behind the wheel, strengthening the community bonds with Army Reserve Soldiers.



## NMI CAPABILITIES

INFANTRY

QUARTERMASTER



A combat engineer from the 374th Engineer Company (Sapper), headquartered in Concord, Calif., covers a sector of fire during an air assault landing during a two-week training exercise known as Sapper Leader Course Prerequisite Training at Camp San Luis Obispo Military Installation. (Photo by Master Sgt. Michel Sauret)

# UNIQUE CAPABILITIES





## STRUCTURE

Army Reserve forces are always available for the needs of the Army and the Joint Force. The Army Reserve falls under the day-to-day command and control of the president and the secretary of defense. Army Reserve Soldiers and units can be used by the Joint Force for missions in peacetime and in wartime, during training and when mobilized, for planning and for operations.

In addition, the Army can mobilize individuals or parts of units from the Army Reserve in order to meet the needs of a mission. This enables Army Reserve forces to plan and train along with their active counterparts.

The Army Reserve is uniquely capable of providing tailored units and structure in support of combat command requirements. The Army Reserve can draw on a wide base of professional and civilian skills, and can mobilize or activate forces in any combination or in any organization, or it can mobilize individuals. The Army Reserve can tailor forces for specific combat command or contingency requirements.

## SPECIALIZED CAPABILITIES

The Army Reserve is structured to manage specialized capabilities, including those not present anywhere else in the Joint Force. These include:

- **Sustainment capabilities** that are needed for major operations, but too expensive to keep on active duty when not required, such as theater-level transportation and sustainment.
- **Career fields** with skills that are in high demand in the civilian sector and difficult to retain on active duty, such as medical, legal, engineering, and cyber skills.

## COST-EFFECTIVE RISK MITIGATION

The Army Reserve comprises 20 percent of the Total Army for 6 percent of its budget. Now, in an era of reduced resources, the Army Reserve provides the most efficient and cost-effective way to mitigate the risks inherent in drawdown. The Army Reserve is the Army's major source of trained units and individual Soldiers. It seamlessly integrates and generates essential assets and capabilities across the nation and globally to complement and enable the Total Army and the Joint Force.

## SUPPORTING CAPABILITIES FOR THE OPERATIONAL FORCE:

The Army Reserve is responsible for a majority of the following capabilities in the Total Army:

- Civil Affairs
- Quartermaster
- Medical



- Military-information support operations (information operations and cyber operations)
- Postal and personnel management
- Chemical
- Transportation
- Legal Support
- Military history
- Chaplain

ABOVE: Soldiers with the 412th Theater Engineering Command, Vicksburg, Miss., as well as other Army Reserve and National Guard units, conduct a bridge crossing rehearsal in preparation for Operation River Assault at Fort Chaffee, Ark. (Photo by Staff Sgt. Amber Greenlee)

## UNIQUE UNIT TYPES IN THE ARMY RESERVE:

In addition to a broad spectrum of low-density enabling units throughout its force, the following unit types exist only in the Army Reserve:

## COMMANDS/CAPABILITIES

- Theater engineer commands
- Civil Affairs commands
- Maneuver support and sustainment
- Biological-agent defense
- Medical minimal care detachments



## Army Reserve Engagement Cells and Teams

*ARECs are technical and tactical experts who provide direct staff planning support to Army Service Component Commands and Field Armies. ARETs are smaller elements that help integrate Army Reserve capabilities in Combatant Command- and Corps-level plans across warfighting functions. Together these cells and teams address long-term opportunities for the Army Reserve to support Combatant Commanders, facilitate unit and individual training, and provide a reach-back conduit to CONUS-based capabilities.*

*ARECs and ARETs support the Army's Regionally Aligned Forces, providing Combatant Commanders with versatile, tailored, responsive and consistently available military capabilities for planned and emerging missions across the globe, and the Army's Prevent, Shape and Win concept through the Army Reserve's readiness model, Plan, Prepare and Provide.*

**“The ARECs are designed as ‘one-stop shops,’ directly linking back to U.S. Army Reserve Command and its subordinate commands.”**

—Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general, U.S. Army Reserve Command



Col. Alberto Rivera, deputy director, and Sgt. Major Rodger Clark, senior enlisted advisor, both with the Army North Army Reserve Engagement Cell, met with leaders of the 412th Theater Engineer Command and Army Corps of Engineers, Mississippi Valley Division, to cross-talk capabilities and the way ahead in Vicksburg, Miss. The subject matter experts on these teams will help the active duty units understand how to use the Army Reserve's capabilities. (U.S. Army photo by Staff Sgt. Debralee Best)



# A GLOBAL FORCE

**The United States Army Reserve is the Army's flexible, tailorable and accessible Warrior Citizen Force, providing life-saving and life-sustaining capabilities to the nation.**

For more than 14 consecutive years at war, Army Reserve Citizen Soldiers have brought skills, honed in the civilian sector, to contingency and Theater Security Cooperation missions across the globe. Today, those same Army Reserve Soldiers are bringing enhanced skills to the communities where they live and work.

Organized as the only component of the Army that is also a single command, the Army Reserve is integrated and in direct support of every Army Service Component Command (ASCC) and Combatant Command (CCMD), with our "footprint" in every state, four territories and more than 30 countries. Our **plan, prepare, provide** business model allows us to stay an operational force. **Plan** refers to the regional alignment of Army Reserve units to ASCCs and CCMDs. Part of this alignment includes the forward positioning of full-time staffing organized into Army Reserve Engagement Cells (ARECs) and Teams (ARETs). **Prepare** is how the Army Reserve trains its Soldiers, leaders, and units as part of the Total Force. **Provide** is the actual deployment of Army Reserve Soldiers, Leaders, and units in support of requirements at home (Defense Support of Civil Authorities) and abroad.

Since 2001, more than 300,000 Army Reserve Soldiers have been mobilized and routinely deployed across the globe, to include every major combat zone. Steady demand for Army Reserve capabilities has introduced a new paradigm of reliance on the Army Reserve as a critical part of our national security architecture.

The Army Reserve is an essential partner of the Total Force in preventing conflict, shaping the strategic environment, and responding to operational contingencies globally and domestically, to include Theater Security Cooperation, Foreign Humanitarian Support, Homeland Defense, and Defense Support of Civil Authorities missions.

Currently, nearly 15,000 Army Reserve Soldiers are supporting the Combatant Commands in missions that include combat support operations in Afghanistan, Civil Affairs missions in the Horn of Africa, deterrence operations missions in Kuwait, military police operations at Guantanamo Bay Cuba, and medical support operations at facilities in Honduras.



# REGIONALLY ALIGNED

■ The Army Reserve is integrated with and in direct support of every Army Service Component Command and Combatant Command, with our “footprint” in all states and territories and more than 30 countries. Our “plan, prepare, provide” business model allows us to stay an operational force. Plan refers to the regional alignment of Army Reserve units to ASCCs and CCMDs. Part of this alignment includes the forward positioning of full-time staffing organized into Army Reserve Engagement Cells (ARECs) and Teams (ARETs). Prepare is how the Army Reserve trains its Soldiers, leaders, and units as part of the Total Force. Provide is the actual deployment of Army Reserve Soldiers, Leaders, and units in support of requirements at home (Defense Support of Civil Authorities) and abroad. ■■

—Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general, U.S. Army Reserve Command

MEDCOM



ARMEDCOM

AMC



ARSC

I CORPS/USASOC



364 ESC

III CORPS/USASOC



4 ESC

□ = Secondary Alignments



807 MCDS



451 ESC



350 CA



415 CM



807 MCDS



377 TSC



1 MSC



310 ESC



350 CA

NORTHCOM

U.S. Northern Command

SOUTHCOM

U.S. Southern Command



# GLOBALLY AVAILABLE

# NOR/SOU/CEN

# PAC/EUC/AFR



76 ORC



200 MP



79 SSC



CAPOC



MIRC



LEGAL



11 TAC



416 TEC



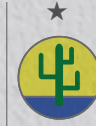
412 TEC

**EUCOM**

U.S. European Command



7 CSC



103 ESC



353 CA

**AFRICOM**

U.S. African Command

**CENTCOM**

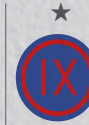
U.S. Central Command

**PACOM**

U.S. Pacific Command



311 SC(T)



9 MSC



311 ESC



351 CA



3 MCDS



143 ESC



353 CA



3 MCDS



335 SC(T)



316 ESC



352 CA



415 CM



# DEFENSE SUPPORT OF CIVIL AUTHORITIES

130

**The Army Reserve includes substantial capabilities vital in disaster response and stands ready to support lead agencies for domestic emergencies and disaster relief efforts. Section 12304a of the 2012 National Defense Authorization Act provides new authority for the Service Reserve Components to assist our citizens and communities in the United States during domestic emergencies to save lives, prevent human suffering, and mitigate great property damage.**

The Army Reserve provides federal support to Defense Support of Civil Authorities during emergencies with capabilities such as aviation lift, search and rescue or extraction, quartermaster (food, shelter, potable water, heated tents, etc.), civil affairs and public information as well as a significant portion of full spectrum engineer capability. In many cases, these national

life-saving capabilities are almost exclusively in the Army Reserve.

Our Expeditionary Sustainment Commands for example, deploy to locations devoid of infrastructure and quickly open seaports and airports, while our logistics and supply chain personnel are experts at moving life-saving materiel and services into affected areas. Army Reserve aviation units provide a variety of capabilities. Army Reserve medical evacuation helicopters can rapidly transport patients to critical care facilities,



and our fixed-wing aircraft can provide rapid transportation within a disaster response area. Army Reserve heavy lift helicopters can rapidly deliver life-sustaining supplies, equipment and construction materiel into devastated areas. The Army Reserve is fully integrated into the standing Department of Defense task force postured for response to CBRN events.

The Army Reserve provides all of the Army's Emergency Preparedness Liaison Officers and half of the Department of Defense's EPLOs. They serve as conduits, maintaining communications between the Department of Defense, federal, state and local governments, and nongovernmental organizations to coordinate assistance between all parties during emergency response events.

THIS PAGE: Firefighters from multiple engineer detachments utilize a high-pressure fire hose to extinguish a flame during a training event as part of the Combat Support Training Exercise at Fort McCoy, Wis. The training replicates real-world missions which develops the units' abilities to successfully plan, prepare, and provide combat service support. (Photo by Spc. Christopher A. Hernandez, 345th Public Affairs Detachment)

OPPOSITE PAGE: On right, Sgt. Eric Song, survey team noncommissioned officer, 773rd Civil Support Team, 7th Civil Support Command and a native of Seattle, speaks to another 773rd CST Soldier during an Army North Training Proficiency External Evaluation of the 7th CSC's 773rd CST's unit readiness to respond to a real-world chemical, biological, radiological, nuclear event, Feb. 2-12, 2015. (Photo by Sgt. 1st Class Matthew Chlosta)





The Army Reserve will conduct DSCA response in two ways — immediate (see page 132) and deliberate. These responses differ in the authorities under which they are conducted and the source of the support request. Responses can be conducted independently or as part of a larger response effort.

U.S. Army Reserve Soldiers from nine different units from across the U.S. and one active duty unit set up a decontamination and medical triage site at Guardian Centers simulated city landscape during Operation Guardian 15, near Perry, Ga.. More than 500 Army Reserve Soldiers and an active Army unit are participated in the exercise to test their search and rescue, hazardous materials, decontamination, and medical triage capabilities. (Photo by Brian Godette, U.S. Army Reserve Command)

Deliberate response is conducted by Army Reserve units and Soldiers under the mobilization authority specified in Title 10 U.S. Code Section 12304 and Title 10 U.S. Code Section 12304a.

Title 10 USC Section 12304 authorizes Federal Reserve units, including the Army Reserve, to respond to certain emergencies and humanitarian assistance in other nations. This

includes the authority to order up to 200,000 members of the reserve components to active duty for a continuous period of up to 365 days to provide assistance to either the federal government or an individual state in time of a serious man-made disaster, accident, or natural catastrophe.

Title 10 USC Section 12304a (enacted with the passage of the 2012 National Defense Authorization Act) authorizes federal





“Army Reserve Soldiers are, as the motto goes, “Twice the Citizen.” Not only are they Soldiers, but they are also influential civilians with strong ties in communities across all 50 States and five territories. This strong connection is an incredible resource for DSCA missions, especially in disaster response.”

— **Robert Salesses**, Deputy Assistant Secretary of Defense, Homeland Defense Integration and Defense Support of Civil Authorities

reserve component units to provide disaster assistance to a major natural disaster or emergency in the United States. This includes the authority to order any unit, and any member not assigned to a unit organized to serve as a unit, of the reserve component to active duty for a continuous period of not more than 120 days to respond to a governor's request.

RIGHT: Realistic training keeps specialized Soldiers prepared for disaster response. Spc. Andrew Gallagher, from the 300th Chemical Company, cuts through steel to in a tunnel access “victims” trapped by fallen concrete. (Photo by Lt. Col. Jeff Weir)

**ARMY RESERVE CALL CENTER  
AVAILABLE 24/7 365 DAYS A YEAR**

**(910) 570-9750**

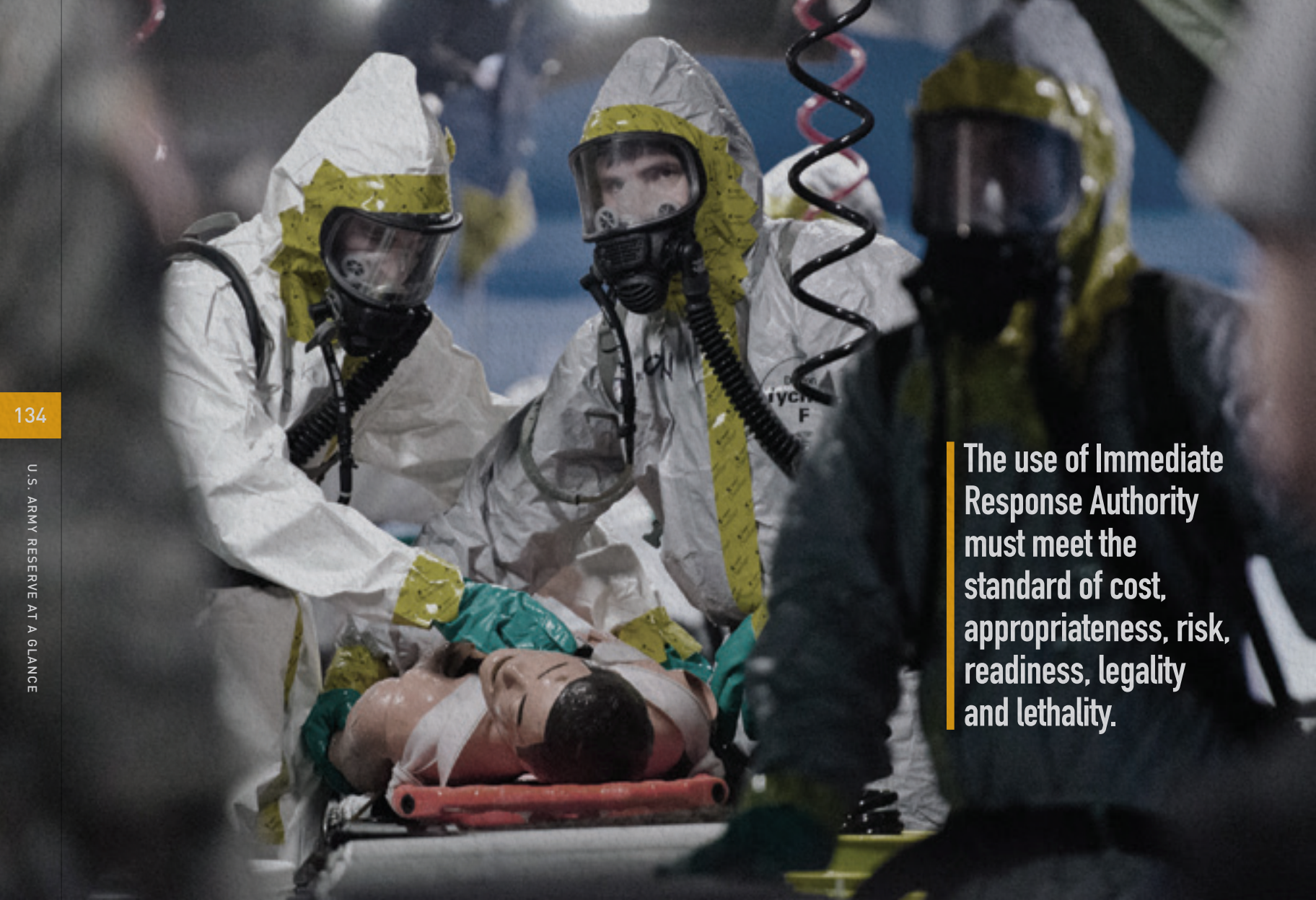
**usarmy.usarc.usarc-hq.mbx.army-reserve-  
operations-center@mail.mil**



**NEARLY 202,000 MEMBERS OF THE ARMY RESERVE ARE TRAINED, EQUIPPED AND ORGANIZED TO PERFORM A FULL RANGE OF OPERATIONS**—including disaster response with facilities located in over 1,200 communities across the nation. Key Army Reserve capabilities available for disaster response include:

- **Aviation:** Medical Evacuation, Medium and Heavy Lift Helicopters, Search and Rescue
- **Engineers:** Search and Rescue, Debris Removal, Horizontal and Vertical Construction, Portable Bridges
- **Medical:** Ground Ambulance, Combat Support Hospitals, Specialized Medical Teams, Veterinary Services
- **Communications:** Communications capability including satellite
- **Logistics:** Water, Petroleum, Generators, General Logistics
- **Transportation:** Light, Medium, and Heavy Trucks, Watercraft
- **CBRN:** Army Reserve Chemical, Biological, Radiological, and Nuclear incident response capabilities are trained and ready





The use of Immediate Response Authority must meet the standard of cost, appropriateness, risk, readiness, legality and lethality.



# IMMEDIATE RESPONSE AUTHORITY

**Immediate Response is conducted by Army Reserve units and Soldiers under the Immediate Response Authority (IRA) outlined in DoD Directive 3025.18, which authorizes local commanders to take action to save lives, prevent human suffering or mitigate great property damage in a situation of urgency when there is insufficient time to get approval from higher headquarters.**

As listed in DoD Directive 3025.18, a request for assistance from a civil authority (Tribal authority, mayor, chief of police, fire chief, sheriff, chief of emergency management, etc.) is required to initiate the Immediate Response Authority. Following the request, Army Reserve units within the affected area may respond immediately under imminently serious conditions to disasters and attacks as required by civil authorities and within limits established by law.

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OPPOSITE: A U.S. Army Reserve Soldier in a hazardous material suit goes through simulated decontamination procedures on mannequins after being exposed to chemicals during Operation Guardian 15, near Ocala, Fla. More than 500 Army Reserve Soldiers and an active Army unit participated in the exercise to test their search and rescue, hazardous materials, decontamination, and medical triage capabilities. (Photo by Brian Godette)



ABOVE: Soldiers assigned to the 300th Chemical Company extract simulated victims during exercise Vibrant Response 13-2 at Camp Atterbury, Ind., Aug. 2, 2013. Vibrant Response is a U.S. Northern Command-sponsored field training exercise for chemical, biological, radiological, nuclear and high-yield explosive consequence management forces designed to improve their ability to respond to catastrophic incidents. (Photo by Staff Sgt. Thomas Collins)

## IMMEDIATE RESPONSE AUTHORITY SUPPORT INCLUDES:

- Distribution of medicine, food, consumable supplies and services
- Removal of debris and road clearance for immediate restoration of emergency and essential services
- Emergency medical care, search and rescue
- Transportation of supplies and persons
- Restoration of essential services
- Construction of temporary bridges and facilities for shelters, schools and essential public services
- Demolition of unsafe structures and posting hazard warnings
- Dissemination of public information on health and safety measures
- Technical and advisory assistance to state/local officials





# P3

## PRIVATE PUBLIC PARTNERSHIP

The Army Reserve continues to improve its impact and readiness throughout the United States and overseas through Private Public Partnerships. P3 builds and enhances mutually beneficial partnerships between the civilian and military communities. This is accomplished by developing a mutually supportive environment for Soldiers, Veterans and Family members striving to create and enhance career and training opportunities.

“P3 allows us to recognize that perhaps our greatest strength is that we’re citizens and we’re Soldiers.”

— **Lt. Gen. Jeffrey W. Talley**, chief of Army Reserve and commanding general, U.S. Army Reserve Command

ABOVE: Master Sgt. Gilbert Garrett, 85th Support Command Sec. of the General’s Staff, dons his field gear to a local child at the Arlington Heights Police Department’s National Night Out police community event. Arlington Heights PD partnered up with the 85th Support Command to display the Army Reserve’s contribution amongst the local communities. (Photo by Mr. Anthony L. Taylor)

OPPOSITE: An animal care specialist with the 448th Civil Affairs Battalion Functional Specialty Team shares best practices on how to properly treat a cow during the field portion of One Health training, a whole of government partnership, coordinated here by the by the Ugandan government Uganda’s People’s Defense Force, U.S. Agency for International Development, U.S. State Department, U.S. Embassy in Uganda, and CJTF H0A, in order to strengthen military, civilian and animal health. (Photo by Staff Sgt. Shejal Pulivarti)

The goal of the Private Public Partnership is to establish mutually beneficial relationships between the Army Reserve and private and public sector organizations to create opportunities for:

- **Soldiers to increase their readiness** on the individual, leader and unit levels, thereby enhancing their value to their Families and communities and their readiness to protect and serve the American public.
- **The Army Reserve and the civilian world to mutually contribute** to national emergency response and peace and stability operations around the world.
- **Army Reserve Soldiers to train** in real world, life-saving and life-sustaining missions.

### HOW IT WORKS

Through projects with private sector — profit, not-for-profit, and academic — partners, the Army Reserve units and Soldiers gain access to unique training opportunities and the ability to apply their expertise and leadership skills to real-world projects that correlate with their military experience.

### LINES OF EFFORT

The Army Reserve leverages private and public partner relationships to strengthen military readiness on three levels: individual, leader and unit.

### UNIT READINESS

Identifies private/public projects around the globe where Army Reserve Soldiers can provide their technical expertise, physical





capabilities, and leadership skills, coupled with private or public resources, to make an impact on local communities, while simultaneously fulfilling Army Reserve training requirements.

### LEADER READINESS

Engages partners to provide opportunities for Soldiers to create, augment, or extend their professional network capabilities as well as identify new educational opportunities to support their civilian and Army Reserve careers.

### INDIVIDUAL READINESS

Engages partners to advance individual physical, mental, emotional, spiritual,

financial and family readiness for Army Reserve Soldiers, their families, civilians and veterans.

Most of our Citizen Soldiers are already working in private and public entities, balancing civilian and military life, and bringing private and public sector resources to the military.

Private public partnerships benefit Soldiers through enhanced training opportunities and connections to private sector employers. What's more, communities around the globe benefit from the P3 assistance they receive. Private organizations and companies benefit from reducing the costs of their projects while witnessing firsthand the value our Soldiers can bring to the workforce.

“ The Private Public Partnership recognizes that complex global problems cannot be solved by government alone. The answer lies in the private-public sector—and the Army Reserve is in a unique position to be part of that solution. ”

– Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general, U.S. Army Reserve Command

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**Learn more at:** [www.usar.army.mil/P3](http://www.usar.army.mil/P3)

**PRIVATE PUBLIC PARTNERSHIP OFFICE**  
UNITED STATES ARMY RESERVE





254,297

Army Reserve Family Members\*

89,265

Spouses

145,086

Children 18 and under

19,946

Dependents over 19 years of age

\*2015 Demographics – Office of the Secretary of  
Defense, Defense Manpower Data Center

#### OPPOSITE PAGE

Son Phoenix “pins” rank onto newly promoted Master  
Sgt. Michel Sauret at a ceremony in Darien, Illinois.  
(Photo by Sgt. 1st Class Darren McDufford)

# FAMILY PROGRAMS

**Anytime, Anywhere. 24 x 7 x 365. We Inspire and Empower.**

Family Programs provides services to Soldiers, Family members, command teams and civilians throughout the geographically dispersed Army Reserve community.

Ensuring continuity of care for our Soldiers and their Families is top priority. That resource is Fort Family Outreach and Support Center, or simply “Fort Family.” It’s available 24x7x365 as a crucial component in the suite of programs and services established by the Army Reserve Family Programs.

As the virtual gateway to Army Reserve Family Programs, Fort Family provides a clear path to command and community resources, with comprehensive and confidential information, assistance and referrals for every aspect of military life. Assistance is provided during times of crisis as well as routine assistance for other immediate needs to help maintain Soldier and Family readiness and resiliency.

Volunteers have tremendous impact on the health, well-being and readiness of the Army Reserve community. The Army Reserve Volunteer Program promotes and strengthens volunteerism by uniting community volunteer efforts, enhancing volunteer career mobility, and establishing volunteer partnerships.

Our Survivor Outreach Services Program maintains Families’ connection with the Army Family in times of loss, regardless of the fallen member’s duty status or component.

Child, Youth & School Services (CYSS) helps geographically dispersed Soldiers and Families find affordable childcare and youth supervision options within local communities. CYSS connects school-age youth to partnership activities, and provides information to Families and Soldiers about school support services, and community-based resources.



## Family Programs Conducts Outreach Support and Well-Being checks to more than 215,000 Soldiers and Family members annually.

Army Family Team Building is a readiness training program to educate Army Families about military life. This training program develops skills and encourages strengthened self-reliance, promotes retention and enhances readiness.

Fort Family is staffed with personnel specially trained to provide information and relevant referrals. Contact Fort Family Outreach & Support Center 24/7 by calling (866) 345-8248 or visiting [www.arfp.org](http://www.arfp.org).

**CONNECTING SOLDIERS,  
FAMILIES, COMMUNITIES.**

**Army Reserve Family Programs – 24/7**

**Website: [www.arfp.org](http://www.arfp.org)**

**Hotline: (866) 345-8248**





# U.S. ARMY RESERVE HISTORY

**MANPOWER RESERVE (1908-1945):** Congress first created a federal reserve force in 1908, the Medical Reserve Corps, to remedy mobilization and preparedness challenges experienced during the nation's wars of the 1800s. At the time, no reserve force existed under direct command and control of the federal government. Led by former President Theodore Roosevelt, the "Preparedness Movement" set the stage for the National Defense Act of 1916, which created the Officer's Reserve Corps and the Enlisted Reserve Corps, predecessors to the current Army Reserve.



## THE STRATEGIC RESERVE (1946-1990)

In enacting the Armed Forces Reserve Act of 1952, Congress declared that the Army Reserve is "necessary for a balanced force" and shall be "maintained for the purpose of providing trained units and qualified individuals to be available for active duty" to meet requirements that cannot be met by the Active Army.

The "Total Force Policy," developed in the early 1970s, integrated active and reserve forces enabling the nation to maintain an active force as small as possible to meet peacetime commitments, while using the reserves for force generation in times of conflict. The policy was championed by Army Chief of Staff Gen. Creighton Abrams,

shaped by his view that, "They're not going to take us to war again without the Reserve." As designed, integration of the active and reserve components ensured critical linkage between the employment of force and public support for military action.

The Army Reserve has evolved into an operational reserve for Total Army and Joint Force requirements. The Army Reserve can "quickly task organize into force packages... [that] can be tailored to support a full range of missions, including homeland response, theater security cooperation and overseas contingency operations."

During the Korean War (1950-1953), more than 240,000 Army Reserve Soldiers were called to active duty, though that experience



demonstrated that the mobilization system in place at the time was “not properly organized to permit an orderly augmentation of the armed forces.” Through the Armed Forces Reserve Act of 1952, Congress transformed the Organized Reserve Corps into the U.S. Army Reserve, and divided the structure into a Ready Reserve, Standby Reserve and Retired Reserve.

When creating the Army Reserve, Congress authorized 24 inactive duty training days a year, up to 17 days of active duty training and

gave the president the authority to call to active duty up to 1 million personnel from the reserve components to meet requirements in excess of those provided by the “Regular components.”

Following the Korean War, and in response to force structure challenges, the Army sought to maintain the integrity of mobilized Army Reserve units by not stripping personnel out of organized units as replacements for other units. Rather, reserve units were mobilized and deployed as fully trained and

manned units. At the end of the Vietnam War, and following the reduction of Active Army end-strength from 1.5 million to 785,000, the 1973 “Total Force Policy” placed an increased reliance on reserve units for rapid deployment, and integrated active duty and reserve forces into a “total force.”

## The Army Reserve has evolved into an “operational reserve” and an “enabler” for Total Army and Joint Force requirements.

Integrating active and reserve forces enabled the nation to maintain an active force as small as possible to meet peacetime commitments, while utilizing the reserves for force generation in times of conflict. The Total Force Policy gave rise to the “Abrams Doctrine,” named for Army Chief of Staff General Creighton Abrams.

LEFT: A 780th Field Artillery Self-Propelled Howitzer on Hill 1181 North West rim of Punchbowl preparing for direct assault fire on Chinese/North Korean Positions at range of 1,000 meters, Jan. 17th 1952.

OPPOSITE PAGE: Review of the 77th Infantry at Camp Upton on Long Island, Yaphank, NY.





Chief Warrant Officer 3 Richard Motzer, a maintenance officer with the 310th Forward Advise and Assist Team, takes cover while practicing reaction to contact as part of unit battle drill training exercises in Iraq. (Photo by Capt. A. Sean Taylor)



After the invasion of Kuwait by Iraq in 1990, Army Reserve forces filled the breach. Approximately 80,000 Army Reserve Soldiers were activated, and about 40 percent of the Operation Desert Storm ground forces were either from National Guard or Reserve units. Then, during the Balkans conflict from 1995 to 2000, Army Reserve Soldiers made up 70 percent of the Army's combat support and combat service support elements.

“They’re not going to take us to war without the Reserves.”

– Gen. Creighton Abrams

### THE OPERATIONAL RESERVE (1990-PRESENT)

With the fall of the Berlin Wall and end of the Cold War, the peacetime military was faced with reduced budgets and active forces. In response, Congress sought to leverage the reserve components to fill the gap, requiring the Army Reserve to man, equip and train at Active Army levels. To improve the combat readiness of the reserve components, Congress created the United States Army Reserve Command in 1990 to provide for more centralized management.

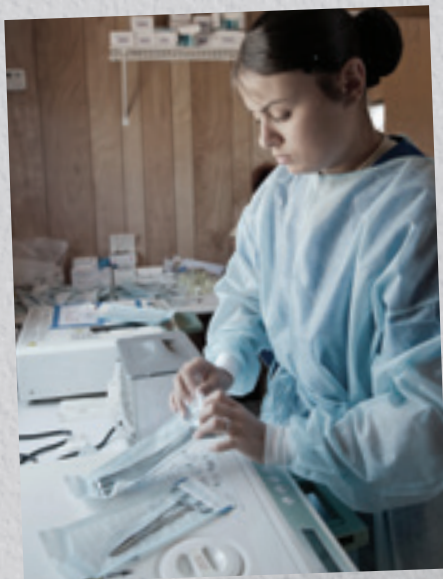
One of the most impactful changes to the force mix was the 1993 “Offsite Agreement,” which stabilized force structure and end-strength reductions, enabling the Army to place more operational reliance on the Army Reserve. As directed by then Chief of Staff of the Army, each of the reserve components would take on distinct roles, with a majority of the Army's technical enablers residing in the Army Reserve, available for peacetime and combat operations.

Following the global response to the 9/11 terrorist attacks, prolonged force generation required the Army to develop a new force provision model, “Army Force Generation.” ARFORGEN was envisioned as a supply-based model, and while operational requirements since implementation in 2006 have resulted in demand exceeding supply, the critical supply contributions of the reserve components have been fundamental to meeting the nation's security requirements. During this period, the Army Reserve has achieved unprecedented levels



of readiness, which has underscored its role as an operational force. As of the height of Global War on Terror (GWOT) deployments in 2007, the reserve components had comprised approximately 28 percent of U.S. forces deployed to Afghanistan and Iraq.

Today, the Army Reserve provides a substantial portion of Army “enablers”—



Spc. Andrea Gonzalez, a dental technician with the 7223rd Medical Support Unit, New Orleans, prepares instruments in the dental clinic during the Taskforce Razorback Arkansas Medical Innovative Readiness Training health screening clinic in Wynne, Ark., June 12, 2011. The IRT mission served the economically depressed Arkansas Delta region with Army, Navy and Air Force reserve units providing a variety of medical, eye, dental and veterinary services. (Photo by Timothy Hale, U.S. Army Reserve Command)

90 percent of civil affair capabilities, 65 percent of logistics units, 60 percent of medical service professionals, 40 percent of transportation units, 35 percent of engineers and 24 percent of military police. The Army Reserve accounts for 50 percent of the Army's combat support and 25 percent of mobilization base expansion capabilities. With these resources, the Army Reserve can quickly task organize into force packages ... [that] can be tailored to support a full range of missions, including homeland response, theater security cooperation and overseas contingency operations. Though it comprises nearly 20 percent of the Army's trained Soldiers and units, the Army Reserve accounts for only 6 percent of the total Army budget.

Multiple types of vehicles loading onto Army watercraft, including the Army Reserve USAV Maj. Gen. Robert Smalls (LSV 8) and the USAV Churubusco (LCU 2013), at Kuwait Naval Base, Kuwait. Starting before sunrise, the vehicles loaded by driving directly onto the vessels via the front ramp.





# FAMOUS CITIZEN SOLDIERS

The U.S. Army Reserve has always been comprised of men and women with great talents and abilities. Those abilities manifest themselves through leadership, bravery and strong ambition.

Among those who have answered the call to serve, some famous names have emerged. These men and women not only proved themselves to be great Soldiers but great citizens as well. From politicians to entertainers to presidents of the United States, here are some Citizen Soldiers you may well recognize...



**Daniel Inouye**

**WORLD WAR II**

Daniel Inouye served as a captain in the 442nd Regimental Combat Team. He was awarded the Distinguished Service Cross, upgraded in 2000 to the Medal of Honor, for his actions fighting Germans in Italy. After the war, Inouye entered public service and became a United States Senator representing Hawaii.



**Harry S. Truman**

**WORLD WAR I**

Harry Truman served as a captain commanding Battery D, 129th Field Artillery. After the war, he entered public service and served in the Army Reserve attaining the rank of colonel. He later became the 33rd President. In 1948, President Truman signed Executive Order 9981 desegregating the armed forces.



**Charles Durning**

**WORLD WAR II**

Charles Durning served as a rifleman in the 398th Infantry Regiment, 100th Infantry Division. He participated in D-Day and was one of the first Soldiers to land at Omaha Beach. After the war, Durning became an actor and appeared in more than 200 movies, television shows and plays.





## Malcolm Forbes

### WORLD WAR II

Malcolm Forbes was assigned to a heavy machine gun section of the 334th Infantry Regiment, 84th Infantry Division. He was wounded in the Battle of Aachen in Germany and spent ten months recovering before being discharged in August 1945 and receiving the Bronze Star and Purple Heart. He later became a famous publisher and entrepreneur.



## Alan Alda

### KOREA

Alan Alda enrolled in the Reserve Officer Training Corps (ROTC) while in college and went to Fort Benning, Georgia for a year after graduation. As an Army Reserve artillery officer, Alda served a six-month tour during the Korean War. He later became a famous actor, well known for his portrayal of Hawkeye, the witty field surgeon in the hit television series “M.A.S.H.”



## Charles W. Whittlesey

### WORLD WAR I

Charles Whittlesey was awarded the Medal of Honor for commanding the famous “Lost Battalion” of the 77th Infantry Division. Whittlesey served as one of six honorary pallbearers at the Tomb of the Unknown Soldier dedication on Nov. 11, 1921, in Arlington National Cemetery.

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“One doesn’t become a Soldier in a week—it takes training, study and discipline. There is no question that the finest Army in the world is found in the United States.”

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—Daniel Inouye





# Mel Brooks

## WORLD WAR II

Mel Brooks served as a corporal and combat engineer in the 78th Infantry Division with the 1104th Engineer Combat Battalion. The unit built bridges, cleared blocked roads, and deactivated landmines ahead of advancing Allied forces. He is one of few entertainers that have won an Emmy, an Oscar, a Grammy, and a Tony award. In 2013, he received the 41st American Film Institute Life Achievement.



# John Fogerty

## VIETNAM ERA

John Fogerty served briefly in the Army Reserve. During his one year term from 1966 to 1967, Fogerty served at Fort Bragg, Fort Knox, and Fort Lee. He later became the famous front man for Creedence Clearwater Revival (CCR).



# Henry Kissinger

## WORLD WAR II

Henry Kissinger served in the 84th Infantry Division. As a Jewish immigrant from Germany, Kissinger was assigned to the military intelligence section of the 84th and volunteered for hazardous duty during the Battle of the Bulge. Due to his fluency in German, he was reassigned to the Counter Intelligence Corps as a sergeant and was involved in establishing civilian administration and tracking down Nazis. He later became the 56th Secretary of State and Nobel Peace Prize recipient.



# William J. Donovan

## WORLD WAR I and II

William J. Donovan was awarded the Medal of Honor in World War I and became the first commander of the 301st Cavalry Regiment, 61st Cavalry Division, Organized Reserve in the interwar years. He formed the Office of Strategic Services (OSS), which later became the Central Intelligence Agency (CIA), during World War II.





## Ronald Reagan

### PRE-WORLD WAR II

Ronald Reagan enlisted in the Army Enlisted Reserve on Apr. 29, 1937, as a Private assigned to Troop B, 322nd Cavalry at Des Moines, Iowa. He was appointed second lieutenant in the Officers' Reserve Corps of the Cavalry on May 25, 1937. In April 1942, Reagan was ordered to active duty and transferred to the Army Air Forces. By 1943, he was promoted to captain and served stateside in the 1st Motion Picture Unit, making training films for the war effort. The unit produced over 400 training films during the war. He became the 40th President.



## Leonard Nimoy

### COLD WAR ERA

Leonard Nimoy enlisted in the Army Reserve in 1953 and served a total of 18 months. He spent most of his time at Ft. McPherson, Georgia, and was discharged in 1955 having earned the rank of sergeant. He became famous for his role in the television series, "Star Trek," portraying half-Vulcan, half-human science officer of the U.S.S. Enterprise, Spock. He was also prominent in stage and major motion pictures as well as a respected photographer.



## Eddie Rickenbacker

### WORLD WAR I

Eddie Rickenbacker is the highest-scoring American fighter ace of World War I with 26 confirmed victories, retiring with the rank of major. He earned the Medal of Honor for attacking seven enemy planes on his own, resulting in one going down. Rickenbacker served as a military consultant for the U.S. Government during World War II. He was a man of many talents; a racecar driver, an automotive designer, and pioneer in air transportation.

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“Good citizenship and defending democracy means living up to the ideals and values that make this country great.”

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– Ronald Reagan



# LEGISLATIVE AFFAIRS

## Connecting elected officials to Army Reserve Soldiers in communities across America

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The Office of the Chief, Army Reserve Legislative Affairs Division, is a vital resource for the Department of the Army as we build, maintain and leverage partnerships and trust with members of Congress.

In accordance with congressional statutory requirements, the Army Reserve's legislative affairs division is directly responsible to the chief of Army Reserve (CAR) for ensuring the integration of the CAR's strategic priorities. Their role is to disseminate timely, critical, factual, fully coordinated information to members of Congress, congressional

committees and professional staffers. They also serve as a conduit between members of Congress, constituents, government and non-government entities, providing accurate, clear and concise formulated written and oral responses to professional and congressional inquiries.

Comprised of 12 legislative affairs representatives in its corporate office, and four full-time legislative liaisons located at each of its four Regional Support Commands, Legislative Affairs provides divisional support at the local, state and federal government level.



# AMBASSADORS

## Army Reserve Ambassador Program: “Strength through Strategic Partnerships”

ARAs are influential volunteers with significant ties to their communities who operate at state and local levels and voluntarily represent the Chief of Army Reserve without salary, wages or other benefits.



- Open doors in business, industry and institutions of higher learning.
- Educate and inform the public, government, business, military and veteran service organizations about the value and positive return on investment of the Army Reserve.

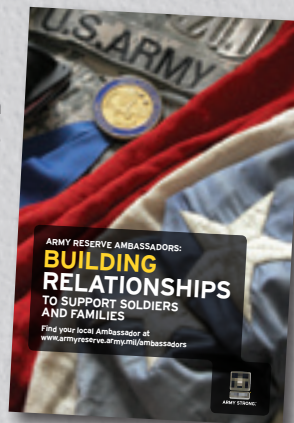
Comprised of 111 active and emeritus ambassadors from across the nation, ARAs provide a relevant and invaluable link between the Army Reserve and their communities. Similar to the Army’s Civilian Aides to the Secretary of the Army (CASA) program, the ARA program provides a powerful means of message delivery to the American people.

The ARA Program is one of the Army Reserve’s key outreach programs. They are relied upon to:

- Seek support from elected officials and engage stakeholders at local and state government levels.
- Forge and sustain enduring relationships between Army Reserve units and local communities to improve the understanding of and appreciation for the Army Reserve.

A major benefit is that they provide “continuity” over the long term. Although local Army Reserve team leaders come and go, ambassadors are vested in the community.

The Army Reserve Ambassador Program is just one of the ways we are partnering with our active-duty counterparts to enhance our service’s outreach efforts and communicate the Army Reserve’s positive “return on investment.”



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or call their respective coordinators  
listed above.

Email all other ARA Program inquiries  
to: [usarmy.usarc.ocar.mbx.ambassador@mail.mil](mailto:usarmy.usarc.ocar.mbx.ambassador@mail.mil)





■ ■ Citizen-Soldiers are highly educated, and professionals in their civilian careers. They are our doctors, lawyers, academics, scientists, engineers, and information technology specialists on the leading edge of high-tech industry—a new generation of Soldiers who grew up with technology in their hands, practice it in their professions and leverage it while in uniform. As threats and technologies change, the civilian skills Army Reserve Soldiers develop will enable our formations to provide a highly specialized talent pool to meet current needs and lead early experimentation and utilization of emerging capabilities. ■ ■

— Lt. Gen. Jeffrey W. Talley, chief of Army Reserve and commanding general, U.S. Army Reserve Command



The sun sets behind the mountains in eastern Afghanistan. During its nine-month deployment, Joint Task Force Empire continually consolidated military engineer assets in line with force drawdown, ultimately transitioning engineer effects to a single brigade engineer command for the entire Combined Joint Operations Area-Afghanistan, becoming the fifth largest NATO command element in theater. (Photo by Staff Sgt. Derek M. Smith, Joint Task Force Empire Public Affairs)



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# U.S. ARMY RESERVE

A LIFE-SAVING, LIFE-SUSTAINING FORCE FOR THE NATION



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