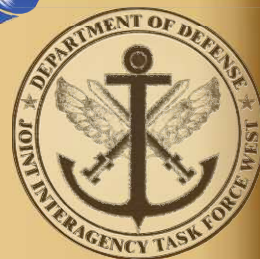


# JIATF West

All Staff Newsletter

Volume 2 Issue 2

February - March 2013



## JIATF West in Bangladesh

Spanning the Bay of Bengal between India and Burma is the nation of Bangladesh. The country holds some of the region's most historically significant sites as well as modern advancements in architecture. It is the eighth most populous nation and is also the densest large nation in the world (the equivalent of placing half of the U.S. population in Louisiana). In 2005, Bangladesh was identified by Goldman Sachs investment bank as a "Next Eleven" nation, a term used by economists for a group of eleven countries identified as having a high potential for joining the ranks of the world's largest economies in the 21st century highlighting a promising outlook in investment and future growth.

Along with the expanding economy, international development, and ever growing population, comes the increased challenges of maintaining security and stability within their borders. The exponential economic growth rates and booming population has made Bangladesh ripe for narcotics trafficking. With the support of the U.S. DoD, Bangladesh continues to improve its sovereign control over territory in the fight against the use of its maritime domain as a transit space for narcotics being transported through the region.

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Above, members of the Bangladesh Coast Guard and the Bangladesh Navy rehearse boarding and inspecting a vessel with U.S. Military instructors on the Karnaphuli River in Chittagong Bangladesh. 23 Jan 2013



# JIATF West in Bangladesh

Despite the challenge of being the world's most densely populated large nation, Bangladesh has successfully governed its maritime and land borders.

JIATF-West personnel were impressed with the eagerness of our Bangladeshi counterparts to learn new skills to enhance their law enforcement capabilities. The coordination of training events in Bangladesh is a true team effort. U.S. law enforcement sponsors work closely with the country team and JIATF-West trainers to create focused and meaningful training missions in one of the most challenging environments in the PACOM AOR.

Above, two patrol boats speed toward a container ship on the Karnaphuli River during a training event between U.S. Law Enforcement, U.S. military, Bangladesh Coast Guard and Navy. Below, Bangladesh Coast Guard and Navy members practice apprehending criminal suspects during counternarcotics training - 23 Jan 2013, Photos by Cpt Jason Lanore

For three weeks, JIATF West was in Bangladesh for two training events that took place between the 6th and the 24th of January. These were the 8th and 9th events organized by JIATF West in Bangladesh since the Task Force's first mission in 2005. This recent event, combined counternarcotics training for law enforcement and military, was three weeks long. The other event, taking place in conjunction with counternarcotics

training, was a Small Craft Maintenance Training Team (SCMTT) mission to support maritime police forces for two weeks. Training took place at the Coast Guard Base and headquarters for the East Zonal Command in Chittagong. Although JIATF West organized training with the same Bangladesh units in 2012, this event was attended by new students who came from various regional zones of the Bangladesh Coast Guard (BCG) and the Bangladesh Navy (BN).





# JIATF West in Bangladesh

Twenty eight enlisted members received CN training and 25 members received marine craft maintenance and engine diagnostics training from the SCMTT.

The CN focused on a different area each week. The first week's focus was law enforcement training provided by U.S. Police trainers from Oregon's Portland Police Department and from the U.S. Naval Criminal Investigative Service (NCIS). The Portland Police have had a long standing relationship with Bangladesh and provide training at the Police Academy in Rajshahi. It was the first time they trained in Chittagong, and was also their first time training with the BCG. Their team was made up of subject matter experts in the fields of forensics, investigations, and counter gang units.



The second week of training was primarily for boat operations, such as Visit Board Search and Seizure (VBSS) procedures. Members of the BCG and U.S. military instructors trained with two highly advanced aluminum response boats to practice boarding large vessels on the Karnaphuli River (a 400 meter wide river in the southeastern part of Bangladesh).



Above, members of the BCG practice evidence handling during a staged narcotics search. Below, members of the BN stand watch as a BCG member performs a mock drug search during training. - 23 Jan 2013



# JIATF West in Bangladesh



Above and below, law enforcement training demonstrations by the Portland Police Department with members of the BN and BCG in Chittagong Bangladesh. - 5 Jan 2013, Photos by JIATF West

The third week of the training event comprised of marksmanship training as well as tactical combat casualty care medical training.

A culmination exercise was conducted during the last week of training. This exercise required students to devise a timeline for overtaking a target vessel and exploiting the site once aboard. During the exercise, Bangladesh Coast Guard members practiced apprehension, interviewing techniques, and evidence processing. A final demonstration was conducted for visiting VIPs, including the U.S. Deputy Chief of Mission.



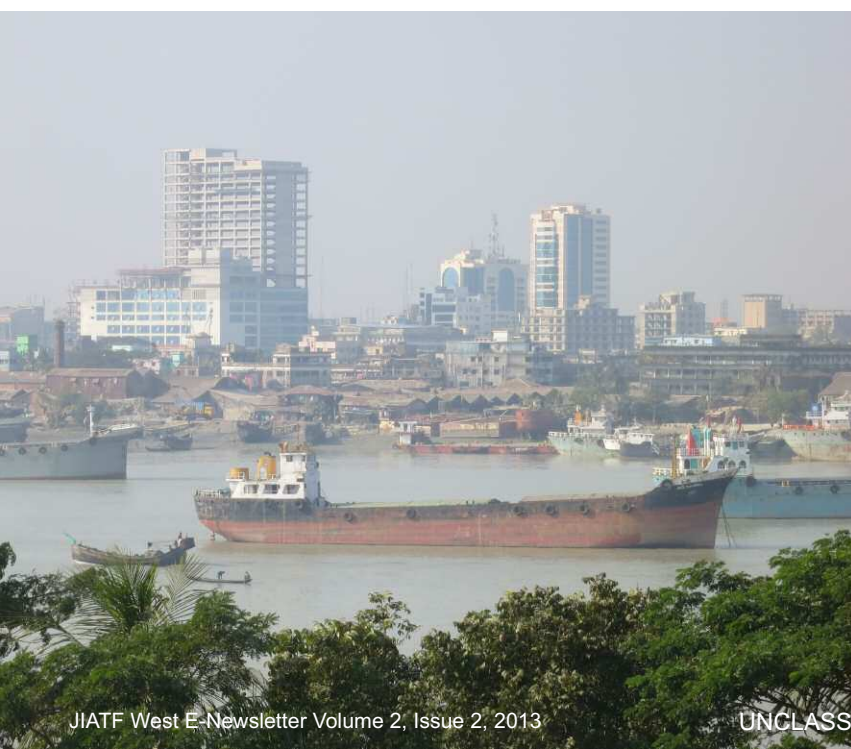
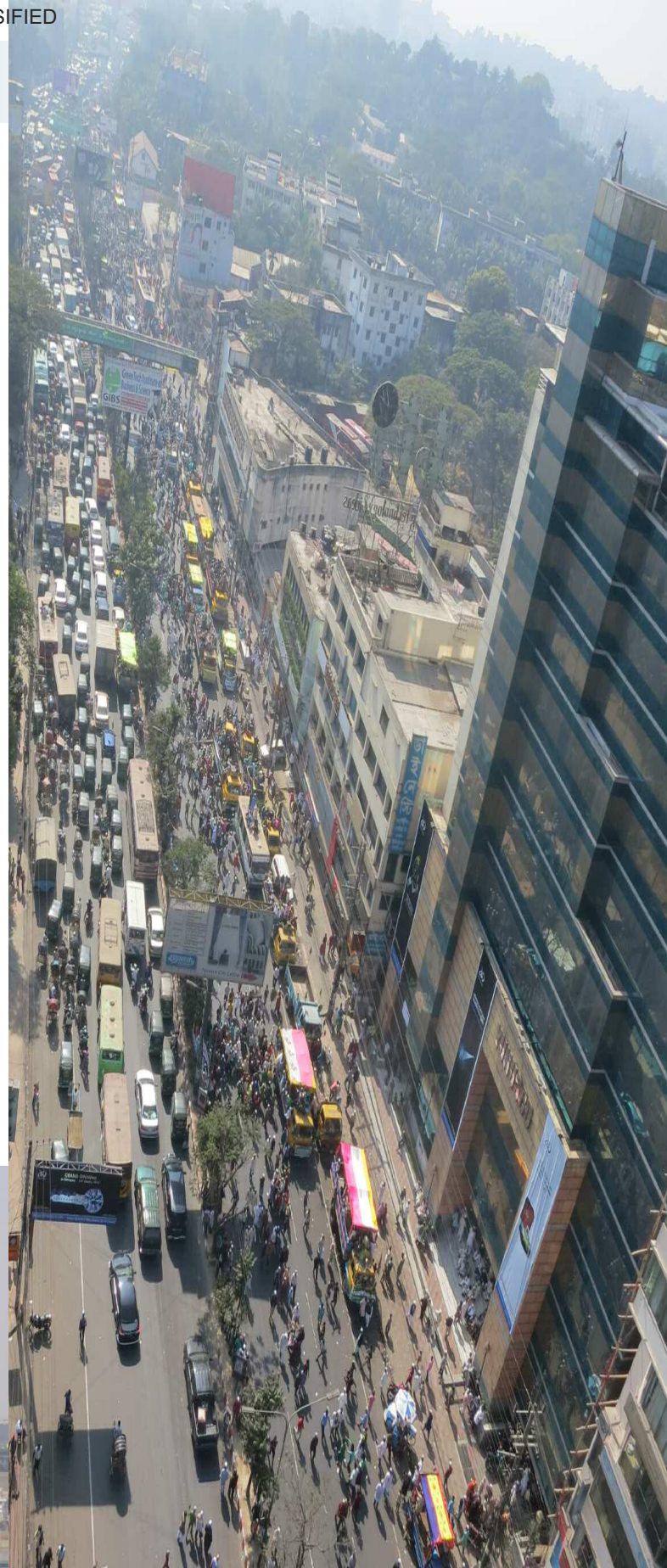


# About Bangladesh

**B**angladesh is emerging as a prominent political and economic influence in south Asia. The Bangladeshi fought for their independence from British and Pakistani rule.

Present day borders were established when the British partitioned up what was formally known as Bengal into a West Bengal and an East Bengal. The dividing of the country took place in July of 1946. Shortly thereafter, in August of 1947, West Bengal became part of India and East Bengal becoming part of Pakistan.

The country we know today as Bangladesh was then Pakistan's new province called, "East Pakistan". After many years of political unrest between the Bangladeshi people of former "East Pakistan", independence was secured during the 1971 Liberation War.



Above, a busy street in the city of Chittagong. Left, the Karnaphuli River in Chittagong Bangladesh - 5 Jan 2013

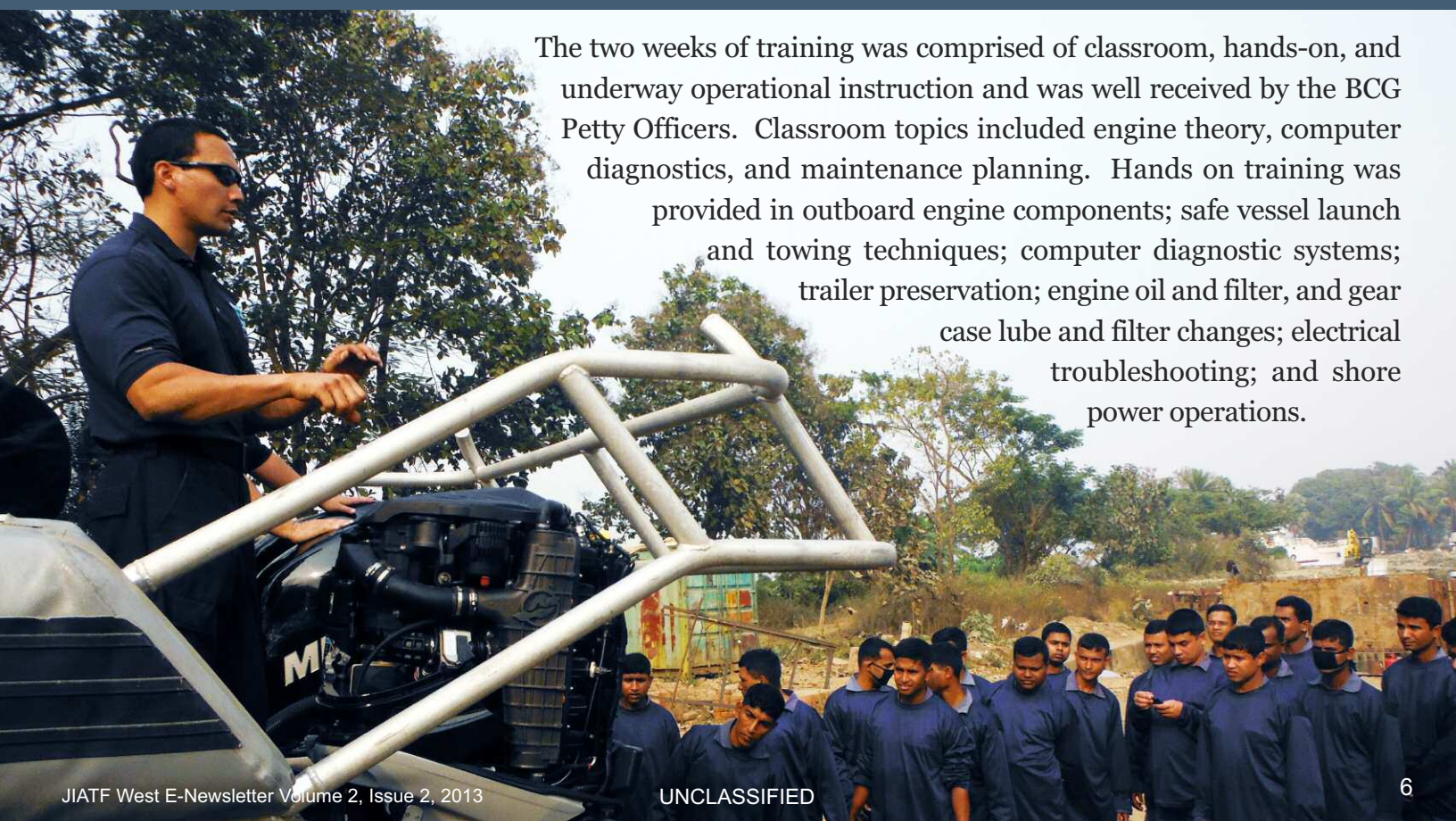


# SCMTT in Bangladesh



This recent mission was the second time JIATF West's SCMTT provided training in Bangladesh. Last year, the team provided training to the BCG in Chittagong in support of a CNT mission. Like the CNT, the small craft training was held at BCG East Zonal Command off of the Karnaphuli River in Chittagong. Class was attended by 25 students, mostly Petty Officers (E6 equivalent) and two Chief Petty Officers (E7 equivalent). SCMTT members included, Lieutenant Stephen Bower, Chief Engineman Jeffrey Guiso, Construction Mechanic First Class Steve Miller, and Engineman First Class Bryson Nuniez. Logistical support from JIATF West HQ was provided by Leading Petty Officer, Construction Mechanic First Class Timothy Furr.

Above: Chief Guiso instructs the BCG Electrical Officer on the capabilities of the Computer Diagnostic System.  
Below: Petty Officer Nuniez reviews the basic outboard engine components with the students. - 8 Jan 2013



The two weeks of training was comprised of classroom, hands-on, and underway operational instruction and was well received by the BCG Petty Officers. Classroom topics included engine theory, computer diagnostics, and maintenance planning. Hands on training was provided in outboard engine components; safe vessel launch and towing techniques; computer diagnostic systems; trailer preservation; engine oil and filter, and gear case lube and filter changes; electrical troubleshooting; and shore power operations.



# SCMTT in Bangladesh



Above: Petty Officer Miller oversees a periodic servicing demonstration by a BCG student. Below: Removing the engine covers in preparation for training. - 8 Jan 2013





# SCMTT in Bangladesh



Above, graduation ceremony at BCG Headquarters. Below, classroom instruction on engineering theory and principles of maintenance. -17 Jan 2013

JIATF West's work in Bangladesh is at the forefront of US PACOM's vision of building strong relationships with allies, partners, and other government agencies as part of the rebalance effort in the Asia-Pacific. According to Training Liaison reports, rapport with instructors and students in Bangladesh remains strong. Translated critiques from students also indicated extremely positive feedback.

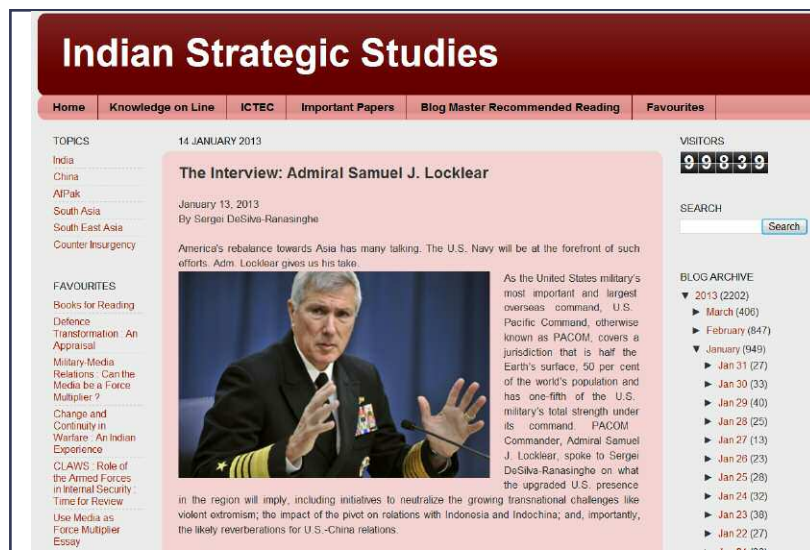
The counter narcotics and small police craft maintenance training is in alignment with JIATF West's new five year Strategic Business Plan's lines of effort to use counter narcotics authorities to mitigate security threats in support of regional stability. --





# JIATF West in the News

On the 13th of January 2013, Sergie DeSilva-Ranasinghe of the Institute for Strategic Studies, New Delhi, India, had the opportunity to interview USPACOM Commander, Admiral Samuel Locklear. The interview, published online in the Indian Strategic Studies news blog, discusses the U.S. Rebalancing effort toward Asia-Pacific. One specific question addressed by ADM Locklear was how PACOM seeks to address the threat posed by transnational crime and the prevalence of extremist ideology in the Asia-Pacific. One of the points made by ADM Locklear recognized the work performed by JIATF West. To date, over 100,000 people have read the news article.



***“The third area I'd like to talk about is in the area of drug enforcement. In the Asia-Pacific, under my command, I have JIATF-West which is a unique organization run by a Coast Guard one star who has a fairly robust organization that looks at drug trafficking all throughout the AOR. In that look, JIATF-West primarily focuses on the precursors to drug trafficking, such as the chemical precursors used to make one of the most dangerous drugs in the world, methamphetamines. We're seeing more of these precursors, so we're working hard to build capacity with our partners and allies to suppress the source of these precursors and ultimately suppress the manufacturing of drugs back at home”.*** - ADM Samuel Locklear



## The “New” Face of Transnational Crime Organizations (TCOs): A Geopolitical Perspective and Implications to U.S. National Security

March 2013

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This white volume represents the views and opinions of the contributing authors. This report does not represent official USG or Command policy or position.

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Approved for Public Release

This last March, the Department of Homeland Security (DHS) released a downloadable document entitled, “The Face of Transnational Crime Organizations (TCOs): A Geopolitical Perspective and Implications to U.S. National Security”. In this document, Mr. David Hallstrom, Mr. Chris Isham and Mr. Tom Wood were contributing authors.

Both the Indian Strategic Studies article and the article by the DHS can be found with the following online search: Indian strategic studies JIATF-West (see links on next page).



# JIATF West in the News



ADM Samuel J. Locklear III, commander of U.S. Pacific Command, provides testimony before the Senate Committee on Foreign Relations. (U.S. Navy photo by MC1 Peter D. Lawlor)

On the 5th of March 2013, the efforts of JIATF West were mentioned again when Admiral Samuel Locklear testified before the House Armed Services Committee in Washington, D.C.

The testimony in its entirety can be read on line from a posting by US Strategic Command or by downloading the full PDF from posted White House documents by googling “House Armed Services Committee Admiral Locklear 2013”

The official governmental release of the House Armed Services Committee can be found online in the White House document library. A web version of the article is also available on the Stratcom.mil website. Links to both websites are in the block below.

*“Indo-Asia-Pacific nations continue cooperative efforts to reduce illegal trafficking in drugs, persons and commercial products, an endeavor significantly challenged by the enormous distances and varied geography of the region. Through Joint Interagency Task Force West, USPACOM partners with international and other U.S. government agencies in this effort.”*

- ADM Samuel Locklear

JIATF West is mentioned again in an April 2013 eMagazine called “LiveBetter”.

The article, “Opportunities & Challenges in the Indo-Asia-Pacific Area”, is a Conversation with Admiral Samuel J. Locklear, and reporter, Rosemarie Calvert.



*“...Chemical precursors end up in meth labs that create methamphetamines sold to our children in elementary, junior-high and high-schools. That’s a significant problem, so in the Indo-Asia-Pacific we have JIATF West – Joint Interagency Task Force West. Although run by a U.S. Coast Guard one star admiral, JIATF West is basically an interagency group that falls under my PACOM command and that works with nations in this vast region to assist them in providing their own internal and external security against transnational threats.”*

- ADM Samuel Locklear

- **Indian Strategic Studies**  
<http://strategicstudyindia.blogspot.com/2013/01/the-interview-admiral-samuel-j-locklear.html>
- **DHS Document, “The New Face of Transnational Crime Organizations”**  
<https://www.hsdl.org/?view&did=733208>
- **House Armed Services Committee Testimony**
  - **Online version via U.S. Stratcom’s official website**  
[http://www.stratcom.mil/speeches/2013/90/House\\_Armed\\_Services\\_Committee\\_Testimony/](http://www.stratcom.mil/speeches/2013/90/House_Armed_Services_Committee_Testimony/)
  - **White House Documents version**  
<http://docs.house.gov/meetings/AS/AS00/20130305/100393/HHRG-113-AS00-Wstate-LocklearUSNA-20130305.pdf>
- **BetterLife eMagazine “Opportunities and Challenges in the Indo-Asia-Pacific Area”**  
<http://livebettermagazine.com/eng/>



# The New Strategic Business Plan

MAND



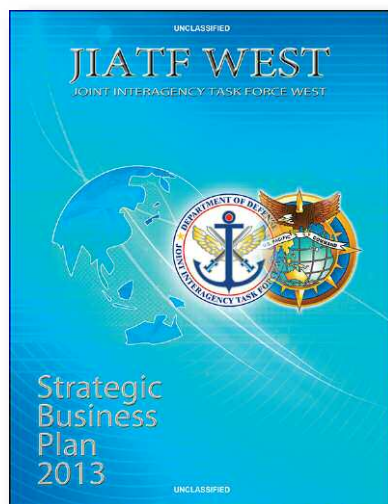
From left to right, Col Timothy Moore, Earl Hampton, Chris Isham, William Roig, Richard Shizuru, RDML James Rendon, Thomas Wood, Debra Higa, CAPT Howard Hart, Kenneth Ayers, Michael Ryan, and CDR Bryan Dailey.

On the 25th of February, JIATF West members of the Integrated Planning Team gathered to present the final draft of the new Strategic Business Plan (SBP) to RDML Rendon for signing. The SBP is a five year plan that is reviewed and rewritten every two years. JIATF West uses the SBP as a guideline for planning all missions, training events, and interagency activities. It sets a timeline with specifications for accomplishing objectives of our organization.

The re-writing of the SBP was truly a collaborative effort. With representation from each directorate, re-writing began last August based on guiding principles from our Deputy Director. This newer version is the second publication; the previous SBP was published in 2011.

Originally a military concept, corporations began to adopt the use of a strategic business plan after World War II, based on military processes for planning. Today, most DoD entities utilize the strategic aspects of planning such as defining goals, developing a mission and vision, and, identifying and collaborating with key partners. A good strategic business plan will articulate the organizations

vision and mission. The JIATF West strategic business plan does this by describing key “lines of effort” throughout the document. The lines of effort are also laid out in a handy summary format at the end of the document.



This new SBP’s design approach was the most aggressive to date. Seeking out best practices in publication design, JIATF West created a custom layout specifically designed to improve readability. Designed using industry standard publication software called “QuarkXpress”; the layout employed the “golden section” rule of paragraph design, a width to height ratio of 1:1.618. This is the very reason that most paperback novels are rectangular in shape; the height of the paragraph is 1.618 times the width.

Currently, the SBP can be downloaded in PDF format from our organizational SharePoint site, from the main page, click on the “Shared Documents” link in the left navigation column. --



# JIATF West's 2nd Fun 5k Walk/Run



Above, ahead of the pack, Andrew Igarashi and below, CPT Wasner running in JIATF West's 2nd 5k walk / run event at Joint Base Pearl Harbor Hickam. Below, clockwise, YN3 Martin Misty, The Vincent's, and LCDR Ben Rayburg and family -25 Jan 2013

On Friday, the 25th of January, JIATF West held its second "Fun 5K Walk/Run" event at Joint Base Pearl Harbor Hickam to promote health and wellness. This second event, like the first one, had a good turnout with over 50 JIATF West staff and family members participating.

Taking place near the cabanas along the Hickam shoreline by the golf course, JIATF West members ran, jogged, and walked a 5 kilometer route, followed by a lunch, and award presentation.

Awards were given for best run time; best walk time, best team spirit, most inspirational, and best dressed.

Many great photos of the event were taken. Though impossible to showcase every photo, you can check out the folder "\ALL\JIATF West Photos\2013 01 25 Fun Run in our share drive.





# JIATF West's 2nd Fun 5k Walk/Run



Family, friends, and JIATF West members gathered for a group photo at the shoreline of Joint Base Pearl Harbor Hickam after a 5k walk / run event. Below, clockwise, Wynn Koyangi, SSgt David Long, Kathleen Barnes. -25 Jan 2013

## RECAP - SPORTS DAY CERTIFICATE RECIPIENTS

Best Run Time – Male Over 40 = Mr. Toan Vuong  
Best Run Time – Male Under 40 = CPT Wasner

Best Run Time – Female Over 40 = YN1 Rodriguez  
Best Run Time – Female Under 40 = SGT Wiley

Best Walk time – Male Over 40 = Mr. Scott Kajiware  
Best Walk time – Male Under 40 = SSgt Long

Best Walk Time – Female Over 40 = ITC Janet Downey  
Best Walk Time – Female Under 40 = Ms. Molly Kajiware

Best Team Spirit = LCDR Ben Rayburg & Family  
Most Inspirational = Capt Jonathan McDonald & Family

Best Dressed Male = Mr. Charles Lee  
Best Dressed Female = Ms. Rachel Hartley







SGT Kristin Wiley



Sports Day Certificate Recipients



Capt Jonathan McDonald & Family



YN1 Doryan Rodriguez



Capt Thomas Wasner



Charles Lee



Lt Col Patrick Godfrey



Toan Vuong





# Recipe of the Month



## Tomato-Watermelon Salad

Photo By: Maren Caruso

This month's recipe recommendation by FSC Donahue is "Tomato-Watermelon Salad". This salad was served at a recent DEA reception and according to FS1, everyone was raving over it! The source of this recipe is from the food website and magazine, Bon Appétit.

For more information and to view the original recipe, visit the webpage at <http://www.epicurious.com> and search for "Tomato-Watermelon".

### Preparation

Combine melon and tomatoes in large bowl. Sprinkle with 1 teaspoon fleur de sel and toss to blend; let stand 15 minutes. Add 4 tablespoons oil, vinegar, and herbs to melon mixture. Season to taste with pepper and more salt, if desired. Toss arugula in medium bowl with remaining 1 tablespoon oil. Divide arugula among plates. Top with melon salad; sprinkle with feta cheese and toasted almonds and serve.

### Ingredients

- 8 cups 1 1/4-inch chunks seedless watermelon (about 6 pounds)
- 3 pounds ripe tomatoes (preferably heirloom) in assorted colors, cored, cut into 1 1/4-inch chunks (about 6 cups)
- 1 teaspoon (or more) fleur de sel or coarse kosher salt
- 5 tablespoons extra-virgin olive oil, divided
- 1 1/2 tablespoons red wine vinegar
- 3 tablespoons chopped assorted fresh herbs (such as dill, basil, and mint)
- 6 cups fresh arugula leaves or small watercress sprigs
- 1 cup crumbled feta cheese (about 5 ounces)
- 1/2 cup sliced almonds, lightly toasted



# Reception at the Rendon's



Above, FS1 Edward Collins mans the carving station at the reception in RDML Rendon's home. Below clockwise, RDML Rendon and spouse, "Fela" speaking to guests, a centerpiece made by Fela, guests mingle before the main course -13 Jan 2013

A dinner reception was held on the 13th of January 2013 at the home of RDML James Rendon and Felicitas Rendon to honor the dedication and efforts by JIATF West members, spouses and guests. The theme was "Cuban". Guests were treated to a Cuban inspired menu prepared by FSC Donahue, Cuban music selected by RDML Rendon, and elegant decorations arranged by Mrs. Felicitas Rendon. To prepare for the event, FSC Donahue and small staff began work at 5am and didn't stop working until late evening. The event was held in two segments to accommodate the large number of guests.





# Reception at the Rendon's



Helping FSC Donahue were U.S. Coast Guard members FS1 Edward Collins, YN2 Robert Keogh (Ireland Coast Guard), FS1 Crystal Wiggins, YN2 Sara Galloway, SK1 Jonathan Blume, and from the US Navy, CS2 Rachel Fowler. The main menu included Churrasco (marinated skirt steak with chimichurri sauce), grilled Cubano's (Cuban pressed sandwiches), Moros y Christianos (black beans and rice), grilled vegetable salad with Mojo dressing. The event was a success; anyone who didn't get a chance to go will not want to miss the next opportunity. --



Above, FSC Donahue, CS2 Rachel Fowler, FS1 Edward Collins, SK1 Jonathan Blume, and YN2 Robert Keogh





## Promotion to Lieutenant Colonel



Above, Col Michael Ryan, USAF Retired, Lt Col Patrick Godfrey and wife, Amy. Below, Lt Col Godfrey and his two son's Tyler and Ryan. -04 Jan 2013

A promotion ceremony was held in honor of Air Force Major Patrick Godfrey's promotion to Lieutenant Colonel on the 4th of January 2013. The ceremony took place at the Camp H. M. Smith's "Sunset Lanai". Many of Lt Col Godfrey's family members came to support his over 24 year long military career. His wife, Amy, and their three children, Tyler (4), Ryan (2), and six month old daughter, Kylie were present along with Amy's parents Fred and Joy Weatherhill. Also attending via a Skype video teleconference was Lt Col Godfrey's mother, Cathy).

Lt Col Patrick Godfrey's family has a tradition of military service. His father, Lt Col Edward Godfrey, USMC Retired, is a highly decorated veteran having flown various aircraft in World War II, the Korean War, Vietnam, and in the Gulf during Operation Desert Shield. The invocation was given by Mr. Ray Arney followed by remarks from Col Michael Ryan, USAF Retired.





# The Warrior Dash



Above CM1 Timothy Furr shows off his "Fuzzy Warrior Helmet", earned for having completed the obstacle course / run. Below right, LT Brian Sattler, CM1 Furr, and friends. Below left, a muddy scene at the "Mad Dash" race. -23 Feb 2013

Several JIATF West members participated in the "Warrior Dash" on the 23rd of February 2013 held at Dillingham field. The Warrior Dash is a 5k obstacle course that first took place in 2009 in Joliet Illinois with 2000 participants. This obstacle course race's popularity has grown exponentially over the past three years with annual participation reaching over one million.



In 2013 there will be 65 races held throughout the US as well as in Australia, New Zealand, and Canada. Individuals and teams that participate maneuver through 12 challenging obstacles, usually dressed in a funny costume. After the race, participants are rewarded with food, beverages, medals, and an iconic "Fuzzy Warrior Helmet". JIATF West members participating included SK1 Jonathan Blume, LT Brian Sattler, Chris Isham, and CM1 Timothy Furr. --





*Thank you for reading*



This e-newsletter was produced by J5  
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