



**OPERATION ENDURING
FREEDOM**

Commanding General Brig. Gen. Bud R. Jameson Jr.



Soldiers of Task Force Steel,

If you are reading this it is because you understand the importance of our many accomplishments and you have purchased a visual record of your tour to share with family and friends and to better remember the many members of our team. Thank

you for your continued support of Task Force Steel and let me say a final “thank you” to every member of this historic command for everything you did for the Team, for ARCENT, and for our great Nation.

As Lt. Gen. Vincent K. Brooks often said - and you’ve heard me quote him before on this - “No one sets out to make history. They just show up every day and do their very best and they end up making history.”

We have held our last formation and TF Steel is now a part of Army history. But what glorious history you have written - so many “firsts” and everything done with the level of competence and professionalism that became our Task Force trade mark. That is your legacy.

I hope you will continue to share our story with others, live up to your own legacy, and value the friendships formed over the course of our year together.

I was proud to be your commander and will always treasure our service together.

Steel Sustainer Six
BG Jameson

Command Sergeant Major Michael Bolduc



As Task Force Steel’s Senior Enlisted Soldier I’ve had the distinct pleasure of watching the 316th ESC grow as a “TEAM”. We trained together, we worked together, and we supported each other for 13 months. I truly believe successful teams

are made up of a collection of effective individuals and we’ve accomplished that. The Soldiers of TF Steel were asked to rise to the task and perform outside their comfort zone. It did not seem to matter if the task directly affected war time operations, training exercises, or social events; our Soldiers leaned forward and executed.

I hope you realize the amount of success we as a command enjoyed. Sometimes it is difficult to really understand or see the impact we as Soldiers make along the way. Your contributions were felt and appreciated by our senior commands, throughout the 316th ESC, and to all the units we had the opportunity to work with. The role each of you played contributed directly to the commands mission success and our overall goals.

In closing, I would like to personally thank the Soldiers of Task Force Steel for your personal and professional conduct. It was truly a pleasure and honor to work with each and every one of you. No matter where your next journey takes you; I wish you and your families the best of luck.

Steel Sustainer Seven
CSM Bolduc

316th ESC 2012-2013

From July 1, 2012 through March 18, 2013, the 316th Sustainment Command (Expeditionary) performed a pivotal role in managing sustainment support throughout the Central Command area of responsibility to an array of U.S. Forces across 11 countries. Through strategic planning efforts, the 316th synchronized movement of all personnel, equipment and supplies in and out of the theater of to ensure delivery of critical sustainment services. The 316th executed contractual support for all sustainment operations within the 11-country Joint Security Area – Georgia, in addition to conducting multiple first-of-a-kind engagements with our U.S. military counterparts and JSA-GA partners.

The 316th ESC was responsible for the management of 17 contracts worth approximately \$500 million for sustainment operations. Even with frequent operational tempo changes, mission requirements and budget constraints, the command focused on contract requirement reduction, saving the U.S. government million of dollars. The 316th ESC also began the process of closing the Theater Redistribution Center that served as the HUB for processing all retrograde material from Operations Iraqi Freedom, Enduring Freedom, and New Dawn over the course of the past decade.

The 316th streamlined Army Watercraft (AWC) operations to address critical mission requirements by realigning four vessels under the 436th Movement Control Battalion as a direct reporting unit and a Provisional Watercraft Company was also established and staffed by 316th Soldiers. This action enabled direct mission command over Army vessels to enhance watercraft operations and sustainment capabilities in the Persian Gulf.

To sustain partnerships in the AOR, the 316th developed the JSA-GA Key Leader Engagement Strategy (KLE) and Maturity Model. Through this strategy the 316th made tremendous progress toward partnership development, bi-lateral and multi-lateral sustainment interoperability, and capacity building to deter and defend against threats to regional stability. The 316th conducted over 75 Key Leader Engagements in JSA-GA with the Kuwait Ministry of Interior, Kuwait Coast Guard, Kuwait National Guard, Kuwait Ministry of Defense, Kuwait Land Forces, Egyptian Land Forces, and the Royal Saudi Land Forces.

The command realized significant training and exercise accomplishments. The command developed and executed Exercise Steel Sword to partner with the Kuwaiti National Guard to improve interoperability with sustainment activities. This was followed up with a more robust exercise, Steel Sentinel, which focused on humanitarian relief efforts and U.S.-KNG leader development. The 316th integrated Soldiers into the sustainment support of Spartan Shield forces throughout the JSA-GA AOR during exercises Lucky Valiant and Spartan Mariner. Spartan Mariner was a combined exercise that demonstrated the 316th's sustainment capabilities in support of Spartan Shield Forces and included the Kuwaiti Coast Guard, U.S. Army Watercraft and KUCG. The 316th initiated partnerships with the Royal Saudi Land Forces to achieve first sustainment partnership with KSA in over a decade.

In October 2012, the 316 ESC forward deployed 17 Soldiers in support of the CENTCOM Materiel Retrograde Element mission (CMRE) in Afghanistan. The 90-day mission dispersed four small teams across four FOBs to assist with the retrograde operations of excess equipment and vehicles.

Throughout this deployment, the 316th demonstrated the benefit of a ready and relevant Reserve Component comprised of well-trained and resilient Warrior-Citizens who are prepared to execute a variety of overseas and homeland contingencies.

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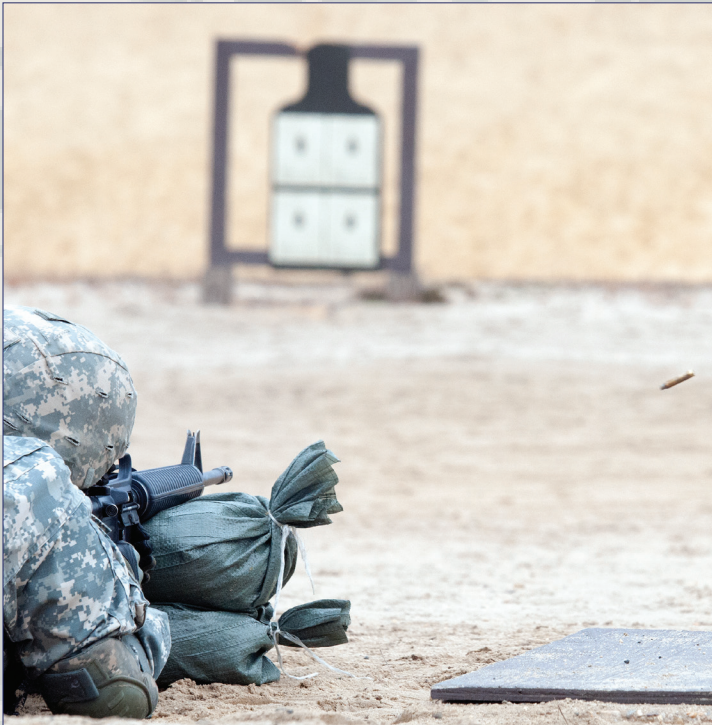
Annual Training

Approximately 250 Soldiers of the 316th ESC began their 19-day annual training exercise with a bus ride through the scenic countryside arriving at Fort Dix, N.J., on March 12, 2012.

The unseasonably warm March weather made for a great outdoors training environment. This was great for the Soldiers of the 316th, since a large amount of the training events took place outside for extended periods of time.

Soldiers also had the opportunity to participate in realistic style combat lifesaver training, weapons training and drivers training among others. All of these additional training experiences prepare the Soldiers of the 316th for the unexpected during their deployment to Kuwait.





RTC West

After completing annual training at Fort Dix, N.J., the Soldiers of the 316th ESC arrived at Fort Hunter Liggett in sunny California on April 10, 2013 for a 19-day training rotation.

During this period the Soldiers of the 316th ESC participated in several different training events including weapons ranges, combatives, improvised explosive device detection and more. These training events enforced Soldier tasks that help build unit cohesion and instilled a sense of camaraderie between the Soldiers that is necessary for a safe and successful deployment.

The final training exercise took the Soldiers of the 316th ESC to the run phase of training and combined nearly all of the training events they had participated in during the previous 17 days. The Soldiers were split into teams and went through several different scenarios ranging from searching a building for a high value target to clearing a route through a village for IEDs. Capt. William Brine said, "The structure of everything leading up to the culminating event we did was pretty spot-on. They allow you to learn all of the different pieces and parts then put you it all together here and I think that it went pretty well."





Mobilization

Over the course of March, April, May and June the Soldiers of the 316th ESC have participated in training at multiple Army bases across the country in preparation for their deployment to Kuwait.

To ensure the unit and sections enhanced their level of teamwork and cohesion, the 316th ESC conducted a Culminating Training Exercise at North Fort Hood, Texas. The CTE tested the 316th ESC with real-world scenarios requiring multiple sections to plan working and execute together. During the CTE, the unit operated 24 hours a day and handled several scenarios at a time which was designed to be very stressful but also to show the unit how important working as a team is.

The Soldiers of the 316th ESC completed all of the preparation work for deployment, from medical to individual training and the CTE. They lived together and trained together for months, and after this final stateside stop at Fort Hood, Texas, the unit was ready to safely and successfully deploy to Kuwait.





HHC

The mission of the Headquarters and Headquarters Company of the 316th ESC was to provide complete support

to the Soldiers assigned to the unit.

It was no small task to provide training events, administrative actions and supply services to a unit of this size. HHC was also responsible for planning, resourcing and executing these tasks as well as supporting the morale, welfare and discipline of each Soldier. We made sure that the Soldiers could complete their duties effectively, allowing the 316th to have a successful mission in Kuwait.





Command Group

The Command Group provided mission command over the 316th ESC Headquarters and all subordinate sustainment units supporting operations in the ARCENT area of responsibility. Comprised of the Commanding General, Command Sergeant Major, Deputy Commanding Officer, Chief of Staff and support personnel, the command's leadership provided information and advice on execution of sustainment operations to the 1st TSC and supported Army tactical commanders within JSA-GA.





The Command Inspector General is responsible for advising the 316th ESC Commander on the state of the command's discipline, efficiency, economy, morale, training and readiness within the units area of responsibility. It is also tasked to execute the Army IG system and its functions of assistance, inspections, investigations and training on behalf of the commander to the Soldiers and Family members within the command, and inform the commander of the effectiveness of these functions.



Even though every Soldier is a safety officer, the 316th ESC Safety Team was made up of Mr. Allen Pancheri and Maj. Lori Volden. The 316th Safety Program was more than "See a problem fix a problem." Safety professionals are trained to anticipate and identify hazardous conditions and practices that pose risks to Soldiers. Our job was to prevent sutre accidents and to save Soldiers lost time due to injuries and loss to equipment.



The Public Affairs section's mission was to inform Soldiers of the 316th ESC, along with friends and family, on the great things the 316th was doing in support of Operation Enduring Freedom.

The members of the PAO were CPT Jeffrey Gruidl the public affairs officer, SFC Adam Stone the NCOIC and SSG Peter Berardi the photojournalist.

We were the team that made you laugh, cry and filled with pride by producing the news and video products, newsletter, photographs, and maintaining the Facebook and Flickr pages throughout the deployment.



The various sections of the 316 ESC generate a large amount of information. By itself, this information doesn't mean much. The Knowledge Management section helped the unit convert this information to knowledge to better support the commander's decision-making. The KM section also ran the unit's Share Point site and helped users navigate and use Share Point.



As the Equal Opportunity Advisor I had a unique position as I reported directly to the commander on human relations and unlawful discrimination complaints. I also oversaw the EO program by training EO leaders and conducting ethnic observances that were designed to develop an awareness of the various cultures that contribute to the American culture.



The 316 Office of the Staff Judge Advocate (OSJA) was comprised of three attorneys and five paralegals. The OSJA provided the command with legal support in the areas of administrative and civil law, contract and fiscal law, military justice, and international and operational law.

Unit Ministry Team



The Unit Ministry Teams are honored to have served the exceptional Soldiers of the 316th ESC! The Unit Ministry Team NCO's, SGT Christopher Lewis and MSG Neil Hertzler, supported unit religious support through administration, supply, travel, and staff coordination requirements. The family life Chaplain, CPT Demetrius Walton managed monthly training events including relationship enhancement single Soldier training, led small group studies, trained young chaplains in counseling skills, shared inspirational messages on Facebook and established a virtual chapel on YouTube for Soldiers dispersed throughout the theatre to maintain their spiritual resiliency. The Command Chaplain, LTC Charlie Yost supervised nine UMTs, sponsored monthly resiliency luncheons and weekly mid-week Bible studies, and initiated the first U.S. Army religious leader liaison with Kuwait National Guard. Both Chaplains led worship services and all four UMT members shared in Red Cross messages and dignified transfers for heroes on their way to their final resting places.



The Surgeon Cell was responsible for the medical readiness and well being of all Soldiers deployed with the 316th ESC. Some of the tasks included ensuring vaccines were current and that Soldiers received the appropriate level of care. We also coordinated medical support for vessel operations, training exercises and routine unit activities by connecting individual Soldiers with medical assets. During the deployment we conducted several engagements with the Kuwait National Guard that included mass casualty exercises and convoy operations. We were always there to ensure Soldiers do not have a VERY BAD DAY!



The primary function of the Engineer section was to construct, renovate, and maintain facilities that were used by the headquarters and subordinate units to complete their work on a daily basis. Our work ranged from the mundane, nearly weekly changing of broken toilet seats to major repairs to fuel berms and vault construction.



G-1

The 316th ESC G-1 provided Personnel Accounting and Strength Reporting (PASR), Personnel Readiness Management (PRM), and Personnel Information Management (PIM) for steady-state operations in Kuwait encompassing more than 30 units across the AOR. The 15-member team was responsible for the overall personnel manning and readiness of the command. By tracking personnel readiness through PASR tools employed as elements of HR systems, the G-1 ensured the operational preparedness of subordinate units during wartime operations. The G-1 coordinated PRM and PIM requirements for the command and ensured that the deployed database (DTAS) was continuously updated to ensure proper accountability of all troops across the battlefield. The G-1 was also the staff proponent responsible for oversight of command interest programs including Sexual Harassment and Response (SHARP), Combined Federal Campaign, Suicide Prevention, Base Area Code Manager, Federal Voting Assistance, Army Substance Abuse (ASAP), and the Master Resilience Training (MRT) Programs.





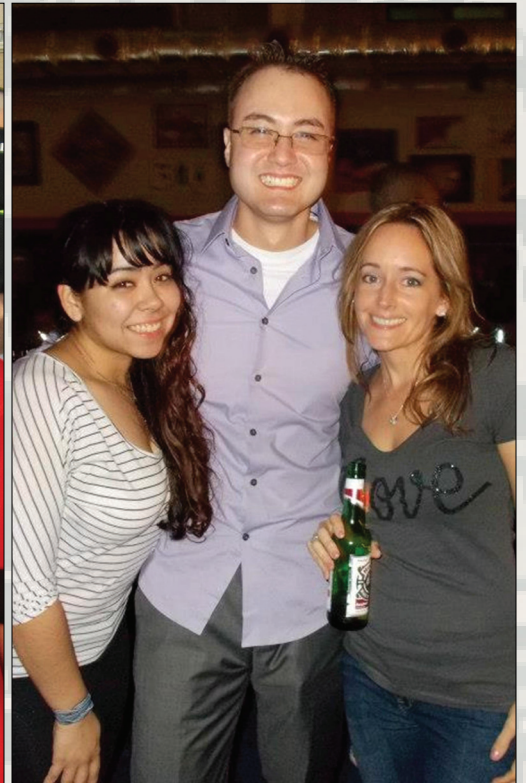


G-2

While deployed in theater, the ESC G-2 section was

responsible for providing timely and accurate intelligence reporting. In our efforts, we provided situational awareness of threats along sustainment routes in support of sustainment operations. We also contributed subject matter expertise toward planning efforts, and oversee the implementation of an intelligence, surveillance, and reconnaissance program. The ESC G-2 also served as the single point of contact for all personnel on the installation in regard to personnel security matters, operations security and movement of classified information.





G-3, G-7, Force Protection

The 24-hour operations center managed official information sharing with other Army units. The sustainment operations center was operated by a small group of specially trained officers and enlisted Soldiers who assessed, processed, and managed critical information reports on a daily basis to understand and maintain situational awareness. G-3 was responsible for training oversight, planning, and developing tactical requirements. Fragmentary orders were produced to mandate tasks and requirements for units that fell under the 316th ESC. Significant activity reports summarized any activities that may have effected logistical operations in the area of responsibility. Travel requests in and/or out of theater (overseas) were tracked to manage accountability of Soldiers in the 316th. Watercraft position reports were tracked to account for Soldiers and the readiness of equipment on Army vessels. The G-7 directorate was responsible for management and oversight of training, exercises and exercise support throughout the command's area of operations. Force protection advised the commanding general on force protection, anti-terrorism, and operational security matters throughout our AOR.





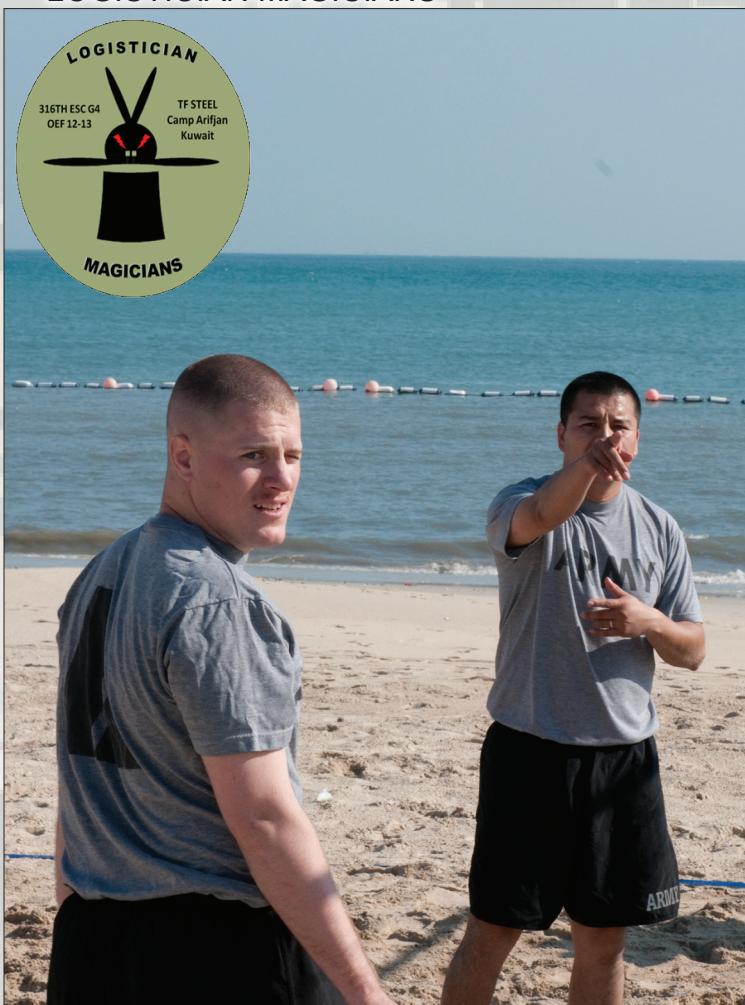
G-4

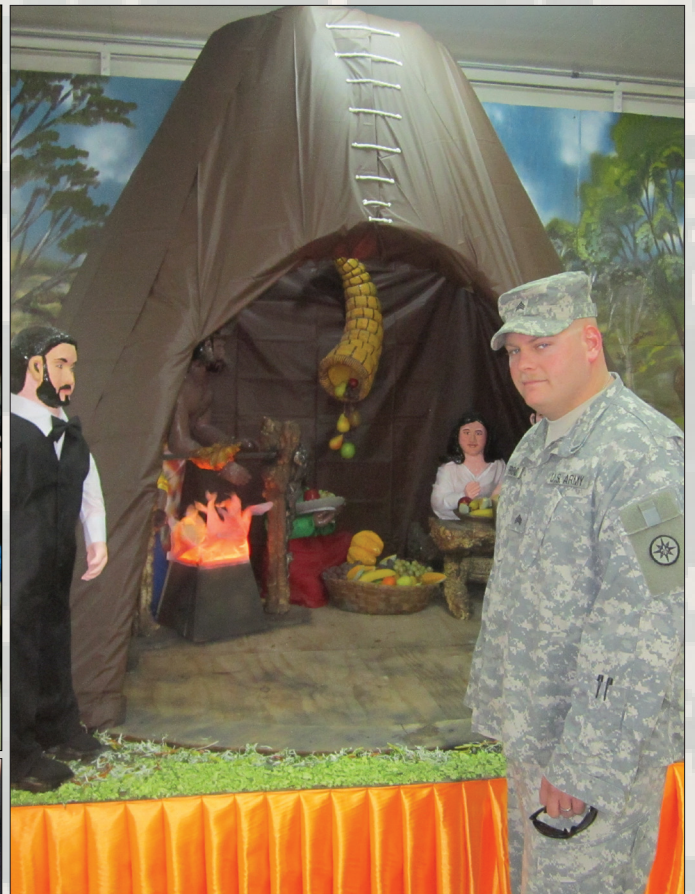
The G-4 provided primary oversight and management for the internal logistical posture of the 316th ESC and 29

subordinate units to improve and sustain internal supply resources and asset visibility.

The 316th G-4 also developed, coordinated and monitored plans, policies, procedures and programs for supply, property accountability, vehicle fleet management, maintenance and food service for all assigned units.

“LOGISTICIAN MAGICIANS”







G-5

The G-5 section consisted of seven members who supported sustainment operations throughout a 10-country Southwest Asia area of responsibility. The G-5 developed and coordinated plans

and orders with subordinate and higher headquarters shaping sustainment operations in Kuwait and the region. We integrated and synchronized future mission requirements within our current sustainment operations resulting in seamless support to the CENTCOM mission. The G-5 formed working groups with the ESC staff and strategic partner agencies in order to provide analysis of higher headquarters' requirements and determine the impacts at the operational and tactical levels. In addition, we planned activities that paved the way for a successful transition with the unit that assumed our mission responsibilities upon redeployment. Members of the G-5 were: COL Andy Keirn, LTC Fred Julch, MAJ Steve Bohman, MAJ Brian White, MAJ Lori Volden, CPT Gene Cornell, and MSG Francis Hernandez Del Toro.





G-6

The day-to-day operations that the 316th ESC Help Desk performed included directory services, user account

administration, telephone local service request, infrastructure services and installations support during the units deployment to Kuwait. The G-6 maintained operations of integrated voice, video and data networks for more than 1,000 users.

The G-6 also collaborated effectively with higher commands and down trace units through a variety of venues to develop and facilitate the implementation of new capabilities.







G-8

The 316th ESC G-8 is responsible for planning, receiving and executing funds in excess of \$380 million for 1st TSC and subordinate

commands within the CENTCOM AOR. The G-8 also advises the 316th staff on financial funding, accounting, cost management and internal controls required to ensure funds are made available and requirements are procured in a timely manner. In validating the requirements, the G-8 administers and facilitates the Acquisitions Review Board (ARB) process. This is a key function in the command's efforts in de-scoping requirements. Supporting the daily operations for our Soldiers, G-8 also managed funding for Defense Travel System and the Government Purchase Card (GPC) programs. The changing G-8 team included LTC Rob Capece, CPT Anh Tran, CPT Jason Hempstead, CPT Yao Pone, LT Anthony Phillips, SGT Michael Spriggs and SPC Amanda Kalkowski.





The G-9 was made up of COL Gary Barwikowski, MAJ Keith McGee, MSG Nicholas Relacion, SPC Bilal Rasul and Nour Muhsen. The G-9 planned and executed relationships and engagements between the 316th ESC and foreign military forces while also serving as the 316th liaison for civil authorities, the local population and non-governmental organizations. In addition to planning engagements throughout many parts of Southwest Asia we facilitated countless engagements between 316th Soldiers and their Kuwait counterparts helping to build understanding and cooperation.

G-9



Support Operations

The Support Operations (SPO) section was made up of eleven branches as well as a command element. Each branch handled a different logistical function in order to provide support to the war fighter. From July 2012 to March 2013, the SPO coordinated the movement of personnel, equipment, and supplies both into and out of the theatre. The equipment and supplies managed included food, water, fuel, ammunition, weapons systems, computer equipment, and vehicles. These products were delivered to the war fighter via land, air, and sea. In addition, the SPO provided finance, human resources, and mortuary affairs service to deployed Soldiers.

The SPO also coordinated the procurement and local storage of equipment and supplies, ensuring they were immediately available as needed and oversaw the contracts necessary to provide these services. Materiel readiness was also tracked; ensuring proper maintenance was performed on vehicles, rotary-wing aircraft, Army watercraft, and weapons equipment.



Command



Financial Management



Automation



Multi-Class



Class III



Section NCOICs



Distribution



Human Resources



Material Readiness



Munitions



Command Group



Mobility

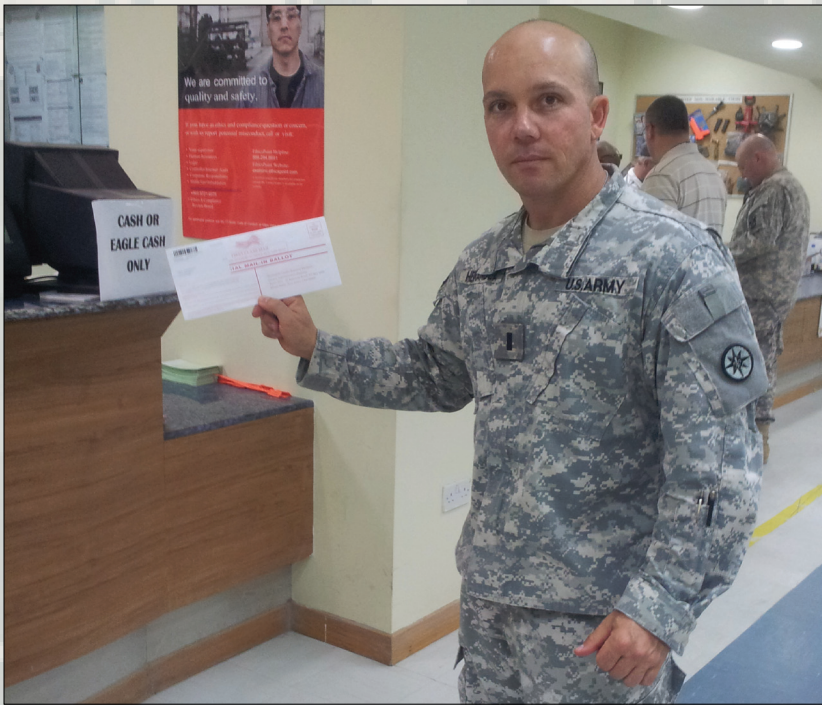


Section OLCs



Contracting





Provisional Boat Company



The provisional company, which was the first of its kind in Kuwait, was formed to help manage the operations and missions of Army watercraft deployed to the region.

In addition to providing command and control functionality, the provisional company provided administrative support for all Army watercraft.

“We did the behind the scenes administrative work that allowed the vessels to focus on operations and maintenance,” said Master Sgt. William Brown. “We worked on everything from supply and administrative tasks to making sure Soldiers got their awards,” Brown added.



Ft. Hunter Liggett, April 2012



Ft. Hood, June 2012



Camp Arifjan, Kuwait, March 2013



Kuwait and Abroad



Steel Sword

The 316th ESC organized a transportation exercise between Soldiers of the Kuwaiti National Guard and the 1462nd Transportation Company, a Michigan Army National Guard unit, at Camp Buehring October, 2012.

Throughout the long-standing relationship between the nations of Kuwait and the United States, never has there been an exercise fostering a partnership that involved transportation companies from each nation.



Steel Sentinel

The 316th and the Kuwait National Guard executed Exercise Steel Sentinel at Camp Buehring and Camp Virginia, Kuwait March 2013. The purpose of the exercise was to test the

interoperability of the KNG and U.S. Forces. During the exercise, U.S. Soldiers and the KNG conducted convoy operations moving supplies in support of a notional humanitarian relief event in Kuwait. With oversight by the KNG Transportation Battalion, the combined units successful moved required supplies from Camp Buehring to Virginia putting the finishing touch on a great partnership forged over the past 9 months.

Lucky Valiant

Cruising through the calm, vibrant blue waters of the Persian Gulf aboard the USAV Five Forks at close to 12 knots, the nearly 140 tons of two M1A2 Abrams tanks did not slow it down at all. The Soldiers aboard the vessel were participating in a communication and logistics exercise coordinated by the 316th ESC.

The exercise, stressing inter-operability, involved Soldiers and equipment from several units, including M1A2 Abrams main battle tanks from the 3rd Armored Brigade Combat Team, 3rd Infantry Division, AH-64D Apache helicopters from the 35th Combat Aviation Brigade, and Army Vessels from the 316th's 420th Movement Control Battalion.



316th Events



Zombie 5K



Christmas Party



Christmas Party



29 September 2012



Wurst Run Ever



316th, KNG Soccer



Great Race Shadow Run



Kuwait Half Marathon



Halloween 5K



Patriots Day 5K



Martin Luther King BDay 5K



Air Force BDay 5K

Afghanistan

Teams of 316th ESC Soldiers worked hard assisting with vehicle and equipment retrograde operations at bases across Afghanistan over the course of several months in 2012.

The 316th Soldiers in Afghanistan worked as part of Redistribution Property Assistance Teams. The teams inspected Mine Resistant Ambush Protected vehicles, containers, other vehicles and non-rolling equipment for ammunition, explosives, brass or anything else that prevented the vehicles or equipment from passing through customs before being shipped back to the United States.





Transit Center at Manas

Over the course of the deployment Teams of Soldiers from the 316th ESC have worked hard at the Transit Center as Manas, Kyrgyzstan assisting with the drawdown of Soldiers in Afghanistan.

This mission entailed a diverse range of duties that the Soldiers of the team successfully accomplished. "We were there to help facilitate the movement of all the Soldiers who came through the Manas Transit Center," said SGT James Washington. "Whether it was briefings, pulling info from different systems or driving a distinguished visitor around to give them a tour, whatever the mission required and whatever we needed to do to accomplish it, we did."

KSA Sustainment Symposium



Soldiers from the 316th traveled to Ta'if Saudi Arabia and spent three weeks participating in a professional symposium with Royal Saudi Land Force logistics officers. The Symposium focused on interoperability between Saudi Arabia and the U.S. While in Ta'if, the 316th team developed lasting, professional relationships with their RSLF counterparts by sharing career experiences and participating in regional cultural events. This event was the first of its kind, and the 316th team successfully began what will become an important part of future relations between the two countries sustainment forces.



Spartan Mariner

The 316th ESC conducted an exercise called Spartan Mariner in coordination with multiple units stationed throughout Kuwait including

Spartan Shield forces and Kuwaiti forces. After several months of planning and preparation the exercise took place from Jan. 6 through Jan. 12, 2013.

This was an exercise with multiple objectives for all of the units that participated. The main objectives were to demonstrate expeditionary capabilities, demonstrate the Army's capabilities to deploy equipment across the area of responsibility and improve U.S. and Kuwait interoperability while helping to develop Kuwait maritime capabilities.



Key Leader Engagements



The Return Home



Special thanks to our Families and loved ones for standing by us.



Soldiers of the 316th ESC 2012-2013

LTC CHRISTINE N. ADAMS
SSG OLABODE T. AKINS
MSG SHAREEF I. ALI
SFC DOMINIQUE ALLBRITTEN
1LT BEN AMATO
SSG RICHARD L. BAILEY
MSG RAUL W. BAIRD
SPC AMANDA M. BAKER
COL GARY BARWIKOWSKI
SSG CHRISTOPHER M. BEAMAN
CW4 BRYAN D. BEARD
CW2 SCOTT BECKER
SGT EDWARD BEIDLEMAN
CPT JUSTIN BELILL
SSG CASEY BENSON
SSG PETER BERARDI
MAJ JACLYN M. BERGER
MAJ INES BERGER
SGM JEFFEREY BISHOP
1LT DENNIE BLACK
SFC DORIAN BLANCO
MAJ STEPHEN J. BOHMAN
MAJ ROBERT BOJARSKI
CSM MICHAEL BOLDUC
SFC ANTONIO L. BONNETTE
SSG ERIC D. BOOTHE
MAJ JOHN T. BOWMAN
SFC RENEE BOWMAN
CW3 KEENAN B. BOYD
MAJ WILLIAM C. BRINE
SFC MATTHEW BROCK
LTC GARY BRONSON
SGT CHADWICK R. BROWN
COL DAVID L. BROWN
MAJ LISA M. BROWN
MSG ROBERT G. BROWN
MSG WILLIAM T. BROWN
SFC JOSE BRUJAN
SGT RICHARD BRYDALSKI
1LT WILLARD R. BUCHNA
SSG GINEL O. CABAN-MUNIZ
LTC WILLIAM A. CACCIOTTI
LTC ROBERT CAPECE
SPC JONATHAN C. CAREY
LTC TRUDENE CAREY
SP1 BRITTANY R. CARROLL
WO1 AYSU CESMEBASI
SSG JAMES A. CHAVIS
LTC KURT W. CHEBATORIS
SPC BENJAMIN S. CHRISTNER
SPC PATRICK V. CLAYBAUGH
LTC CAROL A. COBBLER
LTC TINA M. COLSTON
LTC JON P. COMIS
CPT EUGENE R. CORNELL
MSG DAVID M. COUILLARD
SSG JONATHAN COUPAL
SSG KIMBAL L. COX
SFC JOHN E. CUMBERLEDGE
SGT STEPHEN J. CYGNAROWICZ
SPC REINA C. DANDAR
SPC FAITH B. DARNELL
MSG RAYMOND DARR

CW4 RAYMOND DAVIS
SSG RAMON DELGADO
SFC DANNY W. DESILVA
MAJ MATTHEW J. DIGIACOMO
LTC JOHN DOWLING
SGT JONATHAN R. DOYLE
1LT ALLEN EBERHART
LTC PANAYIOTIS ELLINAS
SGT ANDREW FECHER
SGT MICHAEL FENDER
SSG ANTHONY L. FLETCHER
SSG VAUGHNNY FLORES
1SG ROBERT W. FRANK
MAJ ERIC R. FRIEBIS
SGT JOHN R. FRIEND
SGT LANE FUNAI
SFC MATTHEW N. FURNACE
MSG TROY GEARHART
CW2 MICHAEL S. GODFREY
SSG CHRISTOPHER GOODWIN
SPC DUSTIN D. GRABOWSKI
SPC TYLER J. GRAVES
COL JONATHAN GREIFER
CPT JEFFREY GRUIDL
CPT PHILIP A. GRYSEKOWICZ
CW2 DANIEL G. GUIENT
CW3 JEREMY J. GULA
COL BRUCE E. HACKETT
SFC ADAM HAMILTON
CPT JASON HEMPSTED
SPC MATTHEW W. HENDERSON
MSG FRANCIS A. HERNANDEZ DEL TORO
1LT MIKEL R. HERNANDEZ-TRUJILLO
MSG NEIL T. HERTZLER
SFC GARRY HOLCOMB
SSG EBONY HOLT
SSG FREDERICK D. HOLT JR.
CPT MATTHEW B. HOOVER
CW4 KENNETH P. HOSBY
SGT JOHN A. HOWE
SPC MATTHEW L. HUNSBERGER
CW2 MADISON J. JACKSON
BG BUD R. JAMESON JR.
SGT TIMOTHY A. JAROSZ
COL ARTHUR S. JEPSKY
LTC ERIC T. JOHNSON
CW2 FREDERICK L. JOHNSON
SFC MARK A. JOHNSON
MAJ BRET JONES
LTC FRED F. JULCH
SGT RACHEL JULIEN
SPC AMANDA N. KALKOWSKI
SSG THERESA KAUFFMAN
COL ANDREW KEIRN
LTC TONY KERNES
SPC REGIS F. KESSLER III
SGT DAWN M. KINCER
SGT TAYLOR C. KLINE
LTC SHEILA KOLBE
SGT PHONG N. LE
SGM PAUL A. LECKINGER
SSG KIERAN J. LEEKONG
CW2 ARTHURICK LESLIE

CW2 TRICIA L. LEUPP
CW3 CHARMAINE LEVEL
SGT CHRISTOPHER C. LEWIS
SSG JAMES LIGGON
SSG JOHN LOUGHRAN
CW2 CHRISTINA R. LUNARDINI
SGT JOSEPH MACKEY
MAJ KARL P. MAIER
CPT NATHAN S. MAMMEN
CW2 RICHARD D. MARTIN JR.
CW2 HEATHER MARTINEZ
MSG TROY D. MCCULLOUGH
MSG FAYE L. MCDUGLE
MAJ KEITH MCGEE
SPC ADAM S. MCGINNIS
MSG OLIN MCINTOSH
CW2 SHAWN J. MCKAY
LTC SHAWN P. MCNABB
SGT BEDELLE J. MCQUEEN
MSG JOHN MELADA
MSG KEVIN D. MERRILL
MSG JUAN MEZA
CPT TRAVIS R. MICHAEL
MAJ LARRY Y. MIX
LTC WILLIAM MOLINA
CPT LESLEY MOSE
SGT SIDNEY L. MOZINGO
SPC JACY A. MOZINGO
CPT JOVANY A. MUNOZ
SGM ROBERT MURPHY
SSG MICHAEL NERENBERG
SPC DAVID A. NIEDERGALL
SSG JOHN NOE
CPT BRONWYN B. ODHNER
LTC CHARLES G. ORMAND JR.
SSG SAMUEL G. ORSINI JR.
MR. ALLEN PANCHARI
SGT ANDRE PATTERSON
LTC FRANK PECJAK
SPC JUSTIN PEDERSON
1LT ANTHONY G. PHILLIPS
SFC DUCARMEL M. PIERRE
1LT HEATHER L. PISCIOTTI
CPT YAO T. PONE
SFC WESTLEY POWELL
MSG GIANCARLO PRATERELI
SSG PATRICA PRICE
SGT JAMES C. PRITCHARD
LTC JAY PULLIAM
MAJ CHARLES J. QUERRIERA
MSG JOSE C. RAMIREZ
SGT CLARENCE RANKINS
SPC BILAL RASUL
MAJ SHANE P. REILLY
MSG NICOLAS RELACION
SFC NANCY L. REXACH
SPC ANTAEUS RHODES
1LT BRIAN C. RICCO
CPT CHRISTOPHER ROBERTS
SSG ARNOLD E. ROJAS
SFC DENISE M. RUSNAK
SPC TERESA SAENZ
MAJ MARCUS SALAZAR

LTC CURTIS SAUBERAN
SGM RICARDO M. SAUNDERS
LTC RICHARD SAYRE
PFC JARED O. SCHEIDEMANTLE
SGT DAVID SCHERMERHORN
LTC JOHN C. SCHOENER
SFC DOUGLAS SCHOLZ
SGM THOMAS L. SCHOOLFIELD
MAJ SCOTT SCHWIEGER
SPC IAN M. SHAFFER
SGT CAROLINE C. SHAW
SGT ANDREW B. SHEPARD
SGT SHANNON SHIELDS
MSG MICHELLE SHIMPS
SSG DALE SIBBLE
CW2 RYAN SIMMONS
LTC JASON SKLUTE
SPC CHRISTOPHER J. SMIDL
1LT SYDNEY SMITH
SSG JOSHUA SMITH
SFC KORI A. SMITH
CPT ANTHONY SPEWOCK
SGT MICHAEL SPRIGGS
CPT ANDREW T. STEIMER
LTC ROBIN STEPHENS-TRUBIANO
SFC COREY STEVICK
SFC ADAM STONE
SSG ALEXANDER M. STUCK
CW2 BRENDA R. TAYLOR
SSG KENNETH W. TAYLOR
SFC KIMBERLY A. TAYLOR
SPC MICHAEL M. THOMPSON
CPT ANH TRAN
MSG JAMES TURNER
SPC ANTHONY G. VENNERI IV
SFC GARCIA VERA
MAJ LORI A. VOLDEN
SSG KRISTIN B. WALKER
SSG WILLIAM WALL
CH (CPT) DEMETRIUS E. WALTON
SSG ELATISHA WARREN
SGT VALDA L. WARREN
SGT JAMES WASHINGTON
MSG TYRONE A. WASHINGTON
SSG JONATHAN M. WESTER
SGT NICHELLE L. WESTER
SSG MICHAEL R. WESTON
LTC FRANK WETEGROVE
LTC DAVID B. WHALING
SFC SANDRA WHEATON
MAJ BRIAN T. WHITE
SSG SYLVESTER WHITTINGTON
CW2 ERIC L. WIGHTMAN
SGT CATHERINE F. WILKE
SSG CARRUS R. WILLIAMS
MSG MICHAEL WILLIAMS
CW2 SCOTT D. WILLIAMS
SPC DAVID M. WOLF
CW5 RAYMOND A. WOLF JR.
SFC TRAVIS W. WOLF
1LT SAMANTHA L. YEAGER
CH (LTC) CHARLES YOST

316th ESC Kuwait 2012-2013



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2012-2013

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