TACTICAL ENVIRONMENT

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Division Command Sergeant Major

I would like to take this opportunity to welcome you to Fort Hunter Liggett and the 91st Training Division's WARRIOR 91 13-01. The 91st Training Division (Operations) is tasked by USARC to provide a platform for Train/Ready Year 2 and 3 units in order to enhance capabilities and be a force multiplier in today's total army. Lt. Gen. Jeffrey Talley put out his guidance in Rally Point 32 in June, 2012. As part of his Strategic Guidance one of his priorities is to "Provide trained, equipped, ready and accessible Soldiers, leaders and units to the Total Force in support of the full range of planned and contingency operations." Later in his Operational Priorities he says he will "Emphasize technical skills training in tactical environments; embrace the Army Reserve Training Strategy - Warrior Exercises (WAREX) and Combat Support Training (CSTX); participate in theater exercises when appropriate."

COMMAND SGT. MAJ. **GREGORY S.** CHATMAN

The Soldiers of the 91st Training Division (Operations) will continue to refine our training support requirements in order to provide an environment where leaders can be challenged in their capabilities to execute missions and Mission Essential Task List tasks.

> I also want to emphasize safety. Our most important responsibility is to ensure safety is the number one priority when it comes to training and taking care of our Soldiers.

While here at Fort Hunter Liggett remember that we train to standard and not to time. This is one of the few collective training opportunities Soldiers and leaders may have to get their units proficient and prepared for an environment in the ever changing landscape in which we fight and win.

I hope that you enjoy the challenge and you engage in the training opportunities that the Soldiers of the 91st Training Division (Operations) set before you.

POWDER RIVER, "LET 'ER BUCK"

Command Sgt. Maj. Gregory S. Chatman

BRIG. GEN. JON D. LEE

Division Commander

Welcome to the home of the 91st Training Division (Operations) and Fort Hunter Liggett. We are proud to provide the training venue for Warrior 91 13-01, which is part of the Army Reserve Training Strategy.

experience, develops new leaders and exercise our Army In addition to providing collective task training exercises Doctrine. for Army Reserves Combat Support and Combat Service Support units, the 91st Training Division (Ops) also provides We will remain the best Army in the World because we training to joint, combined, and active component forces. will continue to train better than anyone else. Leaders Training is constantly updated and revamped to provide must take advantage of the resources and environment Soldiers the best preparation for current conflicts to which provided here at Fort Hunter Liggett. Don't settle for any-Soldiers may be called to protect and defend the Constituthing less. tion and preserve our freedoms.

Safety is always a priority. Thank you for the discipline I am a champion for LTG Tally's vision regarding Rally to make safety part of your daily checks and training. We must always remember that safety is a combat multiplier in Point 32. I encourage that every Soldier read the Rally Point 32 brochure. To restate the Chief of Army Reserves intent, it protecting our force and resources. is to sustain a high-quality, all-volunteer, operational Army I would be remiss if I didn't stop to thank our Family Reserve for Army and Joint Force missions at home and members. In the words of Gen. Casey, "Families are serving abroad. Our Soldiers, leaders, and units will couple vital side by side with us, enduring our hardship, providing the military capabilities with civilian-acquired skills to provide unconditional love and support that truly makes our Army strategic depth across the full range of military operations. strong." To the Families, I salute.

We are leaving a decade of deployments to Iraq and Train hard and train safe. Afghanistan and moving into a period of uncertainty and Brig. Gen. Jon D. Lee complexity. Our exercises for training must confront that Commanding General uncertainty in the future operational environment.

91ST TRAINING DIVISION Powder River, Let 'er Buck!



Wild West Division

The 91st Training Division and our stakeholders (1st Army, 75th Division, RTS Med, MRTC, 63 RSC, and Fort Hunter Liggett – IMCOM) are committed in providing the units the ability to train in an environment that builds on combat

Warrior Exercise Underway



Story by Spc. Joseph A. Chapman FORT HUNTER LIGGETT, Calif. – Thousands of U.S. Army Reserve soldiers from across the nation assembled at Fort Hunter Liggett, Calif., to practice their skills in a multiweek exercise this month.

The event, Warrior Exercise 91 13-01, allows soldiers to live in a deployment environment and conduct full-scale training missions – with real-world challenges included.

U.S. Army Col. Cosme C. Torres, commander of the 210th Regional Support Group from Aguadilla, Puerto Rico, who also serves as the base defense commander for the exercise, described it as an important experience for young soldiers.

"I've seen young, professional, well-educated and, of course, disciplined soldiers," said Torres. "What we need them to gain from this training is experience to prepare them for mobilization."

The exercise, which simulates

"Warrior Exercise 91 13-01, allows soldiers to live in a deployment environment and conduct fullscale training missions – with realworld challenges included."



nation-building necessities that can follow large-scale combat operations, runs 24 hours a day in the camps where the soldiers live and run missions from.

The troops handle base defense operations throughout the exercise, running convoys across the post to meet with role-playing nationals and reacting to emergency situations or enemy assaults when

they occur.

the exercise.

U.S. Army Staff Sgt. Derek Q. Adams of Romulus, Mich., a movement control supervisor with the 858th Movement Control Team, previously deployed to Iraq and hopes his personnel will learn from

"I'd like to gain a feel for how my soldiers will react in different scenarios," Adams said. "The similarity in this training gives them a good idea on how things operate." I can ex idea on how things operate." I can ex seeing Units have traveled here from locations ranging from Atlanta to Arizona to take part in this exercise.

Torres described his unit's mission as providing life support to the various camps and thousands of troops expected to live in the field throughout the month.

The exercise also provides practical experience for soldiers who have support jobs in the U.S. Army such as cooks, water services and firefighters.

"We have firefighters training with range control because the area has been known to have wildfires," said Torres.

U.S. Army Capt. Joseph A. Mount of Bay City, Mich., the unit administrator for the 858th Movement Control Team, feels that the exercise will help him improve as a leader.

"I can help young soldiers to understand what is going on because I can explain it after being here and seeing step by step what all goes into building and sustaining this type of environment," said Mount.



A Band Apart



Story by Staff Sqt. Gary A. Witte FORT HUNTER LIGGETT, Calif. - If your job requires the ability to bandage bullet wounds, help secure a military base and master a musical instrument, you're probably in a U.S. Army band.

All of these skills were called into play for members of the 300th Army Band when they took part in a multi-week training operation at Fort Hunter Liggett, Calif., in March. The Warrior Exercise drew more than 3,500 Reserve Soldiers from across America to simulate nation rebuilding operations.

The band's presence could be heard throughout the operation, ranging from the live trumpet call of morning reveille to shouted commands during combat training missions in the afternoon. Dusk often saw lively concerts for Soldiers in the dining facility tent and each evening closed with taps echoing across the camp.

"We remind them they're part

of an organization," U.S. Army Staff Sgt. Chris Galeano of San Diego, a squad leader and clarinet player, said. "We remind them why they joined in the first place. Before people join ... a lot of the time the only contact they have with the military is with a band."

Members of the band said other Soldiers are usually amazed the unit exists.

"It's always a surprise," U.S. Army Spc. John Rathbone of Hespe- lounge around when in the public ria, Calif., said. "Or it's, 'Why do we eye. "We don't want to represent have an Army band?"" Rathbone, a clarinet player who deployed to Iraq with the 1st Armored Division's band in 2010, cited centuries of history linking music with the American military, dating back to the Revolutionary War.

"The military is all about tradition and part of the military's history is music," he said, citing bugle calls as an example. "We've always been around from the very begin-

ning."

Concert halls, parades and military ceremonies are the band's most common venues. Galeano said they present an example of what the military is about to the civilian world and this makes band members conscientious about the image they present.

"We need to make sure we're really squared away," she said, adding they are careful not to joke or poorly...When we hit the ground, we're in the public eye until the very end."

Band members have to meet the same standards as all Soldiers-including basic training, rifle marksmanship and other requirements. "We still have to pass our PT test," U.S. Army Staff Sgt. Grace J. Chin of Torrance, Calif., a percussionist, said. "Everything is the same on the military side."

After basic, would-be band



members must prove their musical skills to the U.S. Army School of Music in Virginia Beach, Va. To gain admission, they must apply for an audition, then pass it and be selected for a vacancy. As the number of army bands have been reduced, gaining entrance has become tougher.

If they can get in, the Soldiers spend about two months learning musical theory and history while practicing and drilling for hours each day.

"They have high expectations," Rathbone said of the school. "Especially now that they don't just expect the classical stuff. They expect you to play everything from salsa to Dixie music to pop."

The 300th AB demonstrated this eclectic mix during its dining facil-

ity concerts. The band's acoustic pop group delivered popular tunes across the spectrum from Adele to Sublime, while on a following night, its Dixieland combo hit standards like "When the Saints go Marching In" and a hopping version of "Battle Hymn of the Republic."

Players truly struck a chord among their audience with a 12-bar blues version of the cadence "Everywhere I go." The song, a plea to drill sergeants everywhere, provoked laughter and smiles of recognition among the Soldiers eating their meals.

U.S. Army Sgt. Joseph D. Lyons of Bluefield, W.V., a human resources NCO for the 336th Military Police Battalion, was in the audience and said the live performance was good for everyone's

300th Army Band

Bell, Calif.

Staff Sqt. Chris Galeano of San Diego, a squad leader and clarinet player for the 300th Army Band, puts up her instrument after practice on March 15 during Warrior Exercise 91 13-01 at Fort Hunter Liggett, Calif. The event drew more than 3,500 Soldiers from across the United States. Soldiers with the 300th Army Band, a Reserve unit based in Bell, Calif., performed concerts for the troops and practiced their combat skills.

morale.

"I think it goes a long way to breaking the monotony of the day," Lyons said. "It makes chow time a lot more enjoyable." The band's work was not limited to entertainment during the March exercise. Members took turn on guard duty for the camp as well as trained on various combat scenarios, including convoy operations, shooting simulations and tactical medical care.

Even before the exercise started, several of the band's members had participated in a 10-day advanced training event, which allowed them to conduct urban combat tactics, night live fire marksmanship and other drills, U.S. Army Staff Sgt. Kirk K. Wang of San Diego, a squad leader and trombone player, said.

"I really like doing the tactical training," Wang said, noting the unit's NCOs even took charge of running the rifle qualification range. "It's a lot of work, but its good training."

Meanwhile, the band's main mission remains the music and the benefits it can bring to their fellow Soldiers.

Rathbone said during one concert at a dining facility at Baghdad International Airport, the audience enjoyed it so much, they started singing along with the band. Troops came up to the players afterwards, shook their hands and told them their performance had made it a better day. "Which is hard to do in Iraq," he said.





965th Dental Company Aerial Support

U.S. Army Spc. Tabatha Phillips from Carrollton, Texas a dental assistant with the 965th Dental Company from Seagoville, Texas performs a teeth cleaning on a fellow Soldier at Fort Hunter Liggett, Calif, March 18 during Warrior Exercise 91 13-01. More than 3500 U.S. Army Soldiers are taking part in the training. (Photo by Spc. Joseph A. Chapman, 300th Mobile Public Affairs Detachment)

336th Military Police Battalion

Spc. Brittni Krill from Pittsburgh, Penn. a fueler with 336th MP Bn. fuels a Humvee in preparation for a mission



Dental Readiness = **Combat Readiness**



Story by Spc. Joseph A. Chapman FORT HUNTER LIGGETT, Calif. -Soldiers could improve their dental readiness even as they improved their combat readiness during Warrior Exercise 91 13-01 at Fort Hunter Liggett, Calif.

U.S. Army Col. Enrique Garcia, commander of the 965th Dental Company Aerial Support out of Seagoville, Texas, said providing dental treatment in the field helps make sure the Soldiers are deployable.

"Dental injuries are one area that actually will get Soldiers out of the fight," said Garcia. "As much as we think about Soldiers getting shot, or falling down and breaking their leg and being taken out of the action, a toothache can also get a Soldier out of the mix."

When Reserve Soldiers are at

home in their civilian lives, they would have to wait for a voucher from the military, as well as set a dental appointment, which could take days or over a month. While here at Fort Hunter Liggett, the more than 3,500 Soldiers were able to bypass the voucher system and their civilian dentist.

Garcia, who is from Redondo Beach, Calif., said it helps put Soldiers in the right medical categories for unit preparedness.

"Commanders have an opportunity to get their troops examined and get them out of class four which means they haven't had an exam in over a year, and get them down to a class 3, 2, or 1," he said. The 965th DC is staffed with dental surgeons, nurses and assistants equipped to perform dental

procedures while in the field.

U.S. Army Maj. Dietrich Whisennand from Dallas, the executive officer with the 965th DC said he wants his troops participating in the Warrior Exercise to learn skills they can use if activated.

"They need to learn to turn the military off and on to some degree," said Whissennad. "It's mission first, people always and the rest will follow."

U.S. Army Cpl. Jimmie O. Mackey from Chicago, a shower, laundry and clothing repair specialist with the 801st Combat Support Hospital, benefited from having the dental treatment available in the field.

"I thought I would have to go off post to get a fill-in, but they did that and a cleaning in thirty minutes," said Mackey. "So that was good because it got me back in the fight."



Community Treats Troops





"Miles away from home and the creature comforts they are accustomed to, fresh baked cookies, courtesy of Paso Robles Albertson's customers, brought smiles to many Soldiers' faces"

Story by Sqt. Lisa Rodriguez-Presley FORT HUNTER LIGGETT, Calif. – For troops in the field it's the little things that can make a big difference. Miles away from home and the creature comforts they are accustomed to, fresh baked cookies, courtesy of Paso Robles Albertson's customers, brought smiles to many Soldiers' faces when Albertson's employees passed them out during Warrior Exercise 91 13-01.

Several Albertson's supermarkets participated in the effort to send cookies to troops and their families at military bases around California, but customers at Paso Robles showed their patriotic spirit by purchasing more than 3,000 bags of fresh-baked cookies for the troops. The response was far greater than anyone had

expected and store managers were Camp Schoonover. overwhelmed by the community's response. "We were blown away by the generosity and concern that our customers displayed for the troops," said Gary Mueller, Paso Robles Albertson's Store Manager.

"People would come in and buy two or three bags at a time and some customers were buying a bag to donate every time they came in. Of all of the stores participating, no one came close to the amount of cookies donated by our Paso Robles customers."

The cookies were delivered to the post and are being distributed by chaplains at the various camps throughout the installation, but the managers at Albertson's took the time to personally deliver several boxes of cookies to Soldiers at

In appreciation for their generosity, managers of the store and their customers were recognized with a certificate by Brig.Gen. Jon D. Lee, Commander of the 91st Training Division (Operations) and Col. Donna Williams, Garrison Commander of Fort Hunter Liggett.

"For Soldiers miles away from home, living out in the dirt and the cold, things like this can really make a difference," said Lee. "This was such a thrill for us, seeing how something so simple brightened their day," said Hawkes.

"Albertson's and our customers appreciate what the military does for us everyday. This is just a small way that we can say thank you for all you do."











Safety is always a priority

Electrical issues are the number one killer of Soldiers in Base Camp living areas. Soldiers continuously disregard basic safety considerations when it comes to powering up their cell phones and other communication devices. The biggest problems the safety office observes every year is the following:

- 1. Daisy chained extension cords from power strips
- 2. Using a 2-prong extension cords instead of a 3 prong extension cords
- 3. Soldiers trying to splice/repair two electrical cords together with duct tape
- 4. Soldiers cutting open a household extension cord and wiring it in to a generator

5. Soldiers using heaters and fans that draw too much power from the generator being used

It is very important that every leader and Soldier is aware of the destructive power of electricity. Each accident or incident we can prevent will save lives and increase our combat power!





Produced by the 91st Training Division, 300th MPAD, and 203rd PAD Maj. Perry Jarmon Sfc. Jason Hudson Staff Sgt. Robert Van Tuinen Sgt. Lisa Rodriguez-Presley Sgt. Daniel Haun



The 91st Training Division (Operations) has a proud history of military service dating back to World War I. It was constituted Aug. 5, 1917, at Camp Lewis, Wash. and since 1959, has focused on training Army Reserve and National Guard units throughout the western United States. The division trains multi-service units with realistic but safe training to satisfy training objectives and meet mission-essential tasks.