

# 2013 15-MONTH PLANNER



**NCO**JOURNAL



# THE NCO CREED

**N**o one is more professional than I. I am a noncommissioned officer, a leader of Soldiers. As a noncommissioned officer, I realize that I am a member of a time honored corps, which is known as "the backbone of the Army." I am proud of the Corps of Noncommissioned Officers and will at all times conduct myself so as to bring credit upon the Corps, the military service and my country, regardless of the situation in which I find myself. I will not use my grade or position to attain pleasure, profit or personal safety.

**C**ompetence is my watchword. My two basic responsibilities will always be uppermost in my mind — accomplishment of my mission and the welfare of my Soldiers. I will strive to remain tactically and technically proficient. I am aware of my role as a noncommissioned officer. I will fulfill my responsibilities inherent in that role. All Soldiers are entitled to outstanding leadership; I will provide that leadership. I know my Soldiers and I will always place their needs above my own. I will communicate consistently with my Soldiers and never leave them uninformed. I will be fair and impartial when recommending both rewards and punishment.

**O**fficers of my unit will have maximum time to accomplish their duties; they will not have to accomplish mine. I will earn their respect and confidence as well as that of my Soldiers. I will be loyal to those with whom I serve; seniors, peers, and subordinates alike. I will exercise initiative by taking appropriate action in the absence of orders. I will not compromise my integrity, nor my moral courage. I will not forget, nor will I allow my comrades to forget that we are professionals, noncommissioned officers, leaders!

**Cover:** Staff Sgt. Mark Lynas (left), squad leader, and Sgt. Mark Record, team leader, both attached to Provincial Reconstruction Team Zabul, secure a school and clear insurgent threats Nov. 22, 2011, in a village in Shah Joy, Afghanistan. Both sergeants are deployed from C Company, 182nd Infantry Regiment, Massachusetts National Guard. PHOTO BY SGT. RUTH PAGAN

**Above:** Soldiers with 2nd Brigade Combat Team, 4th Infantry Division, walk through a cloud of dust after being dropped off by a Chinook helicopter at Forward Operating Base Pacemaker in Afghanistan. PHOTO BY SENIOR AIRMAN GROVERT FUENTES-CONTRERAS



# INTEGRITY

## October 2012

## NCO JOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1	2	3	4	5	6
7 Operation Enduring Freedom begins (2001)	8 Columbus Day	9	10	11	12	13 Navy Birthday
14	15	16 National Boss Day	17	18	19	20
21	22	23	24 United Nations Day	25	26 Eid al-Adha	27
28	29	30	31 Halloween			

Soldiers from U.S. Army Reserve Command's headquarters climb an obstacle during a noncommissioned officer professional development event March 16, 2012, at Fort Bragg, N.C. The Soldiers negotiated the obstacles and used teamwork when necessary to complete each station.

PHOTO BY TIMOTHY L. HALE

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# COMMITMENT



## November 2012

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1 Vietnam War begins (1955)	2	3
4 Daylight Saving Time ends	5	6 Election Day	7	8	9	10 Marine Corps Birthday
11 Veterans Day	12	13	14	15 Islamic New Year	16	17
18	19	20	21	22 Thanksgiving	23	24
25	26	27	28	29	30	

Staff Sgt. Victor Marquez-Rodriguez Sr., a Fort Sill, Okla., drill sergeant, climbs across a log to get to a waiting rope on the confidence course at Fort Eustis, Va., June 27, 2012, as part of the Drill Sergeant of the Year competition. The yearly competition is designed by the previous year's winners and is meant to challenge each drill sergeant, both physically and mentally.

PHOTO BY SENIOR AIRMAN WESLEY FARNSWORTH

OCTOBER 2012

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DECEMBER 2012

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# TRUSTWORTHY

## December 2012

## NCO JOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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2	3	4	5	6	7 National Pearl Harbor Remembrance Day	8 Hanukkah begins United States enters World War II (1941)
9	10	11	12	13 Army National Guard Birthday	14	15
16	17	18	19	20 Operation Just Cause begins (1989)	21 Winter begins	22
23	24	25 Christmas	26 Kwanzaa begins	27	28	29
30	31 New Year's Eve					

Sgt. Nick Lightwine and Sgt. Rob Logue of 5th Battalion, 20th Infantry Regiment, 2nd Brigade Combat Team, 2nd Infantry Division, make their way to their mine-resistant ambush-protected vehicle Feb. 19, 2012, following a successful snow clearance patrol through the village of Menden Kheyl in Helmand province, Afghanistan.

PHOTO BY SGT. CHRISTOPHER McCULLOUGH

**NOVEMBER 2012**  
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**JANUARY 2013**  
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# PERSONAL COURAGE

## January 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1 New Year's Day	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16 Operation Desert Storm begins (1991)	17	18	19
20 Inauguration Day	21 Martin Luther King Jr. Birthday (observed)	22	23	24	25	26
27	28	29	30	31		

Cpl. William Hopkins, a spotter with F Company, 2nd Aviation Assault Battalion, 82nd Combat Aviation Brigade, 82nd Airborne Division, looks through the scope of a .50-caliber rifle while Sgt. Lucas Cordes, a sniper team leader, waits for the UH-60 Black Hawk to turn around so they can commence an aerial firing platform exercise Jan. 26, 2012, in Logar province, Afghanistan.

PHOTO BY SPC. CODY BARBER

DECEMBER 2012						
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# NCO JOURNAL

Staff Sgt. Tom Maahs of the Task Force Paladin explosive ordnance disposal unit inspects the site of an improvised explosive device through his rifle scope Feb. 18, 2012, on a street in Gardez, the capital of Pakтия province, Afghanistan. The IED was discovered by local Afghan Uniformed Police and was later destroyed by an Afghan National Army EOD unit.

PHOTO BY SPC. KEN SCAR

**JANUARY 2013**

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# EXPERTISE

## March 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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3	4	5	6	7	8	9
10 Daylight Saving Time begins	11	12	13	14	15	16
17 St. Patrick's Day	18	19	20 Spring begins Operation Iraqi Freedom begins (2003)	21	22	23
24 Palm Sunday	25 Passover begins	26	27	28	29 Good Friday	30
31 Easter Sunday						

Sgt. Lewis Howard, a CH-47 Chinook crew chief assigned to B Company, 1st Battalion, 111th Aviation Regiment, Florida National Guard, looks over cargo paperwork for the load up of supplies at a forward operating base in Afghanistan.

PHOTO BY STAFF SGT. ANDY M. KIN

FEBRUARY 2013						
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# RESILIENCE



## April 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1 April Fool's Day	2	3	4	5	6 United States enters World War I (1917)
7	8 Holocaust Remembrance Day	9	10	11	12 American Civil War begins (1861)	13
14	15 Tax Day	16	17	18	19 Revolutionary War begins (1775)	20
21	22 Earth Day	23 Army Reserve Birthday	24 Administrative Professionals Day	25 Spanish-American War begins (1898)	26 Arbor Day	27
28	29	30				

Staff Sgt. Matthew Alarcon, a jumpmaster with 1st Battalion, 504th Parachute Infantry Regiment, 1st Brigade Combat Team, 82nd Airborne Division, gives jump instructions during a joint access exercise Feb. 10, 2012, at Pope Army Airfield, N.C.

PHOTO BY STAFF SGT. TONY R. RITTER

MARCH 2013

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MAY 2013

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# COMMUNICATION

# May 2013

# NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
			1	2 National Day of Prayer	3	4
5 Cinco de Mayo	6	7	8 V-E Day (1945)	9	10	11 Military Spouses Day
12 Mother's Day	13 Mexican-American War begins (1846)	14	15	16	17	18 Armed Forces Day
19	20	21	22	23	24	25
26	27 Memorial Day	28	29	30	31	

Soldiers in A Company, 2nd Battalion, 69th Armor Regiment, 3rd Heavy Brigade Combat Team, 3rd Infantry Division, receive a safety brief Jan. 26, 2012, before firing at Galloway Range at Fort Benning, Ga. The training was part of brigadewide training to prepare for the brigade's rotation at the National Training Center at Fort Irwin, Calif.

PHOTO BY SPC. ERIK ANDERSON

APRIL 2013						
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# HONOR

## June 2013

## NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
						1
2	3	4	5	6 D-Day (1944)	7	8
9	10	11	12	13	14 Army Birthday Flag Day	15
16 Father's Day	17	18 War of 1812 begins	19	20	21 Summer begins	22
23	24	25 Korean War begins (1950)	26	27	28	29
30						

Cpl. Brian Lewis, a team leader assigned to 4th Brigade Combat Team, 25th Infantry Division, greets Afghan children while conducting a security patrol June 2, 2012, in the Shaway Valley of Khowst province, Afghanistan.

PHOTO BY  
STAFF SGT. JASON EPPERSON

### MAY 2013

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### JULY 2013

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# RESPONSIBILITY

## July 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
	1 Canada Day	2	3	4 Independence Day	5	6
7	8	9 Ramadan begins	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27 Korean War Armistice (1953)
28	29	30	31			

Sgt. Paul Jordan, a medic assigned to the 25th Combat Aviation Brigade, 25th Infantry Division, provides security as a UH-60 Black Hawk helicopter arrives to extract his team and members of the 2nd Afghan National Civil Order Patrol Special Weapons and Tactics Team on March 16, 2012, in Kandahar province, Afghanistan.

PHOTO BY SGT. DANIEL SCHROEDER

JUNE 2013						
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AUGUST 2013						
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# TEAMWORK



## August 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
				1	2	3
4 Coast Guard Birthday	5	6	7 Operation Desert Shield begins (1990)	8 Eid Al-Fitr	9	10
11	12	13	14	15 V-J Day (1945)	16	17
18	19	20	21	22	23	24
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Soldiers from B Battery, Fires Squadron, 2nd Stryker Cavalry Regiment, launch a round Nov. 30, 2011, during a live-fire exercise at the Grafenwöhr Training Area, Germany.

PHOTO COURTESY OF THE U.S. ARMY

**JULY 2013**  
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**SEPTEMBER 2013**  
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# LOYALTY



## September 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
1	2 Labor Day	3	4	5 Rosh Hashana	6	7
8 National Grandparents Day	9	10	11 Patriot Day	12	13	14 Yom Kippur
15	16 Mexican Independence Day	17 Constitution Day	18 Air Force Birthday	19	20	21 National POW/MIA Recognition Day
22 Fall begins	23	24	25	26	27	28
29 Gold Star Mothers Day	30					

Staff Sgt. Aaron Kaehn of the 176th Engineer Company, Washington Army National Guard, does masonry work with his Thai counterpart at the Ban Wang Nam Khiao elementary school in Thailand. Multinational forces worked together to improve interoperability at six humanitarian civic action sites throughout Thailand as part of Exercise Cobra Gold.

PHOTO BY STAFF SGT. KAREN PERSON

AUGUST 2013

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OCTOBER 2013

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# DUTY

## October 2013

NCOJOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
		1	2	3	4	5
6	7 Columbus Day Operation Enduring Freedom begins (2001)	8	9	10	11	12
13 Navy Birthday	14	15 Eid Al-Adha	16 National Boss Day	17	18	19
20	21	22	23	24 United Nations Day	25	26
27	28	29	30	31 Halloween		

Staff Sgt. Charles Stokes patrols near a local village near Combat Outpost Terezyai in Afghanistan's Khowst province. Stokes is a member of the 4th Brigade Combat Team, 25th Infantry Division.

PHOTO BY SPC. ERIC-JAMES ESTRADA

SEPTEMBER 2013

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NOVEMBER 2013

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# RESPECT

## November 2013

**NCO**JOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
					1 Vietnam War begins (1955)	2
3 Daylight Saving Time ends	4 Islamic New Year	5	6	7	8	9
10 Marine Corps Birthday	11 Veterans Day	12	13	14	15	16
17	18	19	20	21 Thanksgiving	22	23
24	25	26	27 Hanukkah begins	28	29	30

Army Reserve Soldiers render final honors at a Fallen Warrior ceremony Jan. 10, 2012, at Fort Bragg, N.C. The command honored seven Army Reserve Soldiers who made the ultimate sacrifice in Iraq and Afghanistan.

PHOTO BY TIMOTHY L. HALE

**OCTOBER 2013**  
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**DECEMBER 2013**  
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# COMPETENCE

## December 2013

**NCO**JOURNAL

SUNDAY	MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY
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Sgt. 1st Class Michael Nelson (right) of the Alaska National Guard, a security force member of Provincial Reconstruction Team Farah, inspects a member of his team May 26, 2012, while providing security during a mission in Farah City, Farah province, Afghanistan.

PHOTO BY LT. BENJAMIN ADDISON

NOVEMBER 2013						
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JANUARY 2014						
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# 2013

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## FEBRUARY

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## MARCH

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## APRIL

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## MAY

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## JULY

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## AUGUST

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## SEPTEMBER

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## OCTOBER

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# 2014

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## APRIL

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## MAY

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## OCTOBER

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## NOVEMBER

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## DECEMBER

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**Above:** Sgt. Aaron Sweeny and Staff Sgt. Robert Novak, both of A Battery, 2nd Battalion, 377th Parachute Field Artillery Regiment, Task Force Spartan, 10th Mountain Division, watch artillery impacts from a mountaintop near Forward Operating Base Salerno in Khowst province, Afghanistan, during a call for fire exercise. PHOTO BY SPC. KEN SCAR

**DESIGN:** Spc. Ashley Arnett & Spc. Shane Bridger; **PUBLISHED BY THE NCO JOURNAL** at the U.S. Army Sergeants Major Academy, Fort Bliss, Texas

# TRAITS OF THE NCO



**INTEGRITY** OCTOBER 2012



**COMMITMENT** NOVEMBER 2012



**TRUSTWORTHY** DECEMBER 2012



**PERSONAL COURAGE** JANUARY 2013



**SELFLESS SERVICE** FEBRUARY 2013



**EXPERTISE** MARCH 2013



**RESILIENCE** APRIL 2013



**COMMUNICATION** MAY 2013



**HONOR** JUNE 2013



**RESPONSIBILITY** JULY 2013



**TEAMWORK** AUGUST 2013



**LOYALTY** SEPTEMBER 2013



**DUTY** OCTOBER 2013



**RESPECT** NOVEMBER 2013



**COMPETENCE** DECEMBER 2013