



# Triad

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## Dummy; and 'proud of it'

by Raymond L. Smith

You would be insulted if someone were to call you a "dummy". For four members of the 12th Special Forces, being a "dummy" is the smartest thing to be.

Pvt. 2 Peter G. Henschel, from the Signal Company; PFC Linda Moncur, Headquarters Company; Pvt. Jerry Ellison and Sgt. Charles S. Pilger, Service Company, all volunteered to be "dummies" for the Jump Master refresher training course held at the post airfield on April 1.

"Dummies" in this Special Forces Jump Master training are individuals who squeeze into nearly 50 pounds of paratrooper gear to be used as "training aids".

"We are here for our Skill Qualification Tests, but we felt it might be fun helping out with the refresher course," commented Pilger.

"Let me get this straight," said Henschel with a smile. "I was volunteered for this."

The dummies are used in a small, but important portion of the Jump Master training. The Jump Master must walk up to the line of two dummies and pick out mistakes purposefully set in their gear. This is a two-and-a-half minute timed test.

### Nine years in the planning

## Hdqts. Co. gets a new look

by Robert Schurr

A dedication ceremony took place at the new Headquarters Co. building Thursday.

After being planned for the past nine years, completion for the building was a great welcome for the permanent party here.

All under one roof, the building contains not only the sleeping quarters for the permanent party but, it also contains a mess hall, an orderly room, a day room and a supply room.

Guest speakers at the dedication were Chaplain Joseph Marzhoff; Harold Needham, the acting director of Facilities Engineering; and some of the permanent party's family members along with several civilian workers from post.

After the ceremony and dedication, all guests were invited to tour the building and to enjoy the refreshments offered.

Part of the Jump Master's job is to check his troops parachute gear before he exits the plane. If he misses an error on how the chute should be on the soldier, the soldier could fall to his death.

"Out of the two dummies, they are allowed to miss two minor errors," mentioned Henschel.

"Any more than that they could cost a man his life," quickly added Moncur.

Some of the mistakes that are rigged in the dummies gear are; twisted straps, upside down reserve parachutes, poorly packed main chutes, rank insignia still fastened to a soldier's collar and improperly strapped equipment.

Henschel had been used once before as a "dummy".

"That time I was in the gear for six hours. About sixty men came by and checked me out, and I had to stand before a class while the instructor demonstrated different parts of the parachute to the class," he recalled.

"By the end of the day both legs were shaking," added Henschel. "I was glad to get out of that gear."

The fourth "dummy", Ellison, not only volunteered but had to jump that same morning.

"I'm scheduled to be the

first man out of the plane," Ellison commented enthusiastically.

Ellison made sure all of "mistakes" were taken out of his parachute before he jumped. He was no dummy.



### Hook up!

SSgt. Ted Learned (L) gets well-timed hook up assist from Sgt. Charles S. Pilger moments before loading plane for jump. (Photo by Smith)



One soldier discovers that "all is well" in the dayroom

of the new Hdqts. Co. building. (Photo by Schurr)

# on the line

by Dave Caryl

Sitting in a chair---outdoors, alone---watching unknown people watch you. Counting cars. Broiling under a hot, demanding sun as the dull heat waves pound against your helmet. Doesn't sound like much fun, does it?

Yet each day many military policemen here can be seen surrounding the refugee compound area---sitting in a chair in seemingly statuesque boredom.

PFC Terry Healan, from the 511th Military Police Company, Fort Dix, N.J., said of the guard duty, "it gets pretty boring after 12 hours, you just keep an eye on what's going on." Pvt. 1 Joe Skiffington, of the same unit, echoes much

the same sentiments, but added, "it's especially boring if you are working between the gates."

What you see while driving along the fenceline may raise some questions in your mind. MP's are "kicked back" on chairs, squeezing every sliver of shade as possible from their gate guard shacks. For those men and women guarding the areas between the gates, there is no shade---but that sun bears down with malicious vigor anyway.

Security is everyone's business these days but so is morale.

Maybe it is a totally unreasonable thought, nah, you probably wouldn't be interested. But what if you were to wave to one of these guys as

you passed them in a car or truck. And what if, just suppose he waved back?

We could really start something new here. Corvette owners usually wave to one another on the road, and motorcyclists sometimes do the same. Something as simple as a wave would ease some of their boredom. It would show that you can appreciate why they are stationed where they are.

Who knows, when the wave is returned, it may even boost your morale! Nah, it couldn't possibly work, but then what if?

The next time you see an MP sitting alone in a chair, guarding our new miles of fenceline, wave and see what happens.

## What is your opinion of military registration?

# Speak out:



Sp5 James Craig, 13th COSCOM, Fort Hood, Tx.

"I think it's great. I think they should go one step further and start the draft---get more troops."

Sgt. Tracy Camfield, C Troop, 1/3 ACR, Fort Bliss, Tx.

"I think we'll get better quality troops. I think they should give them six months of training and let them choose between active or reserve duty."

Sgt. Dennis Bard, C Troop, 1/3 ACR, Fort Bliss, Tx.

"Registration is alright, but I think they should start the draft and get more troops. Registration is only the first step."

Sgt. Mike Ringland, 7th Special Forces Group, Fort Bragg N.C.: "Heck, I'm in the Army. I'm for it, I don't see why they shouldn't serve."

Sgt. Roger Rainer, 62nd Eng. Fort Hood, Tx.:

"It's good, it should have been done a long time ago. I don't think they should have stopped it."

Sgt. Charles Martin, C Troop, 1/3 ACR, Fort Bliss, Tx.

"I think it's good. I was drafted. It gives the Army good caliber people. The people coming in today are not of a very high caliber from what I've seen."



Pvt. 2 Roxanne Rule, 978th MP Co., Fort Bliss, Tx.:

"I think the draft registration should cover young people, regardless of sex."

"Young people today are getting things easy. I think they should face the responsibility of serving their country. If anything, it will instill a sense of responsibility."

Sp5 Phil Olt IV, 5035 USAR School, Peoria, Ill.

"Took a whole lot of smart people to wise-up."

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# Riot control

## Cool heads are definitely required

by Dave Caryl

Bottles and rocks flew through the air, most of them missed, but several made contact with their targets. A fury of profanity showered down on the soldiers who stood shoulder to shoulder across the road.

The tension was growing and it showed in the restless action of the crowd. The soldiers could feel it too and it was time to act. They drew into a wedge formation and advanced towards the crowd, thrusting their riot batons. A few minor skirmishes occurred but it was only a matter of minutes before the unruly crowd was dispersed.

The situation presented above could have occurred here in Milwaukee, Chicago, or anywhere in the country. It takes well trained men and women with cool heads on their shoulders to handle a riot.

Units from the active Army and Army Reserve were trained in the tactics of riot control during a joint exercise held here recently.

Instructors from the 5042nd U.S. Army Reserve School, Fort Snelling, Minn., assisted in the training of the units which included; the 720th Military Police Battalion, Fort Hood, Texas; 303rd Military Police Company, Jackson, Mich.; 822nd Military Police Company, Chicago, and members of the 759th Military Police Battalion from Fort Dix. The 720th and 759th are both active Army units.

The training consisted of riot control formations and advancing toward a hostile crowd. SFC Edward Zentziz, coordinator of the training, from Minneapolis, explained how active Army components got involved with the training.

"It's a one Army concept," he said, "because of the expertise of our instructors, we were asked to help out."

"Most of our instructors have taught riot control for at least two years," he continued. "Some of our men have also instructed in civilian jobs."

SSgt. Duane Fredrickson, an instructor and Minneapolis police officer, was drilling his squad under exhausting heat. During a short break Fredrickson discussed the course of the riot control training.

### What they're learning

"We're teaching the men teamwork and basics," he explained, "because it's usually the small things that get a man hurt."

Fredrickson explained one of the basic theories of riot control.

"If one guy makes a mistake, it could get the whole group in serious trouble. It is like a chain; if one link breaks, the whole chain can fall."

The instructor looked at his squad of soldiers and said in retrospect, "the things that are being taught here will prevent an injury or even save a life during a riot."

PFC Ronald E. Coleman, a member of the 300th Military Battalion, stood in the middle of the road barking orders at his 20-man squad. Sweat poured profusely from his brow as his muscles tensed with each command.

When asked if he and his squad had the necessary training and confidence to handle a tense situation like a riot, he answered without hesitation, "we would all be prepared for it."

When asked what made him so confident he replied, "because my military training, my background, and my experience says I'm ready."

Coleman paused, then emphasized, "In my mind I know I'm ready."



### Facing off

Members of the 720th MP Bat., Fort Hood, Texas and the 303rd MP Co., of Jackson, Michigan march in a wedge formation. (Photo by Caryl)



## Road safety is vital

PFC Johnny Rebel was "really hauling" down a range road one day not too long ago.

He had been advised by everyone that the speed limit was 25 mph and he had the speedometer "pegged" at 25. He was also totally unaware of the waiting danger.

The constant travel of vehicles on the range road hills had formed what is known as "stutter bumps". These are caused by the frequent braking and gear shifting of other vehicles. The little waves of bumps can quickly cause a jeep or truck to lurch out of con-

trol.

Rebel happened along a stretch of these hazardous bumps and was soon a driver turned occupant in an uncontrollable machine.

The last visions of earth Rebel probably remembers is that of a ditch and the whirring sight as the jeep overturned.

PFC Johnny Rebel still has the biggest smile in town---- but it's now painted on his cast.

You could end up as this fictional character did, but "driving for conditions" will get you home safe.

# Sole parents

## Are there opposite sides of a 'human coin'?

by Raymond L. Smith



**A single parent soldier is not uncommon. He or she may be a National Guardsman, in the Army Reserve or in the active Army.**

**B**eing a single parent and leading a military life is a combination that will just not work," claims a sergeant waiting for a taxi near the post exchange.

"I beg your pardon," replies a surprised young corporal standing nearby. "I'm a single father of a beautiful six-year old girl, and it seems to work for me."

Opposite sides of the same coin.

The sergeant evidently feels that a single parent in the military is a problem. He may feel that he could not depend on a soldier who is a sole parent, because that parent could not care for the dependent and perform his military duties at the same time.

Thus, he concludes that a serviceman cannot be a good soldier and a single parent at the same time.

Is he correct?

The answer lies in a gray area somewhere on the edge of that coin. In fact, some single parents soldiers may feel they are living on the edge; a razor

sharp edge.

A single parent soldier is not uncommon. He or she may be a National Guardsman, in the Army Reserve or in the active Army; they are found wherever you find people, love, disinterest and ultimately separation, divorce or death.

The single parent soldier carries a tremendous burden.

He or she may be torn between their responsibility to the military, and the natural desire to oversee the care and attention their child desperately needs.

A single parent soldier did not enlist, nor were they commissioned into the service, as a single parent. They became sole parents in the service through divorce, separation, or when they became the guardian for an adult who was no longer able to care for themselves.

The term "sole parent" also applies to a husband and wife who are in the service, and who have a child. If they are called away on duty at the same time, who takes care of the infant?

According to Capt. Bernard Ingold, the post deputy Staff Judge Advocate, "it is the res-

ponsibility of a soldier to inform his commander when he or she becomes a sole parent."

"The commander must then hold a counseling session with the soldier," Ingold continued, "to be certain there is a clear understanding of duties and help available."

The commander should explain that;

1. No soldier will be relieved or be exempt from a military duty because they are a sole parent. Everyone must pull their share of the work.

2. A Dependent Care Plan (DCP) is required which describes how the soldier expects to care for the dependent during normal duty hours and in an emergency.

3. The commander has the right to initiate involuntary separation from the service or a bar to reenlistment if the care of the dependent greatly interferes with a soldier's duty.

The DCP must be written and accepted usually within six months of the first counseling session. It must also be updated each year on the dependent's birthdate for the first three years after it is drawn

up and upon each reenlistment afterwards.

The DCP contains two or more written agreements from other families or adults who are willing to care for the child when needed. That "care" will include physical and financial support.

"The biggest problem with the DCP," explained SFC Thomas Quirk, supervisor of the Military Personnel Office (MILPO), "is finding someone to care for the dependent in an emergency."

The parent has the option of going to the post chaplain, the community Red Cross or one of the other community help services for counseling or aid.

Since the parent is in the military, the child is eligible for limited psychiatric services and general medical care with CHAMPUS.

"Our 'people orientated' MILPO will not only find the DCP format," Quirk added, "but we'll even write the plan if a soldier supplies the information."

Being a single parent is a struggle, but there is help available if you find yourself, "on the wrong side of a coin."

by Pamela Berger

**I**magine you have been divorced a year or two. You have got two little kids--- you are in the Army trying to make it as a single parent.

One day you come in to work and discover that your unit is being deployed on short notice for nobody knows how long.

What do you do?

That was exactly the problem faced by Sgt. James Massengale, the single father of two, who came here from Fort Dix with the 511th MP Company to support the Cuban operation.

Left behind were James, age 9, and Melissa, age 8, whom he took custody of after his divorce almost two years ago. He does not expect to be able to go home until the unit departs at some unspecified future date, perhaps as long as six months.

Asked how he felt about leaving them, Massengale replied, "It's hard. There was some sadness and a little bit of depression. I'll be missing a lot of important events in their lives."

He paused thoughtfully a moment. "To be truthful, it hurts like hell," he said.

The children are being cared for in their own home by a friend they know and trust and to whom Massengale feels comfortable delegating such a huge responsibility.

The friend has power of attorney over Massengale's affairs and can authorize medical treatment for the children if necessary. He had these arrangements set up and ready to go, as required by regulations, long before there was any hint that he might be leaving.

"I write and call them," he said. "I'm too busy to be lonesome. The key is being active--they're active, I'm active--it helps. I try to keep them prepared for my leaving at all times."

"It's something we discussed," he added. "I also have to have a good liaison with my ex-wife and my parents. In case a real emergency comes up they can fill in the gaps."

Massengale is a training NCO and an assistant operation sergeant at Fort Dix. He has taken on additional duties here as the morale and recreation NCO, the unit softball manager, and has been an escort team leader.

"As a single male parent, you're automatically thought

of as a good guy," he said amusingly. But his friendly smile and thoughtful manner makes one doubt that it's much of an exaggeration.

Single fathers are still fairly unusual in the Army or civilian life, but they are becoming more common as courts no longer automatically grant custody to mothers in divorce actions.

"My ex-wife was not an incompetent mother," said Massengale. "She was looking for a lifestyle of her own and didn't have much security financially. My job in the Army did. I think the big thing is that I was always so active in school plays, teacher conferences; it was always me who got involved."

At Fort Dix he is active in Girl Scout Brownies and the New Jersey Children's Choir. He also coaches the Fort Dix Phillies Little League team, a task which had to be left to others when the entire coaching staff was sent here.

"Too many parents are content to watch TV or sit in the bars. There isn't much chaperoning," he said.

When asked if he felt that being a single parent makes his job harder, he replied, "Not really. If anything it

forces kids to grow up faster, to become more independent and mature. It doesn't make your job any harder--it makes your whole life a little harder."

"Unless I specifically tell somebody, I don't think they know I'm a single parent. The whole thing is so smooth. I've never asked for any exceptions to policy because of it. I made a contract with the Army to do certain things. If I couldn't do them, I'd get out."

There are worries, however, particularly about finances. His friend works, so Massengale must pay a babysitter.

He does not anticipate any emotional problems for the children due to the separation or having them raised in a single parent home.

"At one time I did have some problems with the boy, but we dealt with them at the time. Quite frankly I think we parents worry more than we should. A lot of things we think are going to be so devastating just do not mean a thing to the kids."

"More people should be aware of the services available through CHAMPUS as far as child psychology counseling.

He has this advice for other single parents;

"Prepare yourself and your children for what may come," he said. "Explain what your job is---why you've chosen to be a soldier and what that in-



*Sgt. James Massengale feels confident in his ability to support his children. (Photo by Berger)*

**'It doesn't make your job harder — it makes your whole life a little harder,' he said.**

*(1st Lt. Pamela Berger, is a personnel administrative officer from St. Louis and temporarily assigned to the Fort McCoy Public Affairs Office.)*



# magazine

## How cheap is — cheap?

by Raymond L. Smith

"Psssst!"  
"Hey, bud. Come 'ere. Ya want to buy something cheap. Real cheap! Whatever you want, I got."

"Military uniforms, steel pots, field equipment, bathtubs, sinks, ovens, cars--anything."

If a shadowy figure standing in a dark alley offered such a deal a person might be safe to assume that the items purchase were obtained illegally.

What if the deal was offered to you by an officer of the U. S. Government? To take it even further, what if such a deal was offered by an agency of the U.S. Army? Impossible! Nope!

Have I got a deal for you! To find some real deals on some usable--some not so usable--items, all you have to do is make tracks over to the Defense Logistic Agency Property Disposal Surplus Retail Sales Store (Bldg. 3711) at 11:45 a.m. every Tuesday morning and browse through the aisles of items for sale.

Wisconsin's only DPD Surplus store not only sells everything that is sold in Army/Navy stores scattered around the country, but at bargain basement prices. For example:

Field Jackets sell at \$12.50 apiece, fatigue pants and shirts goes for \$2. Typewriters are \$20, and for those who are more medically inclined there are a couple of metal operating



Capt. Ray W. Beemer, 73rd Combat Support Hospital says "it's a toss up" in the choice between two obviously used

pair of combat boots that were among many found in the rental shop. (Photo by Smith)

tables to be found for \$10 apiece.

"We'll liable to get anything in here," said Mr. Roger Heineck, of the surplus store. "If a person comes in here once a week, every week for a year they are likely to find something new every time they come."

How can the surplus store sell their items so cheap? Well, just looking at the merchandise for sale a person will tell that they have been used, reused... and sometimes abused, but that is not the whole story

### It's less than \$250

The merchandise sold is usually property that is no longer needed at a military installation either because of the quantity on hand, age, it is obsolete for mission requirements, or it is an item that the government bought when it settled a claims dispute with a soldier. As long as the property has a current retail price less than \$250, it can be sold at the surplus store.

If the item retail price is more than \$250 it must be sold by bid. Items are bid on in two ways; (1) an open bid, where the item is openly bidden off to the public in an auction held in a military installation or in a community nearby, or (2) by a sealed bid sent directly to the Sales Contracting Office, Defense Property Disposal Region---Columbus, Ohio.

Items available by open or

sealed bids range from motor vehicles such, as sedans, trucks, graders, 41 passenger busses, ambulances, and tractors to aircraft and stripped down battleships.

"Selling an item is the last of a long list of things that are done with it," explained Earl D. McDowell, who heads the DPD operations. "First it is seen if someone in the system can use the item."

"If an item cannot be used at one post, we try to find it a home at another. Then it is offered to the other services for use. If no one within the

Dept. of Defense wants the item, it is offered to the civilian federal agencies," he continued. "It is then offered for sale to state and city agencies. They may use it to supply schools, churches or programs like the boy or girl scouts," he said.

### Offshoot benefits

Though the selling of the items is a small part of the DPD total picture, McDowell is proud of his selling record that his office has established. In Fiscal Year 1979 the DPD sold "over \$338,000 worth of items and scrap."

The Fort McCoy DPDO was honored during the first quarter of fiscal year 1980 by being selected out of a 25 state region as the finest DPDO operating. "We expect to be high in the ratings for the selection of DPDO of the year," boasted McDowell.



Marlyn James of Tomah looks for old fatigues that he can use in his work at the Troop Issue Storage Facility here. (Photo by Smith)

# Trees grow on you

by Robert Schurr

You may have noticed the nice, neat rows of pine trees located in various areas on post. These areas are known as stands or plantations.

When the trees are received from the nursery they are about two years old and six to eight inches tall. They will grow nearly 80 feet according to Jim Houser, the post forester, before they are harvested for lumber after 40 years.

Lumber is not the only thing that the trees are used for. The younger pines, after thinning in approximately 20 years, yield excellent pulp.

Aside from the industrial aspect of the red pine plantations (also known as Norway pines), they offer refuge for many animals here, especially in winter months.

From the time that the young trees are received from the nursery, and the time that they have matured and are thinned out, the trees offer shelter as well as a source of food for some wildlife species. Deer have little desire for red pine sprouts due to inadequate nutrition levels. However, other pine species scattered about the area are frequently sought by the deer. Also, many ground dwelling or grass feeding animals use the plantation areas for shelter and food stuffs during the

early growth of the red pines (approximately four to six feet tall).

The pine plantations cover about 2300 acres with approximately 101 total plantations since 1962. In fact, the two-millionth tree was planted here in May during a special ceremony at the main parade field on Arbor Day.

The signs posted on the plantations stress the prohibition of tracked and training vehicles to encourage growth of the plant and animal populations.

The next time you see a pine plantation, remember; from the paper on the wall to the 2x4 frames that built your house or barracks; red pine plantations provide nearly 5000 different products to benefit a wide variety of demands all over the country. Red pine plantations benefit "all" forms of life.



Rows of young trees mark a new plantation.



## Standing alone

As the trees mature, they provide cover for the larger

animals and winter forage. (Photo by Schurr)

## Planning a pat, perfect, 'er' personable post picnic?

by Robert Schurr

There have been some changes in the planned picnic behind the post recreation center this weekend.

Because of the July 4 holiday, the activity could not be held during that weekend.

The festivities will be held Saturday the 12th beginning at 3 p.m. and last until the people do.

The activities will be open to all military personnel and their dependents at Fort McCoy.

Along with various sports and outdoor games, there will be some hotdogs on the grill, and beverages for people with the munchies.

When the food runs out or darkness falls, the indoor recreational facilities will be available until 10 p.m.

So, due to the popularity of activities during the warm weather season, this weekend will be the time to bring everybody together and have some fun in the sun.



Movies are shown at Theater #5 (bldg. 2017) at 7:30 p.m. Adult admission is \$1.50 and children are 75¢ unless otherwise noted.

Tues. July 8

"Jaws 2", PG, Roy Schneider, Lorraine Gary, Murray Hamilton. Adults -- \$1 and children--50¢.

Weds. July 9

"Let's Make A Dirty Movie", R, Claude Brasseur, Sonia Varney. Adults--\$1 and children--50¢.

Thurs. July 10

"Golden Girl", PG, Susan Anton, James Coburn, Leslie Caron. Adults--\$1 and children--50¢.

Fri & Sat. July 11 & 12

"American Gigolo", R, Richard Gere, Lauren Hutton.

Sun. & Mon. July 13 & 14

"Apocalypse Now", R, Marlon Brando, Martin Sheen. Adults--\$2 and children--50¢.

# Uncorking another loss

by Robert Schurr



## A slammer!

Harold "Red" Reed, drives a grounder to Sparta's Kentucky Fried Chicken third

baseman to receive an out in Tuesdays five inning game. (Photo by Schurr)

Tuesday night the Fort McCoy softball team lost its ninth game of the season, 18-8 playing Kentucky Fried Chicken in the Sparta slow-pitch league.

In the top of the fourth inning, Ken "Cheeks" Steffek, from the post team, scored a run to start a comeback drive to erase a 15-5 deficit. Another run was scored before the Kentucky Fried Chicken team beat back the attempted recovery with three consecutive outs. Mark Tripp, McCoy's left-fielder, flied out to short centerfield. Harold "Red" Reed and Melvin Bradford placed fly balls to the left field with the same frustrating results.

Three runs were accomplished in the fifth inning with two fly balls and one tag out only to be stopped by the clock finalizing the game to total 8 runs against Sparta's 18.

## Have you 'wogged' today?

by Richard Gibson

It's crazy, it's wild, but the best new form of entertainment on post recently is the little known art of "wogging".

If you look close, you will see people "wogging", but you have got to be quick!

Sometimes you see them on the road, on an abandoned tank trail, or puffing down a sun-burnt sidewalk. The sport is very popular and almost anyone can join the excitement and fun.

What is "wogging"?

It's simple; you combine walking and jogging, mix with

vigor, and voila---Wogging!

The Rumpel Fieldhouse has the gym shorts, tee shirts, sneakers, towels and even soap to attack this new sport. Present your military identification card, grab the equipment and "hoof it". You feel better, look better and may see things as never before.

So there is really no excuse for not enjoying the trails and various running areas on post.

There is one problem, however. How do you politely tell your girlfriend tonight that you, "wogged five miles today?" You may get slapped!



## Bikes can be fun

Government statistics point out that there are about a half million bicycle accidents a year. Following these simple guidelines may save you, as a bicyclist, from becoming another statistic.

1. Make sure your equipment is in good shape.

2. Ride with the traffic, not against it.

3. Keep to the right side of the road.

4. Wear clothing that is highly visible.

5. When riding in groups, stay in single file and keep

reasonable distance between you and your partners.

6. Watch out for pedestrians and animals, especially at intersections and crosswalks.

7. Do not carry passengers on a bike, whether it is on the handlebars, the basket or anywhere else.

8. Use hand signals to alert motorists to turns and changes of lanes.

9. Do not weave in and out of traffic.

10. Drive defensively.

Have a safe and healthful summer.