

U.S. ARMY MEDL G MONTHLY

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U.S. ARMY MEDICAL LOGISTICS COMMAND

Army eyes expansion for medical maintenance program

FORT DETRICK, Md. – U.S. Army Medical Logistics Command is continuing to boost medical equipment readiness, reduce downtime and increase overall enterprise visibility through its Forward Repair Activity-Medical, or FRA-M, program.

Over the first 12 months of operation, technicians at the first FRA-M site at Fort Bragg completed over 1,600 maintenance service requirements for units on or near the North Carolina installation.

In total, the program has bridged a gap for more than 1,200 units without organic biomedical equipment specialists and ensured over 17,000 medical devices received required sustainment-level maintenance.

The FRA-M name is a rebrand from the program initially launched in October 2024 – known as Home-Station Medical Maintenance Support, or HMMS. The change better aligns medical with naming conventions used by other Army sustainment commodities, such as communications and weapons systems, which utilize Forward Repair Activities for maintenance needs.

“The first year has gone very well,”

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A biomedical equipment technician repairs a piece of medical equipment. (U.S. Army photo by Katie Ellis-Warfield)

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said Alfred Zamora, deputy director of the FRA-M program under AMLC's Medical Maintenance Management Division, or M3D. "One of the things we quickly learned during setup was the importance of coordinating with the organizations on the installation, simply so they'd know that we're there and what capabilities we can provide."

The Fort Bragg FRA-M site is staffed with four technicians ready to provide regular maintenance and repair services for medical devices to units without organic 68A biomedical equipment specialists. Similar setups are planned for additional sites set to come online over the next few years.

Zamora said the next site is planned for Fort Campbell, Kentucky, expected to open in a temporary space this March before moving into its renovated, permanent location by early summer.

Additional FRA-M sites are planned at Fort Benning in Georgia, Fort Hood in Texas, Fort Carson in Colorado and Joint Base Lewis-McChord in Washington, along with AMLC's Medical Maintenance Operations

Divisions, or MMODs, in Pennsylvania, Utah and California.

AMLC, a major subordinate command to U.S. Army Communications-Electronics Command, delivers integrated medical logistics that enables Army and Joint Force readiness from the strategic support area to the tactical edge.

The FRA-M program is one of the first major improvements put in place under an AMLC-led effort called Medical Logistics in Campaigning, or MiC, which aims to integrate medical logistics and equipment services into the wider Army sustainment enterprise, ensuring medical capabilities remain aligned with warfighter requirements.

The establishment of FRA-M at home stations, specifically, will have a significant impact on operational readiness and support capacity, Zamora said.

"FRA M closes a longstanding gap in Class VIII medical maintenance by delivering targeted, on site support where it was previously unavailable," he said.

Before the FRA-M sites, units without maintainers in their ranks had to coordinate with their local medical treatment facilities, or MTFs, for support or ship equipment back to one of the MMODs, taking equipment out of service for extended periods of time.

Additionally, the MTFs, now a function under the Defense Health Agency, used different information systems that "didn't talk" to the Global Combat Support System-Army, the Army's sustainment system of record.

"When work was processed, the hospital techs weren't in the Army system, so the information about the equipment was never put into G-Army," Zamora said, "so some historical records about our equipment weren't accurate."

"Having a fixed-base operation through our FRA-M sites simplifies the process for the units, saving time and money, all while improving visibility for commanders and total readiness of the force."

By C.J. Lovelace 

USAMMC-E leader tapped for prestigious Iron Majors course

KAISERSLAUTERN, Germany — Jamen Woodstock, an Army Civilian assigned to the U.S. Army Medical Materiel Center-Europe, has been selected to attend the annual Iron Majors Week in March.

Hosted by the U.S. Army Medical Department, or AMEDD, Iron Majors Week is a selective leadership development course for high-potential majors and civilian equivalents.

The prestigious event — set for March 16-20 at Joint Base San Antonio-Fort Sam Houston, Texas — focuses on strategic vision, leadership, networking and future initiatives in Army Medicine through briefings, panel discussions with senior leaders, collaborative projects and site visits,

such as to the Pentagon or the National Museum of the U.S. Army.

Woodstock, USAMMC-E's accountable officer and supervisor of its Quality Assurance Division, was one of four civilians selected to attend. He joins 36 majors from different AMEDD disciplines, including the dental, medical, medical specialist, nurse and veterinary corps.

"It truly is an honor," said Woodstock, a retired Army captain. "It always feels good when leadership recognizes your hard work, and this is no exception. This is a great opportunity to learn from and gain exposure to strategic-level viewpoints from other leaders across the different sectors of AMEDD."



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After retiring from active duty in 2020, Woodstock returned to USAMMC-E as a civilian about a year later, resuming the accountable officer role he previously held in uniform. He said the transition allowed him to dedicate his full attention to the position.

"As an Army officer, you wear so many hats that it's hard to become a true expert in any single one," he explained. "I never really had enough bandwidth in my schedule to give 100% of my efforts to being an exceptional accountable officer."

Since returning, Woodstock has been a go-to trainer for incoming accountable officers at other medical materiel centers around the globe, a responsibility in which he takes great pride.

"A lot of what I do is training new military leaders at USAMMC-E and other organizations so we can all be good stewards of government funds and resources," he said.

USAMMC-E is a direct reporting unit to U.S. Army Medical Logistics Command. It serves as the theater lead agent for medical materiel, or

TLAMM, providing medical logistics support to the warfighter and families throughout U.S. European and African commands, as well as Department of State and U.S. Central Command activities.

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Woodstock's appointment as the accountable officer is undersigned by both USAMMC-E and Defense Logistics Agency-Troop Support. He has been entrusted with oversight of an account valued at nearly \$200 million in annual obligation authority. Woodstock essentially serves as an auditor, overseeing and managing usage of the Defense Working Capital Fund, or DWCF.

The DWCF is a Department of War revolving fund that operates like a self-sustaining business to finance internal commercial activities, such as supplying parts, maintaining equipment and providing services. It generates

revenue through fees charged to customers or other DoW entities to cover costs and remain financially stable. The program offers flexibility, allowing inventory management and ensuring the continuous delivery of essential support services for the warfighter.

"When mistakes happen, I audit our processes and identify system failures that can be addressed to prevent future errors," he said. "Using Power BI, I create dashboards to help leadership visualize the underlying issues and track year over year statistics and performance indicators."

Woodstock added that process changes, fully embraced by the workforce, have "had a huge impact on the financial health of our account, and directly improved the customer experience" through reduced order errors.

"I look forward to attending Iron Majors Week to not only learn from others across the medical enterprise but also bring a little of my perspective and expertise to share as well," he said.

By C.J. Lovelace



CECOM enhances Integrated Logistics Support Center with new Medical Systems Directorate

ABERDEEN PROVING GROUND, Md. – Embracing its role as the life-cycle management command for medical materiel, the U.S. Army Communications-Electronics Command's Integrated Logistics Support Center added the new Medical Systems Directorate to its portfolio on October 1, 2025.

As part of the Secretary of War's initiative to enhance organizational design, increase capability and improve efficiency, the Army Medical Logistics Command ILSC was realigned to the CECOM ILSC as the Medical Systems Directorate.

CECOM ILSC Executive Director Nicole D. Osaghae said, "This strategic alignment will forge a more efficient, resilient and capable enterprise,

closing critical gaps and ensuring our continued transformation in a rapidly evolving landscape."

MSD personnel will continue to execute life cycle management of medical systems by overseeing centralized supply chain management, maintenance and technical support to guarantee operational availability and readiness. The team remains responsible to drive operational readiness through global logistics subject matter expertise and support.

Both C5ISR and medical systems heavily rely on commercial industry partners, with short modernization



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windows and rapidly innovative technologies. The combination of expertise benefits both commodities to achieve acquisition reform that accelerates modernization and capability delivery.

“By integrating into CECOM’s ILSC, we are leveraging immense resources and expertise of the Army Sustainment Enterprise to drive innovation and increase medical materiel readiness,” ILSC Medical Directorate Associate Director Leigh Anne Alexander said. “We have an opportunity to truly optimize the

medical supply chain capable of adapting to global challenges and contested environments.”

Our collaboration will focus on identifying and leveraging synergies across the full spectrum of logistics and lifecycle management. By seeking out efficiencies in our combined processes, from supply chain integration to analytics tools, we will strengthen our end-to-end medical logistics support for the joint force. This unified effort is essential to increasing overall medical readiness and ensuring our service members

are equipped for any operational environment.

CECOM ILSC enables the warfighter by delivering premier logistics expertise and innovative solutions, ensuring mission readiness by integrating C5ISR capabilities across all domains.

CECOM AMLC delivers integrated medical logistics that enables Army and Joint Forces readiness from strategic support to the tactical edge.

By Ellen Crown and Kevin Lagowski



AMLC continues to earn high marks for safety

FORT DETRICK, Md. – An affirmation of the organization’s commitment to safety, U.S. Army Medical Logistics Command and its subordinate units continue to earn high marks for safety and occupational health programs.

The workforce at AMLC headquarters were the latest to earn recognition, with the award of the Army’s Safety Excellence Streamer for the brigade level.

“Safety is very important across the board – at our direct reporting units, the MMODs and here at headquarters,” AMLC Commander Col. Deon Maxwell said. “We’re all safety officers. If anyone sees something that’s out of compliance, it’s important that we address that on the spot.”

AMLC, a major subordinate command to U.S. Army Communications-Electronics Command, delivers integrated medical logistics that enables Army and Joint Forces readiness from the strategic support to the tactical edge.

A green ribbon with two white stripes and white embroidery reading “SAFETY EXCELLENCE,” the safety streamer recognizes 12 consecutive months without an Army Class A or B mishap, which are generally severe incidents involving fatalities, multiple



A local national employee at the U.S. Army Medical Materiel Center-Korea safely operates a forklift while preparing a shipment of medical supplies. (U.S. Army photo by Ellen Crown)

significant injuries or hefty financial losses.

Throughout the AMLC enterprise, team members continue to embody the proactive culture and personal responsibility that is the backbone of its Safety and Occupational Health, or SOH, program.

AMLC’s direct reporting units – the U.S. Army Medical Materiel Center-

Korea and U.S. Army Medical Materiel Center-Europe – have both been recognized in recent years with safety awards, including USAMMC-K earning its safety streamer at the battalion level in April 2025.

Also a past streamer recipient, USAMMC-E earned recognition in July 2024 as an “Army SOH Star” site, an achievement marked by

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Wally Edwards, center, safety manager for U.S. Army Medical Logistics Command, presents the Army's Safety Excellence Streamer award for the brigade level to team members at AMLC headquarters Jan. 7, 2026. (U.S. Army photo C.J. Lovelace)

fully implementing programs and safeguards in accordance with the Army Safety and Occupational Health Management System, or ASOHMS.

"Safety is not about managing programs, it is about people," USAMMC-E Commander Col. Chad Vermillion said at the time. "When we take care of our people, it enables them to take care of our mission."

USAMMC-E and USAMMC-K both serve as theater lead agents for medical materiel, or TLAMMs, for their

respective regions, acting as a central hub to support joint forces with medical logistics and supply integration.

AMLC SOH Manager Wally Edwards said safety remains a core tenant for all AMLC-managed facilities around the globe, including its three Medical Maintenance Operations Divisions, or MMODs, located in Pennsylvania, Utah and California, and strategically placed medical assets at Army Prepositioned Stocks sites.

"AMLC continues to implement safety and occupational health management systems across the command and across the globe," Edwards said. "In support of Col. Maxwell and his safety objectives, our team continues to proactively promote the safety awards program and directs supervisors to seek out personnel who make a positive impact on the SOH programs."

By C.J. Lovelace



Army leaders discuss MEDLOG transformation

FORT DETRICK, Md. – Leadership through change was a key theme during Army Medical Logistics Command's operational update to senior leaders at the U.S. Army Communications-Electronics Command on Jan. 29.

AMLC Commander Col. Deon Maxwell and Command Sgt. Major Gabriel Wright hosted Maj. Gen. James D. Turinetti IV, commanding general of CECOM, and Command Sgt. Major Jay High at Fort Detrick, where the teams discussed AMLC's workforce optimization efforts and key transformation initiatives, including Medical Logistics in Campaigning,

or MiC, and Medical Maintenance Optimization, or MMO.

"Leaders lead through change and I appreciate everybody's attitude as we work through this," Turinetti said. "As you look where we're going ... if you approach it from the mindset of doing what's best for the Army, you're in the right place."

"The Army is changing and we have to support that effort."

AMLC, a major subordinate command to CECOM, serves as the Army's Class VIII medical materiel command, delivering integrated medical logistics that enables Army

and Joint Force readiness from the strategic support area to the tactical edge.

Undergoing its most significant transformation in decades, the Army is modernizing and preparing for future large-scale combat operations, or LSCO, a shift that involves a comprehensive overhaul of the force to be more agile and lethal.

This transformation includes the MiC initiative, which aims to integrate medical logistics into the larger Army sustainment enterprise, capable of supporting the force at the speed of war in a multi-domain operational

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environment.

Through its initial “waves,” or phases, MiC has successfully integrated medical materiel into the Army’s system of record, Global Combat Support System-Army, and launched a new Forward Repair Activity-Medical, or FRA-M, program at strategic locations to provide medical maintenance support to units at their home stations, improving overall medical readiness and reducing costs.

Future waves will see additional FRA-M sites come online, continue streamlining unit-level medical materiel ordering processes, incorporate supply chain improvements that anticipate needs and mitigate risks in real time.

“Our success is all about the people we have in this organization,” Maxwell said. “The drivers of the MEDLOG in Campaigning effort truly are subject-matter experts in the field, tuned into the challenges we face as an enterprise and working to affect positive change in support of the warfighter.”

The MMO initiative aims to optimize AMLC’s global medical maintenance footprint. Currently, this operation includes regional medical maintenance divisions stateside, a growing number of FRA-M sites, medical materiel centers in Germany and Korea, and specialized teams supporting Army Prepositioned Stocks, or APS, sites worldwide.

Under this new concept, AMLC’s Medical Maintenance Management Directorate, or M3D, will coordinate all maintenance capabilities across the enterprise, ensuring that support, such as that provided by expert “fly-away teams,” can be sent wherever it is needed most to meet readiness objectives.

“Our priority is realigning and optimizing our medical maintenance workforce and our capabilities throughout the AMLC enterprise,” M3D Director Jorge Magana said.

Putting these strategic plans into action requires dedicated leaders, and Turinetti and High also took the



Col. Deon Maxwell, left, commander of U.S. Army Medical Logistics Command, briefs leadership from U.S. Army Communications-Electronics Command at Fort Detrick, Md. During the Jan. 29 workforce optimization brief, AMLC leaders provided Maj. Gen. James Turinetti IV, center, commanding general of CECOM, and CECOM Command Sgt. Maj. Jay High with a deep dive into key transformation initiatives. (U.S. Army photos by Ellen Crown)



Jorge Magana, right, director of U.S. Army Medical Logistics Command’s Medical Maintenance Management Directorate, speaks during a workforce optimization brief to U.S. Army Communications-Electronics Command leadership Jan. 29 at Fort Detrick, Md. Also pictured alongside Magana are Lt. Col. T. Ray Harris, left, and Lt. Col. Travis Helm.

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opportunity to recognize several individuals for their outstanding performance in support of the mission in recent months.

CECOM command coins were presented to three AMLC Soldiers, including Lt. Col. Raquel Giunta, Master Sgt. Kary LeBlanc and Staff Sgt. Tereso Hernandez.

Giunta received her coin in recognition of her role as acting chief of staff at the U.S. Army Medical Materiel Agency, where she also serves as the command's pharmacy consultant and director of its Distribution Operations Center.

Giunta led a comprehensive overhaul of USAMMA's controlled medications accountability and compliance program, as well as developed and implemented robust new reporting mechanisms, produced a high-impact instructional training video, and provided direct, hands-on oversight to the management of all controlled items.

LeBlanc, who was unable to attend the event, was honored for his role as AMLC's operations noncommissioned officer in charge, synchronizing staff across three subordinate commands and 900 personnel in 20 locations while driving major elements of the AMLC transformation.

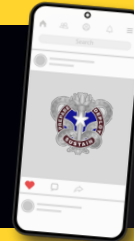
Hernandez was recognized for his service as detachment sergeant and acting APS-5 medical forward site manager in Kuwait. During a critical 30-day rotation, Hernandez volunteered to assume operational control of the U.S. Central Command APS-5 medical mission, seamlessly integrating into a complex joint and combined sustainment enterprise. He expertly managed more than \$50 million in Class VIII medical materiel with zero losses.

By C.J. Lovelace



U.S. Army Communications-Electronics Command leadership presented command coins to three AMLC Soldiers during a Jan. 29 visit to AMLC headquarters at Fort Detrick, Md. They included Lt. Col. Raquel Giunta and Staff Sgt. Tereso Hernandez. Not pictured but also recognized with a coin was Master Sgt. Kary LeBlanc.

SOCIAL MEDIA HIGHLIGHTS



Strategic offsite at AMLC

The Army Medical Logistics Command team held a successful strategic offsite Jan. 8-9, diving deep into planning for the future.

Participants spent two days focused on sharpening their mission, strengthening partnerships and ensuring the organization is ready for the challenges and opportunities ahead.



HAZARD — VERSUS — NEAR MISS



(CONDITION)

HAZARD

A condition or activity with the potential to cause injury, illness, or death of personnel; damage to or loss of equipment or property; or mission degradation.



NEAR MISS

An unplanned event that has the potential to cause harm but did not result in a mishap.



MISHAP

An unplanned event that results in death, injury, or illness of personnel; or property damage.

WHAT'S THE DIFFERENCE?

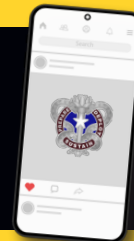
A hazard could lead to a mishap but hasn't resulted in a near-miss. A near-miss is something that did occur but no harm was caused.



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SOCIAL MEDIA HIGHLIGHTS

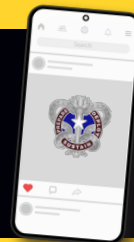


Commander's visit to USAMMC-E and USAMMC-K

The AMLC command team, Col. Deon Maxwell and Command Sgt. Maj. Gabriel Wright, recently visited our teams at U.S. Army Medical Materiel Center-Europe and U.S. Army Medical Materiel Center-Korea for a battlefield circulation in January 2026.

Throughout the visits, Maxwell and Wright shared the new AMLC campaign plan and toured the facilities to assess operations, validate mission support, and highlight the critical roles USAMMC-E and USAMMC-K play in sustaining medical logistics in theater.

SOCIAL MEDIA HIGHLIGHTS



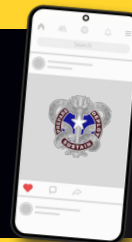
CECOM command team visits MMOD-CA

It was an honor to host Maj. Gen. James Turinetti and Command Sgt. Maj. Jay High from U.S. Army Communications-Electronics Command at Medical Maintenance Operations Division-CA in Tracy, California.

The leadership team toured the facility to see firsthand how experts provide specialized depot-level maintenance for the Army's most complex medical devices. This work is vital to ensuring the reliability of medical equipment, directly supporting patient safety and preserving a decisive battlefield advantage for the warfighter.



SOCIAL MEDIA HIGHLIGHTS



AMLC showcases medical devices at maintenance exhibition

Events like the 2025 Department of War Maintenance & Logistics Exhibition are critical for showcasing the innovations that keep our military ready. For AMLC, it was a key opportunity to demonstrate how our behind-the-scenes work directly impacts the health of the warfighter.

A major highlight was a visit from U.S. Army Communications-Electronics Command Commanding General, Maj. Gen. James Turinetti, and Command Sgt. Maj. Jay High. They saw firsthand how the seamless partnership between CECOM and AMLC ensures medical readiness, from the "maintenance powerhouse" MMODs and FRA-M locations to the forward-deployed fly-away teams.



What do you do?

I manage AMLC's Program Objective Memorandum (POM) planning and programming processes by ensuring resource requirements are identified, defined and defensible. I support the Army Risk Management Internal Control (RMIC) program by evaluating operational risks, financial risk reporting and strategic compliance. I also assist the command's Support Agreements Manager (SAM) in the management and oversight of the support agreement portfolio.

What do you enjoy most about your job?

I am very grateful for the collaboration and engagement with our dedicated internal and external stakeholders as we develop solutions and contribute to strategic recommendations that enable global medical logistics readiness. I am firmly grounded in the idea that health care starts and ends with medical logistics.

How long have you worked here?

I have been a member of AMLC for five years.



VANESSA KENNEDY

Supervisory program analyst, AMLC HQ



What's your favorite quote?

"Growth is the great separator between those who succeed and those who do not. When I see a person beginning to separate themselves from the pack, it's almost always due to personal growth." – John C. Maxwell

"And once you realize that you can do something, it would be difficult to live with yourself if you didn't do it." – James Baldwin

What do you do outside of work?

I enjoy spending time with family and friends, traveling, volunteering/assisting people, refining my culinary skills and being outdoors, whether it is for a walk or a farmer's market. I strive to be a life-long learner, nurturing my curiosity and keeping an open mind about the world.

If you have an All-Star in YOUR organization, please email us at usarmy.detrick.amlc.mbx.pca@army.mil!

What do you do?

I am currently the forward site manager for the Medical Materiel Readiness Program (MMRP) within the Force Protection Directorate (FPD). I manage and am accountable for four hospital centers for Army Reserve deployment. I manage Class VIII materiel and the maintenance of all medical devices within the hospital centers to ensure 100% readiness for deployment.

What do you do outside of work?

Supporting the warfighter to make sure they have everything they need to be successful and save lives.

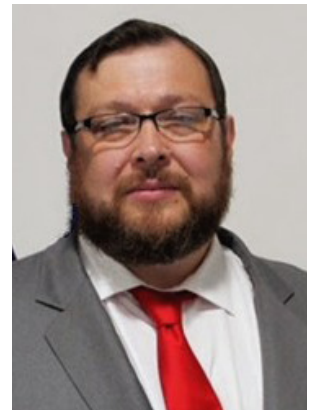
How long have you worked here?

I have been with FPD for about seven months. The rest of my 22-year career with USAMMA was with the Medical Maintenance Management Directorate (M3D); two of those as a contractor.



RICHARD C. BURLISON JR.

MMRP forward site manager, Force Projection Directorate, USAMMA



What's your favorite quote?

"Energy and persistence conquer all things." – Benjamin Franklin

If you put enough time and effort, you can do anything!

What do you enjoy most about your job?

I enjoy spending time with family, playing games and building things that challenge my mind and design. I like to learn how things work.

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What do you do?

I started with USAMMC-E as an HR assistant for military. I researched, prepared and processed human resource functions for military members assigned to USAMMC-E. I also served as USAMMC-E's representative for BEM, short for Back-to-Work Employee Management program. In this role, I coordinate and execute the BEM program, assisting our employees through the rehabilitation process as they get back to work. Since November 2025, I've worked as a financial management analyst for the resource management division. My responsibilities include controlling Army accounts, managing purchase requisitions and controlling transactions.

What do you enjoy most about your job?

My role as a BEM representative was one I cherished deeply. Every day, I assisted employees in their journey back to the workplace. I helped them navigate their challenges and reintegrated employees into their professional lives. This responsibility not only allowed me to support individuals directly but also contributed significantly to the overall success of our organization. But now, I really enjoy my work as a financial management analyst at Resources Management. I appreciate the shared responsibility for managing our financial resources – whose importance for the success of USAMMC-E.

What's your favorite quote?

"If you can dream it, you can do it."

The quote is a powerful reminder of boundless human potential and the power of imagination, emphasizing that dreams are the first step toward achieving goals by unleashing mental energy, activating the performance necessary to achieve goals and providing a clear vision for success.



NINA KUHN (RUDAT)

Financial management analyst,
USAMMC-E



What do you do outside of work?

My hobbies include caring for my pets, specifically my dog and cat. They bring me joy and companionship, and spending time with them is an essential part of my life. I also enjoy engaging in sports, which helps me stay active and find balance in my daily routine.

How long have you worked here?

I've been with USAMMC-E since October 2021.

If you have an All-Star in YOUR organization, please email us at usarmy.detrick.amlc.mbx.pca@army.mil!

What do you do?

I am the principal adviser to the commander for all things related to medical maintenance. I provide detailed reports and analysis on the sustainment and repair of our critical medical devices in support of the Army Health System, while connecting capabilities to requirements to achieve a high state of theater readiness medical equipment readiness.

What do you enjoy most about your job?

The thing I enjoy most about my job is that clinicians depend on our ability to maintain their equipment to treat patients and regenerate or maintain combat power.

How long have you worked here?

I've been the chief for the Medical Maintenance Management Division here at USAMMC-K for about five months.



**CHIEF WARRANT OFFICER 2
DANIEL L. MEADE**

Chief, Medical Maintenance
Management Division, USAMMC-K



What's your favorite quote?

"The line between disorder and order lies in logistics." – Sun Tzu

I may have found this quote by chance, but its message was clear and impactful that it became my favorite. It perfectly captures a fundamental truth: Logistics has proven to be the critical enabler of all successful operations.

What do you do outside of work?

I am a big sports guy who loves to get active on any of the fields or courts. My two favorite sports to play are basketball and frisbee.

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