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# The Logistician

July 2025

### Alaska Logisticians Clear Out Hundreds of Record Boxes



USACE Logistics Activity The Logistician Director: Dr. Shawn Lueders Deputy Director: Marco Goodman Chief of Staff: Richard Weiner Public Affairs: Amanda Rae Moreno

The Logistician is an official publication of the US Army Corps of Engineers Logistics Activity. The monthly publication will be published the first full week of each month. Submission to this publication should be emailed to the Public Affairs Office by the last Tuesday of each month for consideration in the following month's edition.

Marshall Johnson feeds documents into an industrial shredder as part of the Alaska District Logistics Office's record management and document destruction process. (Courtesy photo.)

A space-saving effort by the U.S. Army Corps of Engineers Alaska District (POA) Logistics Office has resulted in the secure destruction of more than 500 boxes of expired records, freeing up room in the district's headquarters building for muchneeded workstations.

"With the return to office mandate, additional space was required to allow for more workstations to accommodate [employees who deliver work to other locations from our building]," said Mark Conner, Alaska District

Logistics Manager. "To add a layer of difficulty, space was also needed for 27 POA employees displaced from another building due to construction, so any empty cubicles were already occupied thus requiring space to be freed up in other ways."

The effort was a collaborative process between the logistics team and the district's Records Manager. Planning was an important part of the process to ensure the implementation went smoothly.

"Coordination with the





Records Manager began long before any physical movement of expired records occurred," Conner said. "Mainly due to the lengthy process of coordinating with the records owners to ensure they were expired temporary records and not something that needed to be maintained or sent to National Archives and Records Administration for permanent storage."

Once verified, the records were labeled and transferred to the district warehouse with support from an onsite contractor.

"The Records Manager performed most of the physical shredding of documents with Logisticians providing material handling support for the disposal of paper waste, shredding machine maintenance and repair, and coordinating with installation waste management for more frequent dumpster emptying," Conner said.

Despite owning an industrial paper shredder, the volume of records posed a logistical challenge.

"The main challenge was just the sheer volume of paper to be moved from the Headquarters building to the warehouse," Conner said. "We relied heavily on our onsite contractor to provide most of this movement piece, but that also had to be paired with a contract modification to cover additional labor for the contractors moving the boxes."

Conner added that coordination with the waste disposal company was essential to handle the influx of shredded material.

Through the effort, the district was able to create 16 new office spaces while

improving safety and compliance.

"It also aids in fire safety by removing fire load from the basement floor, leading to a safer work environment," Conner said.

He emphasized that the project serves as a reminder of the importance of regular document reviews.

"The big lesson learned here is to ensure that temporary records should be managed in a way that ensures they are properly disposed of and not allowed to build up for excessive time after the expiration," he said.

"An annual review of retained documents to evaluate whether they are still required or can be disposed of would drastically decrease the amount of documents that could need destroyed at once."



Above: Whitaker Brothers industrial paper shredder with dust collection system. Right: Marshall Johnson, LMS for POA loads bags of shredded paper into skid steer operated by Mark Conner, DLM for POA, for disposal. (Courtesy photos.)









**FY 2025 USACE Resource Manager of the Year Awards Announcement** *District and Center Level: Ms. Lori (Kristi) Ogle, USACE Logistics Activity (ULA)* 

Ms. Kristi Ogle has been selected as this vear's Resource Manager of the Year in recognition of her outstanding leadership, innovation, and dedication during a period of significant organizational change within the ULA. In December 2024, Kristi stepped into the role of Acting Chief of the Business Operations Branch, taking on critical budget and resource management responsibilities amid staffing shortages and a challenging fiscal environment. Despite operating with 25 percent fewer staff, she maintained oversight of 57 budget templates and 22 spend plans, supported strategic initiatives like the ULA Deep Dive, and led the complex FY26 budget build at a constrained funding level and ongoing hiring freeze.

Kristi not only met, but far exceeded expectations by ensuring continuity of operations, audit readiness, and compliance with appropriation law. She played a key role in implementing a complex HQ USACE-directed budget split, developing new cost allocation methodologies that improved fairness and transparency across the enterprise. Her expert analysis and data-driven insights during the ULA Deep Dive informed decisions with long-range strategic impacts. Kristi also mentored a DA Fellow, highlighting her commitment to growing the next generation of resource management professionals.

Ms. Ogle's work had a measurable and lasting impact. The new cost distribution model she created for the budget split led to a more equitable allocation of mandatory costs like CHRA and AIS and contributed to a reduction in the ERC bill. The automated tools she developed for the FY26 budget process streamlined input from over 50 entities, saved staff time, and enhanced the accuracy and usability of budget



data—tools that now serve as repeatable models for other teams across the enterprise.

Kristi's leadership, technical expertise, and innovation strengthened ULA's financial stewardship and positioned the organization for continued success. Her achievements embody the highest standards of resource management and exemplify the impact that one dedicated and skilled leader can make on the mission and the enterprise.

In recognition of her outstanding contributions to resource management, leadership excellence, and dedication to organizational success, Ms. Ogle is truly deserving of the title Resource Manager of the Year (District). Congratulations, Kristi!





## **Mississippi Valley Division Prepares for Hurricane Season**

#### From Brian K. Pirtle, Mississippi Valley Division, Regional Logistics Planner

While preparing for this year's hurricane season, the Mississippi Valley Division Regional Logistics Office (RLO) recently took a hard look at both previous and on-going operations to determine gaps and ways to improve logistics support within the ESF #3 Mission District Emergency Operation Center during this year's hurricane season.

In doing so, the Regional Logistics Planner participated in an Annual Hurricane Training Exercise hosted by the St. Louis District which is the division's ESF #3 mission district, devised several logistics support products as well as revised the Continuity Booklet by consolidating pertinent information that will enable Logistics Planning & Response Teams to better assist deployers.

The image to the right displays key deployment resources, including RSO&I setup steps, in-processing instructions, deployment FAQs, authorized travel guidance, statewide per diem and lodging tax exemption forms, USACE lodging waivers, hotel and rental listings, lodging market research guidance, CEFMS/FEMA timesheet instructions, contact info for support personnel, airport and site locations, road condition access, the FEMA R-VI Ops Plan, responder lodging policies, facility agreements, key control logs, common office supply/PPE item lists with pricing, and alternate purchasing sources.

Actions of the RLO Team this year in preparing continuity products to aid log supporters will undoubtedly enhance mission readiness of our ESF #3 mission district this hurricane season.

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## Savannah Conducts Table Top HURREX



There was a proactive approach from the Savannah District Leadership to get out in front of the Hurricane Season through the Tabletop Exercise conducted here in Savannah on May 7. This event brought together stakeholders internally from the District, leaders from the surrounding military installations and stakeholders from the local community. The Savannah District Logistics Management Office was able to participate in this event to not only provide our concepts of support but also link in with military and community leaders to improve communication for when and if a situation occurs.

Top Picture: Session #1: Savannah District Hurricane Tabletop Exercise included all senior leaders within the District to explore and share capabilities. Bottom Picture: Session #2: SAS Hurricane TTX included both internal leadership from the District and external leaders from the neighboring military installations and local community. (Courtesy photos.)









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