

A etter from the FDITOR



Deputy Commander, Navy Reserve Forces Command Mr. Kent Hudgens and his wife on their 2003 BMW R1200 CLC.

"I've ridden motorcycles for more than eight years - I'm currently on bike number three and have loved every second of ownership. When you follow the rules and drive safely, owning a motorcycle can be a source of great pleasure and economy. If you ignore any one element, the fun can turn into tragedy. Before you buy, you MUST become an EXPERT on the rules. Ride safely and professionally."

Hello Readers,

I have been getting many e-mail recently from our readers and wanted to thank each of you who take the time to contact us at TNR with feedback, kndos and suggestions. So, I want to take this opportunity to extend an invitation to all of our readers to contact me either by phone or e-mail and let me know how we are doing. This is your magazine so naturally we appreciate your thoughts. You can contact me at either 757-322-5624 or james.vorndran@navy.mil.

In addition to the feedback we get from you we also get many e-mails each month telling us that you are either not receiving TNR or it is being mailed to the wrong address. Our mailing list comes from the Navy Standard Integrated Personnel System (NSIPS), so please make sure your home address is current in NSIPS. We here at TNR cannot make changes to our mailing list. With that said, we keep an additional list in our office for a limited number of special request subscriptions or commands that want to be added to our mailings. We are happy to fill those requests (see above methods to contact TNR).

Now on to the business of the month: I was discussing our February issue about Safety with the Safety Director here at CNRFC and wanted to relay some great information to you regarding Motorcycle Safety Training. According to ALNAVRESFOR 003/09, SELRES personnel can request Active Duty for Training orders to take motorcycle safety courses at the nearest military installation. The training is mandatory for riders. If you choose, you can also take a civilian course while on ADT orders, but then the training costs would be paid by the member. Summer is here and I know you are shining up those bikes so I encourage you to take advantage of this great opportunity.

Have a safe summer.

Jim Vorndran Editor-in-chief, TNR Standing the Watch



Reserve Sailors help defend the Republic of Korea.

The difficulties of having the right equipment and people in the right place at the right time.



Departures

Logistics

Seabees

Boots on the

Ground



Seabees in Korea display a "Can Do" attitude in training and working.

Combat medicine has come a long way since M.A.S.H.





Capt. Larry Jackson discusses "Operation Charge of the Knights" in Basra.



John C. Stennis Carrier Strike Group and naval in formation during a PHOTO Exercise marking the end of Exercise Foal Eagle 2009.

Compartments

o2... An Admiral's View

o3... Sailors Matter

04... Tech Talk

o5... Diversity

o6... Money Matters

o7... Culture of Fitness

o8... Focus on Families

og... Spiritual Navigation

12... Profiles in Professionalism

16... Timeline

18... Back to Basics

19... Back to Basics

24... Food Corner

30... Acronyms

32... RC Phone Directory

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The Navy Reservist is always looking for good action photos of Navy Reservists (minimum 300 dpi) that tell a story of Reserve training or support to the fleet. Please provide full identification of all individuals in the photograph, including their respective rating, rank and command. Photos shoulds io include a visual information record identification number or VIRIN. Information about VIRINs is available online at www.mediacen.navy.mil/vii/virin.htm. Submissions should be received eight weeks prior to publication month (i.e. October 1st for the December issue). Material will not be returned.

NEWS ONLINE ... The Navy Reservist current and past issues can be accessed online at http://navyreserve.navy.mil. Navy Reserve News Stand, a Web site featuring Navy Reserve news and photos, plus links to Navy fleet pages, can be viewed at www.news.navy.mil/local/nrf.

CHANGE OF ADDRESS ... Selected Reservists with address changes need to provide updates to the NSIPS (Navy Standard Integrated Personnel System) via their NOSC Personnel Office.



Vice Adm. Dirk J. Debbink

Rear Adm. John Messerschmidt

Lt. Adam Bashaw

June 2009

Jim Vorndran

Mass Communication Specialist 2nd Class

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An Admiral's View



Exciting Changes in the Republic of Korea

Written by: Rear Admiral Thomas S. Rowden Commander, U.S. Naval Forces Korea

ailors serving on the Korean peninsula have a significant positive impact at the strategic level when it comes to the relationship with one of our oldest and strongest allies, the Republic of Korea (ROK), as well as with other countries throughout Asia.

The recent economic situation highlights the fact that economic and political stability in Asia is essential to global stability and prosperity. It is exciting to be

the U.S. Navy in the ROK during this exceptionally dynamic time.

On April 17, 2012, the Korea military and civilian leadership will take operational control (OPCON) of forces defending the ROK during

contingency and the U.S. military will take a supporting role in the defense of the ROK. The ROK/U.S. alliance is strong and will only get stronger as we work towards OPCON transfer. U.S. Army Gen. Walter Sharp, commander of United Nations Command/Combined Forces Command/U.S. Forces Korea, said it best: "That will be a historic day for the Republic of Korea, when the ROK military assumes the lead role for the defense of the ROK with the U.S. standing side by side."

While we will always strive for diplomatic solutions, the ROK/U.S. Navy team will be prepared for any contingency situation. If we are called to "fight tonight" we will "fight and win."

To be successful, every Sailor serving in the ROK will need to work together, with no distinction between Active or Reserve Sailors.

Commander, U.S. Naval Forces Korea, the ROK Navy, and Commander, U.S. 7th Fleet are fully engaged in the planning and training required for a smooth transfer of OPCON. We will use each Ulchi Freedom Guardian and Key Resolve/Foal Eagle exercise, as well as operational planning teams to improve our proficiency.

Our interoperability is also improving as the ROK Navy develops into a blue water Navy. In 2007, the ROK Navy launched its first Aegis destroyer and a new assault landing ship, and in 2008 they launched their second Aegis destroyer. They will build at least one more Aegis

ship. Another great testament to the ROK Navy's commitment to regional stability is their recent deployment of a destroyer to the Horn of Africa to conduct anti-piracy missions as a member of Combined Task Force 151.

The strength of the ROK/U. S. alliance for the past 58 years has preserved the peace, promoted democracy and allowed the Republic of Korea to grow into a vibrant democracy and economic powerhouse. Being a part of our nation's on-going commitment and witnessing the dramatic changes occurring in this key strategic area is an honor and privilege.

Sailors Matter



Training for Korea

Written by: CMDCM (SS/AW) Shawn Sarver, Regional/Naval Component Command Master Chief

veryone benefits when we give
Sailors the tools they need to
accomplish the mission. The Active/
Reserve integration in Korea is essential
for our preparation for a contingency
situation.

Since there are only 350 U.S. Active Component Sailors serving in joint and Navy commands throughout the Republic of Korea it is vital to have a Reserve contingent that is trained and ready to perform the mission here. This is why there are approximately 1,000 Reserve Sailors connected to Korea. Their primary mission is to fill command and control positions on short notice in Korea during a contingency.

The challenge with training is that every Sailor must receive comprehensive training to fill their position in Korea while also getting their required Navy training completed to allow them to advance and have a well rounded career. This is a challenge for all Sailors regardless if they are in the Active or Reserve component. The limited training time available to a Reservist just compounds this problem more.

The goal of CNFKs Reserve training program is to give every Sailor a predictable long-range-training plan that will allow them to be fully trained and obtain the professional education required for advancement. This can only be done by getting a comprehensive list of schools required and skill

sets required for each individual billet assigned to CNFK. The logical group to set up this training plan is the Chiefs, who are the experts in their rate.

To maximize the value of each training period, the integrated Active/Reserve Chief's Mess developed a long term training plan for enlisted Sailors. Upon arrival to the unit, Sailors receive their three year training plan. The general framework is:

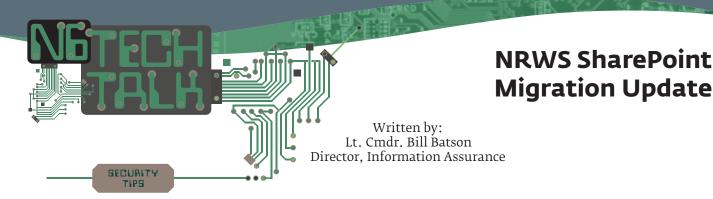
Year 1 (or 2): Spring Exercise Key Resolve / Foal Eagle

Year 2 (or 1): Fall Exercise Ulchi Freedom Guardian

Year 3: Other training that enhances mobilization readiness and rate knowledge

The training plan will improve readiness by ensuring that every Sailor practices the skills needed during the two annual exercises conducted in Korea and will also ensure that each Sailor gets the professional development needed to advance in the Navy. Drill weekend training can also be tailored to the Sailor's upcoming exercise. For the third year, commands will be able to request special school funds and secure class quotas for hard to get classes far in advance.

Predictability is another benefit of the training framework. Reserve Sailors will be able to tell their families and employers when they plan to be activated over the next three years shortly after checking into their new command.



he Navy Reserve Web Site (NRWS) is getting a facelift. NRWS will be displaying a new look and feel after it's migration to SharePoint 2007.

What is SharePoint?

SharePoint is a Web-based collaboration and document management platform from Microsoft. It is used to host Web sites that can access shared workspaces and documents, as well as specialized applications such as wikis and blogs from within a browser.

SharePoint integrates closely with applications in the Microsoft Office suite and adds various features such as hierarchical organization of content areas, enhanced navigation, Single Sign On, personalization features and indexed search.

SharePoint can also be used to create specialized document-specific libraries, such as Microsoft PowerPoint slide libraries, where users can share specific slides from a presentation as well as their design. As you can see there are many benefits that will be coming to you as a user of the NRWS.

Did I mention – Enterprise Search, Web content management, records management, workflow routing, calendars and discussion groups?

How will this affect users?

New opportunities to collaborate in the administration and operation of our force will be abundant. To comply with Navy security rules, Common Access Card (CAC) authentication will be the norm.

When the private side is migrated, if you are eligible for a CAC, you will need to use it for authentication to the Web site. One of the benefits of CAC authentication in the new SharePoint environment is Single Sign On. CAC users who login to the NRWS will no longer need to have a separate user name and password when accessing Navy Reserve applications. No more RTAR/NROWS/APPLY usernames and passwords.

Reserve members not eligible for a CAC, such as non-drilling IRR members and Ombudsmen, will be issued an alternative token (see TNR Dec 2008) that will also allow authentication without a user name and password. Your Navy Reserve Web team is getting Single Sign On for everyone!

Now is the time to prepare for CAC authentication. If you do not have a CAC reader for your home computer, request one through your NOSC. CNRFC has distributed over 10,000 readers in the last few months. There is new ActivClient software on the CAC/

PKI page of the CNRFC N64 page on NRWS (CNRFC Home Page, N6, N64, PKI/CAC). It is build 34 and solves some Vista and XP issues. We even have readers for Mac users. (Mac users should ask for the SCR331 reader, not the ActivCard reader.) Instructions are also on NRWS.

There will be other changes. Wikis, blogs, Web parts, discussion groups, workflow and a few other new terms will soon be added to your vocabulary. Don't worry, we will provide a NRWS SharePoint 2007 conversion terminology list and definitions (secret decoder ring!). Site owners and contributors have been receiving a formalized course since October 2008.

If you are a site owner and/ or contributor and require training please notify your echelon N6.

When is the deployment?

We entered beta testing in April and when all exit criteria have been met the site will be deployed for all our users – most likely this summer.

What to expect?

New and improved methods for sharing documents and more efficient ways to accomplish the things you need to do. Happy collaborating and communicating!



Living, working and appreciating another culture

Written by
ISC(SW/AW) Charity Cotton
Leading Chief Petty Officer for Commander,
U.S. Naval Forces Korea DET CHINHAE

iving, working and enjoying an Asian culture, not only for myself but for my children, is an experience of a lifetime. After arriving in Korea, the smell of kimchi and the open markets with live fish and fresh vegetables quickly became part of an average day that we became accustomed to appreciating.

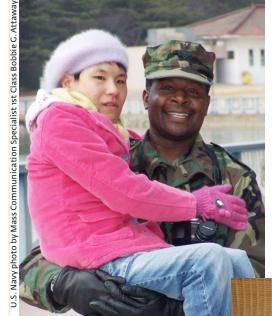
The school children in Korea actively pursue an open dialogue of English, whether walking down the street or sitting in a restaurant. Most Koreans, young and old, are interested in Americans, almost as much as we are interested in their everyday life.

Korean students have a study habit my children have also come to appreciate, if not emulate. Korean students attend school 11 months out of the year for about 10 hours a day. Most school-age Koreans take public transportation when they start school at the young age of five.

I am also thankful of the fact my children are safe in Korea. The Korean culture values their children as the next generation to make a living for the family.

Working side by side with a Korean is sometimes a challenge because of the language barrier. You quickly learn that "yes" does not mean what we, as Americans, are accustomed to. "Yes" simply means that your question has been heard and acknowledged. Even with some minor difficulties in communication, Republic of Korea/U.S. relations remain strong and constant and working alongside our allies brings a sense of pride.

While living in Korea, seeing laundry hung from the balcony, the sleeping mats on the floor rather than a bed and sitting on the floor at a local restaurant is the norm. The more we learn about the Korean culture the more living here becomes less "foreign." You as Reservists have opportunities to work in the far corners of the world (Anytime, Anywhere) which should give you an appreciation of the great amount of Diversity the world offers. Next time you travel, I challenge you to learn as much as you can about the differences and similarities you have with the people you meet.



ist 1st Class Ayore Riaunda of Commander U.S. Naval Forces Korea (CNFK) carries one of the children from the Pulip Maeul Home for the severely handicapped during a joint community relations project.

Left: Religious Programs Special-

Right: USS Blue Ridge (LCC 19) Culinary Specialist 2nd Class Jouse Milan plays with a child at the Social Welfare Foundation during a community relations project.





Calculating COLA

Written by Lt. Cmdr. Pamela S. Bou, CNFK Public Affairs Officer

eing stationed over seas can affect a military pay check in more ways than a service member might expect.

Sure, pulling foreign money out of an ATM overseas can feel like winning the lottery with each bill having more zeros than the average American pay check. But when exchange rates are factored a service member's paycheck may not be enough to stand up to the high cost of living in areas like Korea. To ensure service members can afford the average cost of living for their duty station the military has Cost of Living Allowance (COLA).

COLA, is a variable financial supplement designed to equalize purchasing power between service members living overseas and their continental U.S. counterparts.

When the strength of the U.S. dollar increases, service members' purchasing power increases, therefore their COLA decreases. Conversely, when the strength of the Korean Won increases, service members' purchasing power decreases, causing COLA to

increase to compensate. The overall effect is that service members living overseas maintain a constant

The general COLA
equation is:
(Spendable Income) x (COLA
index) = COLA received

purchasing power, even though the money they receive each paycheck fluctuates.

While COLA may change as often as every pay period, the overall trends are easy to identify.

Factors that help determine spendable income include the local prices of food, housing, transportation, communications, household care, clothing, medical requirements and recreation. It does not include savings, life insurance, taxes or gifts and donations.

The COLA index is determined by living pattern surveys conducted every three years; market basket surveys conducted annually; and the local currency exchange rate, which is reviewed every pay period. The currency exchange rate is usually the most variable factor in the COLA index

The chart below shows the average historic U.S. dollar to Korean Won exchange rate and the COLA index for service members living in Seoul, Korea with command sponsored dependents. The COLA index is inversely proportional to the exchange rate.

Understanding that COLA

may fluctuate every pay period will help service members budget accordingly and make responsible financial decisions

To calculate
COLA rates for
different service
stations visit
http://www.
defensetravel.
dod.mil/
perdiem/
ocform.html





The flight to Korea and Beyond

Written by
Navy Counselor 1st Class (AW/SW) Michael Macias,
CNFK Physical Fitness Assessment Coordinator



ometimes it is hard to pass the time during a long flight, especially if you do not have much room to stretch out.

There are many things that can help break the monotony: reading a book, watching movies, or simply taking a nap. But another alternative is in-flight stretching, which will also improve your ability to continue your normal exercise routine once you arrive in Korea.

When traveling to Korea, some activities to keep your circulation going are:

- Stretch your arms up high, interlock your fingers, lean slightly to the left and right
- Neck rolls, which can alleviate tension in your neck or relieve a minor headache

and also allows your shoulders to relax

• Take off your shoes, rotate your ankles and scrunch and flex your toes. Try tracing out the alphabet with your big toe

All of these simple exercises will not disturb your surrounding neighbors. If you would like to do more stretching, you can use common areas to conduct trunk twists, toe touches and other standing stretches.

Staying hydrated as you travel will also help you recover from your trip faster and continue your normal exercise routine in Korea.

Once in Korea, the military installations provide facilities for you to start or continue an exercise routine that would benefit your lifestyle. Most gyms

have modern exercise equipment as well as classes such as spinning, yoga and aerobics.

If you like to exercise off base, you can be adventurous by walking to the Seoul Tower or up the numerous hiking trails throughout the Korean mountains to boost your cardiovascular system. Often, the hiking trails will also have basic exercise equipment along the way to provide more variety to your workout.

The Republic of Korea provides many avenues, on and off base, to ensure you get your desired work out to meet your exercise goals. If you are serving in Korea for two weeks or two years, you should always be able to meet the Navy's physical fitness standards and continue your exercise and health program.



Focus **En**Families

The Korean Experience

Written by Lt. Cmdr. Pamela S. Bou, CNFK Public Affairs Officer

he Republic of Korea is a place of superlatives: One of the oldest civilizations in the world, it is the most electronically connected to the Internet, with one of the highest overall literacy rates, whose students were best in problem solving in 2003 and had top reading scores in 2006. Unknown to most Korea is currently the largest ship builder in the world. But Korea can be extremely misunderstood.

Korea changes so quickly that even people who have visited often are surprised when they arrive.

The 2009 version of the Republic of Korea:

Reservists working on bases won't have much of a culture shock because Active Component Sailors are encouraged to bring their families when they accept orders to Korea. The Army is working to ensure soldiers and airmen have the same opportunities.

Because of the number of family members the military bases and posts have modern support facilities: housing, child development centers, daycares, post offices, commissary, movie theaters, bowling alleys, libraries, hobby centers, self-help facilities, restaurants, gyms, pools, and thrift stores.

The DoD schools rank as some of the best in the world offering talented and gifted classes, special education, extracurricular activities and clubs, advanced placement classes and sports.



Ex-patriots often refer to the military installations as "Little America," but people would miss so much if they never left base.

Off base:

Special events and festivals are held year round: the Cherry Blossom festival in the spring, Mount Sorak in the fall, Lunar New Year, Chusok (the harvest holiday), and numerous local events like the Mud Festival, Kimchi Festival and Pottery Expo.

Even when nothing special is going on, places like water parks, indoor amusement parks, hot springs, aquariums, zoos, parks, musicals, and museums make great family trips. There are also many locations to go skiing, snowboarding, rafting, hiking and biking.

Korea also has diverse shopping. From open air markets with street vendors crowded into every available space with negotiable prices to high end malls with movie theaters, restaurants, aquariums and arcades that are so "Western" it is easy to forget that you are in Korea. Shopping in Korea is a great adventure.

Getting around Korea is simple once you learn the basics of the Seoul subway system and the Korean bullet train. Taxis are also available anytime and are very affordable. Since Korea has a very low crime rate, most places are safe to travel at any time of the day or night.

Just in case you run out of things to explore in the Republic of Korea, the middle of Northeast Asia is a convenient starting point for travel to other countries. Morale Welfare and Recreation, and the United Service Organization offer trips to the Great Wall of China, Mt. Fuji in Japan, the beaches of Thailand and shopping in Hong Kong and Singapore.





COMREL Impact

Written by
Chaplain Louis M. Urban, Lt.,
Commander, Fleet Activities Chinhae Religious Coordinator



U.S. Navy photo by Mass Communication Specialist Seaman Heidi McCormick

USS Blue Ridge (LCC 19) Sailors interact and teach English to children at the Social Welfare Foundation during a community relations project.

ou have heard the saying "might is right." Don't be deceived. Every mighty kingdom has fallen over time. The Bible says, "don't be overcome with evil, but overcome evil with good."

"COMREL" is a community relations project where military members interact with the local community, often doing manual labor to make tangible improvements. On a daily basis, COMREL projects change the face of the earth. The men and women who participate in these projects greatly impact our world.

When U.S. service members show up with smiles on their faces and

a willingness to work at a COMREL site, lives are changed.

Host country individuals who are involved with COMREL projects sometimes see Americans in a whole new light. They experience, first hand, the kindness that Americans can display.

These interactions can even take place in countries with policies that oppose the United States. A seed will have been planted and a tender spot for a new friend will exist. The way to change the world is through one life at a time.

A COMREL project site gives the perfect location to start this process of change.

When participating on a COMREL project, do not expect to leave as the same person you were when you arrived. There is a good chance you will leave sweaty, dirty or covered in paint, but the joy you will experience is worth it. You will make new friends and some of your best "war" stories

will come from these experiences. You will have cherished memories you will often share with friends and family back home. COMREL projects will help shape you into a better person.

You might find you are not so quick to complain about the way things run back home. Are there areas which need to be improved? Sure, there are. Now your eyes might be open to see those areas more clearly. You might also receive a greater appreciation of what you have compared to the majority of the world. The best part of being home might be even better.

My hat goes off to all the true heroes of the world—the men and women who serve in our military forces doing great things. The movie stars might have their fame, the sports stars might have their money, but to those who keep the golden rule, "do good unto others," shall receive something that no one can ever take away: a true lasting impact in the world's history.

For the COMREL volunteers out there, stand proud—for you have done awesome work. Also keep track of the volunteer hours because Sailors with sustained and direct support may qualify for the Military Outstanding Voluntary Service Medal and everyone will know their contribution.

June 09 • navyreserve.navy.mil • TNR • O9

"Standing the Republic

Written by:
Capt. Joseph Sharp, USN
Commanding Officer, NR CNFK HQ
Deputy Commander, U.S. Naval Forces Korea

traditional Navy retirement ceremony has the reading of "The Watch."

This is an honor paid to the retiree for standing the watch during his or her career. It is also a reassurance to the retiree that Sailors they have trained will continue to perform their duties despite the absence of a senior shipmate. "The Watch" states"... has stood the watch, so that we and our fellow countrymen could sleep soundly, in safety each night, knowing that a Sailor would stand the watch. Today, we are here to say, 'The watch stands relieved.' Relieved by those you led, guided and trained ..., you stand relieved, we now have the watch."

For service members stationed in the Republic of Korea (ROK) standing their watches is very important to them to help defend ROK. Approximately 350 active-duty officers and enlisted Sailors are stationed in Korea. These active-duty Sailors are augmented by over 1,000

Reserve Component (RC) Sailors living across the nation. This group of diverse individuals come from various backgrounds as they 'stand the watch' in support of ROK today and every day.

As a member of the Navy Reserve, Chief Information Systems Technician Robert Teddy of Ventura, Calif., was active in the Republic of Korea recently in preparation for the spring exercise, Key Resolve/Foal Eagle 2009.

Teddy's job is to maintain and install communications and information technology equipment at locations throughout the Korean Peninsula.

"It is rewarding, but very hard work," Teddy said. "Everyone on the Commander, U.S. Naval Forces Korea (CNFK) staff has been really supportive of my efforts as I travel all over the peninsula to install the equipment. My phone was ringing twenty-four seven with requests to take care of problems and it was really rewarding to be able to get things done."

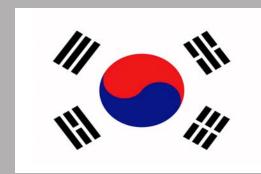


U.S. Navy photo by Mass Communication Specialist 1st Class Bobbie G. Attawa

Chief Warrant Officer John Paul San Nicolas, of Guam, checks gate security during Ulchi Freedom Guardian (UFG) 2008 at Fleet Activity Command, Chinhae.

Being between civilian jobs allows Teddy to spend extended time in Korea and fill a critical billet. Standing the watch in the ROK takes many forms and ongoing RC support filling important short term requirements is how Teddy is standing his watch in Korea today.

The CNFK mantra is to be prepared to defend the ROK, if required. This mantra includes training to operate in combat. Many Reservists have recent experience in combat environments, as exemplified by the 27 CNFK Sailors who are currently mobilized. CNFK recognizes that these mobilizations bring vital experience to the Korean



Watch? In the of Korea



"Being mobilized in 2003 and then working as the Regional Security Manager for Northern Iraq in 2005 as a civilian has taught me many important lessons, lessons in life about dedication to our great nation. I can use my experiences to benefit CNFK," Arellano said. "There are many things that we can do better in Korea because we've learned lessons in Iraq."

Arellano's efforts supporting CNFK were recently recognized by his selection as Navy Operational Support Center Port Hueneme, Calif. and Navy Region Southwest Reserve Sailor of the Year.

Hospital Corpsman 3rd Class Samuel T. Drummond from Waterloo, Iowa, is also standing the watch today. Like many Reservists, he brings his own diverse experiences to CNFK to increase effectiveness and enhance war fighting capability. Drummond used to be a Marine and deployed to Iraq and earned his Combat Action Ribbon. He has attended Combat Trauma Management and other corpsman courses.

"My experiences and schools have taught me confidence, and about unit integrity and the

importance of small team leadership and accountability," Drummond said.

During CNFK's mission to provide the command element to oversee and direct Navy medical resources Drummond feels that his medical teams effective command and control is further enhanced by his real world 'boots-on-the-ground' experience.

Reserve components often overcome unique challenges caused by their duel jobs and infrequent

It is rewarding, but very hard work.

interaction with active duty counterparts. Lt. Cmdr. Matt Farrell, Assistant Officer in Charge of CNFK Det. A, who drills at NOSC Des Moines, Iowa, is familiar with the training challenges of preparing for war while drilling thousands of miles away from his gaining command. Farrell feels the best way to train is to perform Inactive Duty Training with other Reserve Korea units.

"With so many CNFK detachments located around the nation, some units are always doing great training. We can leverage that training by traveling to other CNFK detachments and participating," Farrell said. "Weapons qualifications and training requiring access to secure networks are good examples."

Farrell's feels his experience as a combat P-3 pilot and mission commander has taught him how to adapt and manage change. Coming from an environment where mission assignments sometimes changed in midflight, he knows how to confirm requirements, communicate effectively and make best use of resources to accomplish new mission objectives.

These are just some of the Sailors who are standing the watch in ROK today. When they retire or transfer they will be able to do so knowing that the training and knowledge they passed on to their shipmates will help support the Navy mission of protecting ROK despite the fact that they have moved on.



J.S. Navy photo

PROFILES IN PROFESSIONALISM

We have many talented people in our Navy. Each month we highlight our stellar Sailors and some of the unique careers, skills and services they are providing to the fleet. E-mail the editor, james.vorndran@navy.mil, for the submission form if you'd like to nominate a Sailor. Please include a high-resolution (300 dpi) 5"x7" digital photo of the candidate.

Hometown: Corona, Calif. NOSC: Port Hueneme, Calif.

Unit: Commander Naval Forces Korea

Brief description of your job: Medical Petty Officer. I ensure the medical readiness

of the unit by managing the unit's electronic medical records.

Your civilian job: Department Administrator Kaiser Permanente.

What has been your greatest Navy achievement: Participating Medical Civic

Assistance Program, Operation Cobra Gold 2007.

Who has been your biggest influence since joining the Navy: Senior Chief Hospital Corpsman Jeffrey Canter. His leadership, knowledge, time and effort has inspired me to model his career path.

Most interesting place visited since joining the Navy: Washington, DC,

Thailand, United Kingdom, and Republic of Korea.

What did you enjoy most about the Navy: Camaraderie and teamwork. Sailors have the ability to be given a mission with members from different units, backgrounds, skills and knowledge and rapidly come together and form a cohesive functional team.

Current hobbies: Bicycle riding, reading, camping, & hiking.



HM1 Adrian Yates

Hometown: Newark, Ohio

Unit: Commander Naval Forces Korea

Brief description of your job: As an Operation's Specialist I have various duties such as Common Operating Picture Operator, SPA-25G Operator, Computer Aided Dead Reckoning Operator and Navigator Plotter.

What has been your greatest Navy achievement: When I graduated OS "A" school I was meritoriously promoted to Petty Officer Third Class due to my class scores.

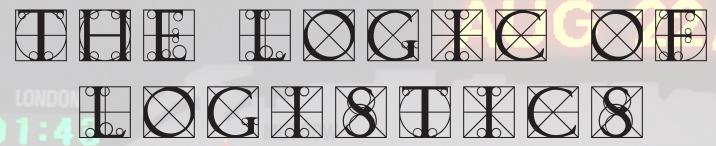
Who has been your biggest influence since joining the Navy: Throughout my time with the Navy Legal Service Northwest, Lt. Alan Fowler encouraged me to always do my best and take every available opportunity to advance my career.

Most interesting place visited since joining the Navy: The most pristine, untouched landscape I have ever seen was in the Marshall Islands. This beautiful land has left a permanent impression on my life.

What did you enjoy most about the Navy: The ability to meet new and exciting people while traveling around the world and been fantastic.

Current hobbies: Though I do enjoy the time I spend with my family and friends, I also love the great outdoors. I live for the opportunity to go horseback riding, hiking, and mountain biking.





04:43



Chief Petty Officer Don Christensen, of St. George, Utah, asks assistance from a Korean Air representative at Chinhae International Airport after completing his annual training in support of Ulchi Freedom Guardian (UFG) 2008 at Fleet Activity Command, Chinhae.

ogistics is, very simply, having the right thing in the right place at the right time. In military terms, logistics is requirements, determination, acquisition, distribution and maintenance. Like a logic puzzle, the concept is simple, but each time you add another variable finding the solution gets more difficult.

Exercise Reception, Staging, Onward movement and Integration, (RSOI) was renamed Key Resolve in 2008 to reflect the transition to a Republic of Korea (ROK)-led exercise program which will be complete in 2012. Despite the name change, military logisticians are still heavily involved with managing U.S. force flow onto and throughout the Korean Peninsula.

The U.S. Army in the ROK is in charge of the Korean Peninsula RSOI process. Navy

Written by Lt. Cmdr. Pamela S. Bou, CNFK Public Affairs Officer

logisticians at the Logistics Resource Center (LRC) in Daegu help coordinate Navy requests and resources during the defensive exercises conducted in the ROK twice a year.

"Working in the LRC has opened my eyes to the big picture of what we do and how it impacts war fighting capability of our forces in Korea should we ever need to be here in a contingency," said Storekeeper 1st Class Corliss Boettcher, a Reservist on Commander, Naval Forces Korea staff.

A major role of the LRC is to know the best group to contact when forces have a logistical requirement. In the ROK, there are many resources available for logisticians: U.S Army, Air Force, Navy and Marine Corps assets, ROK Army, Air Force,

The USS John C. Stennis (CVN 74), home ported in San Diego, Calif., pulls into the Korean port city of Pusan.



June 09 • navyreserve.navy.mil • TNR • 13

Men S II

Navy and Maine Corps assets or Wartime Host Nation Support (WHNS) assets. WHNS is an international agreement between the United States and foreign governments that allows use of civilian assets in time of crises.

The resource used will depend on the needs of each individual unit. A Seabee unit will obviously have different needs than a medical unit, but food and fuel are universal needs. Prioritizing needs and determining how to allocate limited resources is another variable logisticians will encounter.

"The ROK is unique in that Navy logisticians get a chance to conduct operations and learn in a joint and combined environment," said Lt. j.g. Jeff Fernandez, CNFK staff. "Planning for a ship to get underway and resupplied is completely different than planning ground logistics in a joint/combined environment during a contingency."

Coordinating with major logistic commands in the Pacific area of responsibility is another training opportunity. Navy logistics training includes understanding the capabilities of

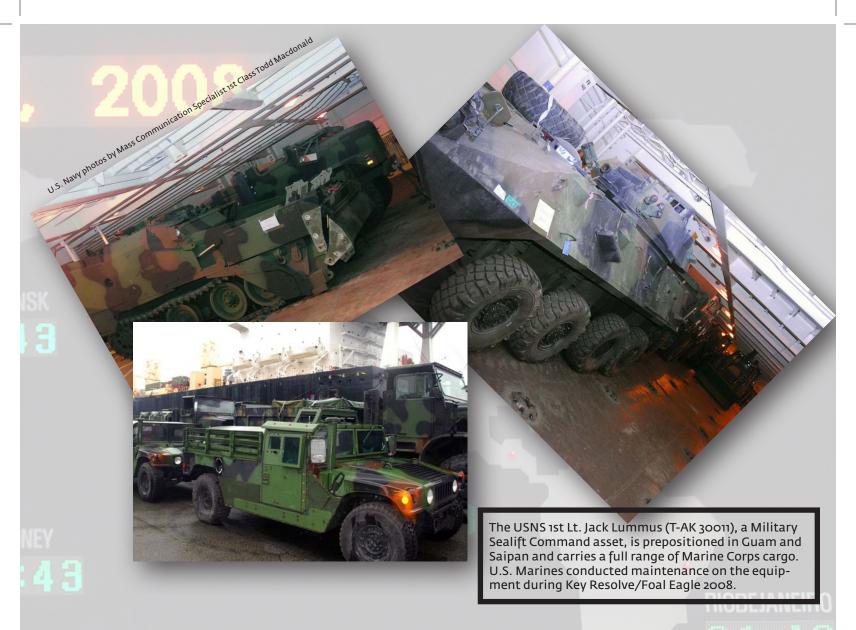
Commander, Logistics Group Western Pacific in Singapore, the Commander, U.S. 7th Fleet's principal logistics agent in Southeast Asia.

Another variable in the "logic puzzle" is connecting military units with their equipment. Some equipment is prepositioned in the ROK, or prepositioned on Military Sealift Command ships. Other gear might arrive on commercial or military transport, but at a separate time or place from the forces.

"Coming to Korea during the exercise is critical to our ability to execute our mission," said Chief Storekeeper Mark A. Cashion, CNFK RC staff.

Sailors can learn useful skills during nonexercise times as well. In June 2008, 15 Reserve Sailors spent two weeks in the ROK visiting critical sea ports and command centers which U.S. forces would most likely use upon entering the ROK in a contingency situation.





"The beauty of the Reservist training plan was for them to see the complexity of the Peninsula outside of the exercise," Fernandez said. "They got a great overview from all the organizations they would work with if they had to come here during a contingency."

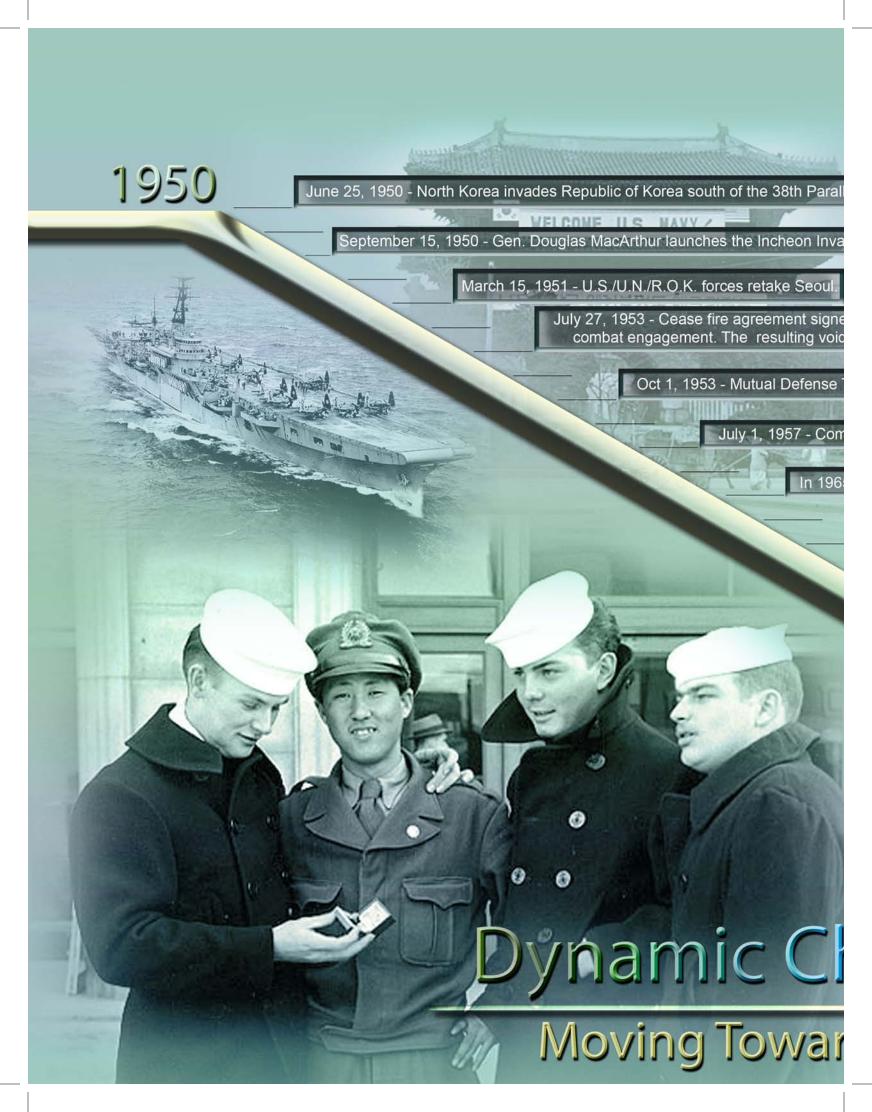
Just seeing the geography of Korea helped some Reservists understand and plan for some of the difficulties of moving throughout Korea. The ROK is very mountainous and most of the population is concentrated in major cities. Knowing potential problems helps Sailors identify feasible alternate plans when required.

"There is no better way to learn the lay of the land other than to come here," Cashion said. Many CNFK Reservists are now serving in Iraq and Afghanistan. The supply and

logistics lessons learned in the ROK are excellent preparation for other theaters. Logistics is a logical process, and practice in any form improves performance in a variety of situations. Even something as simple as learning acronyms in a joint environment can help Sailors.

"Key Resolve 2009 is excellent training and has opened my eyes to issues that I will need to deal with in my upcoming deployment to Afghanistan," Storekeeper 2nd Class Irene G. Lara said.

Like any logic puzzle, once the solution is presented, it seems very simple. But the training value does not come from studying the final solution, but from working the problem from start to finish.







with

Photo representations are not to scale.

This month we continue our close look at the Navy uniform. The ■ E-6 and below neckerchief and service stripe proper placement is spotlighted. Measurements are taken directly from the Navy Uniform Regulations NAVPERS 15665I. TNR



NECKERCHIEF

A 36-inch square made of plain black silk, or synthetic fabric is folded diagonally from corner to corner and rolled continuously to end. The large square knot is tied at the bottom of the V-neck jumper opening, with the ends even. Upper edge of the knot should be even with the point where the collar opens.



by CNRFC Public Affairs

SERVICE STRIPES (HASH MARKS)

- Sew service stripes on the left sleeve of dress blue, dress white, dinner dress blue jacket and the dinner dress white jacket with the lower ends to the front.
- The lower end of the first stripe is two inches from the end of the sleeve. The trailing edge of the stripe is in line with the trailing edge of the rating badge.
- The stripes are at a 45-degree angle. When more than one stripe is authorized they are placed 1/4-
- Stripes are either scarlet, gold or blue as specified. All personnel wear one stripe for each four years of active duty service or Reserve service in an active status in any of the armed services.



Even

Ends

TYING THE NECKERCHIEF



U.S. Navy photos by Photographer's Mate 2nd Class Kurt Eischen Personnel Specialist 3rd Class Joshua Rayner aptly demonstrates.



1. Iron to smooth finish, no wrinkles or creases.



2. Fold neckerchief diagonally to form triangle, seams inside.



3. Hold taut. Place first two fingers of left hand across corner, thumb below. Fold up and over fingers to the left.



4. Place the first two fingers of right hand across corner, thumb below. Fold up and over fingers to the right.



5. Repeat Step 3.



6. Take beginning roll in both hands. Roll toward center until completed.



7. Place around neck, right end about four fingers longer than the left.



8. Cross long end over short at the "V."



9. Draw long end back up, over and down to the left.



10. Cross long end over short end.



11. Bring long end back and through the formed loop.



12. Shape knot as shown. Top of knot even with bottom of "V." Ends same length.



SEABEES CAN DO IN KOREA

Written by Capt. Paula C. Brown, CEC, Navy Reserve Commander, Navy Engineering Forces Korea, Commanding Officer

eabees take pride in their image as hardworking, hard fighting Sailors who can do anything following their motto, "Construimus Batuimus" translated as we build, we fight.

Established during World War II, Seabees have worked in the Republic of Korea (ROK) since their arrival there in the 1950s during the Korean War.

The Seabees in ROK today embody many of the same work ethics and attitudes of the first Seabees to arrive in Korea although their role there has changed from fighting to training as they work with the ROK navy to improve regional peace and stability.

The combined joint exercise Key Resolve / Foal Eagle 2009 (KR/FE09) is a recent example of Seabees working with the ROK navy. Seabees from Underwater Construction Team (UCT-2) and Seabees from Naval Mobile Construction Battalion (NMCB) 40, Det. Chinhae participated in the exercise training

Left: A Seabee from Naval Mobile Construction Battalion 133 (NMC 133) pushes mixed concrete in a wheel barrel during repairs on the Jinhae Hope Children's Home.

Below: A Seabee from Naval Mobile Construction Battalion 133 (NMC 133) takes a break from making repairs on the Jinhae Hope Children's Home to swing on a merry-go-round with Korean children.



with their ROK counterparts.
"The ROK navy personnel are very good workers and they learn really fast. It was great working with them despite the language barrier," Engineering Aide 3rd Class (SCW) Carolina Forero from NMCB 40



vy photos by Mass Communication Specialist 1st Class Bobbie G. Attaway

said. "We overcame the language barrier with sign language. It came in handy!"

Although the ROK navy does not have a unit directly comparable to the Seabees. NMCB 40, Det. Chinhae worked with equipment operators from the ROK navy public works department training with them on horizontal construction building roads and airfields. They also practiced building the Southwest Asia hut and timber bunker during FEo₉ which was the first experience with vertical construction which for many in the ROK navy.

"I was able to see a sea hut and bunker for the first time,

build it and demolish it after the exercise was over," Construction Electrician Constructionman **Apprentice** Christine Fritz from NMCB 40 said. "I really

enjoyed building the sea hut the most. It was a smooth process and well organized. I had a lot of fun."

For the Seabees, demolishing their construction projects so they can reuse the construction materials is routine and allows them to be fiscally and environmentally responsible.

"I learned the basic components of construction. As an Engineering Aide (EA) I don't get to do much first hand construction like builders (BU) do," Forero said. "It was a great experience."

The ROK navy Sailors shared their experience with airfield damage repair which was one of the horizontal training evolutions conducted during FEo₉. ROK navy's heavy equipment such as the backhoe, dump truck, front end loader and fork lifts were used throughout the fourday-training event.

"We worked through all obstacles with the can do attitude," Construction Electrician 3rd Class Matthew Calder from NMCB 40 said. "I believe it was a great learning experience for all personnel involved."

In four days the ROK and U.S. team trained together and were very successful in completing the final timed evolu-

> tion in less than the required time.

"I enjoy watching our younger guys with the Korean navy as they teach each other about our different ways of doing things," Chief Steelworker (SCW) Martin Villalpando, As-

sistant Above: Seabees from NMCB Officer in Charge of NMCB 40 said. "They are all proud to be here learning, teaching and a lot of laughing

too."





U.S. Navy photos by Mass Communication Specialist 3rd Class Nancy C. diBenedetto

5 work with members of the ROK 11/75th Bridge Seoul Construction Co. as they move a 700-pound transom beam.

Left: Seabees assigned to NMCB 5 and soldiers from the ROK 11-75th Bridge Seoul Construction Co. carry a section of a medium-girder bridge during Exercise Key Resolve/Foal Eagle 2008.



As part of KR/FE og training, the navies also practiced diving together to inspect underwater support and telecommunications cables.

"UCT-2 did joint training in two locations in the southern part of the Peninsula to learn about each others capabilities," Lt. Ray Oviedo, Commander, U.S. Naval Forces Korea (CNFK) staff said.

"They trained on underwater harbor and pier inspections, underwater welding and underwater demolition." For the ROK navy, harbor inspections are conducted as part of regular pier maintenance. Inspections are also conducted to assess pier damage after an enemy attack.

"Underwater welding is employed to repair piers, bridg-

es or any other underwater structure that requires steel support," Oviedo said. "The opportunity to train with a foreign unit was valuable."

All of this team work is reminiscent of the Seabee legacy when determined Seabees built and repaired pontoon docks and other structures during the Korean War. They constructed new camps, roads, tank farms, airstrips, permanent waterfront structures and did many less traditional tasks, such as clearing mined tunnels and performing repair work on nearby ships.

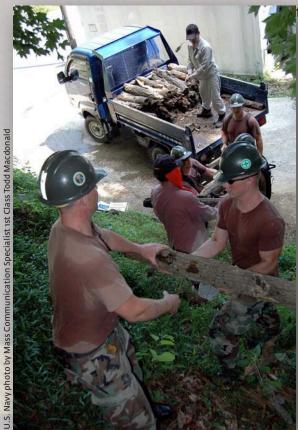
The Korean Peninsula was a very successful proving ground for the U.S. Seabees with more than 10,000 Seabees serving during the Korean War.

The recent field training during the combined exercises

is a different type of proving ground for the ROK navy Sailors. ROK navy leadership is exploring the possibility of establishing a ROK navy construction battalion. No matter how the ROK military is structured, Seabees will continue to work and train with their Korean counterparts.

"As a Navy liaison officer I was fortunate to work with a core group of subject matter experts and gurus in their fields," Lt. Cmdr. Jeremy Groves, CNFK RC staff, liaison to U.S Forces Korea during KR/FE09 said. "I learned a lot from these senior officers on issues regarding procedures for contingency construction in a joint environment."

Establishing a good working rapport and building a common understanding of naval engineering capabilities are



Seabees from NMCB 7 Detail Chinhae clear out logs from last year's mushroom harvest at Aikwangon Residence for the Mentally and Physically Disabled.

critical parts of the twice annual exercises conducted in Korea. These opportunities to strengthen knowledge, trade past experiences and gain a better understanding help everyone coordinate more efficiently.

"I have learned so much and have a much greater appreciation of the Korean navy and their cultures," said Cmdr. Michael A. Miner, CNFK RC staff, liaison to Commander, ROK Fleet Headquarters during KR/FE09.

Work for Seabees in the ROK is not limited to the exercise periods. The continued presence of an active-duty Seabee detachment in Chinhae allows the small, robust unit

to make a huge impact.

The Seabee detachment lives and works on Commander, Fleet Activities Chinhae (CFAC), the only U.S. Navy base in the ROK. Their primary mission is base construction projects, but they also schedule time to perform community relations projects.

The Seabee detachment routinely provides humanitarian outreach to local schools and orphanages in several locations. Some of their projects are general community projects, but the most successful projects use their building, concrete and construction skills.

The impact of these projects is best expressed in a personal thank you note from ROK Chief of Naval Operations, Adm. Jung Ok-Keun, to Commander, U.S. Naval Forces Korea. Rear Adm.

Thomas S. Rowden,

Sept. 2008:
"I was deeply impressed by the news of the volunteer activities conducted by the engineers of CFAC. For taking the time out of their demanding schedules

to visit and repair the facilities of the 'House of Hope,' a child foster institution located in Chinhae, and presenting the children with thoughtful gifts, I would like to convey my appreciation on behalf of the Republic of Korea navy.

"The stories of U.S. Navy servicemen providing dreams and hopes to orphans for the past 60 years touch the hearts of the Korean people and I am confident they will contribute significantly in strengthening the ROK-U.S. alliance."

Seabees have continued to evoke greatness by their very capable work, their kindhearted humanitarian assistance projects and by their hard play as well. Throughout their history in Korea, Seabees have proven even though their mission may change, they're continuing to live by their motto "Construimus Batuimus" and will continue to build and fight for generations of Seabees to come.

Seabees from Naval Mobile Construction Battalion FORTY (NMCB 40) are building a sea hut.



K Tasty Way to Explore Korea

Written by: HMCS Jeffrey N. Canter Command Senior Chief for NR CNFK HQ and Lt. Cmdr. Peter C. Bradford JAG for NR CNFK HQ

Reservists serve anywhere in the world and come across many different cultures in at their duty stations. So knowing a host country's culture may help with transitioning to an unfamiliar environment. Sailors serving in the Republic of Korea often confront an eating dilemma; eat food that is familiar and generally American - or explore the local cuisine.

The benefit of choosing local cuisine is that you have an entertaining and tasty way to learn the culture. In Korea, meals include a pleasant emphasis on hospitality, service and respect that surround an eating experience.

When in Korea, there are many different places where a Sailor can have that delicious experience. The local Moral, Welfare and Recreation offices at U.S. Army Garrison - Yongsan in Seoul, and at the Commander, Fleet Activities Chinhae provide a wealth of resources on local restaurants. They have information about the food specialties that each establishment offers, as well as price ranges. The locals are also very willing to make recommendations on where to go depending on your tastes.

Korean table etiquette includes using chopsticks and the use of a long-handled spoon which is unique to Korea. If asked, most restaurant servers will demonstrate the use of chopsticks or will offer a fork for Western diners as an option.



Generally in addition to the main course a Korean meal will include the national dish kimchi (pronounced "kim-

chee"). Kimchi consists of fermented vegetables,

typically cabbage, which has been cured over several months in a fiery chili paste. Quality kimchi is a source of pride

for the server and has been a traditional food sustaining Koreans for thousands of years.

An excellent initiation into

Korean food is a classic main dish bulgogi (pronounced "bul go gee") which is a rough equivalent to Western barbecue. Bulgogi consists of cooking chopped pieces of beef or pork and cloves of garlic on a grill over a central burner or hot coals. The meal also includes banchan, or a variety of side dishes. Common side dishes are radish, spinach, tofu, egg soufflé. A plate of lettuce leaves accompany the presentation of banchan. Once the meat is cooked, a lettuce wrap is formed by putting the meat inside a leaf, along with a clove of cooked garlic, some bitter greens and chili paste, if preferred. Diners may also simply eat the cooked meat with a side of rice.

There are many unique and flavorful Korean dishes. Many Sailors enjoy exploring for new food and enjoy the great service and experience of "going native" while in Korea.

NAVY MEDICINE IN KOREA M*A*S*H VS EMF

or some Americans all they know about military medical care in Korea they learned while watching M*A*S*H; a popular 1970s TV show that covered the experiences of Army doctors working in a Mobile Army Surgical Hospital during the Korean War.

However, the differences between the lives of the TV characters on M*A*S*H and the reality of lives of service members working in Korea today are two very different stories.

Today Korea is a fully modern country. Seoul, the capital, is a thriving metropolis with coffee shops on every corner and rush hour traffic that rivals New York.

Just the same, the military is prepared to bring medical facilities to service members if the need arises.

The permanent U.S. Navy medical staff in Korea consists of a small group of active duty Sailors dedicated to maintaining ongoing personnel readiness.

"During non-exercise times I keep people up to date on their immunizations and we work together to improve how we do our Physical Health Assessments (PHA)," Hospital Corpsman 1st Class (SW/AW) Tommy Hill said. "A majority of what we do for the PHA accounts for 90-100 percent of our readiness."

Contingency operations give reality the closest resemblance to the TV show, when medical personnel get the chance to go out in the field in Expeditionary Medical Facilities (EMF) and practice combat medicine. Thousands of U.S. Navy medical personnel, many of them Reservists, get called-up in support of combined and joint military operations ashore in Korea

"During non-exercise times I normally only see active-duty Navy and Marines," Hill said. "During the exercises, I work with the other services and it is a joint effort. My office is in the Troop Medical Clinic and even though we belong to different commands, we share space, resources and support each other the best we can."

The medical team's clientele will also expand to include all Sailors, Marines, soldiers, airmen and Allied Forces involved in the contingency operation. This helps the medical staff keep their skills up, should a combat force or other contingency occur in Korea.

Hospital Corpsman 1st Class Tommy Hill, of Columbus, Ga., draws blood from a patient during Ulchi Freedom Guardian (UFG) 2008 at Fleet Activity Command, Chinhae.



June 09 • navyreserve.navy.mil • TNR • 25

"Expeditionary Navy medicine in Korea is an inclusive operation, connecting medical contingents from four U.S. services as well as Republic of Korea and United Nations forces. As an operational group, we have daily interaction with our Army, Air Force and Marine Corps counterparts," Master Chief Hospital Corpsman Daniel Sweeney said.

While the officers and corpsman assigned to Commander, U.S. Naval Forces Korea (CNFK) will not all be surgeons like "Hawkeye," the M*A*S*H main character, they will be more directly involved with the decision making and the planning of when and where an EMF will be set up.

"The wars in Iraq and Afghanistan have seen an evolution in new medical technologies now delivered onto the battlefield," CNFK surgeon, Navy Reserve Capt. Mike Radoiu said. "The move from larger and non-mobile facilities formerly called fleet hospitals, towards a more streamlined and flexible EMF has enabled our forces more latitude in combat medicine by allowing for movement of care to the wounded and staged to the fight."

Another advantage of the EMFs is they do not require dozens of acres of flat open land with certain pitch and drainage to be set up, which is useful because of Korea's uneven terrain. Therefore, today's effectiveness of battlefield care and the ability to airlift casualties quickly out of a theater of war have drastically improved since the Korean war.

The new mobile EMFs have further reduced the Navy and Marine Corps' reliance on large, permanent field hospitals. Consequently, the logistic and engineering effort required to set up and maintain large field hospitals has also changed to a more nimble pre-packaged deployment strategy.

"An EMF is a lot easier to plan, coordinate, transport and set up," said Hospital Corpsman 2nd Class

Philip J. Ganaban, a preventive medicine technician training in Korea.

During exercise Trident Arch 2008, all fleet hospitals in the ROK were replaced with EMFs as part of a regularly scheduled maintenance and service life extension plan. EMFs prepositioned in the ROK now have a smaller, more flexible, capability to be mobile.

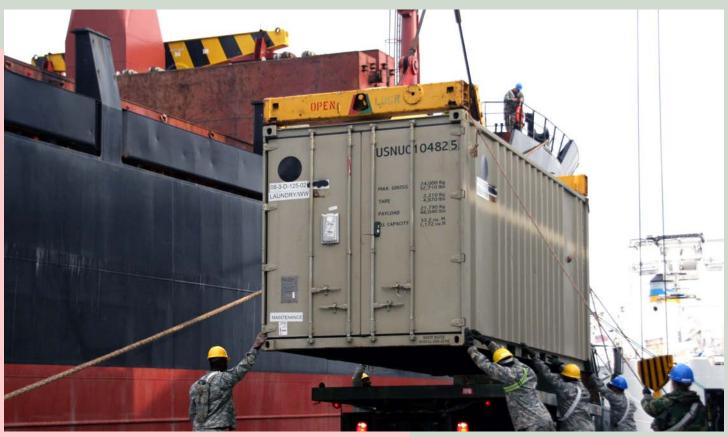
"The newer EMFs can take on a variety of sizes and scope of practice depending on the mission requirements. EMF sizes can vary from a very small 10 bed facility up to a 500 bed hospital," Radoiu said. "Size largely depends on the mission needs which can vary from a large facility focused on the treatment of large-scale trauma scenarios to a scaled down version of care, such as a humanitarian operation designed to care for refugees, displaced personnel and victims of civil unrest."

Setting up an EMF requires many joint work-force groups to come together. In preparation for an EMF site, environmental preventive medicine teams test air, water and soil for hazardous material and monitor for mosquitoes and other pests.

"Being a forward deployed preventive medicine unit member, none of this is new to me," Ganaban said. "However, what this exercise (Key Resolve 09) did was allow me, and I hope my team, to use skills we learned, in ways we medically trained for, in order to carry-out our duties during a real-world crisis should one ever arrive."

Despite fewer ground requirements, Seabees still need to prepare the site to guarantee a viable location. Supply and logistics personnel must move the medical equipment to the established location and then sustain this effort over a lengthy period of time. The Medical Task Group staff are still responsible for the proper coordination for most of these efforts.





Service members offload self-contained mobile hospitals from Military Sealift Command-contracted ship MV American Tern (T-AK 4729), in port at Yorktown Naval Station Cheatham Annex.

U.S. Navy photo by Lt. Penny Cockerell

"It takes a lot of man hours and very good coordination to make things happen," Ganaban said. "At first it seems overwhelming, but once everyone settles into their role and the paperwork is available, transition is very fluid."

Another aspect of the medical planning is the pre-existing ROK hospitals throughout the Korean Peninsula.

"In four contingency support exercises, I have visited two civilian hospitals, two ROK military medical facilities and hosted ROK Navy medical staff during visits to our facility. They were excellent learning opportunities and proved that despite some language barriers, we are all committed to the same goal; preserving life," Sweeny said.

Medical Task Group personnel must become familiar with contingency planning, medical logistics, medical intelligence and joint operations so that they can monitor, plan and direct the use of medical resources in support of combat and humanitarian operations. Situational awareness and the ability to adapt to a rapidly changing environment are essential in keeping U.S. and Allied forces able to sustain combat and stay

medically healthy during any possible support role. The officers and enlisted personnel of CNFK Medical Task Group stand ready to support the war fighters should it ever become necessary to defend the Republic of South Korea.



IBCCTS On, by Capt. Larry Jackson The UNIX

LOG ENTRY NINE

In the last week of March 2008, Prime Minister Nouri al Maliki launched a campaign against the Shiite militias who had a tight grip on the southern Iragi town of Basrah. Known as "Charge of the Knights," the operation was the largest conducted by the Iragi military since the invasion of Kuwait, and from my vantage point, it didn't seem to be going particularly well.

As the situation deteriorated in Basrah, things were also getting worse in Baghdad. Not only were we getting shelled regularly during the day, but militias began setting Brup check-points in the Red Zone intimidating the populace and forcing families to take shelter in their homes.

On Wednesday, I had a meeting with an Iraqi Air Force major general at the National Defense College to discuss an upcoming event. After every meeting, we leave his office and walk down the darkened and empty corridors to the canteen, where we have a soda and the Iranian version of a Twinkie, and talk about past wars, our families and so on. I knew things out in town must be rough because neither of my translators had made it to work—I had to borrow Ninos, who is a U.S.

citizen. So, after this meeting, I asked the general how things were for him and his family. He told me that the militias had shut down his neighborhood, but that he had lied to get through. "Normally, I would've stayed home," he said through Ninos, "but today I came in because we had our meeting." I don't think I've ever been so honored.

With this in mind, when I next saw one of our local translators, I asked about his commute. He calmly told me about his complicated route to work; how he takes two buses, a cab and then walks the rest of the way. "Are there any militia checkpoints now," I asked. "Oh, yes," Sammy said, "but when they ask me why I must go to work, if I work for government, I lie and tell them I must open my shop." Mulling over Sammy's matter-of-fact statement, I wondered if I would have made it to work had the circumstances been reversed.

Friday, the Muslim Sabbath, was quiet, but on Saturday the downward slide continued. Things in Basrah were bad. The Iraqi Army was performing poorly and the Iraqi Police were worse. We were receiving reports that insurgents would merely walk up to checkpoints and threaten the soldiers or policemen manning the post, who would then turn over their weapons and occasionally uniforms and vehicle keys before abandoning their posts.

British and Iraqi officers confirm target locations during Charge of the Knights in Basra.



U.S. Army Phot

That evening, Col. Dick McEvoy, who I'm relieving, and I went over to the Ministry of Defense (MOD) to meet with General Hussain and the Deputy Chief of Staff for Operations. It was dark as we drove onto the Ministry grounds, the first time I had been there at night. Inoticed colored lights on the trunks of many of the palm trees, as well as a couple of those little fake palm trees made from green Christmas lights. It was actually kind of appealing, though not exactly what a westerner would expect on the grounds of a country's defense headquarters.

When we entered the MOD, the halls were largely empty. "Rome is burning," Dick said, "and yet..." his voice trailed off as he swept his hand left to right through the deserted corridors. Hussain arrived shortly after we did, greeted us heartily, and then settled into

An Iraqi soldier with the 1st Iraqi Army examines one of more than 160 mortars found during Operation Charge of the Knights in Basra.

the meeting to discuss how best to support the troops in Basrah. With no translators, we didn't learn much, but were able to assist with a couple of issues anyway. We left an hour later, checked the car for IED's, and drove home.

On Sunday, we again had no translators, but General Hussain had a big staff meeting at ? a.m., so Dick, Cmdr. Chris Peterson and I drove over to Forward Operating Base (FOB) Honor. As we passed through the gates, I said to Dick, "Look...no guards." It made me uneasy, but we continued, stopping by the burning dump to take a picture for Dick, who would

soon be leaving for home where burning dumps are far less common.

Entering the Training building, we passed two more unmanned checkpoints. The halls were empty, too. We saw a Ranger-trained Iragi officer who speaks excellent English and is good friends with Dick. "It's bad," said the captain, who had been in touch with friends fighting down in Basrah. "My friend hasn't eaten in 24 hours," he said, "and army and police personnel are laying down their weapons and walking away. Here it's no better. Keep a round in your chamber, my friend."

We headed back to FOB Phoenix, sobered by our encounter.

At 11 a.m., there was an emergency meeting of the Joint Headquarters staff at the MOD. Dick and I walked over from FOB Phoenix. The meeting was crowded and, to my eyes, chaotic. I was with the senior leaders of the Iraqi military, but no one really knew what was going on in Basrah because the Prime Minister and Minister of Defense were both there; consequently, no one was reporting to Baghdad. Senior officers arqued with one another over different accounts, or chimed in with information they had heard.

In time, I would learn this is just how Iragis communicate. It's not our style, but it seems to work for them.

That was probably the most important thing to take away, because the meeting was a microcosm of the entire Charge of the Knights campaign: it wasn't how we would do it, but the Iragis were doing their best, grappling with the best way to execute orders from the Prime Minister and to support the fighting troops with supplies, intelligence, medical and so on. Ultimately, we could provide guidance and assistance, but the Iragis would have to wage the sustained fight, and they would need to do it in a



ACRONYMS

You Should Know These

AA - Authorized Absence

AAFES - Army and Air Force Exchange Service

ABSC - Active Billet Sequence Code

AC-Active Component

ADSW - Active Duty for Special Work

ADT - Active Duty Training

AO - Area of Operations

AOC - Aviation Officer Candidate

AOI - Area of Influence

AOR - Area of Responsibility

APG - Advanced Pay Grade

AT - Annual Training

ATP - Additional Training Period

BUDS - Basic Underwater Demolition School

BUMED - Bureau of Medicine and Surgery

CACO - Casualty Assistance Calls Officer

CAI - Cross-Assigned In

CAO - Cross-Assigned Out

CEC - Civil Engineering Corps

CFC-A - Coalition Forces Command - Afghanistan

CFL-Command Fitness Leader

CITF - Criminal Investigative Task Force

CJSOTF - Combined Joint Special Operations Task Force

CJTF - Combined Joint Task Force

COB - Close of Business

COLA - Cost of Living Allowance

CMS/ID - Career Management System Interactive Detailing

CNAFR - Commander, Naval Air Force Reserve

CNIC - Commander Navy Installations Command

CNR - Chief of Navy Reserve

CNRC - Commander Navy Recruiting Command

CNRFC - Commander, Navy Reserve Forces Command

COMRATS - Commuted Rations

CONUS - Inside the Continental United States

COCOM - Combatant Commander

CSG - Carrier Strike Group

DCO - Direct Commission Officer

DDS - Direct Deposit System

DEERS - Defense Eligibility Enrollment Reporting System

DEMOB - Demobilization

DFAS - Defense Finance and Accounting System

DOD - Department of Defense

DONTFS - Department of the Navy Total Force System

ECRC - Expeditionary Combat Readiness Center

EOS - Expiration Of Service

ESG - Expeditionary Strike Group

ET - Equivalent Training

FOB - Forward Operating Base

FOUO - For Official Use Only

FTS - Full Time Support

IA - Individual Augmentee

IADT - Initial Active Duty Training

IAG - Information Assurance Group

IAP - In Assignment Processing

IDT - Inactive Duty Training

IDTT - Inactive Duty Training Travel

IED - Improvised Explosive Device

IMAPMIS - Inactive Manpower and Personnel Management Information System

IRR - Individual Ready Reserve

ISAF - International Security Assistance Force

JCS - Joint Chiefs of Staff

JRB - Joint Reserve Base

JSAG-I - Joint Services Action Group - Iraq

JSOC - Joint Special Operations Command

JSOTF - Joint Special Operations Task Force

JTF GTMO - Joint Task Force Guantanamo Bay

JTF HOA - Joint Task Force Horn of Africa

MCAG - Maritime Civil Affairs Group

MEPS - Military Entrance Processing Station

MESF - Maritime Expeditionary Security Force

MILPERSMAN - Military Personnel Manual

MIUW - Mobile Inshore Undersea Warfare

MNFI - Multi-National Forces Iraq

MNSTC-I - Multi-National Security and Training Command - Iraq

MOB - Mobilization

MRE - Meals Ready to Eat

MTT - Military Transition Teams

NAF - Naval Air Facility

NAS - Naval Air Station

NAT - New Accession Training

NAVELSG - Navy Expeditionary Logistics Support Group

NAVSTA - Naval Station

NAVET - Navy Veteran

NCO - Non-Commissioned Officer



NCS - National Call to Service

NEC - Navy Enlisted Classification (or Code)

NECC - Navy Expeditionary Combat Command

NEX - Navy Exchange Service

NMPS - Navy Mobilization Processing Site

NOBC - Navy Officer Billet Classification (or Code)

NOE - Notice Of Eligibility

NOSC - Navy Operational Support Center

NPQ - Not Physically Qualified

NR - Navy Reserve

NRIP - Navy Reserve Intelligence Program

NROTC - Naval Reserve Officer Training Corps

NROWS - Navy Reserve Order Writing System

NRWS - Navy Reserve Web Site

NSA - Naval Support Activity

NSIPS - Navy Standard Integrated Personnel System

NSPS - National Security Personnel System

OCNR - Office of the Chief Navy Reserve

OCONUS - Outside Continental United States

OCS - Officer Candidate School

OIC - Officer In Charge

OJT - On the Job Training

OLA - Office of Legislative Affairs

OPNAV - Office of Chief of Naval Operations

OPSEC - Operational Security

OPTEMPO - Operational Tempo

ORM - Operational Risk Management

OSC-A - Office of Security Cooperation - Afghanistan

OSO - Operational Support Officer

PAYPERSMAN - Navy Pay and Personnel Procedures Manual

PCS - Permanent Change of Station

PFA - Physical Readiness Assessment

POC - Point of Contact

POV - Privately Owned Vehicle

PRC - Presidential Reserve Callup

PRD - Projected Rotation Date

PRIMUS - Physician Reservists in Medical Universities and Schools

PRT - Physical Readiness Test or Provincial Reconstruction Team

PSD - Personnel Support Detachment

RBSC - Reserve Billet Sequence Code

RC - Reserve Component

RCC - Reserve Component Command

RCCPDCS - Reserve Component Common Personnel Data System

RCHB - Reserve Cargo Handling Battalion

RESFORON - Reserve Force Squadron

RIAC - Reserve Intelligence Area Commander

RIPO - Reserve Intelligence Program Officer

RHS - Reserve Headquarters System

RTB - Reserve Transition Benefits

RTSS - Reserve Training Support System

RUAD - Reserve Unit Assignment Document

RUIC - Reserve Unit Identification Code

SAU - Squadron Augment Unit

SELRES - Selected Reservist

SNCO - Staff Non-Commissioned Officer

SOP - Standard Operating Procedure

TAR - Turn Around Ratio

TOC - Tactical Operations Center

TRUIC - Training Reserve Unit Identification Code

TSC - Combatant Commanders Theater Security Cooperations

UA - Unauthorized Absence

UCMJ - Uniform Code of Military Justice

UMA - Uniform Maintenance Allowance

USC - United States Code

VTU - Volunteer Training Unit



Naval special warfare members test the capabilities of a new night vision target system.

U.S. Navy photo by Mass Communication Specialist 2nd Class Eric S. Logsdon

RC Phone Directory

Chief of Navy Reserve (703) 693-5757

Office of the Chief of Navy Reserve (703) 693-5757

Commander Navy Reserve Force Command (757) 445-8800

Force Equal Opportunity Advisor and EO Hotline Chief Dionn Henderson 1-877-822-7629 (757)322-5679

Naval Air Facility, Washington DC

Naval District Washington RCC (240) 857-4880

Baltimore, Md. (410) 752-4561

Region Mid Atlantic RCC (757) 444-7295

Amityville, N.Y.

Avoca, Pa. (570) 457-8430

Bangor, Maine (207) 974-1301

Brunswick, Maine (207) 522-1064

Bronx, N.Y. (718) 892-0312

Buffalo, N.Y. (716) 807-4769

Charlotte, N.C. (704) 598-0447

(732) 580-8545

Ebensburg, Pa. (814) 472-5083

Eleanor, W. Va. (304) 586-0326

Erie, Pa. (814) 866-3073

Fort Dix, N.J.

Greensboro, N.C. (336) 254-8671

Harrisburg, Pa. (888) 879-6649

Manchester, N.H. (603) 537-8023

New London, Conn

(860) 625-3208 Newport, R.I. (401) 841-4550

Norfolk, Va.

757-318-4500 Plainville Conn

Pittsburgh, Pa. (412) 673-0801

Quincy, Mass (617) 753-4600

Raleigh, N.C. (866) 635-8393

Roanoke, Va. (866) 527-6595

Schenectady, N.Y. (518) 399-2134

Syracuse, N.Y. (315) 455-2441

White River Junction, Vt. (802) 295-0050

Willow Grove Pa (215) 443-6331

Wilmington, Del. (302) 998-3328

Wilmington, N.C. (910) 762-9676

(508) 853-5522

Region Southeast RCC (904) 542-2486 X123

Amarillo, Texas 1-866-804-1627

Atlanta, Ga. (678) 655-5925

Augusta, Ga. (706) 733-2249

Bessemer, Ala. (205) 497-2600

Charleston, S.C. (843) 743-2620

(803) 751-9251

Columbus, Ga. (706) 322-4670

Corpus Christi, Texas (361) 961-2241

El Paso, Texas

Fort Worth Texas

(864) 423-5889

Gulfport, Miss.

Harlingen, Texas (956) 425-0404

Houston, Texas

Jacksonville, Fla.

Miami Fla

(504) 697-9205

(407) 240-5939 x 2117

Pensacola, Fla. (850) 452-1341

Puerto Rico (787) 707-2324

San Antonio, Texas (210) 225-2997

Shreveport, La. (318) 746-9657

Tampa, Fla. (813) 828-1971 Waco, Texas (254) 776-1841

West Palm Beach, Fla.

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Battle Creek, Mich. (269) 968-9216

Chattanooga, Tenn. (423) 698-8955

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Cincinatti, Ohio

Decatur, III.

Des Moines, Iowa (515) 285-5581

Detroit, Mich. (586) 239-6148

Fargo, N.D. (701) 232-3689

Grand Rapids, Mich. (616) 363-6889

Green Bay, Wis. (920) 336-2444

Indianapolis, Ind. (317) 924-6389

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Knoxville Tenn

Lansing, Mich (517) 482-9150

Little Rock, Ark

Louisville, Ky. (502) 375-3329

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Memphis, Tenn. (901) 874-5256

(414) 744-9764

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(615) 228-6893

Oklahoma City Okla (405) 733-1052

Omaha, Neb. (402) 451-2098

(309) 678-5755

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(330) 609-1900

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(671) 339-6724 Pearl Harbor Hawaii

Lemoore, Calif.

Los Angeles, Calif. Moreno Valley, Calif.

(951) 656-1199 North Island Calif

(602) 353-3002 Point Mugu, Calif. (805) 989-7559

(805) 982-6106 (775) 971-6289

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San Diego, Calif. (858) 537-8040

(408) 294-3070

(520) 228-6282

Tucson, Ariz

(360) 627-2203

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(425) 304-3338

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Boise, Idaho (208) 422-6236

Chevenne, Wyo. (307) 773-6500

Everett, Wash (425) 304-4777

Fort Richardson, Alaska

(406) 449-5725

Portland Ore (503) 285-4566 Spokane, Wash. (509) 327-3346

Whidbey Island, Wash, เรดกา วรร-วดว่า

VP-62 (904) 542-2211

VP-69 (360) 257-6969

Fleet Logistics Support Wing (817) 825-6438

(240) 857-3722

VR-46 (678) 655-6333

VR-48

(240) 857-6814 VR-51

(808) 257-3289 (215) 443 6600

VR-53 (240) 857-9029

VR-54 (504) 678-3700

VR-55 (805) 989-8755

VR-56 (757) 433-4065

(619) 545-6920 VR-58

(904) 542-4051 (817) 782-5411

VR-61 (360) 257-6595

(207) 921-1462

VR-64

(215) 443-6400 Tactical Support Wing (678) 575-6830

VAQ-209 (240) 857-7828 (678) 642-9027

VFA-204 (504) 678-3491

VFC-12 (757) 433-4919 VFC-13

(775) 426-3644 VFC-111 (305) 293-2654

> HSC-85 (619) 545-7218

HCS-84 (757) 445-0861

HSI-60 (904) 270-6906

VP-30 SAU (904) 542-3060

VAQ-129 SALL (360) 257-2276 VAW-120 SAU

(757) 444-5072 VEA-125 SALL (559) 998-1841

(619) 545-8196

(619) 545-6600 VFA-106

HS-10

(757) 433-9081 VFA-122 (559)-998-3482

Operational Support Offices and Reserve Force Operations

Allied Command Transformation (757) 747-4071

Amphibious Group One 011-81-611-742-2377

Expeditionary Strike Group Two (757) 462-7403 x 110 Expeditionary Strike Group Three

(619) 556-1470 Bureau of Medicine and Surgery (202) 762-3211

Center for Naval Aviation Technical Training (850) 452-9700

Naval Personal Development Command (757) 444-2996

Comptroller of Navy Defense Intelligence Agency

Defense Logistics Agency (877) 352-2255

(202) 231-4044

Destroyer Squadron Two (757) 444-1452 Employer Support of the Guard and Reserve (ESGR) (800) 336-4590

First Naval Construction Division (757) 462-8225 x 222

Fleet Activities Chinhae, Korea 011-82-55-540-2852

Fleet and Industrial Supply Center Jacksonville, Fla. (904) 542-1000 x144

Fleet and Industrial Supply Center Norfolk, Va. (757) 443-1134

Fleet and Industrial Supply Center Pearl Harbor, (808473-4627

Fleet and Industrial Supply Center San Diego, Calif. (619) 532-3439

Fleet Air Mediterranean 011-39-081-568-4184

Fleet Forces Command (757) 836-3644

Fleet Intelligence Training Center Pacific (619) 524-5814

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Joint Chiefs of Staff

(703) 697-9121 Joint Tranformation Command for Intelligence (757) 836-7000

Judge Advocate General

(202) 685-5190 Lonistics Group Western Pacific 011-65-6750-2645

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Merchant Marine Reserve Program (504) 678-0590

Reserve Support Command (202) 685-5155 Mine and Anti-submarine Warfare Command Corpus

Military Sealift Fleet

Christi (361) 961-4858 Naval Air Force IIS Atlantic Fleet (757) 444-2928

Naval Air Forces/ Naval Air Force US Pacific Fleet (619) 545-2017

Naval Construction

Forces Command (757) 462-3943 Naval District Washington Headquarters (202) 433-0960.

Naval Education and Training Command (850) 452-4000

Naval Facilities

Engineering Command (202) 685-9008 Naval Health Care

Newport, RI (401) 841-3771 Naval Hospital Bremerton, Wash. (360) 475-4000

Naval Hospital

32•TNR•June 09

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Naval Operations Office of Naval Intelligence (504) 678-1394

Naval Sea Systems Command (202) 781-1748

Naval Training Support Center Great Lakes, III. (847) 688-3536

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Naval Special Warfare Operational Support Group (619) 522-3232

Naval Station Rota Spain 011-34-956-82-3232 Naval Supply Systems Command (717) 605-3565

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Navy Total Force (703) 695-9385

Naval Surface Force US Atlantic Fleet (757) 836-3057

Naval Surface Forces/ Naval Surface Force US Pacific Fleet (619) 437-2950

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Naval War College (401)-841-3089

Navy Emergency Preparedness Liaison Officer Program (504) 678-4264

Navy Expeditionary Combat Command (757) 462-4316

Navy Expeditionary Logistics Support Group (757) 887-7639

Navy Information Operations Command(NIOC) Maryland (301) 677-0817

Navy Net-Centric Warfare Group (240) 373-3125

NIOC Misawa, Japan 011-81-3117-66-2834

NIOC Norfolk, Va. (757) 417-7112

NIOC Pensacola, Fla.

NIOC San Diego, Calif. (619) 545-9920

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Navy Munitions Command (757) 887-4541

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Navy Region Guam (671) 355-1110

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Navy Region Hawaii (808) 473-4505

Navy Region Japan 011-81-46-816-3155

Navy Region Korea 011-822-7913-5795

Navy Region Mid-Atlantic (757) 322-2800

Navy Region Singapore 011-65-57-50-2594

Navy Region Hawaii (808) 473-1168

Navy Region Midwest (847) 688-2884 Navy Region Northwest (360) 315-5123

Navy Region Southwest

Navy Support Activity, Washington, D.C. (202) 433-3963

Office of Naval Intelligence (301) 669-5557

Office of Naval Research (703) 696-5031

Puget Sound Naval Shipyard (360) 476-7683

Sealift Logistics Command Atlantic (757) 443-5758

Sealift Logistics Command Europe 011-39-081-568-3568

Sealift Logistics Command Pacific (619) 524-9600

Space And Naval Warfare Systems Command (619) 524-7323

Commander Submarine Force US Atlantic Fleet (757) 836-1341

Commander Submarine Force US Pacific Fleet (808) 473-2517

Submarine Group Nine

Submarine Group Ten (912) 573-3733

Submarine Group Two (860) 694-3696

Submarine Squadron Eleven (619) 553-7033

US Central Command (757) 836-4180

US European Command 011-49-711-680-4002

US Fifth Fleet 011-973-724-383

US Fleet Forces Command (757)-836-4180

US Joint Forces Command (757) 836-6555

US Naval Forces Alaska (907) 463-2248

US Naval Forces Central Command 011-973-724-383

US Naval Forces Europe 011-44-207-514-4605

US Naval Forces Japan 011-81-46-816-3155

US Naval Forces Korea 011-822-7913-5795

US Naval Forces Marianas (671) 339-7133

US Naval Forces Southern Command (904) 270-7354 x4304

US Naval Special Warfare Command (619) 522-2825

US Northern Command (719) 554-5872 US Pacific Command (808) 477-2322 Command (757) 462-7400

US Pacific Fleet (808) 474-8415

US Second Fleet (757)443-9850

US Seventh Fleet 011-81-6160-43-7440 x4090

US Sixth Fleet 011-39-081-568-1267

US Southern Command (305) 437-1109

US Strategic Command (402) 294-8141

US Third Fleet (619) 524-9537

US Transportation Command (618) 229-4278

Navy Intelligence Reserve

Intelligence Reserve Command Headquarters Fort Worth, Texas (817) 782-7107

Regional Intelligence Area Northwest Silverdale, Wash. (360) 315-6001

Reserve Intelligence Area Southeast New Orleans, La. (504) 678-3411

Reserve Intelligence Area Southeast Fort Worth, Texas (817) 782-6464

Reserve Intelligence Area Southeast Jacksonville, Fla. (877) 882-7396

Reserve Intelligence Area Southwest San Diego, Calif. (800) 873-4139

Reserve Intelligence Area Southwest Aurora, Colo. (720) 847-6240

Reserve Intelligence Area Midwest Great Lakes, III. (847) 688-6273

Reserve Intelligence Area Midwest Minneapolis, Minn. (800) 353-4011

Reserve Intelligence Area Fourteen Marietta, Ga. (678) 655-6380

Reserve Intelligence Area Mid-Atlantic Norfolk, Va. (757) 444-1352

Reserve Intelligence Area Sixteen Willow Grove, Pa. (215) 443-6651

Reserve Intelligence Area Eighteen Devens, Mass. (978) 796-2610

Reserve Intelligence Area Washington (240) 857-2030

US Pacific Command

Navy Expeditionary Combat

June 09 • navyreserve.navy.mil • TNR • 33

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Explosive Ordnance Disposal Group One (619) 437-3700

Explosive Ordnance Disposal Group Two (757) 462-8453

First Naval Construction Division (757) 462-3658 Naval Coastal

Maritime Expeditionary Security Group One (619) 437-9475

Maritime Expeditionary Security Group Two (757) 396-0513

Chief of Naval Air Training

CAOSO

(361) 961-2409

CNRF CNATRA/FRS PM (504) 678-1072

Photo Submissions:

Due 5th of the month.

High-resolution 300 dpi photos.

Set camera on the highest setting (TIFF, FINE and/or HQ). Shoot photos of action supporting the story. Posed shots or "gripn-grins" are the least desirable. If the story is about people receiving awards, show us what they do that garnered said award. Send us the original image. Do NOT tinker with it in Photoshop™ or other imageediting software. We will edit it to fit into our page layout requirements.

Include cutline information identifing the subjects and what they're doing in the photo. Also credit the photographer.

Story Submissions:

Due 5th of the month.

Monthly columns: at least 500 words. More is okay, we'll edit it.

Feature stories: at least 600-700 words and need supporting photos. Feature-based stories will compel the reader to read the entire story. We do not want a straightnews story written in inverted pyramid newspaper style.

Questions and Suggestions:

Please contact the editor at *james.vorndran@navy.mil* or call (757) 322-5624.

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