



# **WASHINGTON MILITARY DEPARTMENT**

## **ANNUAL REPORT 2021/2022**

**\* EMERGENCY MANAGEMENT DIVISION \***  
**\* WASHINGTON NATIONAL GUARD \***  
**\* WASHINGTON STATE GUARD \***  
**\* WASHINGTON YOUTH ACADEMY \***



# A LETTER FROM THE ADJUTANT GENERAL

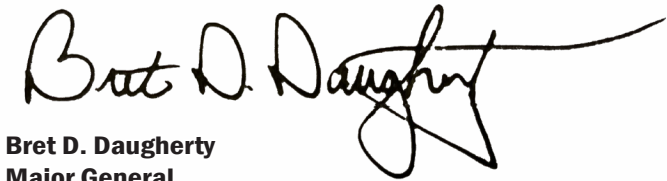
Dear Reader,

Thank you for taking the time to review the 2021-2022 Washington Military Department Annual Report, our comprehensive publication that highlights our department’s accomplishments during the past year. We hope this provides you with a better understanding of our agency structure, our leadership team and the work our men and women do every day to improve the lives of those in Washington state, across the nation and around the globe.

Once again, due to unforeseen obstacles and the continued global pandemic our team was asked to take on a full plate and more – and as we have observed over the last two years, our men and women of the Washington Military Department rose to the challenge. I’m beyond proud of this team as they continue to show exceptional commitment to our state and nation. They used creativity and flexibility to solve a number of complex issues while providing support to those who rely on our help.

While the last few years have been challenging, they have highlighted the wide breadth of skills and abilities within the Washington Military Department and the variety of missions we support. Our team continued the COVID-19 response missions that began in 2020 – and added to them by supporting our state’s vaccination efforts. Concurrently, our team responded to multiple other disasters in 2021 – to include fires, floods and civil unrest. At the same time, our educators at the Washington Youth Academy navigated COVID-19 challenges, and continued to help at-risk youth get back on track.

The sacrifices required to successfully fulfill our mission are often great and time consuming. Our military personnel often find themselves miles away from their families, friends and employers for lengthy periods of time to support both domestic and federal missions. Our emergency management personnel put in considerably long hours, regardless of the time of day, to assist our partners across the state and nation during a disaster response. I’m proud to have so many talented and dedicated individuals on our team who work incredibly hard to make our state and nation a safer place.



Bret D. Daugherty  
Major General  
The Adjutant General  
Washington

**MAJ. GEN. BRET DAUGHERTY**  
Washington’s 36th adjutant general,

Maj. Gen. Bret Daugherty is the senior leader of the Washington National Guard. The adjutant general is the administrative head of the state’s Washington Military Department, which is made up of more than 8,500 full and part-time employees and includes overseeing the National Guard, Emergency Management, Youth ChalleNGe Program and State Guard. The adjutant general is a state employee appointed by the governor of Washington. He assumed duties as the Adjutant General, Washington on July 28, 2012. Maj. Gen. Daugherty also serves as homeland security advisor to the governor and as state administrative agent for all United States Department of Homeland Security grants awarded to Washington’s state, local, tribal and non-profit agencies and organizations.



## ADJUTANTS GENERAL OF WASHINGTON

### MILITIA ERA (1855 - 1898)

1855-1856 - James Tilton  
1857 - Isaac Ebey  
1857-1862 - Franklin Matthias  
1863-1866 - George Gallagher  
1867-1869 - Amos Tripp  
1869-1873 - William Huntington  
1873-1879 - Frank Guttenberg  
1879-1880 - Andrew Slorah  
1881-1882 - M.R. Hathaway  
1882 - P.B. Johnson  
1883-1895 - R.G. O' Brien  
1897-1898 - F.A. Boutelle  
1897-1898 - J.E. Balbine  
1898 - William Canton

### EARLY NATIONAL GUARD (1898 - 1965)

1898-1901 - Edward Fox  
1901-1906 - James Drain  
1906-1909 - Otis Hamilton  
1909-1911 - George Lamping  
1911-1914 - Fred Llewellyn  
1914-1918 - Maurice Thompson  
1918-1919 - Harvey Moss  
1920-1941 - Maurice Thompson  
1941-1945 - Walter Delong  
1945-1947 - Maurice Thompson  
1947-1949 - Enslly Llewellyn  
1949 - Ellsworth French  
1949-1957 - Lilburn Stevens  
1957-1965 - George Haskett

### MODERN NATIONAL GUARD (1965 - CURRENT)

1965-1978 - Howard McGee  
1978 - Wayne McDaniels  
1978-1981 - Robert Collins  
1981-1985 - George Coates  
1985-1989 - Keith Eggen  
1989-1999 - Gregory Barlow  
1999-2012 - Timothy Lowenberg  
2012-Current - Bret Daugherty





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Sgt Emily Quarnstrom, a crew chief with B Co., 1st Battalion, 168th General Support Aviation welcomes high school teachers, principals, and school staff during the Educator Lift, hosted by Recruiting and Retention Battalion, 96th Troop Command, on June 30, 2021, at Yakima Training Center, Wash. (U.S. National Guard photo by Peter Chang)



# ORGANIZATIONAL HISTORY

## WASHINGTON NATIONAL GUARD

For more than 150 years, the brave citizen-soldiers and airmen of the Washington National Guard have safeguarded lives and property in the Evergreen State and have served the entire nation in times of need and distress.

On March 2, 1853, President Millard Fillmore signed the Washington Organic Act, which created the Washington Territory. The act would name Isaac I. Stevens the first governor of the Washington Territory as well as the commander-in-chief of the Washington Territorial Militia. On Jan. 26, 1855, Stevens signed a law creating the Militia of the Territory, requiring that every able-bodied male between the ages of 16 and 60, who expected to be a citizen, enroll in the Militia. These volunteers would be called to guard settlements, protect the Territorial Government and pursue hostile Native Americans.

On Nov. 11, 1889, Washington would become the 42nd state in the Union and the National Guard was given an expanded role in the defense of the nation. President William McKinley issued a call for volunteers on April 23, 1898 for service in the Spanish-American War, and Washington's quota was one infantry regiment. Every single member of the Guard volunteered for service. The 1st Washington Volunteer Infantry reached the Philippines later that year and participated in its first engagement at Pasig River on Feb. 5, 1899. After many more battles and distinguished service, the 1st Washington Volunteers were mustered out of service in San Francisco on Oct. 31, 1899.

The U.S. Congress passed the Militia Act of 1903, providing the National Guard the same equipment and organization as the U.S. Army. This helped transform the Washington Militia into today's modern Washington National Guard.

In 1916, elements of the Washington National Guard would mobilize to the Southwest United States, where they would take part in the protection of the United States/Mexican border. At the same time, tensions were building in Europe and on April 6, 1917, Germany would declare war against the allied forces. The Naval Militia of the Washington National Guard was immediately called into federal service. The rest of the Washington National Guard forces were drafted into federal service in August 1917 and assigned to the 41st Infantry Division. The 2nd Washington Infantry was changed to the 161st Infantry. Its soldiers were used to replace individual soldiers at the front. The Field Artillery Battalion became part of the 146th FA Regiment and saw consistent action throughout the war.

The time between the World Wars was a time of transition. Aviation came to the Washington National Guard in 1924 at Felts Field in Spokane. Horses eventually gave way to tanks and motorized vehicles. In preparation for looming hostilities, President Franklin D. Roosevelt issued Executive Order 8350 on Aug. 31, 1940 directing almost the entire Washington National Guard to mobilize at their armories on Sept. 16, 1940 for immediate induction into federal service. By Feb. 10, 1941, every federally recognized Washington National Guard unit had been mustered into federal service.

As World War II ended, the Washington National Guard began its post-war reorganization, which saw the official creation of the Washington Air National Guard in 1946. By the time hostilities erupted in Korea in June, 1950, the organization consisted of 31 Army units and 11 Air units. The Korean War would be the last major conflict the Washington National Guard would be a part of until Operation Desert Storm/Shield in 1990.

A day no Washingtonian will forget, on May 18, 1980, Mt. St. Helens erupted with a force 500 times greater than the atomic bomb dropped on Hiroshima. Washington National Guardsmen, taking part in their annual training at the Yakima Training Center, would immediately fly west over the Cascades to begin immediate rescue operations in the vicinity of Mt. St. Helens. The Guard would mobilize more than 2,000 members for rescue, logistics and clean-up operations, and was credited with saving more than 200 lives.

After sending multiple units to the Middle East in 1990, the Washington National Guard would see several units deploy to Bosnia, Hungary and Kosovo as part of the Operation Joint Endeavor in 1997 and 1998. Guardsmen would also be part of a handful of major state missions including Firestorm '94,

Makah Whaling Days in 1998 and the World Trade Organization Riots in the winter of 1999.

On Sept. 11, 2001, the world would change forever when terrorists hijacked commercial jet planes and crashed them into the World Trade Towers in New York City, the Pentagon and a field in Pennsylvania. Since then, there have been more than 20,000 deployments completed by Washington National Guardsmen to support Operations Iraqi Freedom and Enduring Freedom – including multiple deployments for the 3,000 members of the Washington Army National Guard's 81st Brigade Combat Team. In 2021, more than 1,500 Washington National Guard members deployed to eastern Europe as part of on-going training missions with our allies in the Baltic Sea region and Ukraine.

Even with multiple federal deployments, our Guardsmen have answered every call to serve during Washington state disasters, including multiple floods, historic wildfires seasons, snow storms (2009, 2019), earthquakes (2001), and the devastating State Route 530 Landslide in Snohomish County during the spring of 2014. Additionally, our Guardsmen helped other states in the response to Hurricanes Katrina, Rita (2005) and Maria (2017). In March 2020 more than 2,200 Guardsmen took part in the largest and longest state response in our organization's history, supporting multiple state agencies during the COVID-19 pandemic. For nearly two years, Guardsmen performed essential missions to test for and vaccinate against COVID-19, while assisting with massive unemployment claims and helping food banks provide much needed food to those experiencing food insecurities. In June 2020 more than 1,500 Guardsmen were deployed to Seattle, Spokane and Bellevue to assist local law enforcement following destructive riots and looting in the wake of the George Floyd killing in Minneapolis, Minn.

## EMERGENCY MANAGEMENT DIVISION

In 1941, the Legislature created the Washington State Defense Council to help coordinate statewide and local activities related to national and state defense. The powers and duties included, in part, to coordinate with national defense and other state organizations, advise the governor, and adopt and amend rules. The law also provided that the governor could create local (political subdivisions) councils of defense.

In 1951, the Legislature passed the Washington Civil Defense Act, rescinded the Law of 1941 and created the Civil Defense Agency in the Governor's Office. The law also created the Civil Defense Council. The council consisted of seven to 15 members, was chaired by the governor and had rule making authority and responsibility for preparing comprehensive plans.

In 1974, the name of the Civil Defense Agency was changed to Emergency Services Department and the Civil Defense Council changed to the Emergency Services Council. Both remained under the Executive Branch.

In 1984, the name of the Emergency Services Department was renamed as the Department of Emergency Management. Two years later, the Department of Emergency Management was abolished, and the emergency management function was transferred from the Governor's Office to the Department of Community Development. Authority was transferred from the governor to the director of the Department of Community Development. In 1995, the emergency management function was transferred again to become a division of the Military Department, which is where it presently remains.

Part of the move to the Washington Military Department was the brand new Emergency Operations Center, a multi-million dollar facility that would modernize EMD. In March of 1997, EMD held a ground breaking ceremony on Camp Murray for the new 28,000-square-foot facility. The new building replaced an outdated 1,300-square-foot facility in Olympia, providing Emergency Management with the ability to expand during major catastrophic events like the State Route 530 Landslide, when the everyday staff doubled from 100 personnel to 200 personnel for more than a month.

## WASHINGTON YOUTH ACADEMY

In 1993, Congress authorized a three-year test program called the National Guard Youth ChalleNGe Program to give troubled youth the opportunity to turn their lives around. A voluntary, preventive program, the National Guard Youth ChalleNGe Program (NGYCP) helps young people improve their life skills, education levels and employment potential. The program was authorized by the Washington Legislature as an alternative education service provider in 2008 with the passage of House Bill 1646.

Since 2009, the Academy has graduated more than 3,000 cadets and has become a leader in the nation, consistently graduating more students than the National Guard Bureau's target number. The school has also gained national recognition as one of the best Youth ChalleNGe Programs in the country.

## WASHINGTON STATE GUARD

The Washington State Guard traces its history back to 1855 when the Washington Territorial Legislature enacted the first law creating the organized militia. After Washington became a state, it created its state militia in 1890. The Washington State Militia served in the Philippines during the Spanish American War of 1898 – 1899, and was exclusively under state control until 1903 when the Washington National Guard was formed and placed under both federal and state control.

During World War I, the state-controlled Washington State Guard (WSG) was reborn. The Third Infantry Regiment consisting of 16 companies, a medical detachment and a machine gun company, was formed in principal cities throughout Washington. After World War I, the WSG was disbanded.

In 1940, more than a year before the U.S. entered World War II, the Washington State Guard was reestablished with an Infantry Brigade and two Regiments. During World War II the WSG was used to guard vital installations and to patrol the coast lines. As an invasion of the U.S. mainland became less apparent, the role shifted to disaster assistance and civil defense. In 1947, the WSG was again disbanded.

In May of 1960, Washington Gov. Albert Rosellini restored the Washington State Guard to augment the Washington National Guard as an additional internal security force for the state and to replace Washington National Guard soldiers and airmen when they're called into active federal service. The WSG has been serving continuously since then, supporting the Washington Military Department in a variety of missions and assignments.





# YEAR IN REVIEW

Top: Spc. Jenna Schuh, 3rd Battalion, 161st Infantry Regiment, instructs a Polish child on how to operate a crane in Pisz, Poland, Nov. 11, 2021. (U.S. Army photo by Pfc. Jacob Bradford)

Bottom left: Master Sgt. Andy Remis, assigned to the 116th Air Support Operations Squadron, Camp Murray, Wash., lends a helping hand, holding an Afghan child at the Task Force Liberty Village medical station, Joint Base McGuire-Dix-Lakehurst, New Jersey, Sept. 11, 2021. (National Guard photo by Master Sgt. John Hughel, Washington Air National Guard)

Bottom Right: Private 1st Class Xavier Cha, 1st Battalion, 161st Infantry Regiment practices with a flare during wildfire training with the Washington Department of Natural Resources on June 24, 2021 in Rainier, Wash. (U.S. National Guard photo by Joseph Siemandel)



For the employees of the Washington Military Department, 2021 picked up right where 2020 left off, with hopes that we were advancing toward a post-pandemic future.

Less than a week into 2021, Congress reconvened to count electoral votes and certify Joseph R. Biden as the nation’s new President. As the count began, a hostile group of rioters stormed the U.S. Capitol building. In the following days, more than 25,000 National Guard members from across the country were activated to support the upcoming Presidential inauguration. More than 400 members from the Washington National Guard were deployed to provide support to the D.C. National Guard. In March, another group of Washington National Guard members would deploy to the Nation’s capital to provide on-going security support.

Simultaneously a group of protestors stormed the Governor’s mansion in Olympia to protest the state’s restrictions during the COVID-19 pandemic. At least 600 National Guard members were activated to support the Washington State Patrol with ensuring safety at the capitol as the 2021 legislative session begun.

January also brought a glimmer of hope for so many as the state began a mass vaccination effort. Partnered with the Washington Department of Health, National Guard members assisted at multiple vaccination sites across the state and visited assisted living centers to help with the most vulnerable populations.

The State Emergency Operations Center, operated by the Washington Emergency Management Division, remained activated for COVID-19, but also responded to wildfires, floods and more throughout the year.

The Washington Youth Academy opened their campus doors for the first time in nearly nine months, bringing in cadets from across the state. The academy took an active approach to ensuring the safety of all cadets, completing two cycles in 2021 with a total of 185 cadets graduating the program in person. The Academy also opened a new classroom building on campus, which was dedicated to former director Larry Pierce, who died in 2021. The new Larry Pierce Academic Center now houses multiple classrooms and has been put right to use. Pierce’s family was able to join friends and co-workers for a dedication in October.

“I believed in Larry Pierce and Larry always believed that every cadet before him deserved a second chance and he made sure that they got it,” Maj. Gen. Bret D. Daugherty said at the dedication.

While more than 1,000 Guard members continued to provided support to the on-going COVID-19 pandemic response, another 1,500 Guard members prepared for federal deployments. In March, more than 100 Guard members from the Headquarters and Headquarters Company, 81st Stryker Brigade Combat Team deployed to Ukraine in support of Joint Multinational Training Group – Ukraine. In April, nearly 800 members of “Task Force Dark Rifles,” a combined arms battalion, deployed to Poland in support of the enhanced forward presence mission in the Baltic Sea region. In June, another 250 Washington National Guard members deployed to the middle east in support of the on-going operations in Kuwait.

April also led to the return of in-person foreign exchanges, as a group of Foreign Attachés attended a conference at Camp Murray, learning about the Guard mission and visiting troops working at food banks. The following months would see the return of the Washington National Guard’s State Partnership Program partners from Malaysia and Thailand for exchanges.

In May and June, more than 250 Washington National Guard members took part in the yearly ritual of preparing for the pending summer wildfire season.



In July, August and September, their training was put to the test as helicopter and ground crews were deployed to provide critical support to fires burning across Eastern Washington.

July brought good news to the Washington Emergency Management Division. After four years, EMD received full accreditation from the Emergency Management Accreditation Program, a national organization that ensures emergency management organizations do their job well. To achieve accreditation, applicants must demonstrate through self-assessments, documentation and peer assessments that the agency meets a standard created and honed by expert emergency management professionals.

“This is the culmination of several years of hard work by our statewide team to document that we are in full compliance with the Emergency Management Standard,” wrote EMD Director Robert Ezelle in an email he sent to staff. “This is truly a team effort. You should be proud of your accomplishment and the fact that we now number among the states that claim full accreditation.”

The Washington National Guard reached another milestone in August when the Guard’s COVID-19 response came to a close. The 18-month mission was critical to the state’s success of handling the pandemic. Guard personnel packaged and distributed nearly 100 million pounds of food at food banks, administered more than 250,000 COVID-19 vaccinations, built more than 2.5 million COVID-19 test kits, and tested more than 75,000 Washingtonians. Guard members from the 319th Explosive Ordnance Disposal Company, who had just arrived in Afghanistan in early August 2021, were on the ground in Kabul as the Taliban gained control of the city. During their short time there, these members helped citizens and those seeking refuge back to the United States. During the following months, more than 90,000 displaced Afghans were relocated to the United States. Nearly 60 Washington Air Guard members deployed to the east coast in support of Operation Allied Welcome. Guard members would help provide medical aid, processing and support to displaced Afghans.

As the holidays approached, the weather across the state began to take a turn. The days leading into Thanksgiving, strong winds and heavy rain led to flooding in Whatcom, Skagit and Snohomish counties. Following the holiday, a second round of storms approached and 40 members of the National Guard deployed to Everson to provide sand bags and high water vehicles. Teams from the Washington Emergency Management Division also were dispatched to chronicle flood damage and work on major disaster declarations.

As the year came to a close, the 100 members of the 81st Stryker Brigade Combat Team that deployed to Ukraine returned home. In early 2022, the remaining Washington National Guard members are set to return home from Poland and Kuwait, while another group prepares to deploy in support of on-going training missions.



Left: Maj. Gen. Bret D. Daugherty, Washington National Guard Adjutant General, reaffirms WA National Guard members on their oath to the Constitution. Jan., 17, 2021 at Joint Base Lewis-McChord, Wash., prior to them traveling to Washington D.C. in support of the Presidential Inauguration. (Air National Guard photo by Master Sgt. Tim Chacon)

Right: A member of the Washington Emergency Management Division takes part in the Columbia Generating Station Exercise in November 2021 on Camp Murray, Wash. (Photo by Peter Chang)



THE ADJUTANT GENERAL EXECUTIVE STAFF



Brig. Gen. Gent Welsh  
Asst. Adjutant General  
Air National Guard



Brig. Gen. Dan Dent  
Asst. Adjutant General  
Army National Guard

EMPLOYEE BREAKDOWN  
Federal Employees - 8,151  
State Employees - 357  
Emergency Management Division - 89  
Washington Youth Academy - 62



Robert Ezelle  
Emergency Management



Amy Steinhilber  
Youth Challenge  
Program



Vacant  
Washington State Guard



Col. Dan Brewer  
Chief of Staff



Lt. Col. Lita Rakhra  
Garrison Commander



Karina Shagren  
Communications Director



Adam Iwaszuk  
Construction & Facilities  
Management Director



Regan Hesse  
Finance Director



Keri Mizell  
Human Resources  
Director



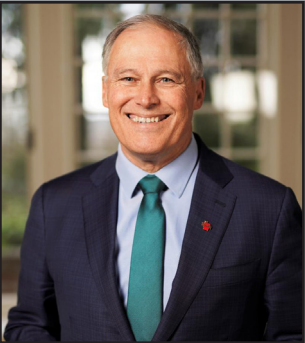
Mark Glenn  
Information Technology  
Director



Nancy Bickford  
Intergovernmental  
Affairs Director

COMMAND SGT. MAJ. BRUCE ECCLESTONE  
Senior Enlisted Leader

Command Sergeant Major Bruce Ecclestone is the Washington State Senior Enlisted Leader for Headquarters, Camp Murray, Washington National Guard. He represents the highest level of enlisted leadership for the Washington National Guard and is responsible for the welfare, readiness, morale, development and care concerning more than 7,000 enlisted personnel of the Washington National Guard. He acts as the primary advisor to the adjutant general on enlisted soldier and airmen matters.



Gov. Jay Inslee - Washington

In 1853, President Millard Fillmore signed the Organic Act creating the Washington Territory and appointed Maj. Isaac Stevens as the first Territorial Governor and Commander-in-Chief of the Territorial Militia. Washington was admitted to the Union as the 42nd state on Nov. 11, 1889. In 1855, the Washington Territorial Militia members informally mustered under the direction of the territorial government creating the modern day Washington National Guard. Today the Washington Military Department serves both the nation under the authority of the President and the state under the direction of the Governor.



President Joseph Biden

TERRITORIAL GOVERNORS (1853-1889)

- 1853-1857 - Isaac Stevens
- 1857-1858 - LaFayette McMullen
- 1859-1861 - Richard Gholson
- 1861- William Wallace
- 1862-1867 - William Pickering
- 1867 - George Cole
- 1867-1869 - Marshall Moore
- 1869-1870 - Alvan Flanders
- 1870-1872 - Edward Selig Salomon
- 1872-1880 - Elisha Peyre Ferry
- 1880-1884 -William Augustus Newell
- 1884-1887 - Watson Carvasso Squire
- 1887-1889 - Eugene Semple
- 1889 - Miles Conway Moore

GOVERNORS OF WASHINGTON

STATEHOOD (1889-1957)

- 1889-1893 - Elisha Peyre Ferry
- 1893-1897 - John McGraw
- 1897-1901 - John Rogers
- 1901-1905 - Henry McBride
- 1905-1909 - Albert Mead
- 1909 - Samuel Cosgrove
- 1909-1913 - Marion Hay
- 1913-1919 - Ernest Lister
- 1919-1925 - Louis Folwell Hart
- 1925-1933 - Roland Hartley
- 1933-1941 - Clarence D. Martin
- 1941-1945 - Arthur B. Langlie
- 1945-1949 - Monrad C. Wallgren
- 1949-1957 - Arthur B. Langlie

1957- CURRENT

- 1957-1965- Albert Rosellini
- 1965-1977 - Daniel Evans
- 1977-1981 - Dixy Lee Ray
- 1981-1985 - John Spellman
- 1985-1993 - Booth Gardner
- 1993-1997 - Mike Lowry
- 1997-2005 - Gary Locke
- 2005-2013 - Christine Gregoire
- 2013-Current - Jay Inslee





# WASHINGTON EMERGENCY MANAGEMENT DIVISION

HEADQUARTERS: CAMP MURRAY

MIL.WA.GOV/EMERGENCY-MANAGEMENT-DIVISION WASHEMD @WAEMD



Robert Ezelle



## MISSION OF THE EMERGENCY MANAGEMENT DIVISION

The Washington State Emergency Management Division (EMD) leads and coordinates mitigation, preparedness, response and recovery efforts in Washington state to minimize the impacts of disasters and emergencies on people, property, environment and the economy.

EMD’s major business operations include the Cyber Security and Critical Infrastructure Unit, the State E911 Coordination Office (SECO) Unit, the Operations Unit – which consists of the Preparedness, Response, and Mitigation and Recovery Sections, and the Financial Operations Section. EMD delivers more than 30 separate homeland security and emergency management programs that support stakeholders across the whole of government (tribal, federal, state and local) that benefit the whole community.

EMD operates the State Emergency Operations Center (SEOC) located at Camp Murray. The SEOC is the state’s central location for issuing alerts and warnings of impending emergencies and disasters, information gathering, disaster analysis and response coordination.

## FINANCIAL OPERATIONS SECTION

Staff managed and oversaw the division’s operational budget which is a combination of state, federal and interagency funds. Top activities included aligning funding to requirements by synchronizing fund sources across the division, projecting future funding status and courses of action to address needs, and assisting staff with procurement and project tracking while ensuring full expenditure of all fund sources as applicable.

### PREPAREDNESS GRANTS

The Preparedness Grants team managed seven federal grant programs totaling 27 awards equaling \$105,852,057 in preparedness funding (depicted in Figure 1-Funding by Grant Program). The preparedness grant funding was administered to 122 subrecipients, comprised of tribes, state agencies, counties, cities, and nonprofit organizations, through 618 agreements (depicted in Figure 2-Grant Funding by Recipient Type).

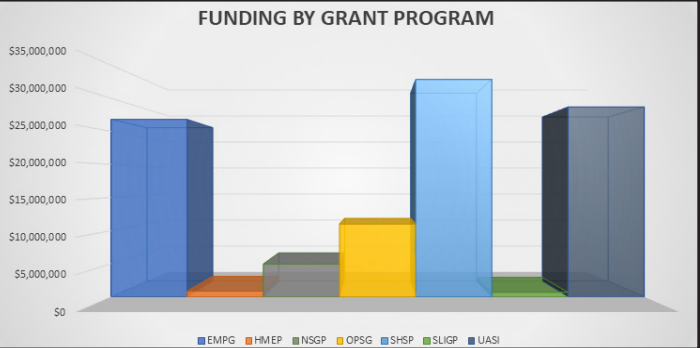


Figure 1-Funding by Grant Program  
\*Funding levels reflect open grant awards in calendar year 2021

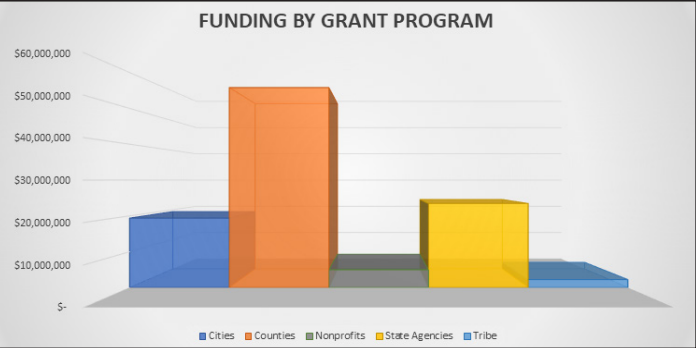


Figure 2-Grant Funding by Recipient Type  
\*Funding levels reflect open grant awards in calendar year 2021

The managed federal grant programs include:

**Emergency Management Performance Grant (EMPG):** The EMPG program supports a comprehensive, all-hazards emergency preparedness system by building and sustaining the core capabilities contained in the National Preparedness Goal.

**Hazardous Materials Emergency Preparedness (HMEP) Grant Program:** The purpose of this grant program is to increase state, territorial, tribal, and local effectiveness in safely and efficiently handling hazardous materials transportation incidents and to enhance implementation of the Emergency Planning and Community Right-to-Know Act of 1986 (EPCRA).

**Homeland Security Grant Program (HSGP):** The HSGP is part of a comprehensive set of measures authorized by Congress and implemented by DHS to help strengthen the Nation’s communities against potential terrorist attacks and supports the goal to Strengthen National Preparedness and Resilience. The HSGP is comprised of three subprograms based on risk-driven, strategic plans that outline high-priority needs relating to terrorism preparedness: State Homeland Security Program (SHSP), Urban Area Security Initiative (UASI), and Operation Stonegarden (OPSG).

- **SHSP:** The SHSP assists state, tribal, territorial and local preparedness efforts to build, sustain and deliver the capabilities necessary to prevent, prepare for, protect against and respond to acts of terrorism.
- **UASI:** The UASI program assists high-threat, high-density Urban Areas’ efforts to build, sustain and deliver the capabilities necessary to prevent, prepare for, protect against and respond to acts of terrorism.
- **OPSG:** The OPSG program supports enhanced cooperation and coordination among Customs and Border Protection, United States Border Patrol, and federal, state, local, tribal and territorial law enforcement agencies to improve overall border security.

**Nonprofit Security Grant Program (NSGP):** The NSGP supports target hardening and other physical security enhancements and activities for nonprofit organizations that are at high risk of a terrorist attack. The program is also designed to promote coordination and collaboration of emergency preparedness activities among public and private community representatives, as well as state and local government agencies.

**State and Local Implementation Grant Program (SLIGP):** The SLIGP is a formula-based grant program to assist states, in collaboration with regional, tribal, and local jurisdictions, with performing activities related to planning for the establishment of a nationwide public safety broadband network.

In 2021, the preparedness grants team continued to offer technical assistance to tribal nations, state agencies, local governments and nonprofit organizations to facilitate a cooperative approach to grant application development, programmatic assessments and investment justifications. PGS staff continued to adapt and refine processes reimagined under COVID-19.

Members of the Washington Emergency Management Division takes part in the Columbia Generating Station Exercise in November 2021 on Camp Murray, Wash. (Photo by Peter Chang)



## CYBERSECURITY AND CRITICAL INFRASTRUCTURE UNIT

In 2021, the Cybersecurity and Critical Infrastructure Unit, through the Cyber Security and Infrastructure Security Agency's (CISA) Regional Resiliency Assessment Program (RRAP), completed significant research efforts looking at a post-Cascadia Subduction Zone event recovery, including an in-depth study on the resilience of drinking water. Additionally, the unit completed a Washington state airports seismic resilience project focused on the ability of Washington airports/airfields to serve as state and federal disaster supply-chain staging areas post-Cascadia Subduction Zone earthquake.

### 2021 HIGHLIGHTS:

- Supported the WA Department of Health's Vaccine Action Command and Coordination Center by developing a partnership with Uber and Lyft to provide ride share vouchers to increase equitable access to COVID-19 vaccine sites across the state.

- Led the Washington COVID-19 Security Task Force and created a monthly security bulletin to support health care and vaccine distribution facilities.

- Speaking events:
  - Building Resilience through Private-Public Partnerships Conference held by the National Chamber of Commerce
  - National Homeland Security Conference
  - Northwest Credit Union Association – Risk Management Meeting

- Contributed to the Western Petroleum Shortage Response Coalition and the Cascadia Subduction Zone Earthquake (CSZ) and Tsunami Response Plan Private Sector work group meeting.

- Participated in the Washington State Election Security Task Force.

- Contributed to the Cascadia Subduction Zone Earthquake (CSZ) and Tsunami Response Plan Private Sector work group meeting.

- Selected as a new member to the State, Local, Tribal and Territorial Government Coordinating Council.

- Provided drinking water experts to give update on chemical supply concern update to the State Emergency Response Commission.

- Participated in the National Emergency Management Association Private Sector Lead coordination group.

### TRAINING & EXERCISES

- Contributed to the WA Mass Care All-Hazards Plan workshop, provided critical infrastructure industry subject matter experts for the catastrophic planning workshop series, supported the Washington Tsunami seminar and workshop and contributed to the Washington State Nutrition and Food Assistance plan workshop.

- Participated in the Chief Joseph Dam tabletop exercise.

- Participated in the Cybersecurity Symposium.

### RESPONSE

- Provided multi-disciplinary coordination with critical infrastructure partners during a chemical sector supply chain disruption.

### PLANNING

- Conducted outreach and information gathering to establish a state business emergency operation center.

- Updated the Business Re-entry (BRE) database tool to improve user functionality and conducted information gathering to strengthen the overall BRE frame work.

- Contributed to the National Governor's Association Cyber Policy Workgroup and the Washington State cybersecurity workforce workgroup.

## STATE E911 COORDINATION OFFICE UNIT

The State Enhanced 911 Coordination Office (SECO) works with counties, other government entities and 911 service providers to ensure 911 is available and operational statewide. The SECO uses state 911 excise taxes to provide for the statewide 911 system and to assist counties that are unable to fully fund 911 operations with their own local excise tax collections. The statewide 911 system handled more than 5.1 million calls and texts to 911 in the 12 months ending June 30, 2021.

### NEXT GENERATION 911

The Next Generation 911 Core Services (NGCS) system, which is connected to every 911 center statewide as well as to every 911 service provider by an Emergency Services IP Network (ESInet), is the keystone of the state's 911 system and connects the call-maker with a call-taker. Built upon the National Emergency Number Association (NENA) standards, the system is highly resilient, reliable, and secure, and employs the latest technology for call routing validation and geolocation to accurately ensure calls and texts to 911 arrive at the Public Safety Answering Point (PSAP), or 911 center, serving the caller's location.

One aspect of Next Generation 911 is the ability to send a text message to 911. By the end of 2021, 28 of the state's 39 counties will have implemented Text-to-911, and the remaining 11 counties expect to complete implementation by the end of the 1st quarter of 2022.

### 911 COST STUDY

In December 2020, SECO completed a detailed study of the costs to provide 911 service to the citizens, as directed by the Legislature. The study also looked at the difference between the cost to provide 911 and the current 911 revenue being received. Finally, the study identified potential efficiencies that could be incorporated to improve the system or reduce costs.

Recommendations from the study include: enhance the governance role of SECO to develop statewide standards and provide necessary support; expand the use of shared technology platforms; change the E911 account to a non-appropriated account; develop a sustainable funding plan; and create a certification program for telecommunicators.

### 911 TRAINING

The 911 training program delivers current and essential public safety training to 911 telecommunicators and supervisors. The instructors and training program staff continued to be adaptive to the new normal wrought by the pandemic and in 2021 safely delivered 63 instructor-led training classes throughout the state as well as virtually. Program courses are designed to augment and enhance PSAP specific training programs and meet nationally recommended training standards.

The continuing education platform introduced in late fall of 2020 has been instrumental for providing access to online training in advancing technology which meets the needs of individuals who may be unable to contact 911 through traditional means, whether that be using a TTY, a relay provider or text-to-911. This on-demand training has been successful with 36 organizations accessing the courses and more than 1,200 users enrolled; this is a fourfold increase from only a year ago.

### COUNTY ASSISTANCE PROGRAM (ECAP)

Each fiscal year, ECAP provides counties with funding through County Assistance Grants to help ensure statewide access to 911. For fiscal year 2021, ECAP managed 40 contracts (one for each county plus the Washington State Patrol) and provided nearly \$10 million in assistance grants.

### STATEWIDE SERVICES PROGRAM

The Statewide Services Program provides funding for the 911 system to ensure statewide access to 911. With a budget of almost \$13 million in 2021, staff worked closely with the 911 service providers to ensure accuracy of charges and successfully negotiated credits of more than \$4 million.

In addition, the Statewide Services Program manages a \$2.86 million Federal grant, which provides funding for equipment and operations to better deliver Next Generation 911 capabilities. The projects include grants for the NG911 ESInet implementation, Geospatial Information and data upgrades, Statewide Emergency Communications Center Radio Interoperability (SERI), implementation of shared technology platforms, a Real-time Agency Activity Display and Reporting System (RAADAR) developed by NORCOM in King County, a Computer-Aided Dispatch (CAD) application developed by Snohomish County 911, and a Displaced Dispatching Solution developed by Kitsap 911 in response to COVID.



# OPERATIONS UNIT

## PREPAREDNESS SECTION

The Preparedness Section is responsible for a range of activities to include planning, training, assessments and exercises, and continuity programs. The Preparedness Section further delivers support to Local Emergency Planning Committees through the Hazardous Materials Program. The Preparedness Section is rounded out by the inclusion of the Hazards and Outreach Program, delivering disaster specific preparedness activities on earthquakes, tsunamis and volcanoes as well as an individual disaster preparedness program.

### PLANNING TEAM

In conjunction with our state agency partners, the Planning Team is responsible for developing and maintaining the state's all-hazards Comprehensive Emergency Management Plan (CEMP) and annexes, including the Emergency Support Functions and the Catastrophic Incident Annex (CIA). The resumption of multiple planning efforts that were placed on hold during the COVID-19 response was the primary focus for the planning team over 2021.

### CATASTROPHIC PLANNING

With the approach of the Cascadia Rising 2022 exercise it was crucial to resume work on the Catastrophic Incident Annex to the State Comprehensive Emergency Management Plan.

#### MAJOR ACCOMPLISHMENTS:

- Re-launched the Critical Transportation planning effort by soliciting local and tribal priority routes.
- Worked with the Washington State Department of Transportation (WSDOT) and local and tribal partners to identify, validate and deconflict state priority routes and ensuring no “dead ends” when priority routes cross jurisdictional boundaries.
- Built a Geographic Information System (GIS) map to document priority routes.
- Launched the Catastrophic Mass Care and Water Infrastructure Systems planning effort, in conjunction with the Statewide Catastrophic Incident Planning Team (SCIPT).
- Conducted two statewide Mass Care and Water Infrastructure Systems informational workshops to provide tribal and local partners with an overview of the planning effort and prepare them for planning workshops to be conducted with each Homeland Security (HLS) region.
- Began drafting the update to the Catastrophic Incident Annex with expected completion on schedule for early 2022.
- Initiated state support of local evacuations plan development.

#### LOCAL PLANNING SUPPORT

To facilitate the review of local plans, the planning team developed a tiered evaluation checklist which covers legal requirements, FEMA doctrine including Comprehensive Preparedness Guide (CPG) 101, Emergency Management Accreditation Standards (EMAP), and best industry practice. The Washington State CEMP tiered review checklist was further validated when the update to FEMA's CPG 101 included significant elements of the checklist.

#### MAJOR ACCOMPLISHMENTS:

- Completed formal reviews for the following jurisdictions:
  - o Cities of Algona, Kirkland and Pacific
  - o King, Pierce, Skagit, Skamania and Spokane counties
- Formal reviews are in progress for the following jurisdiction:
  - o City of Lake Forest Park
  - o Franklin and Kitsap counties
- Planning technical assistance was conducted with the following jurisdictions:
  - o Cities of Enumclaw, Kent, Kirkland, Marysville, Renton, Shoreline and Tukwila
  - o Ferry, Lewis, Garfield, Skagit and Skamania Counties
  - o Hoh, Makah and Shoalwater Bay Tribes

### TRAINING TEAM

The Training Team coordinates, hosts, facilitates, delivers and assists in providing preparedness and Incident Command training throughout Washington state. The requirements for selection and certification of course instructors, maintenance of course materials, issuing of completion certificates, maintenance of the State Training Calendar, and hosting of the student course registration portal fall under the purview of the Training Team. The Training Team also assists with registration and virtual course hosting for local stakeholders when requested.

#### STATE TRAINING PROGRAM MAJOR ACCOMPLISHMENTS:

- Adopted course materials for core FEMA Emergency Management courses to improve the student experience while delivering virtual courses via Microsoft Teams.
- Coordinated, hosted, or directly facilitated the delivery of 72 preparedness courses in 2021, with participation in these courses exceeding 1,000 students; conducted 51 of those courses with more than 800 students in a virtual setting.
- Maintained an instructor cadre of more than 145 instructors, with six instructors added in 2021.
- Granted Advanced Professional Series Certificates to eight professionals that completed the requirements.
- Conducted the 2021 Integrated Preparedness Planning Workshop (IPPW) that included state agencies, local jurisdictions, cities and tribal partners.
- Updated and helped create the 2022 through 2024 Integrated Preparedness Plan (IPP) based on the 2021 IPPW. This information directly informs the delivery of courses during that timeline.

### ASSESSMENT & EXERCISE TEAM

The Assessment & Exercise program staff provided internal (EMD) and external (stakeholder) emergency management assessment and exercise support throughout the year. Critical to enabling this success was the collaborative execution of the annual Integrated Preparedness Planning Workshop (IPPW) with local and state agency partners in April 2021, which resulted in an updated Integrated Preparedness Plan (IPP) published in July 2021. The Assessment & Exercise Section programs include:

- Threat Hazard Identification Risk Analysis (THIRA) / State Preparedness Review (SPR)
- Emergency Management Accreditation Program (EMAP)
- State Exercise Program
- SEOC Geospatial Information System (GIS) / Common Operating Picture (COP)
- Radiological Emergency Preparedness (REP) Program
- Technological Hazards Program
- Strategic Planning

#### ASSESSMENT PROGRAM - THREAT HAZARD IDENTIFICATION RISK ANALYSIS (THIRA) / STAKEHOLDER PREPAREDNESS REVIEW (SPR)

The THIRA/SPR enables EMD to assess the communities within Washington on their ability to assess, build, sustain and deliver the core capabilities and report the findings through a Unified Reporting Tool (URT) in support of the National Preparedness System (NPS). The development of an accurate and complete THIRA and SPR requires the perspectives of a broad range of informed stakeholders from within the communities to assess 16 primary core capabilities. For 2021, 56.4 percent of the counties participated in the THIRA, and 48.2 percent participated in the SPR.

#### EMERGENCY MANAGEMENT ACCREDITATION PROGRAM (EMAP)

The EMAP Commission provided the Washington Emergency Management Program with the EMAP full accreditation status in July 2021. While the COVID-19 response delayed the conditional assessment, the EMAP Commission conducted a virtual assessment for Washington state, which allowed for the follow-up compliance assessment of 10 2016 Emergency Management Standards for 15 state agencies. The next full EMAP assessment will be the 2022 EM Standard and will take place in the fall of 2025. Annual maintenance reports are required by the EMAP commission to maintain compliance. .

#### STATE EXERCISE PROGRAM

The goal of the State Exercise Program is to minimize the impact of disasters on our communities, property, economy and environment in Washington state. This means leading a comprehensive and vertically integrated exercise program to ensure our first responders, emergency managers, government leaders, non-governmental partners and private citizens have the knowledge, skills and abilities needed to perform critical tasks when disasters strike. The exercise program collaborates with the FEMA Region X Exercise Division and the FEMA Integration Team for large-scale state, regional and national level exercise initiatives, such as Cascadia Rising.

Due to the ongoing COVID response activities and host of other response requirements, in September 2021, in collaboration with FEMA Headquarters, FEMA RX and Region 10 state partners, Cascadia Rising 2022 was rescoped to a discussion-based platform, thus lessening the staffing resource demands across the state in the preparations leading up to CR22 in June 2022. FEMA, federal and state agency partners also rescoped their respective exercise play from an operational-based to a discussion-based exercise.

#### RADIOLOGICAL PREPAREDNESS PROGRAM

The goal of the Radiological Preparedness Program is to establish authoritative policies in the event of a radiological emergency at a fixed facility in Washington state. The five following facilities in Washington state are required to maintain plans in the event of an emergency that could cause the release of materials from their respective sites: Energy Northwest's Columbia Generating Station, DOE Hanford Site, Puget Sound Naval Shipyard/Naval Station Bremerton, Naval Submarine Base Bangor and Naval Station Everett.

USDOE awarded EMD \$733,195 for FFY2020. Washington Departments of Agriculture and Health, Benton, Franklin and Grant Counties have collectively expended all funding passed through to support their emergency preparedness activities as of October 2021. USDOE awarded EMD \$801,960 for FFY2021 for ongoing work to prepare for a potential radiological emergency from one or more of the 22 hazardous facilities on the Hanford Site. As of October 2021, the Washington Departments of Agriculture and Health and Benton and Franklin Counties have expended \$83,655 or 10.4 percent of the grant funding.

EFSEC awarded EMD with \$1,194,322 for SFY2020, of which, as of the end of SFY2021, the counties of Adams, Benton, Franklin, Grant, Walla Walla, and Yakima and EMD expended \$1,1012,116 or 85 percent of the grant funding.

EFSEC awarded EMD with \$1,219,137 for SFY2021, of which, as of October 2021, the counties of Adams, Benton, Franklin, Grant, Walla Walla, and Yakima and EMD expended \$144,993 or 12 percent of the grant funding.

EMD continues to work on the Fixed Nuclear Facility Plan, which will continue into Spring 2022. The plan discusses the Hanford Site, Columbia Generating Station (CGS), Framatome and the Navy Nuclear Propulsion Programs.

#### SEOC - GEOSPATIAL INFORMATION SYSTEM (GIS) / COMMON OPERATING PICTURE (COP)

The State Emergency Operations Center (SEOC) uses the Washington Information Sharing Environment (WISE), designed to provide a cross-functional/cross-disciplinary approach to effective situational awareness for key decision makers during emergencies or crises.

Other state agencies, such as the Department of Natural Resources (DNR), use GIS capability to map wildfire situational awareness, and the Department of Transportation (WSDOT) captures highway, highway bridge and traffic impacts using GIS.

EMD is currently pursuing the inclusion of community lifelines reporting through WebEOC for vertical and horizontal situational assessment. This will be critical for essential elements of information (EEI) to be easily digested, interpreted and operational coordination priorities identified across all-hazard events.

### HAZARDOUS MATERIALS PLANNING PROGRAM

The Emergency Preparedness Community Right-to-Know Act (EPCRA) involves federal regulations that require Local Emergency Planning Committees (LEPC) to:

- Have a training program;

- Exercise their plans at least once a year;
- Review their plans on an annual basis; and
- Update their plans every five years.

The program helps LEPCs develop and review LEPC plans, contributes to LEPC training programs, and assists with LEPC exercises to support the EPCRA planning process. The ongoing support during the COVID-19 response continued to challenge the Hazardous Material Planning Program in 2021. However, more LEPCS and state agencies are incorporating more virtual meetings, exercises and planning activities.

#### Major accomplishments:

- On behalf of the State Emergency Response Commission, the team supports the Annual LEPC-Tribal Conference. While this conference was the 20th annual conference in 21 years, it was the first virtual conference. The 2021 conference hosted 199 local first responders, emergency managers, and representatives from LEPCs in all HLS Regions and several Tribes. The virtual aspect of the conference doubled the typical attendance, saved resources on travel, and allowed the recording of many of the presentations for local emergency managers to use in the future. The planned 2022 conference will also be virtual.
- In addition to providing planning assistance to LEPCs, all six team members continued to support the State Emergency Operations Center.
- During 2021, 32 LEPCs continued to maintain federal planning requirements. An additional 4 LEPCs have developed plans currently under local review.
- Assisted or delivered seven (12 in 2020) statewide training classes on incident management.
- Assisted in the development of 24 (18 in 2020) local exercises and workshops.
- Supported 122 (92 in 2020) LEPC outreach events and meetings in support of the LEPCs.
- Every four years, the Federal Department of Transportation distributes updated Emergency Response Guides (ERG) to each state. Issues related to contractors and the COVID-19 pandemic delayed federal level distribution of the 2020 version of the ERG. The Hazardous Material Planning Program managed the distribution of approximately 23,500 copies of the ERG to first responders around the state.



## HAZARDS AND OUTREACH PROGRAM

Following the program's largest annual outreach campaign, on October 21, at 10:21 a.m., 1.37 million Washingtonians participated in the Great Washington ShakeOut drill to become better prepared for Washington's earthquake hazards. Coastal communities used the drill as an opportunity to promote tsunami safety and to practice tsunami evacuation with the All-Hazards Alert Broadcast (AHAB) tsunami sirens. Additionally, outreach continued for the ShakeAlert Earthquake Early Warning (EEW) system, which was rolled out for public alerting on mobile phones in Washington on May 4, 2021.

## GEOHAZARDS PROGRAM

The Geohazards program completed the statewide AHAB tsunami siren network with the installation of 50 new tsunami sirens in at-risk communities along the inner and outer coasts and educated the public about the new sirens with an extensive public outreach campaign. The program also hosted a Tsunami Seminar and workshop for federal, state and local partners to educate and train stakeholders on tsunami alerting and communication procedures and identify potential areas of collaboration and improvement. Additional accomplishments include:

- Hosted a training session for local officials who have the responsibility in their jurisdiction of activating their respective tsunami sirens during a tsunami event.
- Held multiple earthquake preparedness media question and answer events, using platforms such as Facebook Live to engage with the public.
- Finalized the Tsunami Event Timeline document, which includes a comprehensive overview of all federal, state and local tsunami stakeholder responsibilities, alerting types and processes, contact information, a thorough event timeline of all actions taken, and information disseminated during a tsunami event by all relevant partners.
- Distributed approximately 150 NOAA Weather Radios to local jurisdictions and the public.
- Distributed approximately 472 “Tsunami Evacuation Route” and “Hazard Zone” signs to local jurisdictions for installation.
- Rolled out the ShakeAlert Earthquake Early Warning system for public alerting, which can provide cell phones in Washington tens of seconds of warning before an earthquake strikes, and participated and led multiple webinars on the new system, including one reaching nearly 1,000 people in Washington.
- Coordinated and interviewed with major local news networks and national news media on the launch of the ShakeAlert Earthquake Early Warning system in Washington.
- Worked with federal, state, and local partners to coordinate and improve Standard Operating Procedures for the Mt. Rainier Lahar Warning system, including holding a communications drill.
- Supported a test of the wireless emergency alerting (WEA) system in Thurston, Pierce and King counties in preparation for the release of the ShakeAlert earthquake early warning.

**THE GEOHAZARDS PROGRAM ALSO SUPPORTED LOCAL JURISDICTIONS AROUND THE STATE WITH PLANNING AND PREPAREDNESS EFFORTS:**

- Held a Volcano Preparedness webinar, collaborating with experts from the USGS Cascades Volcano Observatory, which reached over 500 people through a live event and recording.

- Held a Stakeholder Webinar for Earthquake Early Warning.
- Began work on the second Tsunami Maritime Mitigation and Response Strategy in the state of Washington for Westport Marina, which includes marina-specific tsunami modeling and mapping, suggested mitigation measures and other valuable resources.
- Completed a Vertical Evacuation Structure (VES) needs assessment for the outer coast, which focused on Clallam, Grays Harbor and Pacific Counties.
- Published new tsunami inundation and current velocity maps for the Puget Sound.
- Participated in tsunami evacuation planning meetings and provided resources and subject matter expertise to the cities of Aberdeen, Blyn and La Conner.
- Created and updated web pages to help provide local jurisdictions and Washingtonians with information about how to receive ShakeAlert Earthquake Early warning messages.
- Coordinated the 10th Annual Great Washington ShakeOut drill, creating media content on earthquake and tsunami preparedness available for local jurisdictions. Supported and amplified local preparedness efforts through social and traditional media sources.

## STATE DISASTER PREPAREDNESS OUTREACH PROGRAM

The State Disaster Preparedness Outreach Program supports local jurisdictions, state agencies, tribes and out-of-state governments with preparedness education and outreach tools. The program intends to build public awareness and engage in effective and sustained preparedness activities at the community level in conjunction with neighborhoods, schools, businesses and organizations, as well as within state agencies.

- Major accomplishments:**
- Supported 75 disaster preparedness activities to local jurisdictions, state agencies, businesses, schools, FEMA and the media.
  - Hosted and maintained the WA State Preparedness Basecamp; the 413 participants (+69 from 2020) represent city and county emergency management jurisdictions, state agencies, outreach program managers in other states, Public Information Officers, federal partners (FEMA, NWS) and community members.
  - Partnered with Oregon Office of Emergency Management to continue developing a new neighborhood preparedness program called Be 2 Weeks Ready; we anticipate a public launch of the program in Fall 2022.
  - Created the Prepare in a Year video series to complement the 2020 Prepare in a Year Guide in partnership with the Alaska Division of Homeland Security and Emergency Management and Idaho Office of Emergency Management. The video series has more than 1,500 views.
  - Created the Prepare Northwest video series to provide educational and entertaining preparedness tips for both the public and agency employees. The video series has almost 1,800 views.

## CONTINUITY PROGRAM (COOP/COG)

In June of 2021, EMD hired a Continuity Program Manager and began the implementation of a Compressive Continuity Program for Washington state.

- Major Accomplishments:**
- Coordinated with FEMA for a National Exercise Department Continuity workshop and seminar for completion in 2022.
  - Developed a Continuity Multiyear Strategic Program Management Plan and Business Plan.
  - Served as an advisor for the Interagency Continuity of Operations Committee for the state of Washington.
  - Laid the groundwork to provide continuity training across the state.
  - Established the EMD Continuity of Operations Workgroup.

## RESPONSE SECTION

The Emergency Management Division's Response Section is responsible for the State Emergency Operations Center (SEOC) along with its Alert & Warning Center (AWC), as well as the state's Search and Rescue, Logistics, Credentialing and Emergency Workers Programs.

### ALERT AND WARNING CENTER (AWC)

Staffed with two State Emergency Operations Officers (SEOO) 24/7, the AWC is the state's primary warning point for natural and technological disasters, and acts of terrorism. The AWC is equipped with numerous telephony-, radio-frequency-, and internet-based communications and information technology systems. The SEOOs maintain situational awareness on current or imminent emergency and disaster situations across the state that may exceed local response and recovery capability/capacity or draw media attention.

As of December 1, 2021, the AWC has conducted notifications, alerts, warnings and resource coordination for 5,136 incidents statewide. These included:

- 2,667 hazardous materials incidents;

- 709 search and rescue missions;
- 383 reported fires that resulted in 20 State Fire Service Resource Mobilizations;
- 10,555 notifications of weather advisories, watches and warnings; and
- 116 drills, four exercises and 63 evidence searches.

While search and rescue missions were down by more than 30 percent, wildfires were up by more than 30 percent. Notifications for the last year for weather advisories, tsunami information statements, earthquakes and other incidents were a staggering 10,555.

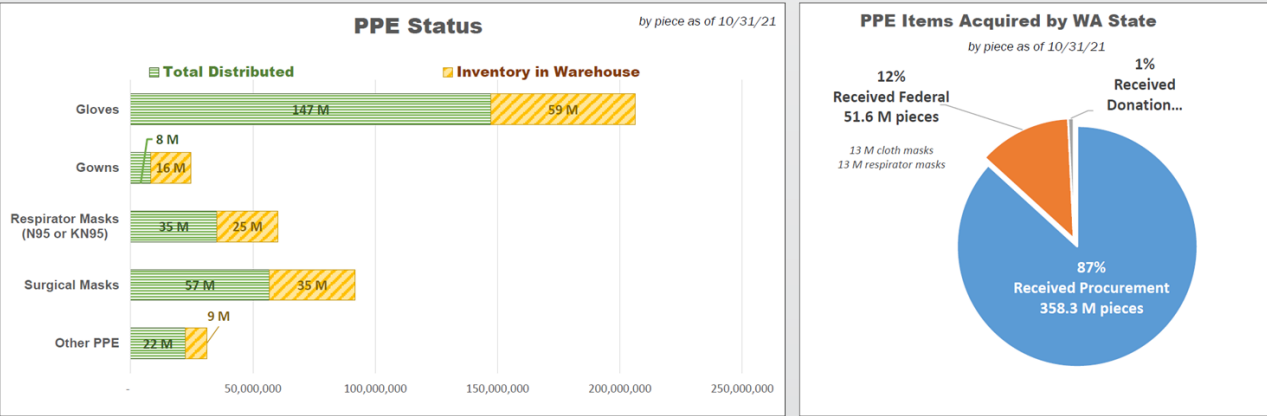
### STATE EMERGENCY OPERATIONS CENTER (SEOC)

The State EOC has been either fully activated at Level 1 or partially activated at Level 2 for the entirety of 2021 in response to COVID-19 and numerous other emergencies. The COVID-19 response is the longest activation in the history of the SEOC and continues to remain active as of the time of this writing. In 2021, the SEOC supported response activities to address COVID-19 and severe healthcare system capacity challenges, an active fire season, an historic drought and heat wave, critical issues with supply and distribution of chlorine and jet fuel, support to Afghan refugee arrivals, and major flooding, power outages and landslides due to repeated atmospheric river rainfall events. At the peak of this year's response, the SEOC's organizational structure consisted of Operations, Planning, Intelligence, Logistics, and Finance/Admin Sections along with Emergency Support Functions (ESFs) 1, 2, 3, 4, 5, 6, 7, 8, 11, 12, 13, 14, 15, and 20. In the context of the COVID-19 response, the SEOC processed 34,856 resource requests from local jurisdictions, state agencies and tribal nations.

### SEARCH AND RESCUE (SAR) PROGRAM

The Alert & Warning Center coordinated resources for more than 900 search and rescue missions during 2021. The state Search and Rescue Coordinator's office sponsored four search and rescue incident management courses throughout the spring, summer and fall. The 2021 State SAR Conference was postponed from June to October and then cancelled due to COVID-19. Planning was immediately shifted to the 2022 conference scheduled for June 20-26, 2022. Logistics: The Logistics Section provides logistical response, planning and training support to Washington state agencies, tribes, counties and municipal emergency management agencies. The Logistics Section also coordinates resource needs and the management of international, interstate and intrastate mutual aid. Resources may include emergency relief supplies, facilities, equipment, telecommunications, contracting assistance, transportation services, maintenance and personnel.

- Major accomplishments:**
- Partnered with the Cyber and Infrastructure Security Agency (CISA), FEMA RX and WSDOT Aviation to evaluate staging areas and completed 20 Regional Resilience Assessments with CISA, Argonne National Laboratory and all site stakeholders for selected airports across the state.
  - Developed plans in partnership with the Fire Defense Council (FDC) to deploy firefighting resources to Oregon and California while sustaining in-state response operations.
  - Worked with National Emergency Management Association and an EMAC task force to complete exercise objectives and injects for states to use during scheduled exercises.
  - Partnered with US Navy 3rd Fleet to execute beach landing site assessments on 23 different locations along the Washington coast.
  - Provided logistical support for multiple large-scale disasters and emergencies including catastrophic wildfires and historic flooding events, as well as secured and distributed Personal Protection Equipment to help respond to COVID-19 (as illustrated below).







Wildfire near Winthrop, Wash in July 2021. (Courtesy Photo)

MITIGATION AND RECOVERY SECTION

EMD’s Mitigation and Recovery Section oversees the Division’s risk reduction and disaster recovery efforts. The section is comprised of hazard mitigation programs to include: mitigation and disaster recovery planning, plan reviews and mitigation grant administration. By helping communities plan for and fund risk-reduction efforts, these programs increase local resilience and reduce the impact disasters have on communities across the state.

A table with expenditures to date for the Public Assistance (PA), Fire Management Assistance Grant (FMAG), Human Services, and Hazard Mitigation Grant programs for the most recent disasters is included below.

EMD staff manage FEMA's Public Assistance grant program, which provides grant funding to state, tribal, and local governments, and certain private, non-profit organizations to help them quickly respond to and recover from major disasters declared by the President.

The federal share for the program is typically 75 percent of eligible costs, while the state (the recipient) determines how the non-federal share of 25 percent is split between the state and impacted jurisdictions (sub-recipients).

EMD Public Assistance staff also manage the Fire Management Assistance Grant (FMAG) program, which is available to states, local, and tribal governments for the mitigation, management and control of fires on publicly or privately-owned forests or grasslands, which threaten such destruction that would constitute a major disaster.

HAZARD MITIGATION PLANNING AND TECHNICAL ASSISTANCE

Finalizing and submitting a planning grant application to update the 2018 State Enhanced Hazard Mitigation Plan (SEHMP), which is set to expire on 10/1/2023, was a top priority in 2021. EMD submitted the grant application in May, with a total cost estimate of \$376,000.

In addition to the application development and submission, work continued to validate and refine the new GIS-based approach to risk and vulnerability assessments. A peer-review journal validated the approach, as did the Hazard Mitigation Working Group (HMWG). In summary, the approach to risk and vulnerability assessment is via four phases:

- 1. Hazard characterization: Where did hazard events occur in the past and have those occurrences changed over time and space? Which areas are hazard “hot spots?”
- 2. Identification of hazard causes: Why are “hot spots” located where they are?
- 3. Prediction of future occurrences: Where might hazard occurrences and “hot spots” be in the future?
- 4. Social and structural vulnerability: Are vulnerable populations or critical assets located in current or future hot spots? What are the characteristics that make them susceptible to hazard impacts?

All 39 counties remained active mitigation partners in 2021. Technical assistance was provided to 21 different plans – many of them local jurisdictional annexes to county-level plans.

FIRE MANAGEMENT ASSISTANCE GRANT FUNDING - CURRENT / ACTIVE

(Obligated Funds are as of Jan 1, 2022)

Fire	Date	Total Funded
South Ward Gap Fire	7/31/2016	\$379,954.00
Wellesley Fire	8/21/2016	\$384,169
Yale Fire	8/21/2016	\$3,759,752
Suncrest Fire	8/27/2016	\$884,862
Spromberg Fire	5/23/2017	\$355,655
South Wenas Fire	6/27/2017	\$195,750
Jolly Mountain Fire	9/02/2017	\$11,253,750
Ryegrass Coulee Fire	7/10/2018	\$335,533
Upriver Beacon Fire	7/17/2018	\$828,750
Buckshot Canyon	7/19/2018	\$10,372,500
Chelan Hills Fire	7/27/2018	\$1,953,750
Angel Springs Fire	8/2/2018	\$4,421,784
Hawk Fire	8/10/2018	\$64,674
Cougar Creek Fire	8/11/2018	\$31,147,500
Grass Valley Fire	8/11/2018	\$1,260,000
Boyds Fire	8/11/2018	\$10,372,500
Road 11 Fire	7/11/2020	\$1,128,750
Anglin Fire	7/28/2020	\$2,081,077
North Brownstown Fire	8/17/2020	\$250,000
Palmer Fire	8/20/2020	\$1,662,263
Evans Canyon Fire	9/1/2020	\$4,784,624
Cold Springs / Pearl Hill Fire	9/7/2020	\$3,909,600
Apple Acres Fire	9/7/2020	\$931,315
Babb Fire	9/8/2020	\$3,825,000
Bordeaux Fire	9/9/2020	\$282,611
Sumner Grade Fire	9/9/2020	\$285,000
Andrus Fire	7/5/2021	\$750,000
Chuweah Creek Fire	7/12/2021	\$4,500,000
Red Apple Fire	7/13/2021	\$2,500,000
Cedar Creek Fire	7/19/2021	\$7,500,000
Muckamuck Fire	8/15/2021	\$3,000,000
Ford Corkscrew Fire	8/15/2021	\$2,500,000
25 Mile Fire	8/17/2021	\$2,500,000
Schneider Springs Fire	8/17/2021	\$10,000,000
Estimated FMAG-HMGP Post Fire funds available		\$17,915,740



## HAZARD MITIGATION ASSISTANCE (HMA)

The Hazard Mitigation Assistance grants that FEMA makes available to Washington state include four distinct grant programs: Hazard Mitigation Grant Program (HMGP), Pre-Disaster Mitigation (PDM), Flood Mitigation Assistance (FMA), and Building Resilient Infrastructure and Communities (BRIC). As of November 2021, the combined value of all pending or ongoing mitigation grants being managed by WA EMD's Mitigation staff is approximately \$290,639,000 (counting all required federal, state and local cost shares). That value includes \$176.5m from HMGP grants, \$23.8 million from PDM grants, \$4.8 million from FMA grants, and \$85.6 million from BRIC 2020 grants. This is a significant increase from our 2020 values, due primarily to our success in the BRIC 2020 competitive grant competition worth \$85.6 million, and new HMGP funds available for DR-4481, worth about \$100 million. The Mitigation team developed and refined several virtual work methods in 2021 to maintain our engagement and conduct business with stakeholders during the ongoing COVID-19 crisis.

### Hazard Mitigation Grant Program (HMGP)

HMGP is a state-managed, federally funded grant program made available by FEMA after Presidential Disaster Declarations and Fire Management Assistance declarations to fund cost-effective projects that reduce or eliminate the long-term effects of future disasters and increase community resiliency. Our state's HMGP grants continue to focus primarily on addressing earthquake, flood, wildfire, tsunami and landslide threats. Overall, Washington's HMGP pending or active grants currently fund more than 107 local risk-reduction projects and planning efforts throughout the state, worth about \$176.5 million in combined cost share funding (federal, state, and local dollars).

To date, four new HMGP grant rounds became available to Washington in 2021, bringing the total number of open and ongoing HMGP rounds to 16. The new, 2021 HMGP grant rounds are still in the application development phase and include the following:

- DR-4584 HMGP: estimated \$11 million in available funding
- DR-4593 HMGP: estimated \$8.4 million in available funding
- DR-4481 HMGP: approximately \$101 million in funding (all shares) announced in August 2021
- 2021 HMGP Post Fire: \$9.5 million in available funding

The 2021 HMGP Post Fire grant round, worth \$9.5 million, is prioritized for jurisdictions located within counties impacted by the eight FMAG-declared wildfires this year. These funds will help fund several new risk-reduction projects over the next five years, including selected pre- and post-wildfire mitigation projects in at-risk Wildland-Urban Interface (WUI) areas in Chelan, Okanogan and Yakima counties.

### Building Resilient Infrastructure and Communities (BRIC) grant program

The nationally competitive BRIC grant program provides cost-shared grant funding for capability- and capacity-building efforts and large-scale risk-reduction projects. EMD's Mitigation staff is working with sub-applicants statewide to develop and refine several application packages, which will be submitted to FEMA in January 2022.

For the 2021 round, the available BRIC grant funds was increased to \$1 billion, double the 2020 funding amount. Washington's strategic focus for this grant program is to find and fund cost-effective projects that reduce or eliminate the impacts of natural hazards on community lifelines throughout the state, especially critical infrastructure and essential facilities.

In the summer of 2021, FEMA announced its BRIC 2020 grant selections and our state's submissions performed very well. The state secured more than \$67 million worth of federal grant funds, including up to \$6.1 million in management funding for EMD to administer the program (plus additional, matching local funds worth \$18.6 million). These funding results ranked second among all states that competed in the BRIC 2020 round (first among all states per capita). The selected WA mitigation projects, which are still pending final FEMA award, include the following:

- Westport's Tsunami Vertical Evacuation Tower design/build project (\$35 million federal share)
- Kittitas County's Wastewater Treatment Plant Flood Control project (\$14 million federal share)
- Hoquiam's North Shore Levee Flood Control project (\$13 million federal share)
- WA Department of Transportation's Statewide Culvert Risk and Upsizing assessment (\$161,000 federal share)
- King County's Landslide Mapping project and Urban Heat Index study (\$188,000 and \$91,000, respectively)
- Lake Meridian Water District's Seismic Analysis and Geotechnical study (\$150,000 federal share)

### Pre-Disaster Mitigation (PDM) grant program

The PDM program is aimed at reducing overall risk to people and structures from future natural hazard events by building in resiliency measures, while also reducing reliance on federal funding in future disasters. There were no new PDM grant awards in 2021, as the BRIC program replaced the PDM program in 2020. However, our office still manages 34 previously awarded or pending PDM grants worth approximately \$23.8 million.

### Flood Mitigation Assistance (FMA) grant program

The FMA program is exclusively focused on reducing or eliminating flood damage claims under the National Flood Insurance Program (NFIP). There were no new FMA grant awards in 2021. Only proposals aimed at mitigating NFIP-insured properties are eligible for funding consideration, and the funding is primarily targeted to Repetitive-Loss and Severe-Repetitive Loss properties. Our current portfolio of six active FMA grants is worth about \$4.8 million and includes mitigation actions in Pierce, Thurston and Snohomish counties, as well as flood-related studies and assessments being conducted at Department of Ecology.

### Human Services Program (HS)

While simultaneously supporting the recovery needs of impacted jurisdictions for ongoing disasters and incidents throughout the year, the Human Services Program remained activated through the summer to support the COVID-19 response. Emergency Support Function 14 (ESF-14), Long-Term Recovery, coordinated recovery activities. HS program staff continued to support hunger relief operations across the state, working with the state Department of Agriculture, the Washington National Guard, the Governor's Office and other key partners.

During yet another catastrophic wildfire season, HS program staff provided recovery planning assistance to affected counties to support damage assessments, increase situational awareness and coordinate interagency recovery planning activities. The team continued to provide recovery assistance to the devastated towns of Malden and Pine City still recovering from the Babb Road Fire in 2020. The HS program developed and began administering a \$1 million grant program to provide financial assistance for fire survivors in Douglas, Okanogan, Pierce and Whitman Counties to replace household appliances lost when their homes were destroyed in state fiscal year 2021.

Despite the multiple major disasters occurring in the state in 2021, including the COVID-19 pandemic, staff completed the Washington Restoration Framework (WRF). In October, the team kicked off a five-exercise series to familiarize stakeholders and test the WRF and Recovery Support Functions. The series will continue through the fall of 2022. The HS team also developed and facilitated a workshop in April 2021, the results of which will be incorporated into the revised ESF-6 Annex to the states Comprehensive Emergency Management Plan (CEMP).

The team's Limited English Proficiency (LEP) program continued to review LEP plans, assist with LEP messaging strategies and helped resource interpreters. The program helped produce targeted Spanish messaging for the Great Washington Shakeout and COVID-19 response efforts.

A member of the Washington Emergency Management Division takes part in the Columbia Generating Station Exercise in November 2021 on Camp Murray, Wash. (Photo by Peter Chang)



# DISASTER RECOVERY GRANT PROGRAMS CURRENT/ACTIVE

The mission of the Federal Emergency Management Agency’s (FEMA) Public Assistance (PA) Grant Program is to provide assistance to state, tribal and local governments, and certain types of private nonprofit organizations so that communities can quickly respond to and recover from major disasters or emergencies declared by the President.

Through the PA Program, FEMA provides supplemental federal disaster grant assistance for debris removal, emergency protective measures, and the repair, replacement, or restoration of disaster-damaged, publicly owned facilities and the facilities of certain Private Non-Profit (PNP) organizations. The PA Program also encourages protection of these damaged facilities from future events by providing assistance for hazard mitigation measures during the recovery process.

The federal share of assistance is not less than 75 percent of the eligible cost for emergency measures and permanent restoration. The grantee (usually the state) determines how the non-federal share (up to 25 percent) is split with the subgrantees (eligible applicants).

(Obligated Funds are current at date of print)

<b>FEMA WA DR 4593</b> DECLARATION DATE: April 8, 2021 INCIDENT TYPE: Severe Storms, Straight-line Winds, Flooding, Landslides, and Mudslides INCIDENT PERIOD: December 29, 2020 -January 16, 2021 DESIGNATED COUNTIES: Clallam, Columbia, Cowlitz, Grays Harbor, Island, Jefferson, Klickitat, Lewis, Mason, Okanogan, Pacific, Pend Oreille, Skagit, Skamania, Snohomish, Spokane, Wahkiakum counties, and the Puyallup Tribe of Indians	Public Assistance: \$21,818,093 Mitigation Grant: \$ 8,426,667  <b>TOTAL: \$30,244,760</b>
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<b>FEMA WA DR 4584</b> DECLARATION DATE: February 4, 2021 INCIDENT TYPE: Wildfires and Straight-line Winds INCIDENT PERIOD: September 1 to 19, 2020 DESIGNATED COUNTIES: Douglas, Ferry, Franklin, Kittitas, Lincoln, Okanogan, Pend Oreille, Skamania, Whitman, Yakima counties, and Confederated Tribes of the Colville Reservation and the Confederated Tribes and Bands of the Yakama Nation	Public Assistance: \$74,682,150 Mitigation Grant : \$11,092,917  <b>TOTAL: \$85,775,067</b>
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<b>FEMA WA DR 4539</b> DECLARATION DATE: April 23, 2020 INCIDENT TYPE: Severe Winter Storm, Straight-line Winds, Flooding, Landslides, Mudslides, Tornado INCIDENT PERIOD: December 10, 2018 to December 24, 2018 DESIGNATED COUNTIES: Columbia, Garfield, Grays Harbor, Island, King, Lewis, Mason, Pacific, San Juan, Skagit, Snohomish, Thurston, Wahkiakum, Walla Walla counties	Public Assistance: \$133,936,817 Mitigation Grant : \$ 11,557,390  <b>TOTAL: \$145,494,207</b>
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<b>FEMA WA DR 4481</b> DECLARATION DATE: March 22, 2020 INCIDENT TYPE: COVID-19 Pandemic INCIDENT PERIOD: January 20, 2020 and continuing DESIGNATED COUNTIES: Statewide	Public Assistance: \$2,387,918,644 Individual Crisis Counseling : \$2,194,955 Individual Funeral Assistance: \$7,078,347 Mitigation Grant: \$101,609,885  <b>TOTAL: \$2,496,952,606</b>
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<b>FEMA WA DR 4418</b> DECLARATION DATE: March 4, 2019 INCIDENT TYPE: Severe Winter Storm, Straight-line Winds, Flooding, Landslides, Mudslides, Tornado INCIDENT PERIOD: December 10, 2018 to December 24, 2018 DESIGNATED COUNTIES: Clallam, Grays Harbor, Island, Jefferson, Mason, Pacific, Snohomish, Whatcom counties	Public Assistance: \$16,270,557 Mitigation Grant: \$ 2,529,880  <b>TOTAL: \$ 18,800,437</b>
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<b>FEMA WA DR 4309</b> DECLARATION DATE: April 21, 2017 INCIDENT TYPE: Severe Winter Storm, Flooding, Landslides, Mudslides INCIDENT PERIOD: January 30, 2017 to February 22, 2017 DESIGNATED COUNTIES: Adams, Benton, Clallam, Columbia, Ferry, Franklin, Grant, King, Lewis, Lincoln, Pend Oreille, Skamania, Spokane, Wahkiakum, Walla Walla, Whatcom counties	Public Assistance: \$40,037,381 Mitigation Grant \$ 8,060,000  <b>TOTAL: \$ 48,097,381</b>
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<b>FEMA WA DR 4253</b> DECLARATION DATE: February 2, 2016 INCIDENT TYPE: Severe Winter Storm, Straight-Line Winds, Flooding, Landslides, Mudslides, Tornado INCIDENT PERIOD: December 1, 2015 to December 14, 2015 DESIGNATED COUNTIES: Clallam, Clark, Cowlitz, Grays Harbor, Jefferson, Lewis, Mason, Pacific, Skamania, and Wahkiakum counties	Public Assistance: \$14,860,141 Mitigation Grant: \$ 2,246,443  <b>TOTAL: \$ 17,106,584</b>
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<b>FEMA WA DR 4249</b> DECLARATION DATE: January 15, 2016 INCIDENT TYPE: Severe Storms, Straight-line Winds, Flooding, Landslides, and Mudslides INCIDENT PERIOD: November 12, 2015 to November 21, 2015 DESIGNATED COUNTIES: Chelan, Clallam, Garfield, Island, Jefferson, Kittitas, Lewis, Lincoln, Mason, Pend Oreille, Skamania, Snohomish, Spokane, Stevens, Wahkiakum, and Whitman counties	Public Assistance: \$33,384,018 Mitigation Grant: \$ 5,266,058  <b>TOTAL: \$ 38,650,076</b>
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<b>FEMA WA DR 4243</b> DECLARATION DATE: October 20, 2015 INCIDENT TYPE: Wildfires INCIDENT PERIOD: August 9, 2015 to September 10, 2015 DESIGNATED COUNTIES: Chelan, Ferry, Lincoln, Okanogan, Pend Oreille, Stevens, Whatcom, Yakima counties, and Confederated Tribes of the Colville Reservation	Public Assistance: \$51,022,251 Mitigation Grant: \$ 5,852,944  <b>TOTAL: \$ 56,875,195</b>
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<b>FEMA WA DR 4242</b> DECLARATION DATE: October 15, 2015 INCIDENT TYPE: Windstorm INCIDENT PERIOD: August 29, 2015 DESIGNATED COUNTIES: Snohomish, Island, Jefferson, Whatcom, Grays Harbor and Clallam counties	Public Assistance: \$8,336,130 Mitigation Grant: \$1,586,000  <b>TOTAL: \$ 9,922,130</b>
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<b>FEMA WA DR 4188</b> DECLARATION DATE: August 11, 2014 INCIDENT TYPE: Wildfires INCIDENT PERIOD: July 9, 2014 to August 5, 2014 DESIGNATED COUNTIES: Confederated Tribes of the Colville Reservation, Kittitas and Okanogan counties	Public Assistance: \$25,788,283 Mitigation Grant: \$6,532,000  <b>TOTAL: \$ 32,320,283</b>
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<b>FEMA WA DR 4168</b> DECLARATION DATE: April 2, 2014 INCIDENT TYPE: Flooding and Mudslide INCIDENT PERIOD: March 22, 2014 to April 29, 2014 DESIGNATED COUNTIES: Sauk-Suiattle Indian Tribe, Snohomish County, Stillaguamish Tribe of Indians and Tulalip Tribes	Public Assistance: \$37,792,887 Mitigation Grant: \$8,331,000 Human Services: \$2,225,803  <b>TOTAL: \$ 48,349,690</b>
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<b>FEMA WA DR 4083</b> DECLARATION DATE: September 25, 2012 INCIDENT TYPE: Severe Storm, Straight-line Winds, and Flooding INCIDENT PERIOD: July 20, 2012 to July 21, 2012 DESIGNATED COUNTIES: Confederated Tribes of the Colville Reservation, Ferry and Okanogan counties	Public Assistance: \$3,761,816 Mitigation Grant: \$966,499  <b>TOTAL: \$ 4,728,315</b>
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<b>FEMA WA DR 4056</b> DECLARATION DATE: March 5, 2012 INCIDENT TYPE: Severe Winter Storm, Flooding, Landslides, and Mudslides INCIDENT PERIOD: January 14, 2012 to January 23, 2012 DESIGNATED COUNTIES: Clallam, Grays Harbor, King, Klickitat, Lewis, Mason, Pierce, Skamania, Snohomish, Thurston and Wahkiakum counties	Public Assistance: \$40,367,850 Mitigation Grant: \$7,861,000.00  <b>TOTAL: \$ 48,228,850</b>
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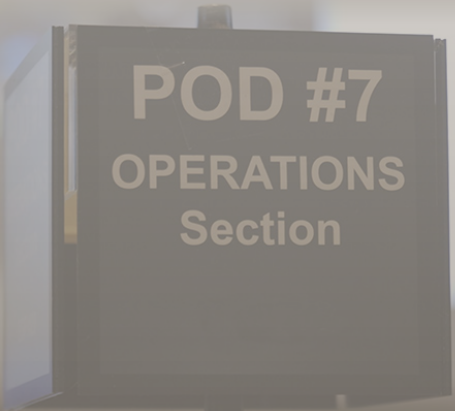
<b>FEMA WA DR 1963</b> DECLARATION DATE: March 25, 2011 INCIDENT TYPE: Severe Winter Storm, Flooding, Landslides, and Mudslides INCIDENT PERIOD: January 11, 2011 to January 21, 2011 DESIGNATED COUNTIES: King, Kittitas, Klickitat, Lewis, Skagit, Skamania and Wahkiakum counties	Public Assistance: \$9,965,501 Mitigation Grant: \$1,699,663  <b>TOTAL: \$ 11,665,164</b>
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<b>FEMA WA DR 1817</b> DECLARATION DATE: January 30, 2009 INCIDENT TYPE: Severe Winter Storm, Landslides, Mudslides, and Flooding INCIDENT PERIOD: January 6, 2009 to January 16, 2009 DESIGNATED COUNTIES: Benton, Chelan, Clallam, Columbia, Cowlitz, Garfield, Grays Harbor, Jefferson, King, Kittitas, Klickitat, Lewis, Lincoln, Mason, Pacific, Pierce, Skagit, Skamania, Snohomish, Thurston, Wahkiakum, Whatcom and Yakima counties	Public Assistance: \$69,449,881 Mitigation Grant: \$12,487,773.00 Human Services: \$1,920,233.00  <b>TOTAL: \$ 83,857,887</b>
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<b>FEMA WA DR 1734</b> DECLARATION DATE: December 8, 2007 INCIDENT TYPE: Severe Storms, Flooding, Landslides, and Mudslides INCIDENT PERIOD: December 1, 2007 to December 17, 2007 DESIGNATED COUNTIES: Clallam, Grays Harbor, Jefferson, King, Kitsap, Lewis, Mason, Pacific, Skagit, Snohomish, Thurston and Wahkiakum counties	Public Assistance: \$81,433,104 Mitigation Grant: \$11,149,689.00 Human Services: \$4,326,043.00  <b>TOTAL: \$ 96,908,836</b>
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<b>FEMA WA DR 1671</b> DECLARATION DATE: December 12, 2006 INCIDENT TYPE: Severe Storms, Flooding, Landslides, and Mudslides INCIDENT PERIOD: November 2, 2006 to November 11, 2006 DESIGNATED COUNTIES: Chelan, Clark, Cowlitz, Grays Harbor, Jefferson, King, Lewis, Pacific, Pierce, Skagit, Skamania, Snohomish and Wahkiakum counties	Public Assistance: \$39,008,226 Mitigation Grant: \$5,486,903.00 Human Services: \$1,710,648.00  <b>TOTAL: \$ 46,205,777</b>
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## RECOVERY GRANT PROGRAM FUNDS PROVIDED THROUGH WA EMD: \$952,133,714








# WASHINGTON YOUTH ACADEMY

HEADQUARTERS: BREMERTON

 [MIL.WA.GOV/YOUTH-ACADEMY](https://mil.wa.gov/youth-academy)

 [WASHINGTONYOUTHACADEMY](https://www.facebook.com/WASHINGTONYOUTHACADEMY)

 [@WAYOUTHACADEMY](https://twitter.com/WAYOUTHACADEMY)

 [WASHINGTONYOUTHACADEMY](https://www.instagram.com/WASHINGTONYOUTHACADEMY)



Amy Steinhilber



Dennis Kerwood

## WHAT IS THE WASHINGTON YOUTH ACADEMY?

The Washington Youth Academy (WYA) is a life intervention and credit recovery based educational program. Cadets are empowered to reintegrate into their home schools with the skills to graduate with their peers and become responsible citizens. There are eight core components central to the Academy's mission, and all components must be successfully completed for a cadet to graduate from the Academy. Experiential training and activities tied to the core components help educate and build resiliency to empower youth to become productive members of the community upon graduation. The WYA continues to be known across the nation as a leader in the National Guard Youth Challenge Program for its innovative approaches and effective results. In December 2021, the academy completed its 13th year of operation.

The eight core components are: leadership and followership, life coping skills, responsible citizenship, academic excellence, job skills, health and hygiene, service to community and physical fitness.

The Academy helps cadets build character, resiliency skills, and recover credits so they can go back to high school and earn a diploma or seek an alternative path to finish their high school education. The WYA is a two-phase program that includes a 22-week intensive residential phase and a 52-week post-residential (or mentoring) phase.

**CADETS CAN EARN UP TO 8 CREDITS – ABOUT 1.3 YEARS OF HIGH SCHOOL – IN JUST 22 WEEKS**

## 2021 CLASS INFORMATION

After months and months of virtual classes, the Washington Youth Academy decided to fully open for in-person learning. The Academy modified every aspect of residential cadet life to diminish risk during the COVID-19 pandemic in accordance with CDC and local guidance and using the best practices from more than 39 Youth Challenge and Job Challenge programs around the country. This included the use of masks and personal protective equipment, as well as more hand washing stations and cleaning more frequently. The Academy also reduced its class sizes and conducted regular COVID-19 testing for both students and staff. The campus remained closed and the rare visitor also was mandated to do an on-site COVID-19 test.

The Youth Academy welcomed two cycles of cadets into its doors in 2021. The Academy also opened a new classroom building on campus, which was dedicated to former director Larry Pierce, who died in early 2021. The new Larry Pierce Academic Center now houses multiple classrooms and has been put right to use. Pierce's family was able to join friends and co-workers for a dedication in October.

For 2021-1, 99 cadets were invited to the Academy and 80 graduated. For 2021-2, 117 started at the Academy and 105 graduated. Cadet retention was significantly high (90 percent) in cycle 21-2 despite low staffing and fast turn over due to COVID-19.

Cadets of 21-1 earned an average of 7.3 credits while cadets of 21-2 earned slightly more, 7.52 credits.

With safety in mind, service to community was kept to a minimum. Even so, 21-1 cadets earned 5,102.5 total hours with an average of 63.8 hours per cadet exceeding the 50-hour requirement. For instance, First Platoon conducted an overnight camp maintenance and cleaning project at Boy Scouts BSA Camp Parson in Brinnon earning them 12 hours of service to community per cadet while following COVID-19 safety protocols. Cadets and participating staff got tested and had zero contact with anyone outside of WYA. An executive safety briefing was held prior to work activities and instructions from Service Organization personnel were communicated through cadre while socially distanced and wearing masks. Cadets of 21-2 conducted 5,356 total hours of work with an average of 51 hours per cadet.

Using the Test of Adult Basic Education, cadets with 21-1 saw a grade level gain of 0.95 grade levels in 21 weeks. Eight cadets began as seniors. But in the end, 37 ended as seniors. Cadets in 21-2 did even better with a grade level gain of 1.2 grade levels in 21 weeks. Eight cadets began as seniors, but 47 ended as seniors.

For 21-1, students who stayed at the Washington Youth Academy for the entire session had an average 29.3 percent increase in their cumulative high school grade point averages. Program completers had an average GPA for Academy courses of 3.2, which is a high B. For 21-2, students who stayed at the Washington Youth Academy for the entire session had an average 27.3 percent increase in their cumulative high school grade point averages. Program completers had an average GPA for Academy courses of 3.4, which is a B+. Twenty-two of the cadets had a failing incoming GPA (less than 1.0). By session end, that number was less than 4 percent.

Washington Youth Academy Director Amy Steinhilber gives out fist bumps to cadets as they prepare to graduate from Class 21-001 on July 15, 2021 in Tacoma, Wash. (photo by Steven Friederich)





# CONSTRUCTION AND FACILITIES MANAGEMENT OFFICE

HEADQUARTERS: CAMP MURRAY



Adam Iwaszuk



Thomas Blume

## 2021 HIGHLIGHTS

- Successfully managed and executed a budget of \$ 25,684,000 for fiscal year 2021. This budget is used to pay for wages, utilities, services, furniture, recruiting leases, installation support, environmental requirements, sustainment, restoration and modernization projects. In addition, currently managing three major military construction (MILCON) projects valued at \$72 million.
- Awarded and started 31 sustainment, restoration and modernization projects for FY 2021. Significant projects include:
  - The completion of the south gate modification at Camp Murray;
  - The purchase of 25 acres in North Bend for a future King County Readiness Center;
  - Construction of the Camp Murray Soldier’s Memorial Trail to honor and remember fallen guardsmen; and
  - The substantial completion of the Thurston County Readiness Center in Tumwater, WA as well as the Yakima Training Center Barracks at the Yakima Training Center.
- State maintenance and support services (SMSS) continued to provide safe, clean, operational facilities and grounds maintenance for the Washington Military Department (WMD) throughout the entire state. SMSS completed an organizational restructure this year, which benefited CFMO and WMD by providing added responsiveness to emerging departmental requirements and providing an enhanced focus on state-wide emergency power generation.
- WMD’s environmental team was awarded first place across the nation in the Compliance and Technology Category for their implementation of a new data-driven approach to environmental quality. The Environmental GIS Database system is key to this effort, and the team has developed new web applications that make that program accessible to users in the field and operationalize the data captured within it for collaborative planning. The team has been able to deploy a broader conception of compliance to include both sustainability and conservation.
- Initiated the sale of the Olympia and Puyallup armories to the City of Olympia and Central Pierce Fire and Rescue, respectively. The construction of the Thurston County Readiness Center allowed for the divesture of Olympia and Puyallup armories, which generates revenue for the Washington Military Department to purchase land for future development needs.
- Developed 189 future projects for FY21 to FY27 and future state biennium’s to secure future federal and state funding for sustainment, restoration, modernization, demolition and energy projects for the next 25 years (FY 23 to FY 48).
- Generated more than \$1.5M in revenue under our facility rental and lease program. Revenue generated by this program is invested back into our facilities by funding deferred maintenance, repair and improvements.

## MISSION OF THE CFMO

The mission of the Washington Construction and Facilities Management Office (CFMO) is to provide for the construction, repairs and maintenance for all Washington Army National Guard (WAARNG) facilities and installations. The CFMO is responsible for the planning, design and construction of all major construction projects to support the 25 year strategic plan. In addition, CFMO acquires real property for use by WAARNG elements through the purchase of land and buildings, as well as long-term lease acquisitions. Through the construction and real property programs, CFMO delivers high quality buildings, additions, large scale renovations and structural enhancements. CFMO also manages facility sustainability, physical security and historic preservation of WAARNG facilities. The CFMO director is the principal advisor to the Adjutant General regarding all real property, facilities, construction and environmental management programs.

**DESIGN AND CONSTRUCTION BRANCH:** The Design and Construction Branch’s mission is to support the WAARNG’s operational readiness through designing, engineering and managing projects for new military construction (MILCON) as well as sustainment, restoration, modernization and maintenance projects of all facilities within the WAARNG inventory.

**PLANNING AND PROGRAMING BRANCH:** The Planning & Programming Branch’s mission is to support the WAARNG’s operational readiness by developing short and long-term planning for land acquisition, distribution of facilities-related resources, military construction, real property support, units stationing versus space requirements and organizational development necessary to accomplish facilities engineering and management program functions in support of programs essential to WAARNG daily operations, training and readiness missions.

**FEDERAL AND STATE RESOURCE MANAGEMENT:** Federal: The Federal Resource Management Branch manages a total budget between \$12 and \$20 million annually. It manages and provides oversight for all aspects of the Master Cooperative Agreement for Appendix 1 and conducts detailed budgeting actions and projections based on project planning and programming inputs. It also provides budget oversight for all construction (sustainment, restoration and modernization) and facility maintenance projects. In addition, it manages the budget for MILCON projects that can vary from \$5 to \$40 million and Unspecified Minor Military Construction projects that vary between \$1 to \$6 million. State: This branch provides accurate budget management for two Master Cooperative Agreement Appendices, Appendix 1 and Appendix 2. This includes complex budget development that involves multiple funding sources and multiple budget years, from federal and state systems, ensuring execution is in line with strategic goals of the department. It also provides management of CFMO contracts and purchasing, analyzes spending history and reports on the CFMO budget status while ensuring compliance with policies, audit requirements and regulatory standards.

**FACILITIES AND BUSINESS OPERATIONS BRANCH:** The Facilities and Business Operations Branch supports current and future operations of the WAARNG CFMO, across the state, with reliable and accurate facilities and business operations. Major activities include: real property accountability and acquisition, rental/lease program, recruiting storefront management, comprehensive energy, recycling management and real property asset evaluation to ensure WAARNG facilities meet current and future standards and training needs.

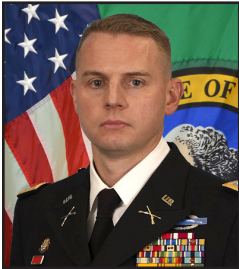
**STATE MAINTENANCE AND SUPPORT SERVICES BRANCH:** The State Maintenance and Support Services (SMSS) Branch supports current and future operations of the WAARNG by providing immediate response to critical failures of our facilities and equipment across the entire state. The Branch provides routine work order support for facilities and equipment that need repair, maintenance or replacement. The Branch has a varied staff of skilled trades, grounds crew and custodial employees that support more than 100 facilities statewide.

**ENVIRONMENTAL BRANCH:** The CFMO Environmental Branch supports the mission of the WAARNG by protecting and enhancing the environment through education training, leadership and environmental stewardship. This is done through three main pillars: conservation, pollution prevention and environmental compliance to comply with both federal and state environmental statutes.

Outside view of the Thurston County Readiness Center in Tumwater, Wash. on Nov. 10, 2021. (U.S. National Guard photo by Joseph Siemandel)



JOINT FORCE HEADQUARTERS LEADERSHIP



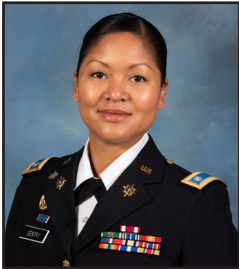
Col. Adam Iwaszuk  
Chief of Staff



CW5 Tim Gorden  
Command Chief  
Warrant Officer



Col. Chris Blanco  
J-1 Manpower & Personnel



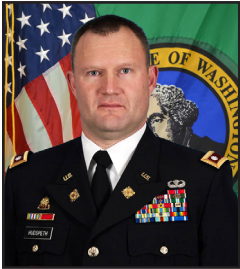
Lt. Col. Ange Gentry  
J-2, Intelligence



Col. Kristin Derda  
J-3, Operations



Michael Weitzel  
J-3, Operations



Lt. Col. Pete Hudspeth  
J-4, Logistics



Col. Stan Seo  
J5 - Strategy and Plans



Lt. Col. Jeffery Baltzell  
J-6, Communications



Col. Matthew Cooper  
USPFO



Col. Tom Wargo  
USPFO



Col. Michael Condon  
Inspector General



Lt. Col. Doug Palmer  
Inspector General



Col. Don Brewer  
Chaplain



Carl Steele  
J-9, Joint Service Support



Anthony Lieggi  
Human Resources



Col. Jason Denney  
Senior Army Advisor



Lt. Col. Alex Straub  
Judge Advocate General



Capt. David Grun  
Provost Marshal



Joseph Siemandel  
Public Affairs

BRIG. GEN. JOHAN DEUTSCHER  
Director of the Joint Staff

Brig. Gen. Johan Deutscher is the Director of the Joint Force Headquarters - Joint Staff. Brig. Gen. Deutscher provides command and control of all National Guard forces in the state or territory for the governor during a domestic operation. The Joint Staff also supports the incident Task Force commanders and all of the deployed units within the state. The Joint Staff coordinates any additional support required, such as mobilization of extra forces, or providing other logistical support. The Joint Staff can also act as a joint headquarters for national-level response efforts during contingency operations.



MAJOR STATE ACTIVATIONS IN WASHINGTON HISTORY

(Pre 1950)

1855 - 1889 - Washington Territory Settler Protection  
1873, 1894 - Railroad Strike  
1885 - 1886 - Anti-Chinese Riots  
1889 - Great Seattle Fire  
1891 - Miners Strike, Seattle Fire  
1898 - Civil Unrest in Ellensburg  
1913 - 1914 - Typhoid Epidemic  
1916 - 1919 - Labor Riots  
1921, 1936, 1939 - Fires  
1925, 1933, 1948 - Floods  
1930 - Puget Sound & Alaska Powder Mill Explosion  
1935 - 1935 - Mill and Lumber Industry Strikes  
1941 - Coastal Defense

(1950 - 1999)

1964, 1979 - Floods  
1969, 1979 - Fires  
1980 - Mt. St. Helens Eruption  
1982 - Floods  
1983 - Civil Disturbance  
1989 - 1992 - Floods  
1990 - Civil Disturbance  
1991 - 1994 - Wildfires (Firestorm '94)  
1995 - 1997 - Winter Storm Floods  
1998 - Makah Whaling Days  
1998 - Civil Unrest in Pullman  
1999 - Civil Unrest (WTO)  
1999 - Centennial Year 2000 Rollover

(2000 - Current)

2000 - Wildfires  
2001- Wildfires, Nisqually Earthquake, Airport Security  
2007 - 2009 - Floods  
2014 - State Route 530 Landslide, Wildfires  
2015 - Wildfires, Floods  
2016 - 2019 - Wildfires  
2020 - COVID-19 Pandemic, Election Support, Civil Unrest, Wilfires  
2021 - Civil Unrest, Wildfires, Flooding





# HOMELAND RESPONSE FORCE

HEADQUARTERS: CAMP MURRAY

[MIL.WA.GOV/HOMELAND-RESPONSE-FORCE](https://mil.wa.gov/homeland-response-force)



Col. Jack Mushallo  
Commander



Command Sgt. Maj. Kelly Wickel  
Command Sergeant Major

## MISSION OF THE HOMELAND RESPONSE FORCE

On order, the Homeland Response Force (HRF) mobilizes, deploys and conducts domestic operations, with an emphasis toward Chemical, Biological, Radiological, or Nuclear (CBRN) response, within FEMA Region 10 to support civil authorities at the local, state or federal level.

## WHAT IS THE HOMELAND RESPONSE FORCE?

The 10th Homeland Response Force is a regionally aligned CBRN asset—comprised of Army and Air National Guard service members—established to support and enhance local, state and federal emergency managers in response to natural, man-made, or terrorist-initiated CBRN disasters and additional hazards.

## 2021 HIGHLIGHTS

The 10th Homeland Response Force continued to mobilize and provide command and control of 2,285 volunteer service members supporting local, state and federal authorities as part of Washington state's COVID-19 response.

COVID-19 response missions extended beyond food bank services to include test kit assembly, community-based testing sites, medical surge capability, community-based vaccination, mobile vaccination, COVID-19 mapping and data entry for Washington State Department Health. Service members also supported the Washington Employment Security Department to alleviate the backlog of unemployment claims and suspected fraud.

In January 2021, the 10th HRF Joint Incident Site Communications Capability supported the presidential inauguration in Washington, D.C., with 13 Airmen.

While providing real-world pandemic response support through JTF Steelhead, the 10th HRF participated in exercises Orca 21 in May and Arctic Eagle 21 in June.

The 10th HRF's JTF Steelhead concluded operations supporting Washington state's COVID-19 response on August 31, 2021.

In October 2021, the 10th HRF mission was consolidated within the 96th Troop Command, allowing for a streamlined, rapid response to domestic incidents in Washington state and FEMA Region 10.

The outreach liaison teams conducted 179 outreach engagements with emergency response organizations in 42 counties within FEMA Region 10 to increase the understanding of 10th HRF and Washington National Guard response capabilities.



Gov. Jay Inslee and Col. Kevin McMahan, former commander of the Washington National Guard's Homeland Response Force and Joint Task Force Steelhead, raise a "Ready Washington" flag at the Space Needle in Seattle, Wash. on July 1, 2021. (Courtesy Photo)





## COUNTERDRUG PROGRAM

HEADQUARTERS: CAMP MURRAY

[MIL.WA.GOV/COUNTER-DRUG-PROGRAM](https://mil.wa.gov/counter-drug-program)



Col. Brian Bodenman  
Director



Sgt. Maj. Amelia Patterson

## PROGRAM DESCRIPTION

The Washington National Guard Counterdrug Program (WA CDP) enabled Law Enforcement Agencies (LEA) and Community Based Organizations (CBO) to counter opioid and other primary drug threats in support of the Governor's State Interdiction and Counterdrug Activities Plan and national counterdrug efforts. The WA CDP employed 140 National Guard personnel in specialized mission areas to fill capability gaps and assist supported agency efforts to disrupt, degrade and defeat Drug Trafficking Organizations (DTO) that threaten the safety and security of the citizens of Washington state. These mission areas included: analysis, communications, ground reconnaissance, aerial reconnaissance, the Western Region Counterdrug Training Center and federal operations support.

## ANALYSIS - COMMUNICATION - GROUND RECONNAISSANCE SUPPORT

National Guard analysts worked throughout the state under the direction of their supported federal, state and local law enforcement agencies. This support accounted for 50-100 percent of the total analytic capability of the supported agencies and allowed LEAs to focus their limited resources on the highest priority drug threats within their jurisdictions. WA CDP personnel operated LEA owned optics and ground reconnaissance systems along Washington's northern border with Canada to identify potential drug trafficking routes in areas where LEAs were unable to maintain a physical presence. In related activity, the WA CDP assisted with the installation and maintenance of LEA communications networks in remote regions of the state to ensure officer safety and a coordinated response to drug smuggling activities. These combined efforts enabled the seizure of more than \$23.5M worth of narcotics, cash, vehicles and weapons; and supported investigations that led to the arrest of 64 criminals in FY21.

## AERIAL RECONNAISSANCE

The WA CDP operated the only Air National Guard RC-26 aircraft in the Pacific Northwest and integrated Army National Guard UH-72 Lakota helicopters in support of LEA reconnaissance and observation mission requests. The FY21 aerial reconnaissance and observation missions enabled the arrests of 19 criminals and the seizure of more than \$177 million worth of narcotics, cash, vehicles, and weapons utilized by criminal entities throughout the region.

## WESTERN REGIONAL COUNTERDRUG TRAINING CENTER

The WA CDP operated the Western Region Counterdrug Training Center (WRCTC) to provide counterdrug and demand reduction training to LEAs, CBOs, military, and other organizations with counterdrug nexus. In FY21, the WRCTC continued its mission in a COVID-19 environment by offering additional courses via webinar in addition to traditional classroom instruction with proper safety protocols in place. With a course catalog of more than 30 courses, the WRCTC provided training to more than 7,426 personnel representing 1,226 agencies throughout the United States and its territories.

## FEDERAL OPERATIONS SUPPORT

In FY21, the WA CDP provided thousands of hours of linguistic and analytic support to the Department of Defense, federal LEAs and combatant commanders. This support resulted in the publication of more than 950 actionable reports, leading to the worldwide disruption or seizures of illicit materials valued at more than \$2.7B. Collective efforts of this team enabled the arrests of multiple international criminals and supported policy decisions of senior executive branch officials.

Law enforcement officers take part in the Tactical Medicine course taught by the Washington National Guard Counterdrug Program on Joint Base Lewis-McChord, Wash. on Dec. 3, 2021. (U.S. National Guard photo by Peter Chang)



Chief Warrant Officer 4 Ryan Kennedy, a UH-60 Black Hawk helicopter pilot with the 96th Aviation Troop Command, Washington Army National Guard, trains with his Royal Thai Army counterparts in a Black Hawk simulator, Aug. 31, 2021 at Joint Base Lewis-McChord. The exchange was part of the State Partnership Program which pairs a state or territory's National Guard with a partner nation in order to enhance security cooperation around the globe. Washington and the Kingdom of Thailand have been partners since 2002. (U.S. National Guard photo by Jason Kriess)



# STATE PARTNERSHIP PROGRAM

HEADQUARTERS: CAMP MURRAY

[MIL.WA.GOV/STATE-PARTNERSHIP-PROGRAM](https://www.mil.wa.gov/state-partnership-program)



Lt. Col. Keith Kosik  
Director



Master Sgt. Ben McNelley  
Coordintor



Maj. Doug Johnson  
Bilateral Affairs  
Officer - Malaysia



Maj. Joel Johnson  
Bilateral Affairs  
Officer - Thailand

## MISSION OF THE STATE PARTNERSHIP PROGRAM

The WA NG State Partnership Program conducts U.S. INDOPACOM aligned security cooperation engagements that facilitate access to, influence with and insight from our partner nations. In addition, it gives our citizen-soldiers and airmen the broadening experience of working with our international partners and seeing military operations through their eyes.

Engagements generally focus on building capacity and relationships. Our Guard members draw on the experience, skills and expertise they bring from their military and civilian careers.

Washington state and its two partner nations are knit closely together through substantial two-way trade, and similar economic, security and infrastructure considerations.

## 2021 HIGHLIGHTS

In 2021, the Washington National Guard's State Partnership Program conducted 26 engagements with our partners (16 with Thailand; 10 with Malaysia). After more than a year of COVID travel restrictions, we resumed in-person exchanges with our partners in the summer of 2021 when we welcomed to Washington two different aviation teams from the Royal Thai Army, and a delegation from the Malaysian Air Force. All other engagements were conducted via virtual platforms. Due to COVID quarantine restrictions, our teams were not able to travel to Thailand or Malaysia to conduct exchanges during 2021.

2021 exchanges included work on defensive cyber, air defense sector, joint terminal attack, air refueling, aviation and homeland assistance disaster relief.

The Washington National Guard also participated in Cobra Gold (Thailand) and Besama Warrior (Malaysia) exercises.





# 10TH CIVIL SUPPORT TEAM

HEADQUARTERS: CAMP MURRAY

 [MIL.WA.GOV/10TH-CIVIL-SUPPORT-TEAM](https://mil.wa.gov/10th-civil-support-team)



**Maj. Wes Watson**  
Commander



**1st Sgt. Paul Gautreaux**  
Senior Enlisted Leader

## WHAT IS THE 10TH CST?

The 10th Civil Support Team (CST) is a 22-man, full-time National Guard asset that supports civil authorities at a domestic Chemical, Biological, Radiological, Nuclear and high-yield Explosives (CBRNE) incident site with identification and assessment of hazards, advice to civil authorities and facilitating the arrival of follow-on military forces during emergencies and incidents of WMD terrorism, intentional and unintentional release of CBRN materials and natural or man-made disasters in the United States that result in, or could result in, catastrophic loss of life or property. Civil Support Teams complement and enhance, but do not duplicate, state CBRNE response capabilities. Located on Camp Murray, the 10th Civil Support Team is responsible for all of Washington state as the team's primary response area. FEMA Region X is also supported via integration with the CSTs in Idaho, Oregon and Alaska. The 10th CST has an initial deployment time within 90 minutes of alert and can be fully operational in Eastern Washington within six hours of alert.

## 10TH CIVIL SUPPORT TEAM CAPABILITIES

**HAZARD SITE RECON/SURVEY:** The survey section is designed for rapid deployments to accomplish site characterization and reconnaissance of a suspected CBRNE situation. After a reconnaissance has been completed, the survey section can prioritize personnel to start sampling procedures in compliance with local and federal law enforcement standards.

**ANALYTICAL LABORATORY SUITE:** The Analytical Laboratory Suite (ALS) provides advanced technologies with enhanced sensitivity and selectivity in the identification of specific agents and substances through data received and interpretation. The ALS provides a science-based analysis of CBRNE samples to gain and maintain an understanding of the contaminated environment. Standardized procedures are followed to support informed decisions by the local Incident Commander and state and federal agencies that provide follow-on response to a CBRNE incident. Within the compartments of the ALS, operators have the ability to prepare, extract, analyze and store environmental samples and to document environmental conditions. They may also prepare samples for law enforcement in the event of a criminal or terrorist incident.

**INDEPENDENT DECONTAMINATION:** Decontamination is the reduction or removal of CBRNE contamination from persons and equipment by physical or chemical processes. Emergency response and CST personnel can independently or collectively implement technical and emergency decontamination and verification procedures to ensure that contamination is not spread to contamination-free areas.

**INDEPENDENT MEDICAL SUPPORT:** The medical section is responsible for the team's general health and welfare. The section is responsible for ensuring that all team member's health assessments are completed and reviewed. This includes Occupational Safety & Health Administration (OSHA) physicals, all required immunizations, dental readiness and radiation dosimetry monitoring. During mission deployments, the medical section conducts ongoing monitoring of team members to ensure they can conduct operations in Personal Protective Equipment (PPE). The section also provides emergency treatment when required.

**OPERATIONS SECTION:** The operations section is primarily focused on being a control node for all operational tasks. This includes personnel and logistic tracking. One important part of the operations section is the hazard modeler. The modeler uses a collection of geointelligence pertaining to the event and its location and uses the data stored in the geodatabase generated in the predeployment phase to assist in creating a common operating picture.

**COMMUNICATION CONNECTIVITY:** The mission of the communications section is to act as a common support communications node at an incident site to maintain interteam and intrateam communications. The communications section conducts a wide variety of tasks at an incident site. The section provides voice, data and video communications through a variety of networks designed to support CST operations and civil and military agencies. The Unified Command Suite (UCS) has the ability to cross-band multiple radio systems to allow uniform communication across multiple agencies. The UCS can also establish and maintain communications within the entire CST footprint and with higher headquarters, other responding elements and reachback subject matter experts. Often, the UCS augments incident command communications as available and within its capabilities.

**UNIFIED COMMAND SUITE FOR MOBILE INCIDENT COMMAND:** The CST is assigned to the state and operationally committed to an incident by the military chain of command. At the incident site, the CST operates in direct support of civil authorities. In this role, the CST supports the goals and objectives developed by the incident commander in the incident action plan. The CST commander is in a position to provide valuable civil military coordination information to other military response elements. CSTs task-organize according to their capabilities and the adjutant general's mission and intent. Requests for information (RFIs) from military agencies outside the CST chain of command are directed to the Joint Force Headquarters–State (JFHQ-S) Joint Operations Center (JOC).

## 2021 HIGHLIGHTS

The 10th CST, in coordination with the Homeland Response Force, TF Steelhead, and the Department of Health, continued to process high priority COVID-19 samples in support of Okanagan, Grays Harbor, Yakima, Kitsap and Franklin County. Over the last year the 10th CST has assisted in analyzing over 60,000 samples for SARS-CoV-2.

The 10th CST responded to over 26 real world support missions in the state of Washington, directly supporting first responder agencies across the state and nation including: Washington D.C. 59th Presidential Inauguration (Multi-CST and National Guard response), Lakewood chemical fire (West Pierce Fire), Assisted FBI, Postal Service and Homeland Security with testing unknown substance at Centralia Social Security Building, Twice assisted JBLM CID with unknown powder analysis, Twice assisted ATF, FBI, and local Law Enforcement with analysis of explosives materials and processing of HME Lab, Nine venue protection events with Bellevue and Issaquah, Eight NFL Seattle Seahawks venue protection missions.

The 10th CST continues to build relationships with the local communities through outreach and interagency training. The 10th CST conducted more than 30 training missions across the United States and integrated local, state, and federal agencies into the response plan, building relationships with the response community at large. The 10th CST also executed training with adjacent CSTs, Homeland Response Forces, and Chemical Response Detachments.

Staff Sgt. Jordan Cowart, Survey Team Chief with the 10th Civil Support Team briefs back to the command element during a multi-agency hazardous material exercise in Discovery Park, Seattle, Wash. on Nov. 3, 2021. (U.S. National Guard photo by Joseph Siemandel)





# JOINT SERVICES SUPPORT

HEADQUARTERS: CAMP MURRAY

MIL.WA.GOV/FAMILY-PROGRAMS JSSWA



Carl Steele



Sgt. 1st Class Michelle Thomas

## MISSION

The Washington National Guard Family Program aims at supporting and educating families throughout their National Guard life. JSS is committed to promoting family preparedness and readiness through education and information referral on community resources, conducting family and service member outreach, forming partnerships and alliances, leveraging resources, providing training for the volunteer force and constantly capitalizing on new capabilities, concepts and technological advances.

## PROGRAMS OF THE JOINT SERVICES SUPPORT TEAM

- WORK FOR WARRIORS:** Assists service members with developing employment opportunities through career guidance, job skills assessments, resume development and interview skills development.
- FAMILY PROGRAMS:** Provides readiness, resources, referrals and other assistance as needed to service members and families to meet the uniqueness of military life. Helps to enhance unit cohesion, build family self-reliance and increase family readiness. Family readiness support assistants are responsible for outreach, communication and coordination to include family readiness groups and deployment cycle support through all phases of deployments.
- WASHINGTON NATIONAL GUARD YOUTH (WANGY) / YOUTH SERVICES:** Youth services concentrate on youth development and resiliency through youth activities and training.
- TRANSITION ASSISTANCE ADVISORS/VA (TAA):** Assist with navigating through the numerous benefits and entitlements in the DoD and VA system to ensure service members understand the benefits they have earned.
- SEXUAL ASSAULT PREVENTION & RESPONSE PROGRAM (SAPR/SHARP):** A comprehensive program that centers on awareness and prevention, training and education, victim advocacy, response, reporting and accountability. Army and Air policy promotes sensitive care and confidential reporting for victims of sexual assault and accountability of offenders.
- RESILIENCE, RISK, REDUCTION, SUICIDE PREVENTION (R3SP):** Suicide prevention is the business of every leader, supervisor, soldier, airman and civilian employee in the National Guard. This program centers on awareness and prevention, training and education, and quick response to individuals at risk of suicide. Training is provided using Applied Suicide Intervention Skills Training/Ask, Care, Escort (ASIST/ACE).
- YELLOW RIBBON REINTEGRATION PROGRAM (YRRP):** Provides information, services, referrals and proactive outreach programs to service members of the National Guard and their families through all phases of the deployment cycle. This program also prepares National Guard members and their families for deployments, sustains their families during deployments and reintegrates the service members with their families, communities and employers upon redeployment or release from active duty.
- EMPLOYER SUPPORT OF THE GUARD AND RESERVE (ESGR):** Provides education, ombudsman services, and outreach to help service members maintain civilian employment, and promote a culture in which all industries and employers support and value the military service of their National Guard member employees.
- SURVIVOR OUTREACH SERVICES (SOS):** Embraces and reassures survivors that they are continually linked to the military family through a unified support program that enables them to remain an important part of the military for as long as they desire.
- MASTER RESILIENCY TRAINING (MRT):** Teaches service members a set of skills and techniques that build resilience. The intent is that NCOs will take the skills and training taught in the MRT course to the junior soldiers they instruct and lead to handle adversity, prevent depression and anxiety, prevent PTSD and enhance overall well-being.
- PERSONAL FINANCIAL COUNSELORS (PFC):** Hold national certifications and are qualified to offer confidential one-to-one personal budgeting consultations, financial counseling sessions, financial education, retirement planning, emergency fund development, credit discovery & repair, appropriate credit building, security clearance and financial reviews.
- MILITARY AND FAMILY LIFE PROGRAM (MFLC):** Military and Family Life Counselors offer briefings and presentations for service members and their families. MFLCs also augment other services, support command, offers free, confidential, non-medical counseling for issues such as anger management, communication, conflict resolution, deployment, grief and loss, marriage and couples, parenting, stress management and return and reunion.
- 2021 HIGHLIGHTS**
- WORK FOR WARRIORS**
- 156 job placements
  - 598 walk-ins; worked a total of 8,393 cases
  - 5,252 attended briefs (service members, family members and veterans)
  - 209 resumes and interviews
  - 492 business outreach
  - 55 unit events
- Embedded relationships with community partners such as Work Source, Washington Military Council, Spokane Veterans Court, Eastern WA Veteran Task Force, Vets on the Farm, King County Veterans Program, Operation Good Jobs, Local Chambers of Commerce, Hometown to Heroes and various other local, state or national committees.
- COVID 19 Support: JTF (Joint Task Force) Steelhead 173 service members briefed, 56 needed employment assistance.
- FAMILY PROGRAMS ASSISTANCE**
- 28 service/family members assisted to prevent being homeless
  - \$139,954.85 in financial assistance provided to 162 families
  - 1,862 holiday meals/toys provided to military families
  - 1,723 backpacks and school supplies given to military families
- CHILD & YOUTH SERVICES**
- 1,099 military youth served at 95 events
  - 50 individuals volunteered 450 hours
  - 10 youth trained in Master Resilience Training (MRT) skills
  - 13 Youth Council members representing approximately 6,000 WA military youth
- Mailed activity boxes that provided youth with training activities to complete independently or as a family. Boxes included Intro to CYS, My Parent is Deploying / Returning, Month of the Military Child, & 3 Adventure Camp boxes.
- EMPLOYER SUPPORT OF THE GUARD & RESERVE**
- Patriot Awards: 159 (includes Guard & Reserve nominators)
  - Statement of Support: 63 (includes Guard & Reserve employers)
  - Military members briefed: 2,903 (includes Guard & Reserve within WA)
  - Volunteer Hours: 3,249
  - 15 Uniformed Services Employment and Reemployment Rights Act (USERRA) inquiries
- SEXUAL HARASSMENT/ASSAULT RESPONSE & PREVENTION**
- 3,384 soldiers and airmen received SAPR/SHARP annual refresher
  - 32 credentialed victim advocates statewide
  - 3 VA refresher trainings - 49 hours offered
  - Multiple deployments supported
  - 28 cases supported with advocacy and resources
- MILITARY AND FAMILY LIFE PROGRAM**
- Provided confidential non-medical counseling and referrals for adults, families and youth
- Attended Yellow Ribbon Reentry Program events, provided briefings and counseling support
- Augmented the Washington National Guard Youth (WANGY) programs and provided consultation and briefings for the youth council.

Chief Warrant Officer 2 Joshua Orr and his son put food in bags during the Washington National Guard's Joint Service Support Turkey Drop at Camp Murray, Wash. on Nov. 10, 2021. (U.S. National Guard photo by Joseph Siemandel)



# WASHINGTON ARMY NATIONAL GUARD



**Brig. Gen. Bryan Grenon**  
Land Component Cmdr.



**Command Sgt. Maj. Eric Honeycutt**  
State Command Sergeant Major



**Col. Paul Sellars**  
Chief of Staff



**Col. Chris Blanco**  
G-1, Personnel



**Lt. Col. Ange Gentry**  
G-2, Intelligence



**Col. Matthew James**  
G-3, Operations



**Col. Zara Walters**  
G-4, Logistics



**Lt. Col. Josh Daily**  
G-5, Strategy and Plans



**Maj. Sameer Puri**  
Director of Information Management



**Lt. Col. Mitch Sieglock**  
State Aviation Officer

## BRIG. GEN. DAN DENT

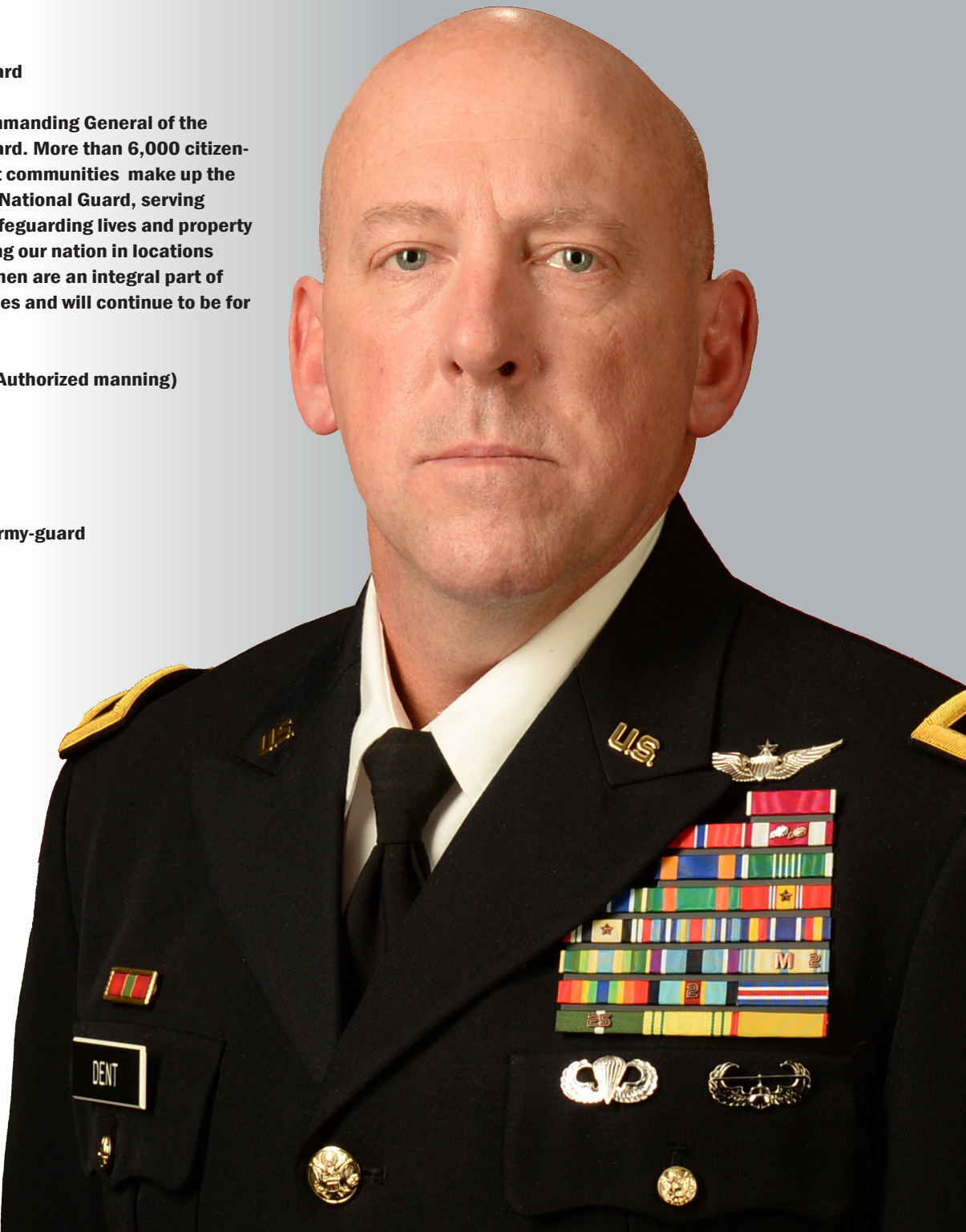
Commanding General  
Washington Army National Guard

Brig. Gen. Dan Dent is the Commanding General of the Washington Army National Guard. More than 6,000 citizen-soldiers serving in 30 different communities make up the ranks of the Washington Army National Guard, serving faithfully in their mission of safeguarding lives and property in Washington state and serving our nation in locations around the world. Our Guardsmen are an integral part of Washington state’s communities and will continue to be for generations to come.

Army National Guard - 6,050 (Authorized manning)  
Part-Time - 5,012  
Full-Time - 1,038

### SOLDIER FIRST!

Find out more at [mil.wa.gov/army-guard](http://mil.wa.gov/army-guard)



## ARMY NATIONAL GUARD MAJOR SUBORDINATE COMMANDS



**56th Theater Information Operations Group**



**81st Stryker Brigade Combat Team**



**96th Aviation Troop Command**



**96th Troop Command**



**205th Regional Training Institute**

U.S. Army Soldiers with 3rd Battalion, 161st Infantry Regiment, fire from a trench during Rifle Forge, a combined arms live-fire exercise at Bemowo Piskie Training Area, Poland, Nov. 8, 2021. The exercise tested Soldiers’ ability to maneuver and work together to clear a trench complex. (U.S. Army photo by Pfc. Jacob Bradford)





Spc. Ahamed Ceesay, Bravo Co. 341st Military Intelligence Battalion, practices shooting water with the fire hoses during wildfire training with the Washington Department of Natural Resources on June 24, 2021 in Rainier, Wash. (U.S. National Guard photo by Joseph Siemandel)



# 56TH THEATER INFORMATION OPERATIONS GROUP - “*MERCURY*”

HEADQUARTERS: JOINT BASE LEWIS-MCCHORD      PERSONNEL: 648

[MIL.WA.GOV/56TH-THEATER-INFORMATION-OPERATIONS-GROUP](https://mil.wa.gov/56th-theater-information-operations-group) [f 56THTIOG](#)



Col. Mike Ake



Cmd. Sgt. Maj. Tim Harris



Lt. Col. Casey DeGroof  
341st Military Intelligence Battalion



Lt. Col. Dan Wojciechoeski  
156th Information Operations Battalion



Lt. Col. David Coughran  
Special Operations Detachment - Pacific



Maj. Denny Frey  
A Co. 1st Battalion 19th Special Forces Group

## 56TH INFORMATION OPERATIONS GROUP CAPABILITIES

**SEARCH AND RESCUE** - 1-19th Special Forces Company is trained to conduct search and rescue missions in a variety of situations and terrains.

**SPECIAL OPERATIONS AND MISSIONS** - Multiple units in the 56th Theater Information Operations Group provide the Army a number of highly trained special operations experts.

**FOREIGN LANGUAGE AND TRANSLATION** - The 341st Military Intelligence provides qualified linguists in Japanese, Korean, Russian, Chinese, Thai, Vietnamese, Arabic, Persian Farsi, French, Spanish and German, along with many others. These linguists can also provide translation support.

**INTELLIGENCE GATHERING** - The 341st is able to provide signal, human and counterintelligence capabilities in support of the overall military mission.

**CYBER SECURITY** - The 56th TIOG can provide trained cyber security experts with both a military and civilian background.

## 2021 HIGHLIGHTS

2021 was an incredibly busy year for the 156th Information Operations Battalion. It started with a battalion change of command between Lt. Col. Nick Parker (out-going) and Lt. Col. Dan Wojciechowski (in-coming), just days after his return from a ten month deployment in support of SOJTF-OIR. The 156th IOB was soon after activated to take charge of a Joint Task Force consisting of over 380 soldiers and airmen in support of the 2021 Presidential Inauguration in Washington, D.C. The 156th was activated again in support of the Washington State Employment Security Department, leading a task force consisting of multiple units across the Washington National Guard. Concurrent to events at home, the battalion supported a Field Support Team (FST) for Operation Inherent Resolve while preparing and mobilizing another that deployed in August 2021.

Alpha Company, 1st Group, 19th Special Force was utilized in multiple ways throughout 2021. Special Operations trained medical personnel provided additional support to the state's COVID-19 vaccination efforts. Special Forces personnel also prepared for upcoming overseas rotations by conducting a Joint Combined Exchange Training event in Thailand with our Thai partners.

To ensure readiness for their federal mission, 341st Military Intelligence Battalion hosted Panther Strike at Camp Williams, Utah. Panther Strike ensures individual soldiers have the requisite skills to work as a team building the overall intelligence picture to drive operations. The 341st MI BN (L) continued to provide real-world impact through the federated intelligence reach back support to US Army Pacific and Cybercom, and mobilizing a team of Counterintelligence professionals to support the 29th rotation of peace and stability operations in Kosovo. Additionally, 341st MI BN (L) continued a steady pace of domestic operations, mobilizing for the Presidential Inauguration in Washington D. C., supporting the COVID-19 pandemic in Washington state and providing firefighter hand crews to aid with wildfire suppression during the hottest summer on record.

In January, the Special Operations Detachment - Pacific supported the Presidential Inauguration, contributing the Senior Enlisted Advisor, Deputy Commander, and several staff officers and NCOs to Team Reaction, whose mission was to serve as the Quick Reaction Force for the White House. Throughout all of the COVID disruption, and despite airborne jump waivers, the SOD-P and its 1161st Rigger Detachment maintained airborne jump currency. In INDOPACOM, SOD-P officers supported the SOF contingent of COBRA GOLD 20 and 21 receiving accolades from the SOCPAC command team and set conditions for SOD-P to assume responsibilities for all Special Operation Forces planning, resourcing, and execution for COBRA GOLD 23.





# 81ST STRYKER BRIGADE COMBAT TEAM - “RAVEN”

HEADQUARTERS: SEATTLE    PERSONNEL: 2,928

MIL.WA.GOV/81ST-STRYKER-BRIGADE-COMBAT-TEAM   CASCADERIFLES   CASCADERIFLESSBCT   @CASCADERIFLES



Col. Jim Perrin



Command Sgt. Maj. Carter Richardson



Lt. Col. Bill Cooper  
1st Battalion,  
161st Infantry Regiment



Lt. Col. Craig Broyles  
3rd Battalion,  
161st Infantry Regiment



Lt. Col. Matt Braddock  
2nd Battalion,  
146th Field Artillery  
Regiment



Lt. Col. Carly Galvin  
181st Brigade  
Support Battalion



Lt. Col. Tamara Brathovde  
898th Brigade  
Engineer Battalion

## 81ST STRYKER BRIGADE COMBAT TEAM CAPABILITIES

**STRYKER INFANTRY** - Soldiers of the 161st Infantry are experts in ground combat and are able to employ a range of direct and indirect fire weapon systems in concert to close with and destroy the enemy. Stryker vehicles allow infantry units to rapidly deliver ground forces to the decisive point of battle. These same capabilities allow Stryker infantry units to provide domestic emergency response and humanitarian aid during crisis.

**ENGINEERING** - Multiple engineer companies in the 898th Brigade Engineer Battalion are capable of conducting combat engineer operations and horizontal engineering, as well as road construction and demolition.

**FIELD ARTILLERY** - 2-146th Field Artillery units synchronize and employ indirect howitzer fires in support of ground maneuver.

**LOGISTICAL SUPPORT** - The 181st Brigade Support Battalion provides logistical and supply support and is capable of sustaining the entire 81st Stryker Brigade Combat Team during combat or domestic disaster response operations.

**INTELLIGENCE GATHERING** - Guardsmen from multiple companies are trained in Human Intelligence collection, Surveillance and Reconnaissance, and Signal Communication Intelligence collection.

**MAINTENANCE** - Every battalion maintains a headquarters section that has trained vehicle maintenance professionals.

**SIGNAL / COMMUNICATIONS** - C Co. 898th Brigade Engineer Battalion is proficient in communication network operations.

**MEDICAL** - C Co. 181st Brigade Support Battalion provides trained medical professionals for both federal and state missions.

## 2021 HIGHLIGHTS

2021 began with continued support to the state's COVID-19 response, with the 81st SBCT providing more than 500 Soldiers to help execute critical missions. In January, the BDE activated 350 Soldiers for civil disturbance support to the Washington State Patrol's (WSP) security operation of the State Capital Complex. During this activation, 1-161 IN provided the Quick Reaction Force for WSP. This QRF was the only armed WAARNG element on the ground and conducted continuous force protection patrols. A few months later, 81st SBCT (1-161 IN and 898 BEB) activated 150 Soldiers for more than 70 days to assist Washington, D.C., Capitol Police defend the nation's capital.

Parallel to the civil disturbance activation in January, 81st SBCT deployed a 150 Soldier task force consisting of the BDE CDR COL Jim Perrin and BDE staff to be the Joint Multi-National Training Group-Ukraine. Their primary mission was to continue a multi-national effort to train, equip and develop Ukraine's armed forces.

Following the deployment of JMTG-U, 81st SBCT executed two NTC rotations (21-08 and 21-08.5) in preparation for Enhanced Forward Presence-Poland One (eFP) for Task Force Dark Rifles (3-161IN plus augments across the BDE) and Enhanced Forward Presence-Poland Two (eFP) Task Force Raptor (1-185 IN plus augments across the BDE). The Brigade deployed TF Dark Rifles, a task force of more than 850 Soldiers, in February 2021 to be part of NATO's Russian deterrence mission. Task Force Raptor will conduct a relief in place with Task Force Dark Rifles in 2022.

A Washington Army National Guard Soldier, assigned to 3rd Battalion, 161 Infantry Regiment "Dark Rifles", 81st Stryker Brigade Combat Team, waits for his next command during squad live-fire and tactical movement training on March 4, 2021, at Yakima Training Center, Washington. (U.S. Army National Guard photo by Sgt. Adeline Witherspoon)





# 96TH TROOP COMMAND - “*EXCELSIOR*”

HEADQUARTERS: CAMP MURRAY

PERSONNEL: 1,465

MIL.WA.GOV/96TH-TROOP-COMMAND

96THTROOPCOMMAND

96TH\_TROOP\_COMMAND



Col. Jack Mushallo



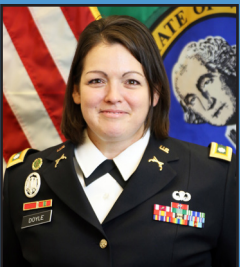
Command Sgt. Maj. Eric Sandland



Lt. Col. Peter Gustafson  
1st Battalion,  
303rd Cavalry Regiment



Lt. Col. Marco Brettman  
420th Chemical  
Battalion



Lt. Col. Amanda Doyle  
741st Ordnance  
Battalion



Lt. Col. Steve Hobbs  
122nd Theater Public  
Affairs Support Element



CW4 Scott Pierson  
133rd Army National  
Guard Band



Col. Zara Walters  
144th Digital Liaison  
Detachment

## 96TH TROOP COMMAND CAPABILITIES

**DECONTAMINATION** - The 420th Chemical Battalion conducts decontamination on personnel and equipment.

**TRANSPORTATION** - 1041st Transportation Company provides expertise in large truck driving and hauling of equipment. It also offers assistance through high water driving during floods.

**VERTICAL CONSTRUCTION** - The 176th Engineer Company specializes in vertical construction, repairs and maintains vertical infrastructures.

**ORDNANCE DISPOSAL** - 319th EOD are trained to reduce or eliminate the hazards of munitions and explosive devices.

**LIAISONING** - 144th Army Digital Liaison Detachment provides liaison capability between Army forces, Joint Task Force, and subordinate headquarters to ensure communication, mutual understanding, and unity of purpose and action.

**LAW ENFORCEMENT** - 506th Law and Order Detachment can provide military assistance to civil disturbance capabilities and mobile or static security on order.

**PUBLIC AFFAIRS** - 122nd Public Affairs Operations Center provides public affairs support as directed by state civil and military authorities.

**PERFORMING ARTS** - 133d Band provides music to instill in our forces the will to fight and win, foster the support of our citizens and promote America's interests at home and abroad.

## 2021 HIGHLIGHTS

1st Squadron, 303rd Cavalry Regiment led a Task Force of more than 550 Soldiers securing the State Capitol during civil unrest operations in Olympia, WA

Closed out COVID-19 operations as JTF STEELHEAD HQ with more than 250 Soldiers on the mission.

Fully integrated with the 10th Homeland Response Force to streamline domestic response to local and regional partners and provide the Adjutant General a standing Joint Task Force.

420th Chemical Battalion's 176th Engineer Company supported Civil-Military projects to restore the Rooster Crow Park in Rogue River, OR, and a 1901 historic structure in Northport, WA as a future Northport Welcome Center Museum and Artisans Gallery.

HQ, 96th Troop Command, 144th Digital Liaison Detachment and 420th Chemical Battalion provided personnel in support of Cobra Gold, a bilateral exercise between the Kingdom of Thailand and the United States.

Provided 36 Soldiers from 420th Chemical Battalion and 1-303rd Cavalry Regiment and three liaisons from 144th Digital Liaison Detachment to support Traffic Control Point operations during wildland fires in Okanogan County.

319th Explosive Ordnance Disposal Company successfully redeployed to Washington after operations in Afghanistan in support of Operation Freedom Sentinel.

144th Digital Liaison Detachment provided 2 liaisons in support of FEMA and T10 response to community vaccination centers in Eastern WA.

A Guardsman from the 1041st Transportation Company ensures the equipment is tied down prior to departing Fairchild Air Force Base, Wash. on June 7, 2021 for annual training at Fort Harrison, Montana. (Courtesy Photo)





# 96TH AVIATION TROOP COMMAND - “FALCONS”

HEADQUARTERS: JOINT BASE LEWIS-MCCHORD    PERSONNEL: 697

 MIL.WA.GOV/96TH-AVIATION-TROOP-COMMAND     168RAPTORS



Col. Dan Brewer



Command Sgt. Maj. Brian Rikstad



Lt. Col. John King  
1st Battalion,  
168th General Support  
Aviation

## 96TH AVIATION TROOP COMMAND CAPABILITIES

**MEDIUM LIFT HELICOPTERS** – the UH-60 Black Hawk helicopter has medium-lift capability and performs a wide array of missions including transport, slingload and water-bucket operations.

**HEAVY LIFT HELICOPTERS** – the CH-47 Chinook helicopter is a tandem-rotor, heavy-lift capable aircraft, generally used to transport personnel and equipment with a sling-load capacity of more than 25,000 lbs.

**SUPPORT HELICOPTERS** – the LUH-72 Lakota helicopter is used mainly for support and security operations, frequently assisting state and local law enforcement agencies.

**FIXED-WING** – the C-12 Huron is a twin-engine turboprop airplane used for passenger, VIP and light cargo transportation, with an impressive range of more than 1,400 nautical miles.

**MEDICAL EVACUATIONS (MEDEVAC)** – emergency patient evacuation in either combat or stateside emergency situations, utilizing specially-fitted aircraft, hoist capabilities and proficient flight medical teams.

**AVIATION MAINTENANCE** – aircraft maintenance specialists that ensure the fleet remains serviceable and safe for aviation operations, extend the life of each aircraft and maintain an exceptional airframe operational availability/readiness rate.

**FORWARD SUPPORT** – Forward Support Companies provide food, transportation and refueling capability as well as ground maintenance support.

## 2021 HIGHLIGHTS

Throughout 2021, the 96th Aviation Troop Command demonstrated readiness and proficiency throughout several real-world missions, helping to protect and safeguard the citizens of Washington state and our nation. Line aviation units from the 96th ATC returned from deployments in support of overseas operations in Afghanistan (Operation Freedom’s Sentinel) and Kosovo (MEDEVAC). Large portions of the 1-168 GSAB as well as C Co. 1-140th AVN mobilized in the spring of 2021 for both Kuwait (Operation Spartan Shield) and Iraq (Operation Inherent Resolve).

Early 2021 focused on supporting domestic operation missions in Washington D.C. as well as COVID relief efforts in Washington state. Members of 96th ATC supported vaccination efforts and food bank operations, as well as provided personnel to help staff the Employment Security Department and the Joint Operations Center on Camp Murray.

During another historic wildfire season, CH-47 Chinook helicopter aircrews from the 96th ATC supported the Department of Natural Resources and United States Forest Service ground personnel, delivering timely and accurate water bucket drops on several fires throughout the state. Crews flew more than 164 combined hours, dropping nearly 1.2 million gallons of water on the Ford Corkscrew, Walker Creek, Summit Trail and Whitmore fires. 96th ATC also provided a 20-man hand crew to the Inchelium camp site at the tail end of fire season.

Also in 2021, aircrews from the 96th ATC provided FATCOW resupply support to a Coast Guard aircraft conducting flood response missions. In August, on two separate occasions, UH-60 Black Hawk helicopter crews conducted search and rescue operations for lost/injured personnel.

Counter Drug Aviation Operations continued in 2021 utilizing UH-72 Lakota helicopters belonging to C Co. 1-112th AVN, based out of Fairchild Air Force Base, Spokane. Working directly with the Washington State Patrol, County Sheriff Departments and local Law Enforcement Agencies, aircrews logged more than 200 flight hours, providing key aerial assessment capability, greatly assisting the supported organizations in all forms of Narcotics Interdiction Operations. In addition, the unit focused significant training efforts in preparation for a possible Southwest Border Mission deployment in 2022.

U.S. Army Soldiers, assigned to 96th Aviation Troop Command, Washington Army National Guard, travel to Lumen Field for a multi-ship flyover of the pregame ceremonies, near Seattle, Wash., Nov. 21, 2021. The multi-ship—comprised of a CH-47 Chinook and two UH-60 Black Hawk helicopters—arrived just ahead of the Seattle Seahawks football game against the Arizona Cardinals. (U.S. Army National Guard photo by Sgt. Adeline Witherspoon)





# 205TH TRAINING REGIMENT - “VICTORY THROUGH LEADERSHIP”

HEADQUARTERS: CAMP MURRAY    PERSONNEL: 135

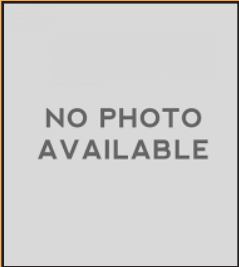
MIL.WA.GOV/205TH-REGIMENT



Col. Tom Wargo



Command Sgt. Maj. Jason Ausen



Lt. Col. Adam Rodgers  
1st Battalion, 205th  
Regiment



Lt. Col. Dan Raymond  
2nd Battalion, 205th  
Regiment

## 2021 HIGHLIGHTS

The 205th Regiment completed its highest number of courses in 2021, adding to its existing portfolio and setting conditions for increased course scope in 2022. During the Army Training and Doctrine Command accreditation, the 205th topped the list in nationwide results with just below a 99 percent score, further enhancing its reputation as the destination of choice for training.

Instructors from 1st Battalion continued to teach Maneuver Senior Leader, Unit Movement Officer, Master Fitness Trainer and Maneuver Tactics Foundation courses while adding the Stryker Leader Course to the list following validation by the Infantry Proponent. 1st Battalion continues to expand its influence, receiving requests from I Corps, USARAK and the Royal Thai Army for additional training and subject matter expert exchanges.

The 2nd Battalion, 205th RTI added to the regimental momentum by incorporating innovative training challenges into the OCS Phase III exercise to prepare candidates for the multi-domain battlefield. As a direct result of its reputation for conducting peerless OCS training, both the WOCS proponent and the NGB CCWO asked 2nd Battalion to begin conducting the final phase of the Warrant Officer Candidate School.

Initiatives from the 205th RTI continue to enhance the reputation of the Washington Army National Guard. The regiment’s focus on remaining committed and capable to conduct training of the highest caliber persists in generating opportunities for the unit and the Washington Army National Guard.

Chief Warrant Officer 5 Tim Gorden, Command Chief Warrant Officer, congratulates Washington Army National Guard’s newest warrant officers, Warrant Officer Adam Daniel, Warrant Officer Julius Brooks, and Warrant Officer Perry Andrews from Warrant Officer Candidate School Class 21-001, after the graduation and pinning ceremony in Camp Murray, Washington, on May 15, 2021. (U.S. National Guard photo by Peter Chang)



## COURSES OFFERED

**OFFICER CANDIDATE SCHOOL:** Officer Candidate School (OCS) develops and evaluates the leadership qualities of soldiers that are striving to become commissioned officers in the Army National Guard. These candidates are expected to lead soldiers under stressful conditions through the use of problem solving and team building skills. Those that succeed graduate and become second lieutenants.

**WARRANT OFFICER CANDIDATE SCHOOL:** Warrant Officer Candidate School (WOCS) trains, assesses, evaluates and develops seasoned soldiers with a specific technical skill level and transforms them into Warrant Officers in the Army National Guard. Warrant Officers are the technical experts that advise and assist both soldiers and commanders on how to manage and operate Army systems and equipment.

**UNIT MOVEMENT OFFICER DEPLOYMENT OFFICERS COURSE:** Unit Movement Officers Deployment Planners Course (UMODP) provides unit deployment officers and NCOs at company, troop or battery level with the ability to plan, organize and conduct company-size unit movements, training and operations.

**MANEUVER SENIOR LEADERS COURSE:** Part of Non-Commissioned Officer Education System. Targets the mid-grade NCO and is a requirement for promotion to Sergeant First Class. With the goal to educate Infantry and Armor NCOs to be adaptive leaders, critical and creative thinkers, armed with the technical, tactical, administrative and logistical skills necessary to serve successfully at the platoon and company level.

**MASTER FITNESS TRAINER COURSE:** To train selected noncommissioned officers and commissioned officers in all aspects of the Army’s Physical Readiness Training System. This will enable them to perform as unit advisors to their commanders on physical readiness as well as establish and monitor both unit and individual Physical Readiness Training Programs.

**MODERN ARMY COMBATIVES LEVEL I AND II:** Basic Combatives Course (Level I) designed to produce platoon level trainers who can teach basic tasks and drills that every soldier in the Army must know. Tactical Combatives Course (Level II) instruction addresses not just the how but also the why of the technique trained in Basic Combatives Course.

**MANEUVER TACTICS FOUNDATION COURSE:** The course includes training on Army Doctrine and foundations for tactical planning and execution to include Army operations, troop leading procedures, operations order, operational terms/symbols, the defense and the offense. This training will ensure standardization of tactical doctrine for infantry instructors, leaders and other combat arms trainers.

**COMMON FACULTY DEVELOPMENT INSTRUCTOR COURSE (CFD-IC):** CFD-IC is designed to train and certify military instructors on small group instruction methodology. The course presents exercises and conferences designed to have students experience firsthand how groups react to a variety of situations and SGI methodologies.



# WASHINGTON AIR NATIONAL GUARD



**Chief Master Sgt. Marvin Boyd**  
Command Chief Master Sergeant



**Col. Brian Bergren**  
Director of Staff



**Maj. Brian Kunkel**  
Executive



**Chief Master Sgt. Darlene Boydston**  
A-1, Personnel



**Maj. Joseph Compton**  
A-2, Intelligence



**Lt. Col. Lisa Weaver**  
A-3, Operations and Air  
Component Coordination  
Element



**Col. Jeffrey Baltzell**  
A-5/8, Strategic Plans



**Lt. Col. Ken Knutson**  
A-6, Communications and  
Information



**Sr Master Sgt. Chris Perez**  
Superintendent, Recruiting  
and Retention

## BRIG. GEN. GENT WELSH

Commander  
Washington Air National Guard

Brig. Gen. Gent Welsh is the Commander of the Washington Air National Guard. The Washington Air National Guard is comprised of two wings and an Air Defense Sector: The 141st Air Refueling Wing (headquartered at Fairchild Air Force Base in Spokane), the 194th Wing (headquartered at Camp Murray) and the Western Air Defense Sector (headquartered at Joint Base Lewis-McChord). The citizen-airmen serve the state and nation in diverse military occupations performed at home and overseas.

Air National Guard - 2,101  
Part-Time - 1,375  
Full-Time - 726

### Air Power!

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## AIR NATIONAL GUARD WINGS



**141st Air  
Refueling Wing**



**194th  
Wing**



**Western Air  
Defense Sector**

Washington Air National Guard Staff Sgt. Jennifer Glessing, assigned to the 262nd Cyber Operations Squadron, Joint Base Lewis-McChord, Wash., assist a young Afghan girl who is residing temporarily at the medical isolation dormitory, with a cup of tea at TF Liberty Village 2, Joint Base McGuire-Dix-Lakehurst, New Jersey, Sept. 24, 2021. (National Guard photo by Master Sgt. John Hughel, Washington Air National Guard)






# 141ST AIR REFUELING WING - “ACE OF SPADES”

HEADQUARTERS: FAIRCHILD AIR FORCE BASE

 MIL.WA.GOV/141ST-AIR-REFUELING-WING

 141ARW

PERSONNEL: 828

 141ST AIR REFUELING WING

Maj. Jon Cael, 141st Operations Group KC-135R pilot, and Lt. Col. Timothy Ridnour, 141st Operations Group KC-135R pilot, fly a KC-135R Stratotanker over the field at Eastern Washington University in Cheney, Wash., Nov. 6, 2021. The game is a way for the community to recognize military members. (U.S. Air National Guard photo by Staff Sgt. Jesse Conner)



Col. Larry Gardner



Chief Master Sgt. Brandon Ives



Lt. Col. James McGovern  
141st Maintenance Group



Lt. Col. Ron McNamara  
141st Medical Group



Col. Charles Riley  
141st Mission Support Group



Col. Greg Nolting  
141st Operations Group

## WING CAPABILITIES

**AIR REFUELING OPERATIONS** - The 141st Air Refueling Wing (ARW) works with the 92nd ARW to conduct in-flight refueling.

**CIVIL ENGINEERING** - The 141st Civil Engineers specializes in vertical construction and repairs, and maintains vertical infrastructures.

**SEARCH AND RESCUE** - The 141st Civil Engineers make up the Homeland Response Force's search and rescue component.

**AIRCRAFT MAINTENANCE** - 141st Aircraft Maintenance Squadron is responsible for the safety of the pilot and crew that fly the aircraft.

**AIRCRAFT SUSTAINMENT** - 141st Maintenance Squadron is responsible for the long-term sustainment and major maintenance of the fleet that will keep the KC-135 flying beyond 2040.

**SECURITY FORCES** - The 141st Security Forces provide security operations, entry control and quick reaction forces.

**HEAVY EQUIPMENT OPERATIONS** - The 141st Civil Engineers are equipped for construction projects, both vertical and horizontal.

**MEDICAL SERVICES** - 141st Medical Group augments other medical professionals during emergencies and deployments.

**FORCE SUPPORT** - The 141st Force Support can provide food service, recreation, mortuary and casualty assistance.

**LOGISTICS** - Provide internal logistical and supply support to all units assigned to the 141st Air Refueling Wing.

**COMMUNICATIONS** - Able to provide a full complement of combat communications to a squadron or battalion to include Secret Internet Protocol Router Network (SIPR), Non-classified Internet Protocol Router Network (NIPR) voice and radio.

## 2021 HIGHLIGHTS

The 141st Air Refueling Wing successfully accomplished all federal and state taskings throughout Fiscal Year 2021, exceeding expectations and establishing an even higher standard of execution and performance. Every single mission the 141 ARW accomplished worldwide was performed with the utmost professionalism and selflessness delivering hope and the promise of a safer world. And we continued to do this during the unprecedented global COVID pandemic without fail.

Team Fairchild Total Force Classic Association relationships remain at an all-time high with our 92 ARW mission partners as evidenced by our successful Nuclear Operational Readiness Inspection (NORI 21-1A) and multiple Global Thunder/Titan Fury exercises. Of significant note and personal importance, our end strength continued its rapidly ascending trajectory increasing from last year's 97.49 percent rate to a resounding 101.3 percent at the end of Fiscal Year 2021 – a true testament to our 141 ARW Recruiting and Retention Spokane Flight. The 141st Air Refueling Wing also continued unwavering homeland security presence in support of the “no fail” Operation Noble Eagle Aerospace Control Alert mission. Domestically, 2021 saw more than 290 wing airmen supporting operations across the state and nation. Thirty airmen were also activated in support of the Washington Department of Natural Resources combating the Summit Trail Wildfire

141st Operations Group personnel flew more than 500 sorties totaling more than 2,000 hours in flight, delivering more than 30 million pounds of fuel to various receivers around the globe. The Operations Group brought Operation COPPER ARROW back to a functioning program after sitting idle due to COVID-19 and in the process increased air refueling capacity by more than 20 percent in support of NATO missions. Federally, the group supported six of the 11 combatant commands as well as state missions including firefighting, counterdrug, law enforcement and COVID-19 operations. As the ANG Readiness Center reached out to units for volunteers to fill the deployed 340th Expeditionary Air Refueling Squadron Commander position for upcoming tours, the Operations group filled two of the three rotations. Thus far, 196 Air Tasking Order missions have been flown, offloading 6.4 million pounds of fuel to 502 receivers. Under his leadership, the 340 EARS was part of the Non-combatant Evacuation Operation support efforts in Afghanistan flying 88 sorties, offloading 3.16 million pounds of fuel to 138 receivers, leading to 124,000 people being evacuated, 67,000 of which were processed and housed at his operating base. He also led a team flying six aircraft to Saudi Arabia for an Agile Combat Employment event, a CSAF priority. The RC-26 team continued to be the lead representative in the Condor community during the 2021 fire season leading 179 sorties, flying 651 hours throughout nine states, and detecting 202 fires while mapping 308 separate fires covering 750,000 square miles. They also continued counterdrug support leading to 20 arrests and the seizure of 2,100 pounds of narcotics.

141st Maintenance Group personnel generated aircraft in support of the largest airlift in recent history in support of Operation Capital Response, launching 36 sorties, transporting 549 personnel and 73,000 pounds of cargo in less than 72 hours with a mission success rate of 100 percent. The group was able to secure six aircraft giving the maintenance group 100 percent airworthiness authority over those aircraft. Along with having assigned aircraft, the group was able to bring back the Dedicated Crew Chief program giving maintenance personnel a morale boost and pride in their assigned aircraft. The group supported a 20-ship minimal interval take-off of KC-135's making it the largest launch in history. In July, the Maintenance Group generated an unheard-of accomplishment with a 100 percent mission capability rate and during the Nuclear Operational Readiness Inspection, they completed the fastest aircraft generation to date.

141st Medical Group personnel continued their stride toward excellence by receiving approval from the Defense Health Agency as one of the first Air National Guard vaccination sites. The unit administered more than 1,350 vaccinations to DoD beneficiaries, which included National Guard members, active-duty members, dependents, contractors, civilians and retirees. Additionally, 35 personnel were activated under Title 32 502(f) orders and conducted joint operations with the Army National Guard, providing continuous support at 27 community-based testing/vaccination sites and five food banks to help combat the COVID-19 global pandemic emergency. Medical Group Airmen executed more than 66,000 individual COVID-19 tests, administered more than 255,000 vaccinations, and distributed more than 10.3 million pounds of food supplies. 141st Medical Group Airmen proved to be national leaders in responding to the COVID-19 global pandemic and supporting/implementing Air National Guard medical service initiatives to include Military Health System Genesis continuous process improvement, the full-time and aeromedical provider initiatives along with chemical, biological, radiological and nuclear defense response enterprise initiatives.

141st Mission Support Group personnel successively supported wildfires, civil disturbances, securing the 59th Presidential Inauguration, COVID-19 response, Operation ALLIES WELCOME, and in support of the Reserve Component Period and Air Expeditionary Force deployment of hundreds of 141st Air Refueling Wing and Combat Communication Airmen. This is in addition to our daily mission to support the world's largest tanker fleet in partnership with the 92d Mission Support Group, including mission validation during the 2021 Air Mobility Command Nuclear Operational Readiness Inspection. Remarkably, this unprecedented level of support took place in a year where nearly 30 percent of the MSG was deployed overseas in support of taskings in the Air Force Central Command Area of Responsibility.





# 194TH WING - “PHOENIX”

HEADQUARTERS: CAMP MURRAY    PERSONNEL 886

MIL.WA.GOV/194TH-WING    194WG    194TH WING PUBLIC AFFAIRS



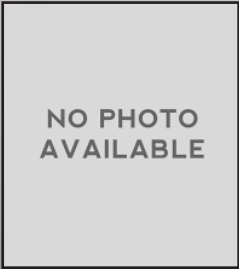
Col. Kenneth Borchers



Chief Master Sgt. Allan Lawson



Col. Francis Scolaro  
194th Air Support  
Operations Group



Col. Nate Foster  
194th Mission  
Support Group



Col. Robert Siau  
252d Cyberspace  
Operations Group



Col. Jeanine Sommerville  
194th Medical  
Support Group

## WING CAPABILITIES

**CYBER MISSION PLANNING** - Provide planning teams to conduct cyber protection missions.

**INDUSTRIAL CONTROL SYSTEM ASSESSMENTS** - Three teams dedicated to industrial control systems that can provide training and assessments on Supervisory Control And Data Acquisition systems.

**CYBER SECURITY REMEDIATION AND VULNERABILITY ASSESSMENTS** - Provide security remediation to federal and state cyber systems. Provide cyber vulnerability assessments on critical federal and state cyber systems. Provides digital network intelligence analysis for 25th AF and U.S. Cyber Command.

**THEATER COMMUNICATIONS** - Able to provide a full complement of combat communications to a squadron or battalion to include Secret Internet Protocol Router Network (SIPR), Nonclassified Internet Protocol Router Network (NIPR), voice and radio.

**JOINT INCIDENT SITE COMMUNICATIONS CAPABILITY (JISCC)** - Provides the state of Washington a domestic operations communications suite that gives an incident commander a full array of communications options.

**JOINT TARGETING SUPPORT**- Provide tailored intelligence to support all phases of the Joint Targeting Cycle.

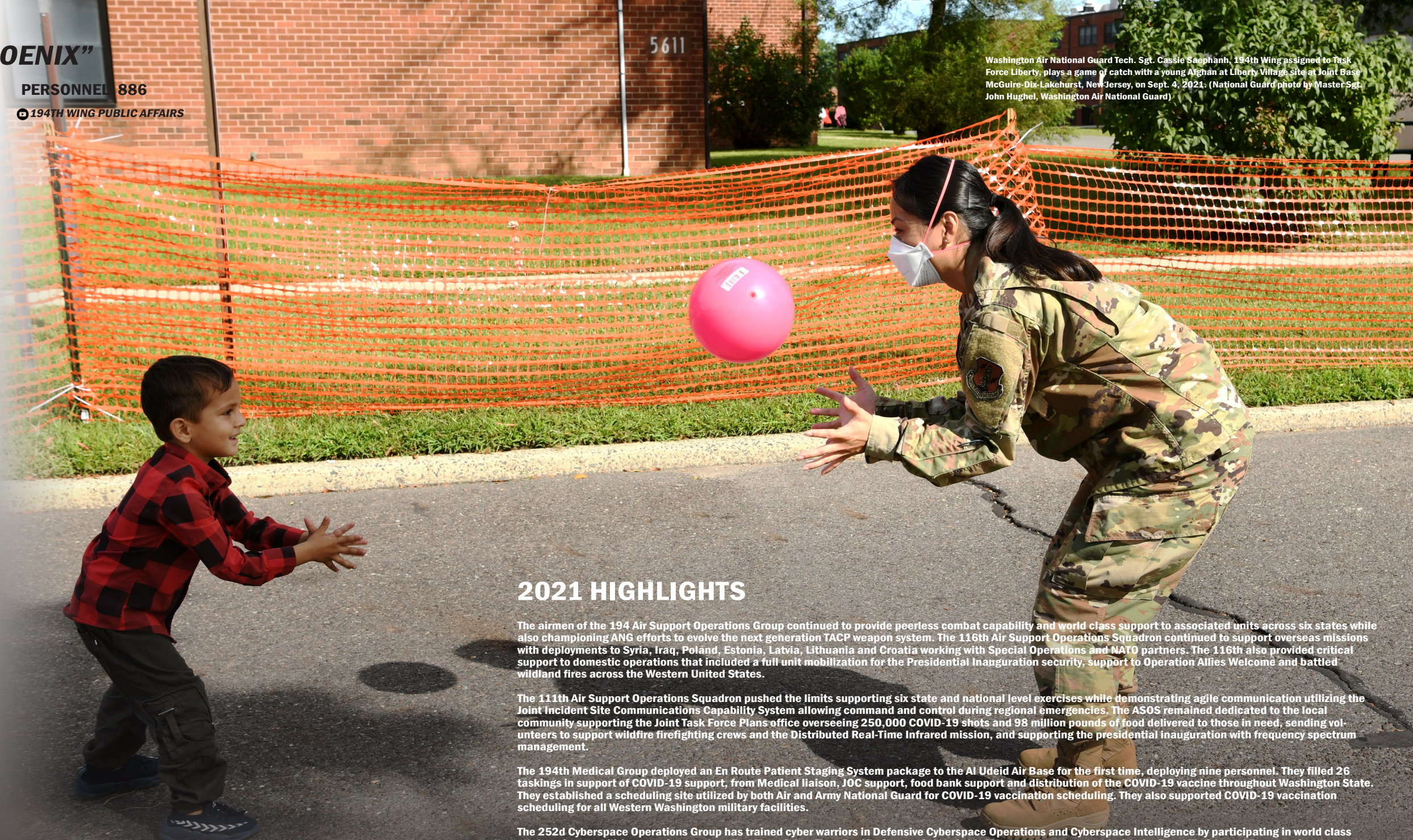
**INCIDENT AWARENESS AND ASSESSMENT** - Provide Incident Awareness/Assessment to civil authorities through the use of geospatial information tools.

**MEDICAL** - Augments other medical professionals during emergencies and deployments.

**FORCE SECURITY** - Provide security operations, entry control and quick reaction forces.

**AIR OPERATIONS SUPPORT** - Joint Tactical Air Command Parties provide ground to air communication and coordination during both peacetime and wartime missions.

**TOTAL FORCE SUPPORT** - Can provide food service, recreation, mortuary and casualty assistance. Also can provide commanders real-time weather forecasts before conducting missions.



Washington Air National Guard Tech. Sgt. Cassie Saepanh, 194th Wing assigned to Task Force Liberty, plays a game of catch with a young Afghan at Liberty Village Site at Joint Base McGuire-Dix-Lakehurst, New Jersey, on Sept. 4, 2021. (National Guard photo by Master Sgt. John Huguel, Washington Air National Guard)

## 2021 HIGHLIGHTS

The airmen of the 194 Air Support Operations Group continued to provide peerless combat capability and world class support to associated units across six states while also championing ANG efforts to evolve the next generation TACP weapon system. The 116th Air Support Operations Squadron continued to support overseas missions with deployments to Syria, Iraq, Poland, Estonia, Latvia, Lithuania and Croatia working with Special Operations and NATO partners. The 116th also provided critical support to domestic operations that included a full unit mobilization for the Presidential Inauguration security, support to Operation Allies Welcome and battled wildland fires across the Western United States.

The 111th Air Support Operations Squadron pushed the limits supporting six state and national level exercises while demonstrating agile communication utilizing the Joint Incident Site Communications Capability System allowing command and control during regional emergencies. The ASOS remained dedicated to the local community supporting the Joint Task Force Plans office overseeing 250,000 COVID-19 shots and 98 million pounds of food delivered to those in need, sending volunteers to support wildfire firefighting crews and the Distributed Real-Time Infrared mission, and supporting the presidential inauguration with frequency spectrum management.

The 194th Medical Group deployed an En Route Patient Staging System package to the Al Udeid Air Base for the first time, deploying nine personnel. They filled 26 taskings in support of COVID-19 support, from Medical liaison, JOC support, food bank support and distribution of the COVID-19 vaccine throughout Washington State. They established a scheduling site utilized by both Air and Army National Guard for COVID-19 vaccination scheduling. They also supported COVID-19 vaccination scheduling for all Western Washington military facilities.

The 252d Cyberspace Operations Group has trained cyber warriors in Defensive Cyberspace Operations and Cyberspace Intelligence by participating in world class all-domain capabilities exercises such as Red Flag, Cyber Flag, Pacific Sentry, Cobra Gold. The group has partnered with the Royal Thai Armed Forces to improve partner nation relationships and cyber security through the national State Partnership Program. Its Intelligence Surveillance and Reconnaissance - Targeting Warriors have been busy rapidly responding to support OP READY LION with Battle Damage Assessment on 23 impact points, providing immediate feedback to combat forces degrading ISIL. Further, the group's Battle Field airmen of the Combat Communications Squadron supported the 59th Presidential Inauguration and continue to lead the way in supporting the European Deterrence Initiative around the globe.

The 194 MSG mobilized 75 Wing Airmen in less than 72-hours in support of the 2021 Presidential Inauguration, securing both military and commercial airlift, equipment and associated gear. Twenty-two of those 75 airmen belonged to our own 194th Security Forces Flight and another three airmen from the 194th Communications Flight. Next, the Group supported unit participation in world class exercises such as the multinational Atlantic Resolve and Pacific Sentry. In addition, the group teamed with the Royal Thai Armed Forces to improve partner nation relationships through the State Partnership Program. The 194 CF hosted a stand-alone Cobra Gold Cyber Range event where for the first-time ever, all seven full-participating Cobra Gold nations participated in the cyber range. This event validated a virtual exercise participation concept, with the cyber range hosted on Camp Murray, effectively accomplishing what they said couldn't be done. This event successfully instilled confidence for US INDO-PACOM to incorporate the stand-alone event into the official 2022 Cobra Gold CPX. In addition, the 194 MSG Staff lobbied PACAF for and successfully secured positions for the upcoming 2022 Cobra Gold Humanitarian Assistance/Disaster Relief exercise.

Locally, our airmen have fostered relationships and offered top-notch support to one of the most diverse Wing's in the National Guard. Our under-manned and high-tempo contracting team successfully facilitated more than \$1.6 million in contracts over the course of the year. During the Wing's Capstone Exercise Agile Phoenix, the 194 Logistics Readiness and 194 Force Support Squadrons were the primary drivers in implementing and testing the Wing's newly revised Installation Deployment Plan. Their efforts provided valuable insight and experience in improving the Wing's ability to go to war. On the domestic front, members from all MSG units supported the Washington's COVID response support of the many food banks across the state, provided key support to the ASOG in the standup of its annual Distributed Real-Time Infrared mission and mobilized and supported the Wing's wildfire hand crew. Additionally, our Security Forces trained 51 civilian deputies/firefighters in combat medic/active shooter tactics. As the wildfire season began to wane, the MSG was once again called upon to respond on a short-notice tasking to mobilize and support 55 airmen from the Wing and Western Air Defense Sector in support of Operation ALLIED WELCOME at JB McGuire-Dix-Lakehurst within 72 hours. Then during the ACC IG Unit Effectiveness Inspection, the IG recognized the outstanding efforts the MSG's Consolidated CSS has made over the past year by awarding the team with a Superior Performer Team accolade.





# WESTERN AIR DEFENSE SECTOR - “BIGFOOT”

HEADQUARTERS: JOINT BASE LEWIS-MCCHORD PERSONNEL: 326

 MIL.WA.GOV/WESTERN-AIR-DEFENSE-SECTOR

 WESTERNAIRDEFENSESECTOR



Col. Scott Humphrey



Chief Master Sgt. James Burke



Col. Raed Gyekis  
225th Air Defense Group



Col. Richardo Camel  
225th Support Squadron



Lt. Col. Antony Braun  
225th Air Defense  
Squadron

## WADS MISSION

**FEDERAL MISSION:** The 225th Air Defense Group is the force behind the Western Air Defense Sector, providing operations personnel and support to maintain a network of 32 systems and more than 1,000 circuits that integrate more than 200 radars, 600 radios, and 20 data link nodes across the Continental United States to perform air defense in support of Operation Noble Eagle 24/7. WADS reports to Air Combat Command and North American Aerospace Defense Command (NORAD) in its federal role.

**STATE MISSION:** WADS reports to the governor through the Washington National Guard headquarters at Camp Murray. The Sector works with state agencies to provide rapid response in the event of natural or manmade disasters, and participates in disaster preparedness exercises. WADS is able to provide an air picture to help in rescue operations in the event of disasters.



## 2021 HIGHLIGHTS

In 2021, the Western Air Defense Sector (WADS) defended 2.8 million square miles of North America from air attack. WADS analyzed threat profiles and monitored the safety and security of a National Airspace System that enabled oversight of more than 29 million aircraft flying in America's skies.

The 225th Air Defense Squadron scrambled alert fighters on 10 suspect aircraft, performed more than 90 tactical actions and managed over 500 live-fly Air Tasking Order sorties. The 225th ADS expanded its area of responsibility more than 50 times and enforced 23 presidential temporary flight restriction airspace. Over the year, the 225th ADS reported more than 50 tracks of interest and conducted more than 3,000 hours of radar interpretation to detect, track and identify. The 225th ADS responded to more than 1,500 reports of non-communicating aircraft, all while executing more than 11,000 shifts to maintain 24/7 coverage. The 225th ADS maintained this coverage while transitioning to a new surveillance crew employment model. It moved away from legacy tracking and identification crew positions towards an integrated detect/track/identify model. This led to the largest in-house formal training effort in more than a decade: instructors accomplished 670 positional events and 1,350 hours of instruction to train 13 new surveillance technicians. Overall, the 225th ADS conducted more than 6,500 hours of instruction in its formal training program, gave 120 recurring evaluations, and ran more than 200 local exercises. The 225th ADS scheduled more than 1,500 events, controlled 200 tactical fighter missions across the country, and battle managed 12 large force exercises.

In addition to accomplishing the 24/7 mission, the 225th ADS executed more than 120 NORAD-level exercises, enabling enterprise training and mission readiness. With COVID mission assurance continuing well into 2021 and normalizing as a significant threat to 24/7 operations, the 225th ADS ensured 100 percent mission availability and mitigated 130 short-notice shift fallouts due to illness.

In 2021, the 225th ADG began construction of the Mission Training Center (MTC) on the second floor of its air defense facility on McCord Field. The MTC will be a \$10 million system-by-system replica of the WADS operations floor and will give the 225th ADG a facility separated from live operations to train its operators.

WADS continues to build its relationship with Malaysia and Thailand via the State Partnership Program. Bigfoot airmen successfully coordinated with USINDOPACOM to support multiple subject matter expert exchanges, multinational exercises and Airman to Airman talks with both nations. This partnership was exemplified when WADS hosted a Radar Operations Orientation Course for 12 members of the Royal Malaysian Air Force's 2nd Air Division, 330th Squadron, in 2021. The course was designed to teach the RMAF basic fundamentals and prepare them to receive long range air domain awareness radar in 2023. The relationships being forged between the air defenders of WADS and their counterparts in Malaysia and Thailand are essential for enabling success in Great Power competition.

The WADS Innovation Team continued to develop and field the cutting edge Battle Management Training-Next (BMTN) hardware/software training solution. BMTN simulates complex scenarios that a controller would encounter in the real world. Fielded in late 2021, it is rapidly becoming an essential tool to train new air defense controllers. The WADS Innovation Team secured \$4.2 million in Small Business Innovation Research funds from National Guard Bureau to work directly to develop both a hardware and software solution.

In January 2021, a team of WADS airmen were able to take their specialized air battle management skills and support the Joint Air Component Coordination Element team that enabled the successful airlift of 400 Washington National Guard personnel to provide enhanced security for the U.S. Capitol and immediate surrounding areas as part of Operation Capitol Response. The team worked closely with the Joint Operations Center to plan and coordinate airlift requirements and sequence decisions during crisis action planning from staging to redeployment.

In September 2021, the 225th ADG supported Operation Allies Welcome by augmenting the Washington Air National Guard forces sent to Joint Base McGuire-Dix-Lakehurst, N.J. The 225th ADG sent seven Airmen to be part of a team that enabled the immediate stand-up of a massive tent-village to care for more than 9,000 evacuated Afghan men, women and children. Serving as contractor escorts, 225th ADG Airmen facilitated the daily movement of over a hundred suppliers delivering essential materials during the construction phase of the village. Their support was imperative to the formation of necessary medical, supply, food, religious and security services. Additionally, they performed reception operations for vulnerable Afghans arriving on-site, assuring both accountability and quality of life requirements were met for newly arrived residents. Finally, their efforts while facing incredible hardship and extremely condensed timelines, were key to the establishment of lasting support for the Department of Homeland Security's on-going mission to resettle fifty-thousand vulnerable Afghan personnel across the United States.



Royal Malaysia Air Force members take a group picture with the Washington Air National Guard commander, Brig. Gen. Gent Welsh, and members of the Western Air Defense Sector Aug. 2, 2021, Joint Base Lewis-McChord, Washington. The RMAF took part in a subject matter exchange with airmen from WADS learning about radar fundamentals. (U.S. Air National Guard photo by Kimberly D. Burke)





# WASHINGTON STATE GUARD - “PATRIOTS”

HEADQUARTERS: CAMP MURRAY

PERSONNEL: 78

Chief Warrant Officer 3 Bill Elliott, a tribal liaison with the Washington State Guard talks with members of the Nisqually Tribal Council on November 17, 2021 at the Tribal Council headquarters in Nisqually, Wash. (U.S. National Guard photo by Peter Chang)

NO PHOTO  
AVAILABLE

Vacant  
Commander



Command Sgt. Maj. Richard Stickney  
Command Sergeant Major

## MISSION

The Washington State Guard (WSG) is a legally authorized State Defense Force. The WSG is an all-volunteer, uniformed element of the Military Department of Washington. Membership in the WSG is open to US Armed Forces veterans and qualified nonveterans between the ages of 18-59. WSG members train without compensation and serve within the state. The WSG serves at the direction of the state’s Adjutant General, and the Governor is their commander-in-chief.

The Washington State Guard serves two major functions: The WSG is the permanent cadre structure of the legally authorized state militia, which can be activated by the Governor in response to major disasters or other events. Secondly the WSG deploys highly trained teams for specific missions within the state in close coordination with the Air and Army National Guard. We have teams that specialize in cyber security, emergency communication, domestic and tribal liaison officers, Search and Rescue trackers, and more.

## 2021 HIGHLIGHTS

Under the leadership of Col. Bradley Klippert and Command Sgt. Maj. Richard Stickney, 2021 proved to be a busy and productive year for the WSG. In January, members participated in a major communication field exercise organized and executed by Cowlitz County.

In March, Brig. Gen. Johan Deutscher, director, Joint Forces for Washington National Guard, met with the WSG’s staff and commander to provide direction on missions he wanted the WSG to evaluate for Cascadia Rising 2022 and Evergreen Tremor 2022.

In April, the WSG began work with the Washington National Guard and Department of Natural Resources (DNR) to build a WSG-staffed wildland fire crew. In addition to fire crew and Traffic Control Point (TCP) functions, the WSG also initiated training for Domestic Operations Awareness and Assessment Response Tool (DAART) capabilities to include capture of aerial and land imagery, UAV operation, situation report development and data transport via amateur radio.

In June, the 23 WSG members participated in a multi-day Washington National Guard COMMEX exercise. They ran field-portable high frequency (HF) radio operations, conducted training and evaluated HF equipment at the armories.

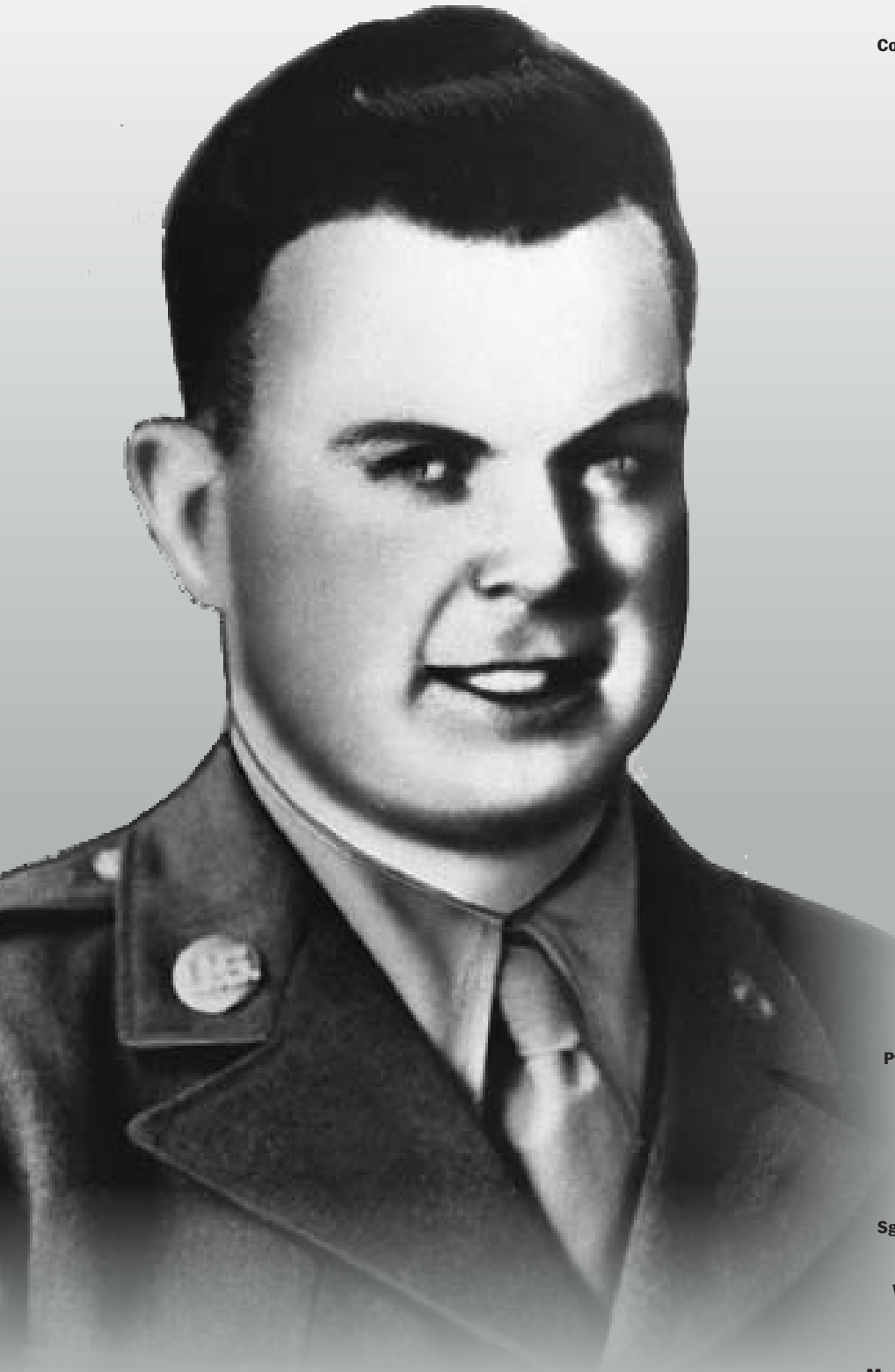
From February through June, MAJ Dustin Colegrove supported JTF Steelhead’s Task Force Dragon, responsible for more than 90,000 COVID-19 vaccinations in and around Clark County.

In July, members of 1st BDE participated in the FTX-LCARA exercise, testing emergency operations radio communications. In September, our last remaining WSG soldiers who had deployed on Joint Task Force Steelhead missions demobilized. Some of these soldiers had been deployed since June 2020, when the initial wave of WSG soldiers joined the TF Kokanee contact tracing mission. This was the longest continuous deployment of WSG assets since World War II.



# FALLEN HEROES

ALL GAVE SOME, SOME GAVE ALL



T/4 Laverne Parrish, Medical Detachment of the 161st Infantry Regiment, 25th Infantry Division, was awarded the Medal of Honor for his actions at Binalonan on the island of Luzon in the Philippines on the 24th of January 1945. Parrish crossed open fields multiple times to bring injured soldiers to safety. He was able to treat nearly all of the 37 casualties suffered by his company, while being mortally wounded by mortar fire, and shortly after was killed. The indomitable spirit, intrepidity and gallantry of Technician Parrish saved many lives at the cost of his own.

## WORLD WAR I

Sgt Chris Anderson  
Pvt Russell Barrett  
Pvt Ivan Broikovich  
Pvt Clemie Byrdt Everett  
Pvt Frank Dalba  
Corp Ferdinand E. Deeringhoff  
Corp James A. Forbes  
Pvt James M. Foust  
Pvt Peter F. Guill  
Pvt Lloyd A. Hatvey  
Corp David H. Humphrey  
Pvt Lee L. Kressler  
Sgt Alfred Kristoferson  
Pvt Fred Martin  
Pvt Ernest H. Melton  
Pvt John Metcalfe  
Pvt John Moore  
Pvt Ernest W. Perras  
Pvt Harold S. Sharp  
Pvt Walter L. Smith  
Pvt James C. Souter  
Pvt Frank J. Starr  
Pvt Werner R. Wagner  
Pvt Louie Kunst  
Pvt Clark W. Ash  
Pvt Henry Barnum  
Pvt Allen G. Brattstrom  
Corp Robert L. Byrne  
Pvt Ira L. Cater  
Pvt Leon Clausner  
Pvt Grant Coltenbaught  
Pvt Guy L. Cooper  
Pvt Paul W. Folmsbee  
Pvt Emil C. Gourdeau  
Pvt Ross G. Hoisington  
Pvt John Hreczuch  
Pvt Elmer T. Jensen  
Pvt Paul E. Lamb  
Pvt Arthur W. Lewis  
Pvt Grant Long  
Pvt Emile F. Meystre  
Pvt George J. Miley  
Pvt Ray H. Miller  
Pvt Allan J. Moore  
Pvt Orell M. Moore  
Pvt John B. Neutens  
Pvt Ben Nudd  
Pvt Calvin L. Page  
Pvt John C. Partridge  
Pvt Thomas Portogale  
Corp William E. Prather  
Pvt John Ryan,  
Corp Logan L. Ryan  
Pvt Braden W. Shallenburger  
Corp Claude J. Swift  
Pvt Charles H. Wilkinson  
Pvt James R. Wilkinson  
Pvt Ernest A. Wilson  
Pvt Ura L. Adams  
Pvt Donald L. Anderson  
Sgt Wilson N. Austin  
Sgt Edward C. Braden, Seattle  
Corp Clinton S. Brown  
Pvt Cleo E. Brundage  
Wagoner Harrison I. Busey  
Pvt George W. Caldwell  
Corp Arthur J. Carlscn  
Pvt Wilbur L. Cook  
Musician Edward C. Cunningham  
Sgt Walter C. Dunbar  
Pvt Clay R. Eakin  
Wagoner George H. Erickson  
Sgt John D. Fitzmaurice  
Pvt Don F. Gunder  
Cook John E. Hill  
Pvt James W. Hilton  
Pvt Conrad Hoff

Pvt Frank W. Holmes  
Corp Frank H. Hubbard  
Pvt John A. Jerson  
Pvt Arvid C. Johnson  
Pvt Fred W. Kees  
Pvt Dallas N. McClothlen  
Pvt Orien F. Martin  
Pvt Ralph D. Martin  
Sgt Thomas F. Martin  
Pvt Preston O. Moyers  
Pvt P. F. Miller  
Pvt Herbert Oleman  
Corp Merle W. O'Rear  
Pvt Walter H. Owens  
Pvt Frank R. Partison  
Pvt Fred L. Phillips  
Pvt Abraham L. Roberts  
Pvt Walter R. Rodgers  
Pvt Ernest J. Ruoff  
Pvt Clarence E. Sandstedt  
Pvt Anton B. Sorenson  
Cook Orla H. Spink  
Pvt Vlases Stawopolos  
Pvt Arthur Stough  
Corp John W. Tarter  
Pvt Robert J. Thompson  
Pvt Thomas Thompson  
Pvt Harold Tibbetts  
Pvt California True  
Wagoner Herman Uddenberg  
Pvt Armer J. Van Derzee  
Pvt Homer E. Webster  
Corp Roy A. White  
Pvt Benjamin Coddington  
Pvt Ward E. Bell  
Pvt Auldrone E. Boren  
Pvt Sidney N. Butts  
Pvt Charles R. Foust  
Pvt Arthur E. Harker  
Corp Alfred C. Hoiby  
Pvt Sidney Jameson  
Pvt Jack L. Lelinlein  
Pvt Kenneth E. Lee  
Pvt Frank M. Lundquist  
Pvt Robert A. Mays  
Pvt Clyde S. Moore  
Pvt Charles A. Parren  
Pvt Frank R. Portison  
Pvt George L. Rardin  
Pvt Guyr P. Rawlings  
Pvt Alfred L. Snyder  
Pvt Harold Sundling  
Cook Ira Wikinson  
Pvt William M. Wright

## WORLD WAR II

Pvt Joe J. Turner  
1st Sgt Wayne R. Reeder  
PFC Edward C. Mescher  
Pvt James C. Ellis  
Pvt Alred K. Fields  
Cpl William E. Gulliford  
PFC Alvin W. Dieh1  
Pvt Walter R. Hahn  
Pvt Eba F. Nagle  
Pvt Walter I. Cook  
Pvt Buell F. Payne  
PFC Owen D. Gaskell  
Pvt Cliff M. Jungers  
Pvt Lindsay J. Kralmon  
Pvt Frank C. Pickell  
Pvt Howard A. Reightley  
Pvt Melvin W. Roth  
Pvt Eugene J. Schmidt  
PFC Claire A. Pickel  
Pvt John Ferraro  
Pvt Edward H. Hahn  
Pvt Naurice L. Patterson  
Pvt Bob F. Payne

Cpl Edgar L. Miller  
Pvt John J. Disotell  
Sgt Kenneth P. French  
Sgt Robert W. McC Calder  
PFC Robert C. Barton  
Pvt Darwin J. Carroll  
Pvt Forrest E. Meyer  
Pvt Wilbur K. Smawley  
Pvt Lloyd J. Akins  
Pvt Armond W. Connery  
Pvt Johnny W. Gordon  
Pvt Harry G. Heft  
Pvt Charles M. Weaver  
Pvt Glenn L. Williams  
Pvt Homer L. Butler  
Pvt Frank Church  
Pvt Kermit U. Cole  
Pvt Norman E. Collins  
Pvt Joseph O. Deatherage  
PFC William H. Cooper  
PFC Richard D. Plette  
PFC Charles R. Purdon  
PFC Howard D. Rinehart  
Pvt Dolph Barnett, Jr.  
Pvt Martin E. Bartley  
Pvt Herbert E. Lane  
Pvt Floyd B. Tallman  
Cpl Ernest G. Schenck  
PFC John N. Van Horn  
Pvt Arthur S. Toothman  
PFC George R. Barnett  
PFC Kenneth M. Smithey  
Pvt Palmer H. Carlson  
Pvt David W. Carpenter  
Pvt Clarence E. Roedel  
Cpl John F. Lee  
Cpl Duane L. Pepple  
Cpl David B. Ritchie  
Pvt Earl E. Aney  
Pvt Mervin E. Bailey  
Pvt Robert L. Mathias  
Sgt John L. White  
Cpl John R. Hewitt  
PFC Patrick E. Pilon  
Pvt George Heichel  
Pvt Mickey L. McGuire  
Pvt Edward A. Taylor  
PFC Cecil F. Klise  
T/4 Laverne Parrish  
Pvt Victor P. Pedersen  
Pvt Robert W. Freund  
Cpl Duke R.  
Pvt Morris B. Cook  
Pvt Eddie M. King  
Pvt Garald P. Shapley  
Sgt David F. Buchholz  
Pvt Wayne A. Guinn  
Cpl Harold E. Springer  
Pvt Thomas M. Caffee  
Pvt Glen E. Tollenaar  
Pvt George J. Hill  
Pvt Jerome D. Whalen  
PFC Paul West  
Cpl Ronald R. McFarland  
Sgt Philip H. Elsberry  
Pvt David D. Fisher  
Pvt Roger A. McGuire  
Sgt Walter M. Joselyn  
Pvt. Donald F. Hensey  
Pvt Robert C. Jackson  
Sgt Robert F. Pike  
Cpl Howard J. Perry  
PFC Kenneth L. Yates  
Pvt Alden H. Lightfoot  
Pvt Loyst M. Towner  
Sgt Beauford C. Johnson  
Sgt Robert W. Waterston Jr.  
PFC Theodore D. Nielsen  
Pvt John D. Chemeres  
Pvt Robert E. Kesterson

Sgt Bernard F. Baugh  
Sgt Richard J. Cummings  
PFC Orin V. Burgman  
Pvt Joseph M. Harley, Jr  
Pvt Harvey E. Winoski  
Pvt Ernest Hontos  
Pvt John F. Shields  
PFC Charles D. Darragh  
Pvt Raymond R. Calver  
Pvt Robert W. Owens  
PFC William S. Galbraith  
PFC Leslie D. Martin  
Pvt Eff C. Walker  
Cpl Brooks U. Atchison  
Pvt Richard A. Kessler  
Pvt James K. Robinson  
Sgt Jack C. Burdick  
Pvt Theodore J. Soderback  
PFC Samuel A. Sather  
Pvt Neil A. Golberg  
Pvt Thomas L. Eddy  
Pvt Herbert Larson  
Pvt Paul A. MacWilliams  
Pvt John C. McKinney  
PFC Stanley L. Seehorn  
Pvt Wesley Calkins  
Pvt Gordon W. Chapman  
Pvt Tom K. Foster  
Pvt Boyd H. Gallaher, Jr  
Pvt Raymond Y. Irby  
Pvt Roger C. Larson  
Pvt Amos H. McKee  
Pvt Victor H. Westrand  
Pvt George T. Loop  
Pvt Odian A. Peterson  
Pvt William V. Porter  
Pvt John W. Vye  
PFC William C. Hawson  
PFC Reay D. Richmond  
Pvt Leonard Caskin  
Pvt Theodore W. Hensen  
Pvt George Kohut  
Pvt Paul Kohut  
Pvt Elmer W. Rossback  
Pvt Vernon L. Smith  
Cpl Arthur M. Gowin  
PFC Milton G. McAtee  
Pvt Marvin E. McAtee  
Pvt Richard W. Stork  
Pvt Delmar T. Hutchins

## IRAQ / AFGHANISTAN

MSG Tommy Carter  
SGT Jeffrey R. Shaver  
SPC Daniel P. Unger  
2LT Andre D. Tyson  
SGT Patrick R. McCaffrey  
SPC Jeremiah W. Schmunk  
SPC Donald R. McCune II  
SGT Quoc Tran  
SFC Michael Ottolini  
CW4 Patrick Leach  
SGT Damien T. Ficek  
CPL Glenn J. Watkins  
CW2 David Shephard  
SSG Christopher Vanderhorn  
1LT Jamie Campbell  
SGT Velton Locklear  
MAJ Guy "Bear" Barattieri  
MAJ Alan Johnson  
CPL Jason Bogar  
SPC Samuel Stone  
CW4 Mike Montgomery  
SGT William Spencer  
SSG Tim McGill  
CW3 Andrew McAdams  
SSG Matthew McClintock  
1LT David Bauders  
Lt. Col. Flando Jackson



Sgt. 1st Class Matthew McClintock, Engineer Sergeant, Special Forces Operational Det. - Alpha 9115, was awarded the Silver Star for Gallantry for his actions on the 5th of January 2016 in the Helmand Province of Afghanistan. Without hesitation or regard for his personal safety, Sgt. 1st Class McClintock repeatedly exposed himself to enemy fire, provided life-saving treatment and secured medical evacuation for his wounded teammates. He was mortally wounded while courageously maneuvering through heavy enemy fire to secure a helicopter landing zone and evacuation for his wounded comrades.



# 2022 STATE LEGISLATIVE PRIORITIES

## 2022 WASHINGTON MILITARY DEPARTMENT AGENCY REQUEST BILL

### CLARIFYING THE NATIONAL GUARD POSTSECONDARY GRANT

During the 2020 Legislative Session, the Washington State Legislature passed Military Department agency request legislation to create the National Guard Postsecondary Education Grant administered by the Washington Student Achievement Council (WSAC). This financial assistance is an important tool to enhance National Guard recruitment and retention efforts. Additionally, the expert administration by WSAC better supports the workforce development of our part-time members who work at companies across the state.

- The National Guard Grant (NGG) provides financial support to eligible members of the Washington National Guard pursuing higher education as an incentive to extend their National Guard service.
- Results from the first seven months show a strong interest from current and new service members, with more than 175 applications in academic year 2020-2021.
- The data led both WSAC and the Military Department to jointly recommend clarifying amendments for RCW 28B.103 that would allow funds to be more equitably distributed to support lower-income service members and allow funds to be used toward any postsecondary education.
- Language in the statute that directs how grant awards are calculated is problematic. The statute currently requires that WSAC base awards on the student's tuition and fees minus any federal and state aid. In practice, this language overly restricts how WSAC computes awards, and is inconsistent with other Washington state higher education financial assistance programs.
- The current language causes unintended equity issues in supporting National Guard students. Low-income students receive more federal and state aid (e.g., Washington College Grant and/or Pell Grant) that helps cover their tuition and fees. As a result, higher-income recipients receive higher awards. However, when other educational costs are considered, such as housing and transportation, lower-income students have higher financial needs when considering a family's ability to contribute, as well as financial aid.
- Allows grant usage to include courses that lead to a postsecondary degree or certificate, not limiting that to only baccalaureate degrees.

### MODERNIZATION OF THE STATEWIDE 911 EMERGENCY COMMUNICATIONS SYSTEM

The ongoing modernization of the statewide 911 emergency communications system is essential to public safety. Implementing new technologies with the modernization to Next Generation 911 requires clarifying changes to update requirements and definitions in statute. What this bill does:

- Remove references to a specific type of “enhanced” 911 from multiple chapters in Title 38 and Title 82.14B. Technology continues to evolve, and this language will be replaced with language to ensure statewide 911 access from communication devices.
- Allows regionalizing 911 activities beyond adjacent counties to create multi-county 911 service, as newly implemented IP based digital technology provides more effective and efficient types of communication.
- Adds new statutory definitions to clarify and further define terms within the 911 emergency communications system for both Title 38 and Title 82.14B.
- Allows counties to designate, and cancel at any time, the Washington State Patrol Public Safety Answering Points (PSAP) as a primary Public Safety Answering Point (PSAP).
- Clarifies funding priorities language for providing a baseline level of 911 service by individual counties and their designated Washington state patrol public safety answering points .
- Amend 911 coordinator legislative report requirements to provide a more comprehensive annual report to the state Legislature. These proposed changes facilitate transparency in government and provide a clearer picture of the state of 911 public safety communications status in Washington state.
- Revises Title 82.14B to require electronic filing of the excise tax to decrease administrative costs, allow for state or county procurement to create cost savings for local jurisdictions, clarify VoIP excise tax computation, correct and add definitions, and delete references to an “enhanced” level of 911.

### OPERATING BUDGET PRIORITIES

**DISASTER RESPONSE ACCOUNT:** Federal expenditure authority for FEMA Disaster funds and required state match funding is requested for 17 open Presidentially declared disasters, 13 Pre-Disaster Mitigation and Flood Mitigation grants and 46 open Fire Management Assistance Grants (FMAG). The amounts requested support completion of ongoing state, local and tribal mitigation and infrastructure projects. (*\$17.2M DRA-STATE, \$109.3M DRA-FEDERAL*)

**BUILDING RESILIENT INFRASTRUCTURE AND COMMUNITIES (BRIC) GRANT PROGRAM:** This decision package requests federal expenditure authority and state match funding in support of the FEMA Building Resilient Infrastructure and Communities (BRIC) grant program. This grant recognizes the growing hazards associated with climate change and the need for natural hazard risk mitigation activities that promote climate adaptation and resilience. These include both acute extreme weather events and chronic stressors which are expected to increase in the future. (*\$4.9M DRA-STATE, \$33.9M DRA -FEDERAL*)

**HUMAN SERVICES—ACCESS AND FUNCTIONAL NEEDS AND SPECIAL APPROPRIATION:** The Military Department’s Human Services program assists individuals, families, and communities with unmet needs during a disaster or emergency. With just four full-time employees, the program delivers three statewide lines of service: Disaster Recovery Planning, Individual Assistance, and Limited English Proficiency. We have identified two communities our recovery programs do not adequately include: people with access and functional needs and tribal nations in Washington. (*\$642K/YEAR, 3 FTES*)

### CAPITOL BUDGET PRIORITIES

**SNOHOMISH READINESS CENTER RENOVATION:** The Military Department received an appropriation in the 21-23 biennium to renovate the Snohomish Readiness Center. This request is for additional state construction match funding and federal spending authority, which is necessary to complete the project. Reassessment of the project cost estimates based on preliminary fact-finding investigations and technical studies resulted in a projected funding shortfall. The 1955 facility is past its useful life in terms of configuration, technology and finishes. The facility needs significant upgrades to reduce the energy consumption as current overhead costs are substantially high. In order to bring the facility into compliance with current building codes and the Americans with Disabilities Act (ADA), renovation of many of the functional areas such as the kitchen, restrooms and showers is required as well as updates to interior finishes.

**THURSTON COUNTY READINESS CENTER REAPPROPRIATION:** Construction for the Thurston County Readiness Center began in 2019. The project experienced multiple delays and cost increases during 2020 and 2021 due to COVID-19 to include a full work stoppage, freeze on service contracts and frequently changing work site requirements for worker safety. In addition, the project experienced weather delays from rain during concrete and paving installations. The project did not obtain substantial completion until September 2021. Through agreement with the Office of Financial Management and National Guard Bureau, the agency completed the project utilizing operations federal spending authority after June 30, 2021 when the capital appropriation expired. However, this agreement does not cover the 100 percent state costs of the Washington State Arts Commission for artwork acquisition. The artwork acquisition was contracted in July 2019, but the artwork has not been completed nor installed as of September 2021 and there is \$65,000 remaining on the contract. It is unknown when the final installation will be completed. Upon close of the 19-21 biennium, the department had \$242,412 of unexpended expenditure authority from the Military Department Capital Account appropriated for the Thurston County Readiness Center. The department requests an appropriation of \$65,000 from the Military Department Capital Account for the remaining 100 percent state costs for artwork acquisition.

# ARMORY AND READINESS CENTER LOCATIONS

Anacortes Armory 2219 M Ave., Anacortes, WA 98221	Boeing Field Armory 6736 Ellis Ave. S, Seattle, WA 98108	Buckley Armory 455 N River Ave., Buckley, WA 98321	Bremerton Armory (Readiness Center) 1211 Carver St., Bremerton, WA 98312
Camp Murray Camp Murray, Tacoma, WA 98430	Centralia Armory 309 Byrd St., Centralia, WA 98531	Ephrata Armory 426 A St. SE, Ephrata, WA 98823	Fairchild Air Force Base Fairchild Air Force Base, WA 99011
Geiger Field 8700 Elecrtic Ave., Spokane, WA 99224	Grandview Armory 1313 Wine Country Rd., Grandview, WA 98930	Joint Base Lewis McCord (JBLM) Joint Base Lewis McCord, WA 98433	Aviation Readiness Center Bldg. 6224, JBLM, WA 98433
Information Operations Readiness Center Bldg. 6205, JBLM, WA 98433	Western Air Defense Sector 852 Lincoln Blvd., JBLM, WA 98438	Kent Readiness Center 24410 Military Rd. S, Kent, WA 98032	Longview Armory 819 Vandercook Way, Longview, WA 98632
Marysville Armed Force Reserve Center 13613 40th Ave NE, Marysville, WA 98271	Montesano Armory 21 Clemons Rd. N, Montesano, WA 98563	Moses Lake Armory 6500 32nd Ave. NE, Moses Lake, WA 98837	Pasco Armory 127 W Clark St., Pasco, WA 99301
Redmond Armory 17230 NE 95th St., Redmond, WA 98052	Seattle Readiness Center 1601 W Armory Way, Seattle, WA 98119	Sedro Woolley Field Maintenance Shop 1805 Thompson Drive, Sedro Woolley, WA 98284	Snohomish Armory 1501 Ave. D, Snohomish, WA 98290
Spokane Readiness Center 1629 North Rebecca Street, Spokane, WA 99217	Tumwater Readiness Center 8303 Kimmie St, Olympia, WA 98512	Vancouver Armed Forces Reserve Center 15005 NE 65th St., Vancouver, WA 98682	Walla Walla Armory 113 S Colville St., Walla Walla, WA 99362
Wenatchee Armory 1230 5th St., Wenatchee, WA 98801	Yakima Readiness Center 2501 Airport Ln., Yakima, WA 98903	YTC Armed Forces Reserve Center 1221 Firing Center Rd. Yakima, WA 98901	

# PUBLIC AFFAIRS AND COMMUNICATIONS

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Tacoma, WA 98430

Phone: (253) 512-8222 / 8989

Email: Karina Shagren - Karina.Shagren@mil.wa.gov  
Joseph Siemandel - joseph.f.siemandel.mil@army.mil

Website: <http://mil.wa.gov>

Check us out on social media,  
listen to our podcast and read the  
quarterly Evergreen Magazine.

Scan the QR Code with your phone  
to learn more!



# WASHINGTON NATIONAL GUARD MUSUEM



Dr. Stephanie Carter  
Curator

Since 1898, Washington National Guardsmen have been serving our state and nation. From the Philippine Insurrection, to the recent Operations Enduring Freedom and Iraqi Freedom, our men and women have proudly served during federal missions to ensure the nation's security. At the same time, they have been turned to frequently to protect the lives, property and economy of Washington state during recent domestic disasters – including the 1980 explosion of Mt. Saint Helens, recent floods and wildfires and the recent landslide near COVID-19 response.

The history of the Washington National Guard is lengthy, and important to share.

Come visit The Arsenal – a collection of historic items and artifacts that help tell the story of our soldiers and airmen. Our mission is to collect, preserve, display and interpret the historic properties and institutional heritage of the Militia and National Guard of Washington, so that departed comrades may be honored, and all can be educated and inspired.

Group tours are available Wednesdays at The Arsenal between 9 a.m. and 2 p.m. (please call in advance) and by appointment (253) 512-7834. Outdoor displays at Camp Murray are available weekdays for viewing and interpretation by appointment.





# WASHINGTON MILITARY DEPARTMENT

~ SAFEGUARDING LIVES AND PROPERTY IN WASHINGTON STATE ~

WASHINGTON NATIONAL GUARD

EMERGENCY MANAGEMENT

WASHINGTON YOUTH ACADEMY

WASHINGTON STATE GUARD

**MIL.WA.GOV**