

The Golden Guidon

Army Modernization

New Army Training Center

The 80th
Training Command
state-of-the art facility
generating
ready Soldiers



THE GOLDEN GUIDON

Official Command Publication of
U.S. Army Garrison Fort Hunter Liggett
(FHL)/Parks Reserve Forces Training Area
(PRFTA)

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quarterly publication for the U.S.
Army Garrison Fort Hunter Liggett
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Parks Reserve Forces Training Area is referred to
as "Camp Parks" in this publication.

COVER PHOTO: The 80th Training Command Commanding General Maj. Gen. Bruce Hackett, along with Col. Charles Bell hosted the Nov. 5 ribbon cutting ceremony of the new Army School System training facility. (Photo by Cindy McIntyre, FHL Public Affairs)

COMMAND INFORMATION RESOURCES

www.home.army.mil/liggett

www.home.army.mil/parks

www.dvidshub.net/unit/FHL-PAO

www.facebook.com/FortHunterLiggett

www.flickr.com/photos/forthunterliggett

COMMANDER'S MESSAGE

Happy New Year Team
Fort Hunter Liggett and Parks
Reserve Forces Training Area!

I hope you have taken some well-deserved time off to be with your loved ones for the holidays because family readiness is part of the five dimensions of personal readiness outlined on page 19 - physical, psychological, social, spiritual, and family preparedness.

Along these lines, I initiated activities such as the Right Arm Night, Employee of the Quarter and Awards Luncheon to enhance comradery and morale. I separated the awards presentation from the town hall to give you all the special recognition that you deserve for your dedication to the mission. Check out the Spotlights section to see some of the awardees, and our employee hails and farewells.

I understand the OPTEMPO is high at our installations, that is why it is important that you take time off to recharge. You are the Army's most valuable asset, so please take care of yourself.

We started the FY20 with a new senior commander, Major General Alberto Rosende - read the article on page 10 to get to know him. We also welcomed Mr. David Myhres who is the acting civilian deputy while Angelia Pinto is deployed to Afghanistan. He comes to us from Fort Bragg, where he serves as the executive officer to the deputy to the garrison commander.

I'm proud that the IMCOM-Readiness Director Ms. Brenda Lee McCullough selected Angelia to be the Garrison Manager at Camp Marmal to support the overseas mission for six months. Keep an eye out for Ms. Pinto's updates in upcoming storyboards and magazines.

The Spotlights section also highlights new leaders joining our team, and valuable members that are retiring. Join me in welcoming Naty Littlefield as our new director of Resource Management (RM). She served in the RM shop at Camp Parks from 2006-2008, and comes to us from the Navy Bureau of Medicine and Surgery. We also have two staff judge advocates joining our team: Garrison SJA Lt. Col. Anthony Salazar and Labor Attorney Kristopher Motschenbacher. There are many other new team members but not enough room to list everyone. I sincerely welcome you all to the team, and wish those departing a great journey ahead.

Congratulations to Melissa Foslien as our new chief of Plans, Analysis and Integration Office (PAIO). She has worked at FHL since 1987 in various positions, and began her PAIO career in 2008. It is great to see her reach a new pinnacle in her career.

Now that I have almost six months at command, I've crafted new mission and vision statements to help guide your planning. Another guide is our FY20 Installation Priority List which was validated and approved in December by the IMCOM-Readiness Director Brenda McCullough and Maj. Gen. Rosende. The top three projects are renovating the NEC building, range and barracks modernization at both installations.

Together, we have accomplished much in the past year at both installations. Of particular note is the first-ever Intergovernmental Service Agreement (IGSA) between Camp Parks and the City of Dublin. This was possible through the hard work of Lt. Col. Jennifer Nolan and her command team, and



**Garrison Commander
Col. Charles R. Bell**

especially Brian Lucid, our contract specialist. See page 13 for details.

For the upcoming year, some of our major initiatives include opening some of the ranges at Camp Parks to support the hundreds of Army Reserve units in the Bay Area; getting additional microgrids online in order for us to reach our Net Zero goal; partnering with the Army Corps of Engineers and Army Reserve Soldiers for troop projects to build facilities to enhance our mission readiness and capabilities.

My next all-hands engagement will be at the special event celebrating our 79th anniversary in January. At this event, some of our garrison officers will give a presentation on their staff ride to historical places in California, and how it ties in with USAG FHL's mission to support WWII efforts.

Again, thank you for all you do to support the mission.



SEASONS OF CHANGE

By Chaplain (MAJ) Cesar Rodriguez, Family Life Chaplain

In all of life we all go through changes. Some changes are good, and others, not so good. We experience change in several different ways; one of them being the change of seasons.

Right about now, we've moved into the winter season. We experience changes in our natural environment; the air is crisp and the plants have lost their beautiful Fall luster. Animals' coats get thicker to protect them from the cold. And, reptiles go into hibernation not to be seen again until Spring.

As we grow older, or, sometimes because we're attacked by a disease, we can experience physical changes in our bodies, too. Many times, these changes are limiting changes which really aren't much fun. Other changes in life can be brought on by a PCS move, a career change, or the death of a loved one.

Change can produce stressors in our lives. And these stressors can indicate that change is necessary. When the effect of stress

creeps into our lives, we must adapt to change and not allow change to take us over. We are made resilient and the way we handle change in our life today tells us whether or not we are ready to meet the challenges of tomorrow.

Wouldn't it be great if life offered no storms and we didn't have to experience the type of change that sometimes bring pain into our lives? It comforts me to know that God, the creator of heaven and earth, is a changeless God.

In Holy Scripture it reads: for I the Lord do not change (Malachi 3:6), for this God is our God for ever and ever; he will be our guide even to the end (Psalm 48:14), but you remain the same and your years never end (Psalm 102:27). Before the mountains were born or you brought forth the whole world, from everlasting to everlasting you are God (Psalm 90:2).

And lastly in Hebrew 13:8: Jesus is the same yesterday today and forever. We can seek strength

and comfort by turning to the promises in scripture and know that God has not changed and his promises are for you today no matter the circumstances you are travailing. Cast all your anxiety on him because he cares for you.

As a chaplain at Fort Hunter Liggett, I can tell you that the Religious Support Office is ready to serve you with any changes of life you may be experiencing. We are here to be a comfort, a shoulder to cry on, to bring clarity and direction to any situation of life. Come see us and don't allow change to take you over.

Camp Parks Firefighters

Kincade Fire, Sonoma

By Amy Phillips, FHL Public Affairs

Camp Parks Engine 344 served as part of a wildland firefighting team along with engines from Alameda County Fire and Oakland City Fire to support the Kincade Fire in Sonoma, California, Oct. 25 through Nov. 2, 2019. This is the area that was devastated by fire and loss of life last year.

According to Capt. Ryan Logan, one of the bigger challenges on this fire was dealing with extreme fire behavior. There was very low humidity and extreme winds with gusts of 60+mph. "In these conditions we really had to elevate our situational awareness and communications with each other. All these hazards plus 24- to 30-hour shifts made it a struggle to ensure safety of the crew as well as watching out for our adjoining teams in our area of operation," said Logan.

During their deployment, E-344 worked very long hours and were involved in direct fire attack and back-firing operations, as well as

structural protection. Direct firefighting operations attack the fire with hoses and hand tools such as chain saws and shovels to cut and remove vegetation. Back-firing is an indirect attack typically used against rapidly spreading fires. Back-firing creates a barrier in front of a fire so it is deprived of fuel. The team was led by a chief officer out of the Hayward Fire Department.

The cause of the fire is still under investigation. It was contained on Nov. 6., with 77,758 acres burned, 374 structures destroyed

and 4 firefighter injuries.

While E-344 was out on the fire, firefighters at Camp Parks worked numerous overtime shifts, and responded to nine different emergency calls on and off post supporting the military installation, the federal prison and the local community.

Firefighters take hundreds of hours of classroom and field training annually to keep their certifications current and learn best practices. The Camp Parks firefighters are a dynamic team that must trust each other with their lives every



Engine 344 team from L-R: Capt. Ryan Logan, Firefighter Johnathan Florendo, Firefighter (Acting Capt.) Mark Nylander, Firefighter Jose Robles. (Courtesy photos)

Continued on page 10



IN THE SPOTLIGHT

RESOURCE MANAGEMENT DIRECTOR



Naty Littlefield assumed the Director of Resource Management position in November. She is no stranger to this command as she served as a budget analyst from 2006-2008. Littlefield has more than 30 years in the field.

DEPUTY TO THE GARRISON COMMANDER



David Myhres from Fort Bragg is supporting FHL while Angelia Pinto deploys to Afghanistan for six months and comes with a wealth of installation management experience.

Welcome!

Not pictured are three additions to the staff judge advocate team: Garrison SJA Lt. Col. Anthony Salazar, Labor Attorney Kristopher Motschenbacher and Paralegal Carrie Martin.

Congratulations!

PAIO CHIEF



Melissa Foslien was selected as the Chief of Plans, Analysis and Integration Office in November and has served in the PAIO field since 2008.

FHL FIREFIGHTER OF THE YEAR



Justin Moya is FHL Firefighter of the Year and nominated for the DoD Firefighter of the Year. He holds six National Wildfire Coordinating Group qualifications and 43 certifications.

FHL EMPLOYEE OF THE QUARTER



Lori Fash with DPTMS is awarded the first-ever FHL Employee of the Quarter as well as the Army Civilian Service Achievement Medal for acting as the Fellows Program Lead and the acting information management officer from Sept. to Dec. 2019. She is recognized for her enthusiasm, teamwork, problem solving ability, dedication to the mission, and sets the standard for others to follow. Fash is pictured left to right with IMCOM-Readiness Director Brenda McCullough, Garrison Commander Col. Charles Bell, Garrison Command Sgt. Major Mark Fluckiger, IMCOM-Readiness Command Sgt. Major Daniel Dennison, and the 63rd Readiness Division Commander Maj. Gen. Alberto Rosende.



Farewell and Thank You!

Fort Hunter Liggett conducted its first quarterly employee recognition on December 10 at the Hacienda. More than 20 people were recognized for their professionalism and dedication to the mission. Gary Daly received the Army Meritorious Service Medal, while all others on this page received the Army Civilian Service Commendation Medal.



Sue Haines, DPW office administrative assistant, worked at FHL from Nov. 1987 to Dec. 2019, and has demonstrated unmatched professional expertise and dedication to the maintenance and repair activities on post.



Al Moore has been the FHL safety officer from June 2003 to December 2019, and has demonstrated exemplary expertise, leadership and oversight to ensure the safety of Soldiers and civilians on post.



July Barredo has served as the FHL Chief, Military Personnel Division from January 1999 to December 2019. His dedication and expertise was invaluable to providing outstanding services to Soldiers.



Gary Daly, FHL Logistics Readiness Center's Installation Transportation Officer served 31 years in the federal government. He began his career at FHL in 1988 as a contractor with TEXCOM Experimentation Center, and joined LRC in 2009.



Security Guard David Boles has served at FHL from November 2008 to December 2019. His unwavering commitment to the mission ensured the safety of the installation, prevented loss of life and damage to key infrastructures.



Thank you for your service!

(Top, down)

25 Years of Federal Service
William Duckworth, DPTMS

20 Years of Federal Service
Robert Deimler, DES
James Harriman, DPW

15 Years of Federal Service
Felix Pena, DPTMS
Amy Phillips, Public Affairs
Larry Ortiz, DES
Carol Lange, DHR
Charles Watson and Lisa Cipolla, DPW
John Ghenes, DPTMS (not pictured)

10 Years of Federal Service
Stephanie Sonnier, Brian Baker and Patrick Plummer (not pictured), RM
Douglas Hauck and Jayson Hufford, DES
Richard Martinez, DHR

Not shown is Ramon Diaz with DPW who earned a 35-Year certificate. Awardees are shown with IMCOM-Readiness and the 63rd Readiness Division leaders.



CONGRATULATIONS! Moira Trevisan with FMWR and Public Affairs Specialist Cindy McIntyre (not pictured) successfully completed the U.S. Army Combined Arts Center CES Intermediate Course. The year-long online training course and a three-week classroom training teaches leadership development, teamwork and problem solving. CES courses are part of everyone's individual career progression - speak with your supervisor or DHR for info.



LEADER ENGAGEMENTS

Congressional



In September, Col. Charles Bell and Lt. Col. Jason McKenzie provided California District 20 Congressman Jimmy Panetta a brief on modernization efforts on post to meet new Army equirements, the potential privatization of on-post housing, and potential intergovernmental agreements with King City. (Photo by Amy Phillips, FHL Public Affairs)

Army Reserve



Command Sgt. Major Ted Copeland, United States Army Reserve Command Sergeant Major, recognized the Camp Parks NCOA cadre for outstanding performance, facilitated a town hall with the Basic Leader Course (BLC), and served as the BLC graduation guest speaker at Camp Parks in September during his battlefield circulation. (Courtesy photo from 80th Training Command)

63rd Readiness Division



The FHL/PRFTA Senior Commander Maj. Gen. Alberto Rosende conducted his initial visit to the two installations in November. He is very excited for the opportunity to help grow our mission capabilities and support the Defense mission. Pictured is acting Public Works Director Bob Sanders and Col. Charles Bell providing an overview brief to Rosende. (Photo by Cindy McIntyre, FHL Public Affairs)

CAMP PARKS SUPPORT TO MILITARY OCEAN TERMINAL CONCORD (MOTCO)

MOTCO and Parks Reserve Forces Training Area command teams met to discuss PRFTA's continued support to MOTCO, a critical Surface Deployment and Distribution Command (SDDC). Currently, PRFTA provides all Common Levels of support to MOTCO in both peace and wartime through a Memorandum of Agreement.

PRFTA and MOTCO will continue to work together as a power projection platform in support of the Strategic Support Area concept. Lt. Col. Curtis Yankie, MOTCO Commander, provided a tour of the facilities as well as the Port Chicago Naval Magazine Memorial in Concord (East Bay) and gave an overview of the Port Chicago disaster which occurred on July 17, 1944. Two ships being loaded with ammunition exploded, killing 320 sailors and civilians - most of them African American. The site is now a National Park Memorial. Pictured are Lt. Col. Yankie; PRFTA Commander Lt. Col. Jennifer Nolan and PRFTA Deputy to the Garrison Commander Renee Young. (Courtesy photos)



Hearst Castle



The FHL Command Team, FMWR and Public Affairs met with the Monterey District Parks superintendent, Hearst Castle Director and the president of the Friends of Hearst Castle to discuss potential partnerships based on the historical ties with newspaper magnate William R. Hearst and his castle designer Julia Morgan. (Photo by Bryan Lee, FMWR Marketing)

New USAG FHL/PRFTA Senior Commander Major General Alberto C. Rosende



Major General Alberto C. Rosende assumed the role as the Commanding General of the 63rd Readiness Division located in Mountain View, California, on October 28, 2019. As the commanding general of 63rd RD, his area of responsibility is the seven southwestern states -- California, Nevada, New Mexico, Arizona, Texas, Arkansas, and Oklahoma.

He is also the USAG FHL/PRFTA senior commander, providing strategic guidance to the two installations and support when needed.

Prior to this command, Rosende was the Chief of Staff, U.S. Army Reserve Headquarters-Fort Bragg, North Carolina responsible for the Army Reserve Headquarters-Fort Bragg; Army Reserve Staff-Fort Belvoir (Virginia); and Army Reserve Staff-Fort Knox (Kentucky).

Other key assignments include serving as the U.S. Army Reserve Headquarters-Fort Bragg Assistant to the Deputy Commanding General; the Commanding General, 1st Mission Support Command, Fort Buchanan, Puerto Rico; and Division

Commander, Atlantic Division, 75th Training Command, Joint Base McGuire-Dix-Lakehurst, New Jersey.

Rosende received his commission in May 1984 through the University of Miami Army ROTC program and was a distinguished military graduate.

MG Rosende is a graduate of the Engineer Basic and Advanced Courses, the Combined Arms Staff Services School, the Command and General Staff Officers Course, the Industrial College of the Armed Forces, now known as the Eisenhower School, and the Capstone General and Flag Officer Course.

He holds a Bachelor of Science degree in Business Administration from Nova Southeastern University, and a Master's of Science degree in National Security and Resource Strategy from the National Defense University. Rosende is presently in the dissertation phase of his doctorate degree in Executive Leadership from George Washington University.

In his civilian capacity, Rosende served as a consultant in the financial services industry, with more than 27 years of experience in the electronic payments industry. His expertise is in the fraud prevention and risk management fields where he provided support to financial institutions, processors, and other organizations participating in the electronic payments industry.

To learn more about the new commanding general and the 63rd Readiness Division, visit their website: <https://www.usar.army.mil/63rdRD/>

Firefighters -continued from page 5



Firefighter during backfiring operations at Kincade Fire. (Courtesy photo)

time they respond on a call.

"The team puts mission, community and all others before themselves on every call," said Camp Parks Assistant Fire Chief Andrew Allen. "I am so proud of how everyone stepped up not only to this challenge, but every challenge thrown at them every day."

"The emergencies we face are complex, physically and mentally challenging, and when we overcome them the satisfaction is unparalleled," said firefighter Jose Robles.

The Directorate of Emergency Services asks members of Fort Hunter Liggett and Camp Parks to report fire or other emergencies immediately by calling 911.

"The faster we can get there, the better chance we have in quickly resolving the issue," said Allen.

INSTALLATION STRATEGIC PLANNING



MISSION STATEMENT

United States Army Garrison Fort Hunter Liggett and Parks Reserve Forces Training Area are one garrison located on two installations that provide complementary training capabilities in support of America's Army Reserve and other DOD partners. USAG FHL is the pinnacle place to live, work and train; provides critical base support that enables our Commanders to build mission readiness and provides an enhanced quality of life that our Service members, Families and Civilians employees deserve.

Our support is provided in several ways:

- Training - We must provide ranges, training areas and maneuver spaces that are well kept and support current and future weapons systems and platforms.
- Training Support - We must have a streamlined, user-friendly, customer focused atmosphere that allows our training partners to quickly deploy, conduct Reception and Integration, execute the training they planned and then quickly redeploy to home station
- Base Operations - We must always take care of our tenants that live and work on our installations by affording them the very best housing, facilities and installation support activities.

VISION

United States Army Garrison Fort Hunter Liggett and Parks Reserve Forces Training Area is regarded as pinnacle training platforms in the United States Army Reserve and emerges as designated Mobilization Force Generation Installations.



This exercise challenged participants to use creative and critical thinking skills to tie a knot in the string given to them. The guidelines were for participants to pick up the string by both ends, and that once they picked it, they could not let go of the string.



In October, Melissa Foslien, Chief of PAIO facilitated a preliminary review of each LOE with respective team leads and members to validate objectives.



Bob Schout, President of PowerSkills covered a broad range of leader competencies, strategic thinking styles and problem solving.

Info and photo by Amy Phillips, FHL Public Affairs

In November, key garrison leaders from FHL and Camp Parks participated in a 3-day strategic thinking course to prepare for the annual review of the Installation Strategic Plan. Tenant units were also invited to the training.

Participants learned various ways of thinking and approaches to problem solving. Challenging, yet fun, practical exercises reinforced lessons taught by PowerSkills Training & Development Inc. instructors. Checklists and tools were given to help with planning, and are available through the Plans, Analysis and Information Office (PAIO).

A preliminary review by Garrison Commander Col. Charles Bell in October consolidated six lines of efforts (LOEs) identified in 2017 to four lines of efforts which serve as a guide to focus funding and efforts.

Bell's priorities align with IMCOM and Army Reserve priorities. Likewise, garrison leaders and staff should ensure all activities outlined in their plans are aligned with one of the garrison LOEs to be valid.

NEW ARMY TRAINING FACILITY



Story and photo by Cindy McIntyre, FHL Public Affairs

The 80th Training Command officially occupied its new The Army School System (TASS) Training Center in November which can train up to 2,000 Soldiers annually in six military occupational specialties.

Maj. Gen. Bruce Hackett, 80th Training Command's Commanding General, was the keynote speaker at the Nov. 5 Ribbon Cutting Ceremony. He compared Fort Hunter Liggett's capabilities to its beginnings 78 years ago on the eve of World War II.

"From its inception Fort Hunter Liggett provided U.S. Army forces with a realistic training environment for large scale military operations," said Hackett. "The readiness effort that went into training 'the 'Greatest Generation' is exactly what we are replicating here today. We are creating a training environment to prepare our Soldiers to succeed in their future missions, both in and out of combat."

Many of the Soldiers training at TASS are reclassifying into new job specialties, such as horizontal engineers, military police, transportation specialists, and psychological operations.

"Six years of hard work and

nearly \$16.5 million have gone into this impressive building that will allow our instructors to provide the best possible training to the Army Reserve, National Guard, and Active component students," said Hackett.

"Today, as we did 78 years ago, we find ourselves facing a wide range of challenges on a global scale. I am confident the graduates produced here will thrive in today's complex security environment because of the knowledge and training our instructors will provide inside these walls. I am proud of the fact the Army Reserve instructors will be able to provide realistic and relevant training to standard in the best possible environment. Our graduates will maintain the competitive advantage over our adversaries in real world scenarios due to the skills and technology mastered in the Army's newest TASS training center."

RIBBON CUTTING CEREMONY



The 80th Training Command Commanding General Maj. Gen. Bruce Hackett, along with Col. Charles Bell hosted the Nov. 5 ribbon cutting ceremony. Pictured above (L-R) are Brig. Gen. Matthew Baker (102nd Training Div.), Maj. Gen. Bruce Hackett, Col. Charles Bell, and U.S. Army Corps of Engineers Sacramento Deputy District Commander Lt. Col. Laura Shiplet.



Maj. Gen. Bruce Hackett spoke of how the new TASS facility increases training capacity and ability to provide Army with skilled Soldiers.



State Assembly Member Robert Rivas and District Director Kathleen Lee from Congressman Panetta's office (not pictured) presented FHL with certificates of recognition for the historic event.

Photos by Master Sgt. Benari Poulten, USACE Public Affairs)

HISTORIC AGREEMENT WITH DUBLIN



FHL TASS cadre Sgt. 1st Class Eric Butler highlights some of the Military Police training at the crime lab to Maj. Gen. Hackett during his tour of the new facility. (Photo by Master Sgt. Benari Poulten, USACE Public Affairs)



Visiting generals were briefed on the modernization of Training Area 10 Engineer Training Site and six other infrastructure improvement projects. (Photo by Master Sgt. Benari Poulten, USACE Public Affairs)



In September, U.S. Army Reserve staff William Hamilton Jr., Deputy G-3/5/7 and Philip Tullar, Deputy Director of Training checked out the TASS and other training facilities to assess the garrison's capabilities to support Army Reserve Soldier readiness. Pictured above in the TASS Crime Lab is Jacob Lucas, senior consultant and counter-IED analyst working with the FHL 80th Training Command's Military Police Advanced Leader Course showcasing counter-IED tools for students. (Photo by Cindy McIntyre, FHL Public Affairs)



FHL Garrison Commander Col. Charles Bell signed a first-ever intergovernmental service agreement between a city and the Army in December. Pictured L-R: Camp Parks Commander Lt. Col. Nolan, USAG FHL Commander Col. Bell and Dublin Mayor Haubert. (Photo by Cindy McIntyre, Public Affairs)

By Brian Lucid, Resource Management Office

The City of Dublin and USAG Fort Hunter Liggett entered into a first-ever Intergovernmental Support Agreement (IGSA), Dec. 3, 2019 at Dublin City Hall. Garrison Commander Col. Charles Bell, Camp Parks Commander Lt. Col. Jennifer Nolan, Dublin Mayor David Haubert and the Dublin City Council entered into this public partnership made possible by recent changes to the National Defense Authorization Act and Title 10 U.S. Code.

The change allows installations to make reimbursable arrangements with local government agencies for services which were previously the domain of service contracts and traditional support agreements with federal entities. Now Camp Parks will receive municipal services from Dublin consisting of solid waste, pest control and custodial services.

The Camp Parks Public Works department under Julie Meier's leadership, will coordinate with Dublin for management of the program. This IGSA is a win-win for the Army and Dublin. Some

of these benefits are working with Dublin to procure services from their trusted providers at a cost that is better than what the Army can achieve, due to Dublin's expertise in managing contracts.

Their willingness to pass on economy of scale benefits to the post is estimated to save \$23K in costs and avoid costs of over \$400K using this streamlined process. The IGSA allows for more flexibility compared to the federal acquisition process to respond as needed to Camp Park's needs.

The agreement is for 10 years which represents a commitment from the Army and Dublin to support each other and allow the providers to hire employees and procure supply and equipment necessary to begin operations.

We look forward to many more opportunities for mutually beneficial partnerships with local governments to provide a new range of capabilities, and pass on the savings to the taxpayer, which is a win for everyone.

SAFETY STAND DOWNS



FHL and the Logistics Readiness Center held a Safety Stand Down in October while Camp Parks Safety Office hosted theirs in November. At FHL, the event included speakers from various directorates and contractors with displays of safety equipment, as well as a showing of a suicide prevention film. Pictured at Camp Parks, John Thios, supervisory safety specialist, and Allan Graff, Safety and Occupational Health Specialist, gave classroom instruction on the topics such as Driver and Operator Standardization; Holiday Safety Tips and Safety Updates. (Courtesy photo)

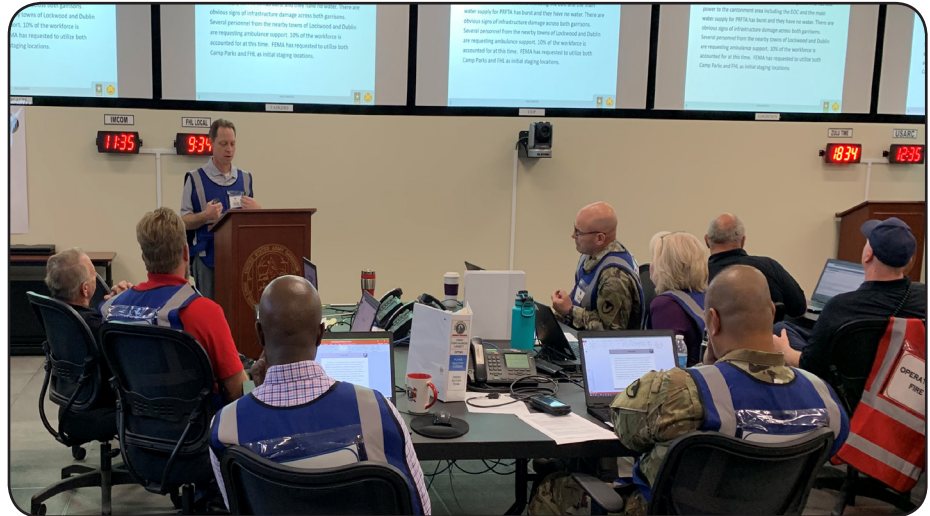
By Amy Phillips, FHL Public Affairs

Staff at both installations received valuable emergency preparedness experience during the summer through planned and unplanned power outages. There was good teamwork between the installations to get the mission done - restore power and provide services to everyone on post to mitigate inconvenience caused by power outage.

Some of the planned emergency preparedness exercises were part of September's National Preparedness Month. They identify weaknesses and strengths which guide what areas to focus future efforts on. Table-top exercises were earthquake preparedness themed, and staff learned the emergency operations process and the WebEOC system that tracks activities to support an incident.

Fort Hunter Liggett's real-world emergency preparedness experience was brought on by the September PG&E post-wide power shutdown as part of their efforts to reduce risks during the wildfire season. Several large California wildfires in the summer were caused by sparks or malfunctioning

EMERGENCY PREPAREDNESS



FHL Emergency Management Manager Matt Smith at the podium during a September table-top exercise based on an earthquake scenario. Participation from all the garrison directorates and tenants helps everyone learn the emergency operations process and how to coordinate internal and external efforts to keep people on post safe. (Photo by Cindy McIntyre, FHL Public Affairs)

powerlines. FHL received two day's notice before the power shutdown so the garrison had time to notify everyone on post and plan for mitigating support services, such as providing ice.

Parks Reserve Forces Training Area had several unplanned power outages due to aging infrastructure but FHL was able to assist with temporary generators. Garrison leaders at both installations are

working hard to secure funding from higher headquarters to reach permanent solutions.

The future micro-grid project and more energy storage systems will allow USAG Fort Hunter Liggett to be more self-sufficient. However, new back-up generators and better maintenance service on existing generators are needed in the near future.

GRAY FOX RELEASE AT CAMP PARKS



From L-R: Jennifer Modenessi (Lindsay Wildlife Hospital Development and Marketing Manager), Chris Beard (Lindsay Wildlife Hospital Volunteer Manager), Jacob Daly (Camp Parks Wildlife Biologist), Michael Robinson (Colorado State University Wildlife Biologist), and Kathy Jones (Lindsay Wildlife Species Manager for Predatory Animals).

Story and photos by Jacob Daly,
Camp Parks Wildlife Biologist

The environmental office facilitated the release of three young gray foxes in Camp Parks training areas in October.

One of the male juvenile foxes was hit by a car outside of Camp Parks' boundary in April and was rescued by the Lindsay Wildlife Hospital based in Walnut Creek, California. The other two female juveniles were rescued from an elementary school in Danville, California in May after they were found orphaned and dehydrated.

The Lindsay Wildlife Hospital partnered with Sonoma County Wildlife Rescue and the Wildlife Center of Silicon Valley to rehabilitate the foxes. The Silicon Valley facility has an environment that is conducive for rescued wild animals to develop and retain behaviors they would normally have in the wild. The three foxes were housed together and formed a social group to enhance their ability to survive after release.

Upon release, Camp Parks biologists used remote wildlife cameras to monitor the foxes. A photo of one fox was captured on a remote wildlife monitoring camera (middle photo) five days after the release, suggesting that at least one of the three foxes has settled in the area.

The Lindsay Wildlife Hospital has been a long-standing partner of Camp Parks, rehabilitating wildlife that are occasionally found injured on and around the installation.

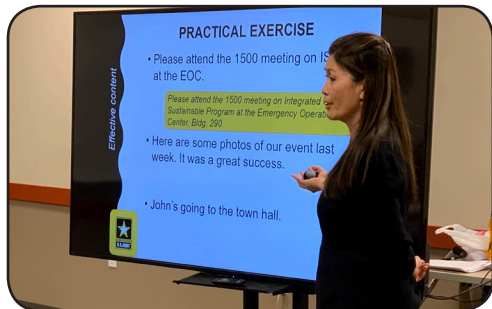
GARRISON HIGHLIGHTS

FIRST GARRISON DINING OUT



Soldiers and their spouses from both installations wore their Army best at the garrison's first Dining Out held at the Hacienda, Oct. 5. The event included the traditional punch and toast from participants, and the guest speaker was Col. Christopher Barra, Chief of Staff of the 311th Expeditionary Sustainment Command based in Los Angeles. (Photos by Cindy McIntyre, FHL Public Affairs)

UPAR Training



Telling the Army story is very important to promote activities that support readiness of the Army, Soldiers and their families, and the garrison. In October, the FHL/Camp Parks Public Affairs Officer Amy Phillips taught participants the role of a Unit Public Affairs Representative, writing and design basics. Public Affairs Specialist Cindy McIntyre taught participants how to take impactful photographs depicting action, rather than static and staged images. (Photo by Cindy McIntyre, FHL Public Affairs)

Lunch & Learn



Camp Parks FMWR and Directorate of Human Resources hosted a Lunch & Learn focused on October Disability Awareness Month which featured a presentation by DHR Michael Williams. He provided information on programs and hiring rights available to veterans applying for federal employment. (Photo by Amy Phillips, FHL Public Affairs)

Retirement Training



DHR coordinated a retirement training at Camp Parks in October with representatives from the Civilian Personnel Advisory Command, Social Security Administration, Thrift Savings Plan. Participants included staff and tenants from both installations. Some topics discussed included: when one should submit retirement request, military service buy back, Social Security payments, and strategies on TSP investments. (Photo by Amy Phillips, FHL Public Affairs)

FELLOWS GRADUATE



USAG Fort Hunter Liggett Fellows Program participants received certificates of achievement on Dec. 10 for successfully completing the year-long experience designed to enhance their knowledge and skills, and to prepare employees to meet future organizational needs of FHL/Camp Parks and beyond. The Fellows are pictured with garrison, IMCOM-Readiness and 63rd Readiness Division leaders.

The Fellows met once a month to learn about leadership, the ARMY/IMCOM/Garrison structure, and the future of the Army. Participants are matched with a senior-level mentor to support their career development. Fellows Program Information may be found at the FHL Human Resources SharePoint site in the [Workforce Development Program section](#).

They are responsible for a capstone project to help improve processes at FHL/Camp Parks. In November, the Fellows presented a decision brief to Col. Bell to address the issue of lost institutional knowledge due to loss of personnel from retirement and replacement. Their brief was based on training they received on the military decision making process. Bell agreed with their recommended course of action and tasked them with initiating the process. (Photos by Amy Phillips, FHL Public Affairs)



Volunteering In America

DID YOU KNOW?

THIS IS HOW AMERICANS VOLUNTEER:

34% donate & help prepare food

26% serve as a mentor

23% provide transportation & labor support

How will *you* serve this MLK Day?

Monday, January 21st

SERVE.GOV

#GoVolunteer #MLKDay

Department of
**NATIONAL &
COMMUNITY
SERVICE**



Navy-Army Western Sky Medical Exercise

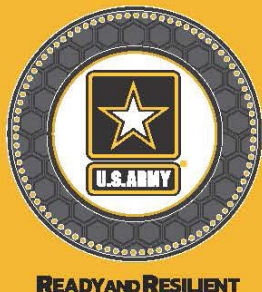
Sailors from Marine Corps Base Camp Pendleton partnered with the Army Reserve's 352nd Combat Support Hospital and medivac crews from the Navy and California Air Guard at Camp Parks for Western Sky, Sept. 14-15, 2019.

Western Sky, a joint exercise simulating a mass casualty disaster, tested medical staff from the Navy's Expeditionary Medical Facility to effectively process a large number of patients.

"Western Sky is just one example of how Camp Parks contributes to military readiness," said Lt. Col. Jennifer Nolan, PRFTA garrison commander. "We take pride in strengthening the Army Reserve's contributions to medical and combat readiness of the total force."

In addition to a 32-bed field hospital, a MH-60S Knighthawk helicopter from Naval Air Station Fallon and a HH-60G Pave Hawk from the California Air Guard were used for medivac training. (Photos by Staff Sgt. Ian Kummer, 63rd Readiness Division)





READY AND RESILIENT

STRENGTHENING READINESS AND RESILIENCE

WHY IT MATTERS

Building proactive actions and attitudes that renew energy and reinforce commitment to taking care of oneself and others fosters a culture of trust.

Develop the skills and strengths needed to keep you mission ready

The Five Dimensions of Personal Readiness



PHYSICAL

Maintaining good physical health promotes good mental health, greater self-esteem, and a better ability to do your job effectively.

Creating and maintaining an environment to support healthy choices helps you sustain long-term physical and mental wellness.

Seeking medical care for aches and pains helps address problems early and enhances your well-being.



PSYCHOLOGICAL

Directly addressing and overcoming fears removes sources of anxiety and stress, while improving life satisfaction and morale.

Maintaining realistic optimism helps to counter negativity bias, create positive emotion, and combat life's stressors.

Practicing self-control helps regulate impulsive behaviors and improves decision making, resulting in healthier outcomes.



SOCIAL

Cultivating strong relationships with family and friends can ease the demands of the military lifestyle and provide sources of support and encouragement that allow individuals to thrive.

Avoiding isolation when faced with stressors helps you share your concerns, rather than bear them alone.

Engaging in help-seeking behavior is the first step to self-care and long-term wellness.



SPIRITUAL

Honoring the Army Values in daily life builds strong character and guides you to do what's right.

Volunteering and helping others can enhance self-esteem and one's sense of purpose and belonging.

Developing associations with others who share your world view, faith, or religion provides a source from which to draw strength and offers a sense of belonging to a group of like-minded individuals.



FAMILY PREPAREDNESS

Fostering a way for your family to be a part of the military community can help them enhance their sense of belonging, develop friendships, share information and provide mutual support.

Communicating regularly and scheduling time to be together can help build strong family ties.

Taking proactive action to meet financial challenges and obligations can reduce stress and improve confidence in navigating other important decisions to reach future goals.

Promoting the strengthening of these actions enhances resilience and sustains readiness.

For more information, consult the *Leader's Guide For Building Personal Readiness and Resilience* available at readyandresilient.army.mil under "Resources."

NAVY OPERATION BEARING DUEL

Seabees assigned to Naval Mobile Construction Battalion (NMCB) 3 conducted Operation Bearing Duel Field Training Exercise in November at Fort Hunter Liggett, which prepares and tests the battalion's ability to enter a hostile location, build assigned construction projects and defend against enemy attacks using realistic scenarios while being evaluated by Naval Construction Group 1. Scenarios included building shade structures, a 60-foot double-story medium girder bridge, and a simulated mass casualty drill and medivac. (Photos by Michael Lopez, NMCB 3)



ACFT Train the Trainer Course



Soldiers from HHC, USAG Fort Hunter Liggett conduct an Army Combat Fitness Test Level 2 Grader Certification course for Soldiers from U.S. Army Signal Activity, Camp Roberts and 3-356 Logistics Support Battalion, Oct. 17-19. Soldiers learned how to set up the new ACFT, conduct each event safely, grade each event properly, and then take the ACFT. (Courtesy photo)

NCOA Best Warrior



The Camp Parks NCO Academy conducted their Best Warrior competition in December which includes challenging tests of Soldiers' tactical, technical and leadership competence. Pictured is a Soldier being assessed on Tactical Combat Casualty Care. (Courtesy photo)

Sea Cadets Training



Sea Cadets based at Camp Parks spend many weekends learning vehicle maintenance and even helped restore the 91st Training Division's World War II jeep. The Sea Cadet program develops American youth with patriotism, courage, self-reliance and kindred virtues. They also learn seagoing abilities and many other skills. (Courtesy photo)



U.S. ARMY

2019

ARMY MODERNIZATION STRATEGY:

Investing in the Future

Read the plan at:

https://www.army.mil/e2/downloads/rv7/2019_army_modernization_strategy_final.pdf

How we fight
What we fight with
Who we are



PSYCHOLOGICAL OPERATIONS - LESSONS LEARNED

This is the final installment in a three-part series of articles looking at the training of Psychological Operations (PSYOP) Soldiers and Marines through The Army School System (TASS) of the 80th Training Command, Fort Hunter Liggett. The first installment gave an overview of the last day of field training in the January class at a mock village, where they had to rely on diplomacy to establish trust in order to stabilize a region. The second installment focused on the role players who portray the villagers in order to provide realistic challenges that test the students' people skills. This article looks at how the PSYOP students in the June course viewed their training. All articles and photos by author are available in previous issues of this magazine and can be found at:

<https://www.dvidshub.net/unit/FHL-PAO>



Spc. David Anderson and his team are confronted by the aunt of a young girl named Dora, killed by a Humvee in a psychological operations training scenario. Role players challenged the PSYOP students with realistic emotions and confrontations. (Photo by Cindy McIntyre, FHL Public Affairs)

Condensed version of story by
Cindy McIntyre, FHL Public Affairs

Tragedy greets the American psychological operations team as it goes through the village of Pine Branch, on a distant continent. Someone in a Humvee has killed a little girl, and the villagers are angry. The Soldiers in full battle rattle are stopped by the police chief, who says angrily, "You should be ashamed of yourselves."

As they approach the family's home, the girl's aunt shouts through tears, "Haven't you done enough damage already?" She shows the Soldiers where the girl was struck, her stuffed animal still in the road. "That is her blood,"

says the distraught aunt. She takes out a photograph. "This is Dora."

The team leader, Spc. David Anderson of the 362nd PSYOP Co., takes off his helmet and sunglasses to appear less threatening, and listens with concern as she expresses her rage and grief. "Is there anything I can do to help you?" he asks, promising to talk to his commander about providing funeral expenses. While he speaks, another Soldier takes notes, and a third stands guard.

An Army instructor observes the whole thing.

Pine Branch is actually a mock village at Fort Hunter Liggett. The scenario is one of many the PSYOP Army Reserve Soldiers

(along with four Marines, who do not have their own PSYOP school) will encounter in their eight days in the field this past June.

Each participant takes turns as team lead, recorder, and security during the various scenarios, which include a farmer's market, threats against the town, and destruction of property by careless Army personnel. Each encounter is a chance to build trust, learn to navigate cultural differences, and know what it's like to be seen as a hostile force by some. Here are some of the lessons learned.

Continued on page 30

COMMUNITY ENGAGEMENTS



Parks NCO Academy Holiday Party



FHL, tenant and SATCOM Soldiers; FHL Fire and Police at Paso Robles Parade



Col. Bell at King City Holiday Parade

Holiday Festivities

There were many events at both installations to bring the holiday cheer such as a holiday parties, door decorating contests, and Santa engagements. Big thanks to FMWR for great job! FHL also participated in the King City and Paso Robles parades, and won first place ribbons in the military category for both.



Hacienda door won 1st Place



FHL Breakfast with Santa



Camp Parks Holiday Dinner

COMMUNITY ENGAGEMENTS

THE 91ST TRAINING DIVISION



The 91st Training Division held a Leadership and Intergration Workshop and a dining out at the Naval Support Activity, Monterey in December. The workshop featured Julie Moss, who spoke on striving in the face of adversity and working as a team to overcome challenges. The Army Reserve Ambassador/ AUSA 6th Region President retired Colonel Phil Stage participated in the events. Pictured left is the Brig. Gen. Shane Buzza, 91TD commander addressing staff at workshop. (Photos by Staff Sgt. Ian Kummer, 63rd Readiness Division)

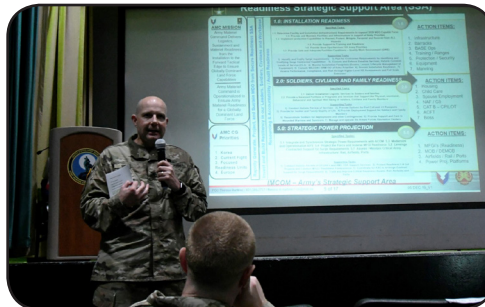


FHL Community Relations



Mission San Antonio hosted the FHL quarterly community relations meeting to provide an update and tour of the Mission's retrograde project which is in its final phase, Dec. 12. Pictured is the Mission administrator Joan Steele giving a tour of the Mission and other buildings on the property. (Photo by Amy Phillips, FHL Public Affairs)

Quarterly Town Halls



Employee and resident town halls are conducted quarterly at both installations to keep stakeholders informed and provide a platform for people to ask questions of leaders. Pictured is Col. Bell at a December employee town hall where he shared the higher headquarters' priorities to provide strategic guidance on how installation efforts must align with them. (Photo by Amy Phillips, FHL Public Affairs)

Native American Heritage



Janice Merino was the Guest speaker at the FHL Nov. 21 Native American Heritage Observance. She is a Chiricahua Apache and a member of the Mescalero Apache Tribe based in southern New Mexico. She spoke of how the Mexicans gave the tribe its name because of the staple of their diet, the mescal plant. (Photo by Bryan Lee, FMWR)

FORT HUNTER LIGGETT ORGANIZATIONAL DAY



All of Fort Hunter Liggett came out to enjoy a great Fall day for the November 7 FHL Organizational Day. The event kicked off with a post beautification event where everyone on post policed up their areas, then the garrison workforce and tenants gathered at the post gym to hear the garrison commander's opening remarks, a safety brief and viewing of the Qualified Recycling Program video presentation. Public Works volunteered to do BBQ for lunch and the FMWR worked hard, as always, to host the many fun games. The 80th TASS Training Center team won bragging rights for the Corn Hole Tournament, and many walked away with prizes at the bingo games. DPTMS won the best mini-golf hole design. (Photos by Amy Phillips, FHL Public Affairs)



COMMUNITY ENGAGEMENTS

Camp Parks Day of Thanks



Camp Parks Commander Lt. Col. Jennifer Nolan hosted a "Lunch of Thanks" at the MWR Community Center for garrison staff to express her gratitude for everyone's hard work, Nov. 15. Nolan helped serve the meal and raised a cup to recognize all of the staff. (Photo by Jamie Edwards, PRFTA PAIO)

Veterans Transition Center



Each year in the fall, the FHL community donates food to the Veterans Transition Center in Monterey to help them stock up their food pantry for the holidays. This year, we also included a household goods drive to support veterans departing the center and on to their own homes. Learn more about how this organization helps veterans at: www.vtcmonterey.org. (Photo by Amy Phillips, FHL Public Affairs)

Month of Military Family



Army Community Service's Family Action Program and FMWR hosted a "Crafting Around for the Holidays" event in recognition of Month of the Military Family. Thomas Cirata, a DPW engineer, also spoke at the Child and Youth Center on National STEM Day, Nov. 8. (Courtesy photo)

FIRE PREVENTION WEEK



The Fire Departments at both installations were out and about during Fire Prevention Week in October to promote fire safety on post and at local schools. Pictured above left is the FHL Fire Department with mascot Sparky visiting the Gabilan School for Exceptional Children in King City. Pictured above right are Camp Parks firefighters at the post housing community area. Children met Sparky, got to sit in the fire engine and were also given fun goodies to bring home the message of fire safety. Sparky and firefighters also greeted employees at the main gates of both installations to hand out prevention materials. (Courtesy photos by fire departments)



Kiwanis & Rotary



FHL Commander Col. Charles Bell was the guest speaker at the King City and Paso Robles Rotary clubs, as well as the Paso Robles Kiwanis Club in October. He provided the community with his professional background and then showed the FHL promotional video to set the stage for his brief on his vision for the garrison, new developments and upcoming training activities. (Photo by Amy Phillips, FHL Public Affairs)

COMMUNITY ENGAGEMENTS

BUILDING BRIDGES SUPPORTS CAMP PARKS



San Ramon Presbyterian Church members conducted their annual Building Bridges initiative at Camp Parks, Oct. 19. They have supported the post for more than a decade with much needed beautification projects. More than 30 volunteers helped re-stain the back patio at the Recreation Center and decorate the facility for the post Trunk or Treat event. They are pictured working on landscape improvement at the post flag pole. Pictured left is the post commander Lt. Col. Jennifer Nolan thanking volunteers for their continued support. (Courtesy photos)

Hispanic Heritage Observance



FHL's Hispanic Heritage Observance featured Sonia Chapa, gallery manager of Sol Treasures, a cultural enrichment center in King City, Sept. 26. She spoke about the importance of the Dia de los Muertos (Day of the Dead) in Mexican culture. Around 70 participants also enjoyed authentic Hispanic cuisine food sampling. (Photo by Amy Phillips, FHL Public Affairs)

Community Job Fairs



Both installations are participating in more community job fairs in effort to recruit locally. Pictured are FHL staff at the South County Resource & Job Fair in King City, Sept. 20. They promoted the garrison and job vacancies, as well as provided guidance on how to navigate and apply for jobs posted on USAJOBS.gov. They also took the opportunity to network with other business and agencies within Monterey County. (Courtesy photo)

Earthquake Preparedness Fair



Camp Parks's Sept. 12 Earthquake Preparedness Fair included displays and information on emergency preparedness, shelters, volunteer training, American Red Cross training opportunities, and raffles for emergency kits and supplies. Participating were the City of Dublin, Alameda County Fire and Emergency Management, the American Red Cross, and Camp Parks staff. Pictured are Camp Parks Environmental Division staff. (Courtesy photo.)

COMMUNITY ENGAGEMENTS

We will never forget **PATRIOT DAY** ★★★

(Top two photos) FHL conducted Patriot Day commemoration with military and civilians in attendance. The solemn event included the reciting of the September 11, 2001 sequence of events while a bell was rung for those who died and for the first responders' service.

FHL also provided an honor guard for the San Antonio School's annual observance. (Photos by Cindy McIntyre, FHL Public Affairs)

Camp Parks Chaplain (Maj) Efrain Avila led a Patriot Day commemoration prayer and reflection in the Parks Chapel. Several people shared their remembrances of that day and how it affected their choice of military service (Photo by Sgt. Yahaira Ocasio, Religious Support Office).

Command Sgt. Major Jason Johnson was the keynote speaker at the Castro Valley 9/11 Commemoration sponsored by VFW Post 9601 and American Legion Post 949, Castro Valley Veterans Memorial Park. Camp Parks Chaplain (Maj) Efrain Avila gave the invocation and benediction, and Kathy Vargas, retired 1st Sgt. and current Parks Housing Manager was Master of Ceremonies. (Courtesy photo)

The NCO Academy supported The Las Positas College Patriot Day event with a display of military vehicles and engaged with the public (Photo by 80th Training Command).



FHL Patriot Day



San Antonio School Patriot Day



Camp Parks Patriot Day



Castro Valley Patriot Day



Las Positas College Patriot Day

VETERANS DAY



(Photos, top down) FHL Command Sgt. Major Mark Fluckiger was the guest speaker at the Paso Robles Veterans Day Ceremony hosted by VFW Post 10965, where he shared some compelling stories of veterans service, sacrifice and the outcomes of war. Chaplain (Maj.) Levi Marshall gave the invocation and benediction, and Camp Roberts' Signal Activity 1st Sgt. Gregory Massey gave the welcome remarks. There was a double flyover of vintage aircraft from Estrella War Birds Museum to open the ceremony. Local Scouts led the Pledge of Allegiance. Read news coverage on event: <https://pasoroblespress.com/news/local-news/remembering-their-service/>. More photos available on FHL Facebook. (Photo by Cindy McIntyre, FHL Public Affairs)

The 91st Training Division Soldiers from FHL and Camp Parks provided a Color Guard for the Veterans Day parade in San Francisco. Pictured are Sgt. Huang, Master Sgt. Nelson, Staff Sgt. Garcia, Sgt. 1st Class Alvarez, Master Sgt. (Retired) Kimiyah, and Spc. Ramirez. (Photo courtesy 91st TD)

The Camp Parks Noncommissioned Officers Academy (NCOA) participated in several community Veterans Day events. SGM Aaron Stubenvoll, NCOA Deputy Commandant, was guest speaker at Frederickson Elementary School, and four cadre members attended a Hometown Heroes luncheon at the Rotary Club of Dublin (not pictured): Sgt. 1st Class Mario Quintero, Sgt. 1st Class Geraldine Dodd, Staff Sgt. Sean Kindness, and Staff Sgt. David Sandoval.

NCOA also provided a color guard and vehicle display for the Las Positas College Veterans Day event in Livermore, that included a 2.2 Challenge Walk and 5K Run to raise awareness of veterans suicide and mental health issues. (Photo courtesy NCOA, Camp Parks)



Paso Robles



San Francisco



Fredericksen Elementary School, Dublin



Las Positas College, Livermore

PSYOP Training - continued from page 22

Spc. Michael McKimm with the 350th PSYOP out of Twinsburg, Ohio, said, "There's only so much you can learn sitting in a classroom." He said the situation with Dora could have gone one of two ways. "Either we were successful in consoling the aunt, or it could turn bad real quickly. So, that had me a little bit nervous." He also said that making mistakes during training is the best way to learn. "When you go downrange, that's the kind of place you don't want to make mistakes."

Spc. Kevin Church with the 345th PSYOP out of Lewisville, Texas, said psychological operations is really being a sales person, and that fits right into his desire to be an entrepreneur. "We're selling products, selling ideas, and influencing people."

Staff Sgt. Ryan Moore with the 344th PSYOP Co. Austin, Texas, said the biggest lesson for him is planning and adaptability.

"Having a good team to give you good ideas, being able to adjust to whatever they throw out at you is the biggest thing."

Staff Sgt. Justin Villorante with the 306th PSYOP Co. in Los Alamitos, said, "In other MOSs outside of PSYOP you're used to taking direct action, going right at an objective. PSYOP is more complex. You have to feel a situation out. You're trying to operate through other people and facilitate others to accomplish a mission, which is a new perspective for me and something invaluable that I learned from the town hall today."

Villorante added, "The authenticity of the role players really contributed to the quality of the training."



Staff Sgt. Ryan Moore and his psychological operations team visit the village's chief of police during a training scenario at Fort Hunter Liggett, June 2019. Their challenge was finding common ground with the belligerent lawman and persuading him to turn over a prisoner they felt was being mistreated. (Photo by Cindy McIntyre, FHL Public Affairs)

The biggest lesson for Marine Cpl. Tyler Horton, Marine Corps Information Operations Center, Quantico, Virginia was, "Expect

the unexpected. Plan ahead as far as possible." He quoted Mohammed Ali: "Everybody has a plan until they get hit."

For the full story: <https://www.army.mil/article/230418/>

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COMMISSARY

NEW EXHIBIT AT CAMP PARKS HISTORY CENTER



"Fall Sports at Camp Parks"

Exhibit featured from Nov. 9, 2019 to May 17, 2020

Submitted by: Tyler Phillips, Recreation Coordinator
with the City of Dublin Heritage Park & Museum

From football to basketball, to soccer, sports have been part of Camp Parks since its days as a World War II Navy base. Even today, Camp Parks Reserve Forces Training Area hosts a wide variety of fitness programs and sporting events for service members and the larger community outside its gates. Its fields and facilities have hosted local heroes like Buddy Young, who went on to a record-setting professional football career, and countless young Dublin United Soccer League teams. Come hear the stories and discover why the military is a strong supporter of sports programs. For more info: <https://www.dublin.ca.gov/1916/Dublin-Camp-Parks-Military-History-Center>

THE VALLEY OAK - Tactical concealment restoration program

Story and photos submitted by Art Hazebrook, ITAM Program Manager

The Integrated Training Area Management (ITAM) program saves the garrison lots of money by germinating oak tree acorns, raising and planting seedlings around post. Oak trees go for several thousands of dollars at commercial wholesale. Oak trees are not only majestic to view and provide habitat for many animals, they also support our mission by providing tactical concealment for troops training at Fort Hunter Liggett.

Oak dominated woodlands comprise approximately 25 percent of California's forests and about 45 percent of FHL's vegetative cover. The oak woodland communities of FHL include eight tree species, three shrub species, and at least four hybrids. Two of these oaks, valley oak (*Quercus lobata*) and blue oak (*Quercus douglasii*) are endemic to California. Since the threat of genetic isolation is eminent to California oak habitats, FHL has taken steps to reduce the potential by collecting acorns from different valley oak trees distributed throughout post.

Successful oak tree establishment depends on several variables such as acorn production (mast), soil type, soil moisture, herbivore pressures, and fire frequency. Acorns are typically gathered in November and December. Six to eight months after collection, oak seedlings are planted in groups of three trees on sites historically supporting valley oaks.

Pictured are biologists planting seedlings in a training area and protecting them with wire mesh to protect them from deer, wild pig, ground squirrels and other animals.





The Fort Hunter Liggett BOSS (Better Opportunities for Single Soldiers) Program hosted its inaugural event by visiting California Great America, an amusement park located in Santa Clara, California. There were nine Soldiers and three family members in attendance. BOSS is open to garrison, tenant and SATCOM Soldiers. Contact Staff Sgt. Julius Williams at julius.l.williams.mil@mail.mil or Command Sgt. Major Mark Fluckiger at mark.s.fluckiger.mil@mail.mil if you are interested in making a difference in the community, and making new friends. For all others, you can help by supporting BOSS BBQs and other fundraisers. (Courtesy photo)

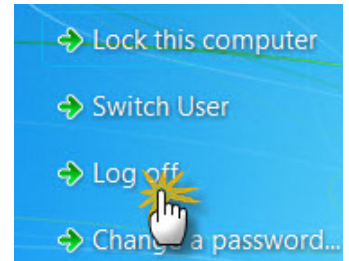


Current U.S. military members and dependents in the Army, Navy, Air Force, Marines, and Coast Guard as well as Reserve and National Guard members can get free annual passes to national parks. Learn how at https://www.nps.gov/planyourvisit/passes.htm#CP_JUMP_5088576

Honorably discharged war veterans who are residents of California with an overall/combined rating at 50% or greater service-connected disability, POWs and Medal of Honor recipients are eligible to receive the lifetime pass for Distinguished Veteran Pass (formerly Disabled War Veteran/Prisoner of War Pass). Learn how at https://www.parks.ca.gov/?page_id=27241

LOG OFF COMPUTER AT END OF DAY

When systems are off, they are not be able to receive updates which puts them in danger of being quarantined. The NEC is experiencing approximately 20% of computers at Parks and FHL being offline at any given time. The NEC policy is to quarantine non-compliant systems within 72 hours of the release of critical patches. Please contact the Info Management Office (831-386-2508 or the NEC (FHL 831-386-3095/PRFTA 925-875-4711 if you have questions.



SUICIDE PREVENTION & AWARENESS



In case you missed Kevin Hines' September suicide prevention presentation, check out the resources listed above from his foundation. The Directorate of Human Resources and below listed programs can also provide information to support you.

Army Substance Abuse Program: 831-386-2727

Fort Hunter Liggett Chaplain (24 hrs): 925-719-3075

Parks Reserve Forces Training Area Chaplain (24 hrs): 925-605-8261