



# 332nd Warrior Call

**Global Medic 2009 Edition**

## Warriors kick off Global Medic

Photos and Story By Maj. John Heil, 332nd Medical Brigade public affairs

**FT GORDON** – Several soldiers from various Army advanced parties descended upon Ft. Gordon, Ga., in order to set up and kick off Exercise Global Medic (GM) for around 600 Army personnel, which began Saturday, June 6.

Exercise Global Medic is the Army Reserve premier exercise which incorporates joint assets that provide participating units an opportunity to plan, prepare and execute medical training as part of a deployed task force. The exercise replicates all aspects of war fighting functions on the battlefield and allows units to train as they operate.

"We are here to learn, mentor and to demonstrate to everyone around us that the 332nd Medical Brigade is the most prepared medical brigade in the Army," said Col.

James Snyder, exercise commander of the 332nd Medical Brigade, "It is important that Soldiers understand that they are on a real world mis-



Soldiers at Bush Field in Augusta, Ga. set up the staging area on June 7, for Exercise Global Medic.

sion, know why they are here and receive realistic training."

This year GM will operate at Ft. Gordon, Ga., Ft. McCoy, Wis., and Ft. Hunter-Liggett, Calif. The exercise will build upon the successes of the first GM held last year and its predecessor Exercise Golden Medic held during previous years.

The 332nd Medical Brigade, Nashville, Tenn., has command and control of nearly 20 units participating in the exercise at Ft. Gordon. "Units from across the United States are participating," said Capt. Judith Brown, G-1 for the 332nd Medical Brigade. "States in which the units represent are Texas, New York, Kentucky, Colorado, Utah, Kansas, Alabama, Connecticut, Georgia, Mississippi, New Jersey, North Carolina, Pennsylvania and Tennessee.

Most medical units sent an advance team in order to stage tactical operational command tents, living tents, communication equipment, the hospital, the mess hall, shower points, washing points, and much more in order to set up their main body personnel for mission success.

"We (in the G-1 administrative section) prepare personnel reports and daily updates," said Capt. Ju-

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- Public Health risks in Thailand
- Flight crews give "top-notch" training
- Two field grade promotions in Thailand

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## Command Sgt. Maj. corner

As we kick-off Global Medic we also commemorate the 234<sup>th</sup> United States Army Birthday! Two hundred and thirty-four years!

Birthdays come and go; and we usually have a sense of satisfaction that the extra candle on our cake represents many positive life lessons, good times and a renewed motivation to make the most of the upcoming year. The same concept can be applied to US Army's birthday – we've made a huge stride in readiness over the past year, we've trained hard during our Battle Assemblies and we're now ready to prove it – and we'll start before the candles have a chance to be blown out!

Global Medic becomes the test and the testament of our hard training. It's now time to prove our ability to perform medical operations in a dynamic environment and under stress. While Noncommissioned Officers have a vital role in training their Soldiers, the focus of Global Medic as a "real mission" will provides



Command Sgt. Maj.  
Maureen Goodrich

leaders at all levels with an excellent picture of their Soldier's competency and allow for on-the-

spot training, a job that NCO's excel at.

It's not hard to fathom that an organization of our size has been so successful - 234 years to be exact - when you understand the role that the Noncommissioned Officer has had in building our force and our Soldiers. As you look around our operational area, Thailand, you'll quickly see the

NCO's leading from the front, mentoring and empowering their charges and proudly emblazoning our namesake "Backbone of the Army".

I'm proud to be serving alongside all of our Soldiers and look forward to a successful Global Medic and another great Army year!

CSM Maureen Goodrich



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Editorial views and opinions ex-

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## Commander's corner

### Commander's Corner

Welcome to Ft. Gordon and Exercise Global Medic (Operation SIAM). We have an opportunity to participate in one of the premier medical exercises in support of the Army Force Generation (ARFORGEN) Training cycle. We are one of three sites where this exercise is being conducted with the others being Ft. Hunter Liggett, Calif. and Ft McCoy, Wis.

This exercise is designed to test your medical skills by applying the training (individual and collective) you and your unit have received in the respective areas of medical specialty, planning, and leadership.

The theme for this mission is **"Failure in NOT an option"**. It is important that every soldier, officers and enlisted, understand the overall mission, especially your that which has been assigned to your unit.

The 332nd Medical Brigade stands ready to conduct and provide Command and Control in support of all units assigned to the medical task force. It is my intent that every soldier and unit be challenged and receives the best training available.

We are fortunate to have the opportunity to have the support of the 7306th Medical Exercise Support Battalion (MESB) who is serving as the Exercise Control Group (ECG), and the staff and facilities provided by Regional Training Site—Medical (RTS-MED), Ft. Gordon.

My guidance to each soldier is as follows:

- Safety is priority and should drive everything in the execu-



Col. James Snyder  
Commander

tion of  
the  
mission

- Utilize training opportunities (hip pocket, formal classes)
- Take nothing for granted
- Utilize and follow the Chain of Command
- Be proud of who you are, what you do, and your importance to the mission
- Remember, WE ARE A TEAM

Thank you for what you are doing and always remember, Mission first, SOLDIERS Always.

- Ensure that appropriate protocol is followed when encountering VIP personnel (Dignitaries: Ex: General Officers, Senators, representatives of Congress, local and state officials)
- Develop the mindset that we are in Thailand and know your specific location and your unit's mission
- Practice and maintain the highest level of sanitation (personal and unit-wide)
- Maintain an appropriate level of hydration to minimize heat-related injuries
- Proactively practice the Buddy System
- Be familiar with your unit's evacuation plan in the event of serious weather conditions
- Know what your job and assigned responsibilities
- Practice military bearing at all times

## Chaplain's corner

All the units, including the 332nd Medical Brigade, converged onto Ft. Gordon, Ga., to engage in the field exercise "Global Medic."

Being the month of June, rain is a strong probability. Soldiers prepared for this exercise as forklifts moved the needed equipment into position. Tents came up and planning was completed while the reality of the Thailand mission hit Ft. Gordon, Ga.

Long hours produced fatigue and the promise of the Phillipians 4:13 was welcomed. *I can do all things through Christ who strengthens me.*

As the challenge of the exercise mounted, tensions grew; however, Soldiers of every unit worked hard and with endurance. Although there were ups and downs, morale was strong.

Belief in verses like Phillipians 4:4 came to life in Georgia. *Rejoice in*

*the Lord always, and again I say Rejoice.* Fellowship during chapel helped ready Soldiers spiritually. All in all, Soldiers across the exercise have performed well and with the servitude of making sure our



Lt. Col. John Schroeder,  
332nd Medical Brigade  
Chaplain

Soldiers were prepared and understood the top priority of safety throughout the mission.

## PAO corner

My intent is to include every unit in our newsletter, but since we are lacking a Mobile Public Affairs Detachment as in past exercises I need your help. I am sure that there are plenty of Soldiers taking pictures and some who wouldn't mind writing about what you are doing.

If anyone in your unit is interested in being published online for an article they have written or getting credit for a photograph they took, **please send their work to me - your Warrior PAO, Maj. John Heil at [john.heil@us.army.mil](mailto:john.heil@us.army.mil) or call me at 540-798-5395** so that I may obtain the material. I will ensure they receive credit for their work accomplished.

## Train as we fight

By Maj. Brian Johnson, 7306th Medical Exercise Support Battalion

**FT GORDON**—The 7306th Medical Exercise Support Battalion (MESB), stationed at Ft. Sam Houston in San Antonio, will be responsible for coordinating and facilitating Exercise Global Medic 2009 for the US Army Reserve.

The exercise will coordinate the combined skills of the Army, Army Reserve, Army National Guard, Navy Reserve, Air Force Reserve, the Air National Guard and the Marine Corps.

The exercise provides realistic, battle-focused training scenarios as medical operating systems train in their individual and collective sub-tasks, giving them an unparalleled opportunity to plan, prepare and execute medical training as part of a deployed task force.

In fact, Global Medic replicates all aspect of combat-service support on the battlefield and allows unit to "train as we fight."

During Global Medic, training scenarios will replicate medical op-

erations as they currently are conducted in Southwest Asia, where the efforts of expertise of medical personnel have resulted in a survivability rate of more than 90 percent—the highest in the history of warfare.

Large numbers of patients will be incorporated concurrently across the exercise locations, providing training opportunities on battle trauma, disease non-battle injuries and combat stress casualties using both strategic and tactical airlift capabilities for medical evacuation missions.

## Chief of Staff corner

Welcome to Global Medic 2009. This is a great opportunity for all soldiers to develop leadership skills and to obtain a clear understanding of Army medical doctrine.

Today, I talked to soldiers waiting in line for dinner. The responses to my questions were, for the most part, very positive; their excitement is infectious. The commanders have the duty to make sure that every soldier knows why they are doing what they are doing. Every soldier deserves to understand the mission and how they fit into the big picture. This improves morale!

We are honored to work with the all the units participating in Global Medic 2009. The commanders are excellent and they are vital in a



Col. Roman Golash  
Chief of Staff  
332nd Medical Brigade

well functioning brigade. Everyone is leaning forward in the foxhole anticipating the start of the exercise.

We must

remember why we are all here. Our Nation is involved in a global conflict fighting Islamic radicalism. The goal of radical Islam is to destroy this great Nation. Our

military is counting on us to be the best in medicine and contribute to our victory over evil.

Ronald Reagan said "freedom is not something to be secured in any one moment of time. We must struggle to preserve it every day. And freedom is never more than one generation away from extinction." Let us remember that "freedom is never free", it must be earned on a daily basis. Your participation in Global Medic 2009 is a commitment to liberty in the United States.

## Top Corner

Anytime we consolidate training on a large scale and interact with other specialties it is a great learning opportunity.

We look forward to showing our skills and learning from others, and coming home with a high value experience.

Exercise Global Medic is that high value experience for you. It is a great learning tool for our unit and I look forward to incorporating the lessons into our future battle assembly trainings.

For the 332nd Medical Brigade personnel:

The Brigade change of command is coming in July. Our new Brigade commander will be Col.



First Sgt. Erik Olafson  
"Top"

Danny Baldwin when he arrives. He has been to Global Medic and has seen what we have done thus far. When he arrives, hold your head high as Col. James Snyder has helped us become the finest

Medical Brigade in the US Army Reserve.

The operation has begun so put on your game face, and focus. Always remember safety first. It gets hot out there. I have seen some burnt faces. Make sure that you apply sun block frequently. If you don't have any ask your buddy.

We must stay hydrated and diligent in our mission who rely on us to provide them support so they can do their missions. Stay motivated and have fun.

Medical Warriors!



## Public Health risks in Thailand

### What are the environmental risks in Thailand?

There are various environmental risks in Thailand, some of which are contaminated food and water, high heat and humidity, natural disasters and localized air pollution.

### What are some of the common infectious diseases?

Dengue fever, Hepatitis A and B, Japanese encephalitis, leptospirosis, malaria and rabies are some of the common infectious diseases.

### Topography

Thailand, a country slightly larger than California, has 511,770 sq km (197,594 sq mi) of total land area and can be divided into five geographic regions.

The southeast coast is a low fertile plain separated from the central valley by low mountains.

The northeastern plateau, or Korat Plateau, occupying one-third of the nation is an undulating tableland with elevations of about 122 to 213 meters (400-700 feet). This area, drained by the Mekong River system, borders Laos and Cambodia.

The northern and western mountains, with peak elevations up to 2,590 meters (8,500 ft), recently have been subjected to widespread deforestation.

The Central Basin which encompasses 25 percent of the land area is the most heavily populated and dominates the country economically.

Peninsular Thailand occupies the northern portion of the Malay Peninsula between Burma and Malaysia.

### Climate

Thailand has a tropical monsoonal climate. In most regions, four distinct seasons exist, which are, dry during January and February; hot from March through May, wet from May through October; and cool during November and December.

Temperatures rarely fall lower than 13 degrees C (55 F) or rise higher than 35 degrees C (95 F). Rainfall varies from 1,020 mm (40 in) in the northern highlands and the Korat Plateau to 3,050 mm (120 in) in the western mountains and southern peninsula. Heavy rains associated with the semi-annual typhoon seasons frequently cause flooding. In August and September 2002, flash flooding across Thailand claimed nearly another 150 lives.

The dry season is most pronounced in the northeast (Korat Plateau).

### Environmental Issues

Thailand has sufficient environmental laws in place; however, the problem is with the enforcement with the laws.

Urban air pollution is Thailand's most severe environmental problem. It contains high levels of particulate matter produced by vehicle traffic, industry construction and open air burning.

Contamination of food with fecal pathogens may result from use of fertilizers derived from human or animal waste, unsanitary food preparation techniques, an improper handling of prepared food products. Even one-time exposure to fecal contamination in food may cause a variety of acute enteric infections.

Pesticide contamination of vegetables can be a problem in Thailand. Meat contaminated with borax and salbutamol also has been reported. In early 2003, more than 80 percent of the pork produced in Thailand was found to be contaminated with salbutamol.

Most industrial waste is illegally into unregulated landfills, onto private property or at sea. Soil contamination is localized to specific areas surrounding industrial facilities or agricultural areas with heavy pesticide use and waste disposal sites.

In regards to Thailand's water, untreated domestic and industrial wastes and other non-point sources of contamination degrade water quality in both rural and urban Thailand. Only 14 percent of surface water resources in the country are suitable for general human consumption. Run off from livestock farms and agricultural areas also are significant sources of water pollutants.

For more information about public health issues in Thailand, please see your command preventive medicine or public health officer at the 332nd Medical Brigade.

## Global Medic kick off, continued from page 1

dith Brown, G-1 332nd Medical Brigade, "We track people leaving, people coming, anyone who gets sick". "Our goal is know who is here and who is not so we have accurate accountability."

"The 461st (Human Resources Company) in-

processed everyone who came in and they usually have scanners to help them do

that, but their scanners were down and they overcame and were still able to process every-



332nd Medical Brigade Staff brief Col. James Snyder, exercise commander, and participating unit commanders on the status of the exercise on June 7.

one quickly and efficiently while giving the in-country briefing as well, said Brown, "I was really impressed."

Preparation for Exercise Global Medic began last year at the end of the last exercise. "We have been in contact with all units to get personnel reports for the whole time," said Brown, "We would reconcile their personnel needs and worked to fill them and it has worked out really well."

During the year, the 332nd Medical Brigade worked with every unit including US Army Reserve Command, and the Medical Readiness Training Command, and the Air Force to prepare for the exercise by holding an initial planning conference, mid-planning conference, final planning conference, and staff exercise. "The conferences allowed us to meet and coordinate with counterparts from other units," said Sgt. Maj. Robert Ketchum, 332nd Medical Brigade

operations NCOIC, "And the staff exercise provided us the opportunity to determine our weaknesses and address them accordingly."



Army and Air force personnel work together at Bush field in Augusta, Ga. to kick off Global Medic. The soldier is leading an airman in the forklift to pick up more equipment on June 7.

Snyder, "If the Soldier doesn't know that then we will fail and every commander needs to know that failure is not an option."

## "All the Way" medics ready

By Maj. Heriberto Baez, commander 3274th USAH (GA)

**FT GORDON**—The members of the 3274th US Army Hospital (Ground Ambulance), a medical detachment from Fort Bragg, NC (Home of the Airborne), will be participating in Global Medic 2009, an Army Reserve medical readiness exercise from in June at Fort Gordon, GA.

Their mission is to provide ground ambulance support for the 332nd Medical Brigade, in support of Operation SIAM in Thailand.

The elements of this unit have been preparing since January with ambulance driving, RTO procedures, and patient loading/MEDEVAC procedures as well.

The group is commanded by Maj. Heriberto Baez and Sgt. 1st Class Reiko Hamilton.

The main group is composed of nurses, medics, and drivers, plus the Chief nutritionist and her team of food service support specialists, bringing around service members in overall to support the exercise.

These soldiers have been trained

by Regional Training Site-Medical Fort Gordon, and they are ready to execute once the call is done.

ALL THE WAY!



## Flight crews give “top-notch” training

By Maj. John Heil, 332nd Medical Brigade public affairs

FT GORDON – Flight crews from the 832nd Medical Company (Air Ambulance), Georgia Army National Guard, and Charlie company, 1st, 111th Aviation, Florida National Guard provided aeromedical evacuation training for the 332nd Medical Brigade and its down trace units participating in Exercise Global Medic on June 9 at Ft. Gordon, Ga.

During the training, flight crews trained Soldiers on loading and unloading litters with patients on them from the ground ambulance to the helicopter and from the helicopter to the ground ambulance. Soldiers were briefed initially on all safety procedures, given instructions and demonstrations they could attempt the litter carry procedures.

“Even though we are in a medical brigade, there are Soldiers who do not work in medical slots,” said Spc. Valencia Robertson, patient administration specialist, 332nd Medical Brigade, “They should understand the importance and safety of air medical evacuation.”

“When we’re taking care of patients, we may need extra hands and that means all Soldiers,” said Pfc. Alea Vicks, medic, 865th Combat Support Hospital (CSH), “It’s important that they get this training as well.”

When flight crews are alerted about wounded on the battlefield, the alert gives much information, some of which includes the status of the patient, the type of support needed to MEDEVAC the patient out, the location of the patient and the status of enemy activity in the area. The flight crews staffed by medical personnel will

assess the call and proceed to the location of the wounded.

Combat medics on the ground ensure that they treat and stabilize the patient until the helicopter arrives. Once the medical aircrew arrives the combat medic gives them a report of the patient’s condition and at that time the flight crew takes over. During this exercise training, the flight crews flew two Blackhawk (UH1H) helicopters equipped for patient delivery and care.

“With this training,” said Robertson, “even if you have done it three times, I’ve always learned something new in regards to training and safety.”

“This training brings a reality to what we are doing,” said Col. Chris O’Connell, observer trainer for the 7303rd Medical Training Support Battalion (MTSB), “Training as we fight.”

“The ambulance company does patient flow through the Notional Multi-functional Medical Battalion,” said Sgt. 1st Class Thomas Lofquist, NCOIC evacuation, 7303rd MTSB, “Soldiers today will be trained on proper loading and unloading of patients on and off the aircraft and ambulance.”

“Patients would go from here through the 865th Combat Support Hospital, receive emergency medical treatment and continue the cycle of patient care all the way through to the Medical Area Support Facility (MASF), if necessary, and to higher levels of care to points beyond,” said Lofquist.

Just before the helicopters arrived, Soldiers were practicing for the training to come. Soldiers from the 3274th US Army Hospital (Ground Ambulance), Ft.

Bragg, NC, were training other Soldiers from various units in preparation for the Blackhawks arrival.

Soldiers have to prepare themselves for actual situations and must be prepared to provide sufficient transport for the patient from aircraft to stretcher and from stretcher to ambulance. The patient is stabilized and secured on the stretcher both in the ambulance and helicopter before being carried and loaded.

“You never know when you’re going to get tasked out, you do different jobs in the military and you have to be prepared for anything,” said Pfc. Sheena Cox, dental assistant for the 7245th US Army Hospital.

Soldiers first trained by talking to each other, loading and unloading in the ambulances and helicopters, and then trained by just giving hand and arm signals to communicate with each other. “I wanted to be sure that we were comfortable with every crew before we began training with rotor blades from the Blackhawk spinning,” said Staff Sgt. Gina Manning, flight crew chief of the 832nd Medical Company, nicknamed the “Med Dawgs”, “After awhile I felt comfortable and everyone did an outstanding job!”

“They will be loading people and it’s better if they have rehearsed it many times in order to give their patients the best chance for survival,” said Capt. William Cabaniss, pilot for the 832nd Medical Company.



## Litters in and out of the aircraft and ambulance

Photos taken by 2nd Lt. Timmyra Hudson, 865th Combat Support Hospital (CSH), at medical evacuation exercise at Ft. Gordon, Ga., on June 9.



Soldiers practiced loading litters into the ambulance and aircraft without rotor blades spinning.



Training on loading litters with patients were realistic and beneficial to all Soldiers.



Soldiers going to the Blackhawk to pick up a patient practice following each other with hands on backs.



Blackhawks dust off the landing zone for medical evacuation training during Exercise Global Medic at Ft. Gordon, Ga., on June 9.



Soldiers practice loading and unloading litters on and off the



Soldiers from across the United States participating in Exercise Global Medic at Ft. Gordon, Ga., receive instruction from Staff Sgt. Gina Manning, flight crew chief, from the 832nd Medical Company (AA), Dobbins ARB, Ga.



Soldier on the front right directs his team where they will go while Sgt. Tiffany Martschink, chaplain assistant, with the 332nd MED BDE snaps pictures and Maj. Lloyd Jackson, HHC Commander, 332nd MED BDE looks on.

## Two field grade promotions in Thailand

By Maj. John Heil, 332nd Medical Brigade

FT GORDON —Two Soldiers from the 332nd Medical Brigade were promoted to Major during Exercise Global Medic, while operating notionally in Bangkok, Thailand on Sunday, June 7.

Newly promoted with effective dates of May 8 and May 12, 2009, Maj. Kelly Johnson, G-4, and Maj. Lloyd Jackson, HHC Commander, were ready for their next level of responsibility.

"I've already started the process to enroll in ILE (intermediate level education)," said Jackson, "I'm preparing myself now for promotion to lieutenant colonel."

Maj. Johnson is serving as the Brigade G-4 and ensures that logistical support is handled for the Brigade and its down trace units in Thailand.



Col. James Snyder, commander 332nd MED BDE, places major rank on Maj. Kelly Johnson, June 7.

Maj. Lloyd Jackson is serving as the Headquarters commander for the 332nd Medical Brigade and ensures its Soldiers

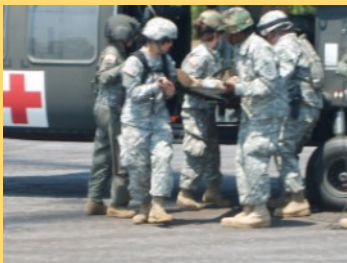
are trained, equipped, taken care of and ready to perform their mission of supporting other Soldiers within the Brigade.



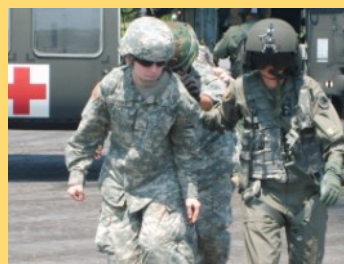
Maj. Lloyd Jackson, HHC Commander, receives new major rank from Col. James Snyder on June 7 in notional Bangkok, Thailand.

## Litters to the birds

**Photos by Maj. John Heil, 332nd Medical Brigade public affairs**



Soldiers sent litters to the birds and from the birds all day long during a medical evacuation exercise during Exercise Global Medic at Ft. Gordon, Ga., on June 9. Global Medic is the Army Reserve premier medical exercise held annually. This year it's held at Ft. Gordon, Ga. Ft. Hunter Liggett, Calif., and Ft. McCoy, Wis.





## Global Medic (GM) command messages

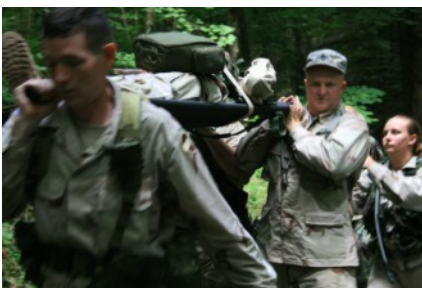
### Q. WHAT IS EXERCISE GLOBAL MEDIC?

**A.** GM IS THE ARMY RESERVE'S PREMIER MEDICAL TRAINING EXERCISE PROVIDING PARTICIPATING UNITS AN UNPARALLELED OPPORTUNITY TO PLAN, PREPARE, AND EXECUTE TRAINING AS PART OF A MEDICAL TASK FORCE IN A DEPLOYED THEATER OF OPERATIONS.



### Q. WHY IS THE ARMY SPENDING SO MUCH MONEY ON AN EXERCISE WHEN WE HAVE A WAR GOING ON?

**A.** EVERY UNIT MUST BE READY IN THE EVENT IT IS CALLED TO SUPPORT WARTIME OPERATIONS. WE MUST TRAIN AS WE FIGHT. THIS EXERCISE PROVIDES AN EXCELLENT OPPORTUNITY FOR SOLDIERS AND UNITS TO DO JUST THAT, "TRAIN AS THEY FIGHT."



### Q. WHAT UNITS HERE ARE GOING TO WAR?

**A.** BECAUSE OF OPERATIONAL SECURITY REASONS IT WOULD

BE INAPPROPRIATE TO DISCUSS WHO WILL DEPLOY OR SPECULATE WHO MIGHT DEPLOY; HOWEVER, EVERY SOLDIER, EVERY COMMANDER, EVERY LEADER, MUST BE PREPARED TO DEPLOY REGARDLESS OF HIS OR HER MISSION. GM IS AN EXCELLENT OPPORTUNITY FOR SOLDIERS AND LEADERS TO IMPROVE SKILLS, WHICH PREPARE THEM FOR WAR.



### Q. HOW OFTEN IS GM CONDUCTED?

**A.** GM IS AN ANNUAL EXERCISE THAT REPLICATES ALL ASPECTS OF COMBAT SERVICE SUPPORT ON THE BATTLEFIELD AND ALLOWS UNITS TO "TRAIN AS YOU FIGHT."



### Q. WHAT DO YOU EXPECT SOLDIERS TO GAIN FROM THIS EXERCISE?

**A.** THROUGH THIS EXERCISE SOLDIERS WILL LEARN THE IMPORTANCE OF HOW ITS UNIT MISSION IMPACTS OTHER UNIT MISSIONS. SOLDIERS WILL LEARN WHERE HIS OR HER UNIT FITS INTO THE BATTLEFIELD SCHEME.



Q.

### WHAT EXPECTATIONS DOES THE ARMY HAVE FOR THE UNITS PARTICIPATING?

**A1.** COMMANDERS ARE EXPECTED TO FAMILIARIZE AND TRAIN SOLDIERS IN BASIC SOLDIERING SKILLS, PERSONNEL FIELD SKILLS, PREVENTIVE MAINTENANCE ON VEHICLES AND EQUIPMENT, THE MILITARY DECISION MAKING PROCESS, SITUATIONAL AWARENESS AND FORCE PROTECTION OPERATIONS.

**A2.** THE END STATE FOR GM IS A SAFE AND WELL EXECUTED EXERCISE DURING WHICH ALL PARTICIPANTS RECEIVE REALISTIC BATTLE FOCUS TRAINING TO PROVIDE FIT, TRAINED AND READY SOLDIERS AND UNITS.

