



332nd Warrior Call

427th HOT mission could save lives

By Major John Heil,
332nd Medical Brigade
public affairs officer

FT. GILLEM, GA – More than 10 medical maintenance technicians, also known as “Bio-meds”, from the 427th Medical Logistics Battalion at Ft. Gillem, GA, spent February 20-21, working on the HOT mission, which is to maintain and repair medical equipment.

“HOT stands for hands-on-training mission,” said Staff Sgt. Vincent Jant, medical maintenance NCOIC, “The mission had been around for some time and is being pushed because of finding out that several medical units had equipment that had not been properly serviced.”

“What we do is important because the equipment we work on is lifesaving equipment,” said Jant, “The refrigerators we are working on transports organs to surgery and we need to make sure

the equipment works.”

The 427th “Bio-Meds” ensure that basic service and repairs are being accomplished. According to Jant, the



Staff Sgt. Vincent Jant, 427th MED LOG BN medical maintenance NCO looks over his crew as they prepare to maintain and repair medical equipment at Ft. Gillem, GA on February 21.

battalion supports medical units in the Eastern region with directions from AR-MEDCOM.

“We put teams together,” said Jant, “and have units send their equipment here or we’ll send teams to their site.”

According to Jant, some of his technicians work in this field

on the civilian side in hospitals and other medical companies. “The school our “Bio-Meds” attend is currently held at Sheppard Air Force Base, Tex., and is around 11 months long.”

“We learned about electronics, how components work and electricity flows,” said Pfc. Holly Lamson, medical maintenance technician, “We learned about equipment and how to do PMCS (maintenance) on it and how to repair it when it’s broken – it was a very interesting school.”

This was Lamson’s first battle assembly, who just graduated from the 44-week technical school at Wichita Falls, Tex. “We worked on X-ray machines, infusion pumps and other medical equipment,” said Lamson, “We also learned about computers and how to put them together.”

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HOT mission

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Command Sgt. Maj. corner

As a Soldier, you represent a unique part of the American culture. You live by a greater standard of excellence. You're the bearer of all things that makes America the great country that it is.

As an NCO, you epitomize excellence; you enforce the standards and values that drive us all to be the best Soldier we can be.

As a Leader, you set the standard; you define the values that are at the core of every American. You build and shape Soldiers into becoming the next generation of leaders.

Your Leadership Attitude can bring you more success than your Leadership Philosophy.

Here are some of my Leadership Attitudes that have helped me achieve my success:

Everyone has an important role in



Command Sgt. Maj.
Maureen Goodrich

the unit; always make your role count

Lead within the boundaries of your rank, your realm of responsibility and within your area of accountability, or as I like say "stay in your box".

There is more nobility in being a good Soldier than in being a poor Leader. We all learn from

poor Leaders but we do our best learning from good Soldiers

Focus on the opportunities to make a change in your unit rather than on the problems; it'll open up a whole new world of challenges

Value everyone; some deserve it and some don't. Don't waste your time trying to figure out who deserves it more

Never forget how you started out as a Soldier and keep it real; your young Soldiers do

Keep your focus and keep going. Nothing can stop you when you choose to keep going, but anything can provide you with a good excuse to give up

Once you have self-respect as a Leader you'll be free to earn the respect of others

CSM comments
Continued on page 3



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Commander's corner

Greetings Fellow Soldiers,

I will continue to focus on the METRICS this month as its importance continues to be imperative. Remember, these include Soldier evaluations (NCOERs/OERs), enrollment in MOS producing- and sustainment schools, DD-93's, family care plans, and many others, all which impact on individual and unit readiness.

Although we are making improvements on evaluations they continue to be an issue for the Brigade. Too many evaluations are categorized as either late or overdue within the next few months. Timely completion of Evaluations is primarily the responsibility of the **individual Soldier** followed by his/her rater and senior rater. The individual soldier must be familiar with the rating/evaluation process and know who their respective rater and senior rater is for the rating period.

The soldier should not be dependent on someone else to ensure



Col. James Snyder
Commander

matically complete the evaluation and "hand" it to the rated soldier for their signature.

I have also observed that some first line leaders, including commanders, have not regarded the METRICS as a priority. This is one of the major reasons that we as a Brigade are ranked second to last in the AR-MEDCOM command chain.

that the evaluation is completed or assume that his/her first-line leader will auto-

Remember, the Brigade has until March 30 to reach the directed goal of 0% (no overdue or late Evaluations).

I encourage every Soldier to exercise personal responsibility and initiative in the timely maintenance and management of individual records.

I expect leaders to ensure that as a rater or senior rater that the METRICS for which you are responsible for remains an integral part of your duties as a Soldier.

Though I continue to focus primarily on evaluations today, every METRIC remains equally important.

Everyone is accountable in their respective areas of training and administrative responsibilities.

Let's focus and fulfill our mission of unit readiness, individual readiness and taking care of our Soldiers!

CSM comments, continued from page 2

Understand that even in a disciplined Army, each Soldier is unique

Be fair and equitable to your Soldiers; they know what fair and equal is

Perception can be everything to your Soldier; you drive their perception by the kind of Leader you are

Support the Officers of your unit; be their partner - teach them and learn from them

Take the risks that can make you

a better person; don't risk your Soldiers for your own gain

Have fun when you can; optimism can lead to optimistic thoughts and optimistic actions

Choose to put your best foot forward everyday and you'll see where it leads you



Army brings family closer

By Maj. John Heil, 332nd Medical Brigade public affairs officer

FT GILLEM, GA – Soldiers in the Reserves often stick close together on and off duty as they may have went to school together or grew up together and for three Soldiers in the 427th Medical Logistics Battalion at Ft. Gillem, Ga., sticking together is no exception.

The Battalion at Ft. Gillem is unique in having two generations of family serving together. Spc. Steven Yacks, medical maintenance technician,



is the stepfather to both Pvt. Heather Olsen, medical logistics specialist, and Pvt. Vincent Olsen, machinist.

"My middle son,

Karl, 18, decided

Pvt. Karl Olsen, middle son, was first of siblings to join the Army and the inspiration for his stepfather Spc. Steven Yacks to return to the Army. Olsen is stationed at Ft. Stewart, GA.

to join the active Army at 17," said Yacks, "He checked all the services out and through that process I found

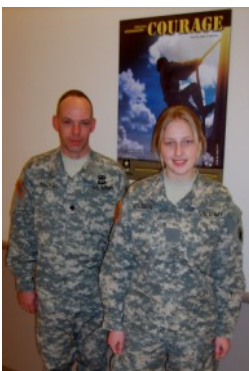
out that I could get back in – I thought the cut-off was 34, but found out even at age 41 I could get back in."

Yacks said that his youngest daughter Heather, 17, who is a junior in high school discovered that she could get in and qualify for the Army college fund and that his oldest son, Vincent, 19, is scheduled to graduate advanced individual training in Maryland on March 27.

"I go to basic on June 3 and then

will finish my senior year and then go to AIT," said Pvt. Olsen, "My MOS is a 68 Juliet, which is a medical logistics specialist, and I will be working with medical supplies, ordering them and replenishing medical units that need equipment."

"My wife, Michele, laughs when people ask her when she will join the military," said Yacks, "She has a big sign on the window of the



Spc. Steven Yacks, stepfather, helps daughter Pvt. Heather Olsen learn about the Army. Yacks has more than 10 years prior service experience.

ous enlistment.

"I'm just glad that I had a second opportunity to come back into the Army and finish off my 20 years, which is what I plan on doing," said Yacks, "I really enjoy the Army life and I think that I have a lot to offer to the Army and I just look forward to serving out my last 10 years."

Both Yacks and Pvt. Olsen said that when they first came into the unit, the commander, Lt. Col. Larry Bellflower, was excited that he had a father, daughter and son in his unit. "He brought them up

and introduced them to everyone," said Yacks.

Pvt. Karl Olsen, who started this family affair with the Army, is stationed at Ft. Stewart, Ga., and a member of the 3rd Infantry Division.

"I like it because it gives me a chance to help Vincent and Heather," said Yacks, "I haven't had a chance to help Vincent yet, but I have helped Heather"

Spc. Yacks met his wife Michele in



2001, and wed on June 21, 2003. "At first we liked him," said Pvt. Olsen,

"But then he disciplined me and my brothers – we weren't used to that – but eventually it got better and it turned out

really good, it turned out really nice."

Pvt. Vincent Olsen, oldest son, currently in AIT studying to be a machinist will reunite with stepfather Steven and sister Heather at the 427th in April 2009.

"I am just really thankful for everything that it (the Army) can bring to me and all the

experience," said Pvt. Olsen, "I am especially grateful that my stepdad is in the same unit because he has definitely shown a lot of knowledge and really helped me out in knowing who people are and how to identify them – It's been really nice."

Spc. Yacks and Pvt. Olsen said they look forward to Vincent's, stepson and brother, return to battle assembly in April and that the Army has brought them closer.

Chief of Staff corner

Greetings Medical Warriors,

The metrics for the brigade continue to challenge all of us. The best way to stay ahead of the power curve is to plan ahead for OERs/NCOERs.

It is very important to counsel the soldiers and be aware of each soldier's capabilities. These evaluations are used to select future leaders, the Nation depends on good leadership to defend our liberties.

President Eisenhower stated "We must be ready to dare all for our country, for history does not long entrust the care of freedom to the weak or the timid."

These are important words to remember as we evaluate our fellow



Col. Roman Golash
Chief of Staff

soldiers. Make these evaluations count, the future of our Nation may depend on it.



Top Corner

Medical Warriors,

I am sounding the alarm – we must do consistently better with the METRICS portion of our leadership. The NCOERs/OERs have fallen below acceptable levels, and have been for some time.

First line leaders need to understand their soldiers and place their needs above the leader's own. When I mention 'their needs', I am speaking of developmental schools and courses – how many of your soldiers need military education and how many are current college students?

Do you know your soldier? How many need work and could come in to the unit for some extra money to make end meet? Are you actively pushing the leadership to help care for your soldier?



First Sgt. Erik Olafson
"Top"

How many of your soldiers have NOT passed the APFT? For 2 years? And what have you done to remedy this?

You (and I), as leaders, are judged by these statistics. Coming back to the basics of people helping people is going to serve us well. **'Mutual Aid'** is not only peer to peer assistance; it is a phrase that's held to a higher standard for our leadership - at all levels.

Suicide can affect anyone, anytime

By Maj. John Heil, 332nd Medical Brigade public affairs

FORT GILLEM, GA—More than 100 Soldiers of the 427th Medical Logistics Battalion received suicide awareness and prevention training on February 22 from Lt. Col. Larry Bellflower, former commander, at the US Army Reserve Center in Ft. Gillem, GA.

Training began with a discussion of a Soldier who had multiple negative experiences before considering suicide. They were a fiancé's infidelity with his best friend, his fiancé's subsequent pregnancy, the death of a buddy during a firefight, and the theft of money through illegal ATM withdrawals at home by his fiancé and best friend.

Soldiers discussed what type warning signs might be indicators of suicide. Among those discussed were spousal affairs, difficulty due to separation, Soldiers experiencing financial difficulty, problems with boyfriend, girlfriend or spouse, withdrawal from friends and daily activities, giving away prized possessions, and acting bizarre or unusual.

"Suicide and depression feelings have no age limits," said Bellflower, "It can affect anyone at any time."

One suicide prevention video showed Soldiers discussing their disbelief of fellow Soldiers who committed suicide. Some disbelief comments were "we survived some tough times"; "our team backed each other up"; "we took care of our own"; and "I wish I'd recognized the warning signs."

"Be there to talk about it," said Bellflower, "Get involved."

The Army continues to address unique stressors that face Soldiers and families today on various fronts such as Battle mind, Suicide Prevention, and PTSD and mTBI chain teaching training.

"Mental health of Soldiers is just as important as physical health," said Bellflower, "We will continue to improve mental health training and awareness programs for both Soldiers and families."



Lt. Col. Larry Bellflower, former commander of the 427th Medical Logistics Battalion, talks with Soldiers about suicide awareness and prevention at Ft. Gillem, GA, on February 21.

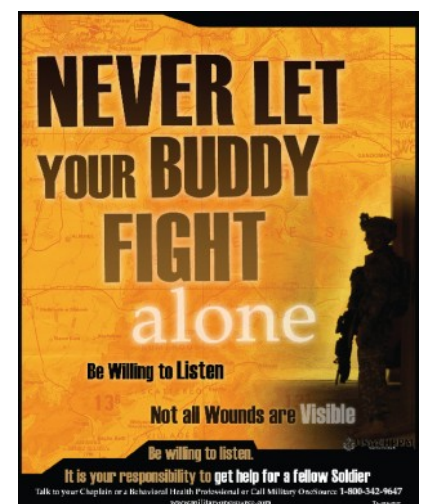
Whatever the reason, the Army will continue to mitigate suicide risks such as failed relationships, occupational and operational issues, and legal and financial problems that contribute to suicidal behavior.

Soldiers offering help and Soldiers seeking help are positive steps towards protecting yourself and others from permanent consequences that may arise when extreme stress occurs.

Steps in offering help included: Asking your buddy – Having the

courage to ask the question, but staying calm, Asking the question directly, e.g., Are you thinking of killing yourself?; Caring for your buddy – Removing any means that could be used for self-injury, Calmly controlling the situation without using force, Actively listening to produce relief; and Escorting your buddy – Never leaving your buddy alone, Escorting to the chain of command, a Chaplain, a behavioral health specialist or a primary care provider.

If steps are taken to mitigate suicide risks, such as failed relationships, legal and financial problems, and occupational and operational issues, according to Soldiers of the 427th, then Soldiers and family members will be able to better cope with associated stress before, during and after deployment.



Hospital robot helps to save lives off battlefield

Fred W. Baker III
American Forces Press Service

WASHINGTON, Dec. 5, 2008 – Once confined solely to the pages of science fiction, remotely controlled robots are now commonplace on today's battlefield, extending the reach of bomb experts and being used extensively to search for and destroy booby traps intent on killing U.S. troops. Remotely piloted aircraft also have proven their worth in combat, and now are in high demand, allowing the U.S. military to project its firepower and reconnaissance capabilities beyond its troops' reach.

And behind the scenes in a handful of military hospitals, the use of remotely controlled robots is being explored as a means of projecting doctors' expertise beyond the walls of their own medical facilities and into places where troops need their specialty care.

"It takes a little bit of an imagination. It's hard for some people to grasp everything that you can do with this thing," said Dr. Kevin Chung, the medical director for the burn intensive care unit at the Army's burn center at Brooke Army Medical Center in San Antonio. "The potential is limitless."

Chung is one of the military's pioneers in robotic telepresence, and he regularly pilots a robot around the halls of the intensive care unit at BAMC. His RP-7 robot, made by InTouch Health, a robotics technology company based in Santa Barbara, Calif., is a wireless, mobile, robot that allows Chung to be in many places at once.

A laptop computer connected to a wireless signal serves as the control station for the robot, which brings to mind a souped-up, four-foot tall version of Disney's ani-

mated robot "WALL-E."

A computer screen serves as its head, with a camera that can pan, tilt and zoom. Two-way audio and video allows for interaction between doctor and patient or staff. Using the robot, Chung can interact with patients, check vital-sign monitors, examine X-rays and zoom in to read charts or examine a patient's wound. The system also can capture and share digital images and videos.

The RP-7 can move freely, guided remotely by Chung. Chung recently returned from a six-month deployment as a critical care doctor at a combat support hospital in Baghdad. While he was there, he said, he was able to log in via satellite to the robot at BAMC and make his rounds seeing patients there. Twice, Chung was able to see and direct treatment for patients he had seen first in Baghdad to follow up on their care after they were flown to BAMC.

Doctors long have used the telephone to call in and check on patients, but that limits them to information passed to them with no way to visually assess the patient. Teleconferencing has been used as well, but it often is static and isn't mobile.

Using the robot, Chung said, he is able to see wounds for himself, read body language, watch facial expressions and examine a patient. He can talk to the patient and staff, and even meet the family.

"It doesn't beat real presence, obviously," he said. "Being there is the best thing. But let's say you can't be there. Which would you rather have? A telephone or this?" Also, using such a robot would allow specialists from other hospitals to project their expertise even though they cannot be there

physically, Chung said. This could be helpful in areas within the military where there is a shortage of medical care providers, especially those with specific skills.

The robots do have some limitations, Chung said. It doesn't have arms, so it can't open doors, and it is designed to stay in only one area. Also, "dead spots" in wireless connectivity can cause the robot to lose its signal momentarily. It then needs a gentle push by a staff member to move it out of the dead spot.

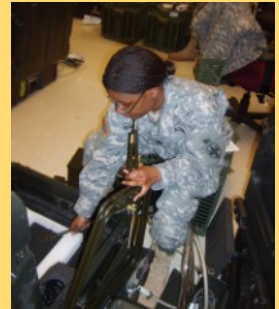
Chung acknowledged it also takes some time for the staff and doctors to get used to using and interacting with the robots. The patients, however, seem to like the robot, he added.

"It's not embraced by everyone," he said. "Ultimately, one of the things I see happening as technology improves and as wireless is available globally, ... [is that] connection issues that we have now are not going to exist, and it's going to be something that is embraced."

The Army's Medical Research and Materiel Command leased four robots in the pilot program. The robots cost about \$250,000 each, or lease for about \$80,000 a year, Chung said. BAMC is in the process of buying the robot Chung uses for about \$100,000, he said.

Chung said he can see eventually deploying such robots into mass casualty situations, such as a biochemical attack, allowing experts from around the world to project their skills to the site quickly and safely.

427th "Bio-meds" repair lifesaving equipment



Soldiers of the 427th Medical Logistics Battalion work diligently and repair medical equipment for the HOT mission February 21 at Ft. Gillem, GA. Maintaining and repairing medical equipment could save lives on the battlefield.



Chaplain's corner

What a great day to serve,

The hectic schedules we follow on a daily basis can be overwhelming. Often, we get buried with too much to do and not enough time to do it.

How we handle these suffocating days not only affects us but those around us.

A promise from God's Word that brings us strength when the day is "too much to handle" is found in Philippians 4:13, "I Can do all things through Christ who strengthens me."

When those overwhelming days come, let's check out our "power source" and make sure its plugged in.



Lt. Col. John Schroeder
Chaplain

Spiritual energy is just as important as physical strength.

PAO corner

The **332nd Warrior Call** is a Brigade newsletter, not just a headquarters newsletter. It's my hope that every unit would want to submit me stories.

Commanders were tasked to provide at least one Soldier to serve as their unit public affairs representative (UPAR). *If you have not designated a UPAR and notified me, please do so. Contact me at 800-933-5499 1501, or by e-mail at john.heil@us.army.mil.* What a better way to have your story told than to have it published in the newsletter?

If you have a unit story to tell or photos that you would like to see in this newsletter, please send them to me - your Warrior PAO, Maj. John Heil.

HOT mission, continued from page 1

Lamson said that she joined the Army to get money for college and chose this field because she did well on her ASVAB (military entrance exam) and was offered the job. She then asked her friends advice who said that it was a good job. She also indicated that she likes "fixing things."

"If you take equipment that has been sitting on the shelf, the hoses could be dry rotted, the motor could leak oil, it could be broken and you wouldn't know it," said Lamson, "If you sent it over and they tried to put it together and it doesn't work right then you're not only hurting that Soldier who needs that piece of equipment, but you're also hurting that unit because they are crippled without it."

"Right now we are performing preventive maintenance on the

equipment from units in the southeast," said Spec. Michael



427th "Bio-meds" shown from left to right are Pfc. Holly Lamson, Staff Sgt. Veronica Williams, Spc. Michael Davis, Spc. Shawana Mitchell, Staff Sgt. Vincent Jant, Pfc. Bobby Melvin, Spc. Patrick Henry, Spc. Steven Yacks, Spc. Terrence McNealy, Spc. Marc Whitmire, and Staff Sgt. Anthony Saunders.

Davis, medical maintenance technician, "And we're working to make it mission capable because the equipment had not been serviced in a long time."

"This is a great opportunity," said Spec. Patrick Henry, medical maintenance technician, "I like working on things and doing hands on training." Henry said that he actually feels like he is actually helping someone out when working on equipment.

"We want to get everyone (units) up to speed to be deployed," said Jant, "We develop a schedule and reach out to other "Bio-meds to coordinate missions."

Whether it's performing PMCS or repairing broken equipment, the "Bio-meds" of the 427th meets its mission requirement. "On the battlefield when the Soldier gets injured," said Jant, "Every second counts and we don't want the equipment to be the cause of costing that person that precious second."

First Lady praises military women

By Karen Jowers - Staff writer
Posted : Tuesday Mar 3, 2009
18:59:08 EST
Army Times

Will First Lady Michelle Obama have military women in for tea at the White House?

That challenge was laid down Tuesday by retired Army Brig. Gen. Wilma Vaught at an event marking the start of Women's History Month at the Women in Military Service for America Memorial at Arlington National Cemetery.

"Do they still serve tea in the White House?" she asked. "And if they serve tea at the White House, are there any service women who would be willing to go?"

Most of the more than 150 people in the audience were military women, and virtually all of them cheered and raised their hands.

"You're all invited. I think that's an excellent idea," Obama said, singling out one of her staff members who would be the point person.

The First Lady praised the women's memorial, and the women it honors who are serving and have served around the world. She included those who have been wounded, and those who have lost their lives in service.

"I can't think of a better way to begin Women's History Month than coming here to the women's memorial at Arlington National Cemetery to honor our nation's service women," she said.

Vaught noted that in making service members and families a priority, Obama is following in the footsteps of Eleanor Roosevelt. If

not for Roosevelt's intervention with her husband President Franklin Roosevelt, women might not have been able to serve in the military, Vaught said.

And Eleanor Roosevelt "frequently had service women in for tea at the White House," which many women veterans of World War II have cited as their most memorable experience, Vaught said.

Obama talked about heroic women, from Deborah Sampson, who in 1782 disguised herself in order to fight and was wounded, to Marine Cpl. Ramona Valdez, who was part of an all-female search force and was killed in Fal-lujah in 2005.

Obama also thanked military families for their service. "As the president said last week during his address at Camp Lejuene, service does not end with the person wearing the uniform. You all know that," she said.

She said she has met parents who have lost their children; husbands and wives keeping their families on track while spouses are deployed; grandparents, aunts, uncles, sisters and brothers who are taking care of children while their single moms and dads are away; and couples who both serve in the military.

"Military families have done their duty, and we as a grateful nation must do ours," she said. "We must do everything in our power to honor them, by supporting them, not just by words but by deeds. It's my hope that future generations will honor men and women in uniform by ... never taking the blessings of freedom for granted."

Yeoman Chief Petty Officer Sherri McCaulley was one of the military

women who attended the event after the invitation was extended to 10 service members and their spouses in her office at the Pentagon. Those in the audience included Army Gen. Ann Dunwoody, the first woman to achieve four-star rank, as well as other senior women, younger military women, and veterans invited by the Women's Memorial Foundation and the Pentagon.

"Her concern for military families is good to hear," McCaulley said of the First Lady. "You don't hear that very often."

McCaulley's husband, Ben, also attended, and was pleased to hear that Obama included extended family as part of the military family. "It's like Michelle said, it's not just me and Sherri. It's her parents, aunt and uncle, my parents and grandparents," he said.

"I'm glad she took the time out to come here," Sherri McCaulley said. "Hopefully, she'll be a strong voice for military families."

Global Medic: Army Reserve's premier medical training exercise

Q. WHAT IS EXERCISE GLOBAL MEDIC?

A. GM IS THE ARMY RESERVE'S PREMIER MEDICAL TRAINING EXERCISE PROVIDING PARTICIPATING UNITS AN UNPARALLELED OPPORTUNITY TO PLAN, PREPARE, AND EXECUTE TRAINING AS PART OF A MEDICAL TASK FORCE IN A DEPLOYED THEATER OF OPERATIONS.



Q. WHY IS THE ARMY SPENDING SO MUCH MONEY ON AN EXERCISE WHEN WE HAVE A WAR GOING ON?

A. EVERY UNIT MUST BE READY IN THE EVENT IT IS CALLED TO SUPPORT WARTIME OPERATIONS. WE MUST TRAIN AS WE FIGHT. THIS EXERCISE PROVIDES AN EXCELLENT OPPORTUNITY FOR SOLDIERS AND UNITS TO DO JUST THAT, "TRAIN AS THEY FIGHT."



Q. WHAT UNITS HERE ARE GOING TO WAR?

A. BECAUSE OF OPERATIONAL SECURITY REASONS IT WOULD

BE INAPPROPRIATE TO DISCUSS WHO WILL DEPLOY OR SPECULATE WHO MIGHT DEPLOY; HOWEVER, EVERY SOLDIER, EVERY COMMANDER, EVERY LEADER, MUST BE PREPARED TO DEPLOY REGARDLESS OF HIS OR HER MISSION. GM IS AN EXCELLENT OPPORTUNITY FOR SOLDIERS AND LEADERS TO IMPROVE SKILLS, WHICH PREPARE THEM FOR WAR.



Q. HOW OFTEN IS GM CONDUCTED?

A. GM IS AN ANNUAL EXERCISE THAT REPLICATES ALL ASPECTS OF COMBAT SERVICE SUPPORT ON THE BATTLEFIELD AND ALLOWS UNITS TO "TRAIN AS YOU FIGHT."



Q. WHAT DO YOU EXPECT SOLDIERS TO GAIN FROM THIS EXERCISE?

A. THROUGH THIS EXERCISE SOLDIERS WILL LEARN THE IMPORTANCE OF HOW ITS UNIT MISSION IMPACTS OTHER UNIT MISSIONS. SOLDIERS WILL LEARN WHERE HIS OR HER UNIT FITS INTO THE BATTLEFIELD SCHEME.



Q.

WHAT EXPECTATIONS DOES THE ARMY HAVE FOR THE UNITS PARTICIPATING?

A1. COMMANDERS ARE EXPECTED TO FAMILIARIZE AND TRAIN SOLDIERS IN BASIC SOLDIERING SKILLS, PERSONNEL FIELD SKILLS, PREVENTIVE MAINTENANCE ON VEHICLES AND EQUIPMENT, THE MILITARY DECISION MAKING PROCESS, SITUATIONAL AWARENESS AND FORCE PROTECTION OPERATIONS.

A2. THE END STATE FOR GM IS A SAFE AND WELL EXECUTED EXERCISE DURING WHICH ALL PARTICIPANTS RECEIVE REALISTIC BATTLE FOCUS TRAINING TO PROVIDE FIT, TRAINED AND READY SOLDIERS AND UNITS.



Military day package at Nashville Superspeedway



NASHVILLE[®] SUPERSPEEDWAY

NASCAR

MILITARY DAY PACKAGE
SATURDAY, APRIL 11, 2009

\$25 Adults
\$15 Children
(12 and under)

*Limit one item per customer. For Active or Retired military. Not valid with any other offer or previous purchases. Offer expires April 8, 2009.

Contact Jud Pyatt, 615-547-7217, jpyatt@dovermotorsports.com to reserve your seats or visit www.nashvillesuperspeedway.com and use the promotional code MDNS2009.

What a great event for family and friends to get together! A day at the Nashville Superspeedway would be an awesome opportunity for the Brigade to establish new found rapport.

If you are interested in attending the Nashville Superspeedway's first race of the 2009 season, please let me know. The cost is \$25 for adults and \$15 for children. If you are a race fan, then you know that this is an incredible deal for a NASCAR race.

It is also a great way for us to get recognition because I (your Warrior PAO) will take pictures and write a story about the Brigade Soldiers who attend the race. Soldiers across the Brigade are encouraged to attend.

If I am willing to drive all the way from Virginia to Nashville to network with Brigade Soldiers, then I am sure that at least Soldiers within the Nashville area would also want to attend. If interested, please let Maj. John Heil know by this month's Battle Assembly March 20-22, by e-mail at john.heil@us.army.mil, by phone at 800-933-5499, extension 1501, or in person at the battle assembly.