

# TNR



VOLUME 17 / ISSUE 3

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2017 WARRIOR GAMES

RESERVE UNITS APPLYING  
CNO'S LINES OF EFFORT

THE GOOD NEIGHBOR PROJECT

NAVY DIVERS TRAIN FOR  
TRADEWINDS 2017

NAVY RESERVE WARRIOR  
TRAINING

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## Features

Chief Petty Officer Jason Youngblood, Team Navy coach, waves a "Don't Give Up the Ship" flag at the 2017 Department of Defense (DoD) Warrior Games gold medal wheelchair basketball match. (DoD photo by Mass Communication Specialist 1st Class Patrick Gordon)



2017 Department of Defense (DoD) Warrior Games



Reserve Units Applying CNO's Lines of Effort



The Good Neighbor Project



Navy Divers Train for Tradewinds 2017



Navy Reserve Warrior Training (NRWT)

◀ [COVER] An athlete's prosthetic limb rests unused during a DoD Warrior Games event where wounded, ill, and injured service members and veterans compete in Paralympic-style sports including archery, cycling, field, shooting, sitting volleyball, swimming, track and field, and wheelchair basketball. (DoD photo by Mass Communication Specialist Seaman Perla Landa)





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TNR is always looking for action photos of Navy Reserve Sailors (minimum 300 dpi) that tell a story of Reserve Sailor support to the fleet. Please provide full identification of all individuals in the photograph, including their respective rating, rank and command. Photos should also include a visual information record identification number or VIRIN. Information about VIRINs is available online at [www.navy.mil/photo\\_submit.asp](http://www.navy.mil/photo_submit.asp). Submissions should be received eight weeks prior to the quarterly published issue (e.g., April 15th for the second quarter issue).

**NEWS ONLINE:** TNR current and past issues, and Navy Reserve news and social media sites, can be accessed online at [www.navyreserve.navy.mil](http://www.navyreserve.navy.mil). Navy Reserve News Stand, a website featuring Navy Reserve news and photos, plus links to Navy fleet pages, can be viewed at: [www.news.navy.mil/local/nrf](http://www.news.navy.mil/local/nrf).

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### Shipmates,

**A**s I continue to travel across our Force, your professionalism, initiative, and toughness inspire me as we work together to position ourselves for better future. It has been a privilege to hear from hundreds of Reserve Sailors these past few months. From visits to NOSC Buffalo and Rochester, N.Y., out to NOSC Guam, and my most recent trip to visit NOSCs, squadrons, and units in Washington State, the theme is the same: high performing teams that are collaborating and sharing inputs and thoughts.

I am grateful for this feedback that helps us get closer to align with The Navy's "Design for Maintaining Maritime Superiority (The Design)." In the case of our team: Sailors are working together, leveraging each individual's unique skills to move efficiently towards a common goal: readiness to serve our Navy, wherever and whenever needed.

In the last issue of TNR, we introduced four focus areas of our strategy in support of the Design: **Simplify**, **Enable**, **Leverage** and **Resource**. Here, and in future articles, we will visit Lines of Effort (LOE) in the Design to enrich our understanding of how we are aligned and integrated to be mission ready to support the Fleet.

### Your interaction with the private sector and commercial industry can be leveraged to provide knowledge and insight to enhance the Navy's operations.

**Expanding and strengthening our network of partners** is one of the LOEs in the Design (categorized purple). How does this relate to you? Our Reserve Force has multiple ways to leverage in support of this LOE. Many of you currently have a relationship with private research, academic institutions, and development labs – an advantage to which your active counterparts may not have access. Your interaction with the private sector and commercial industry can be leveraged to provide knowledge and insight that enhance the Navy's operations. There is a lot of interest in the Reserve Force's connection with industry examples such as these.

Investing in partnerships is another component of the purple LOE. I had the distinct honor to visit with my counterpart in the Canadian Naval Reserve, Commodore Marta Mulkins, in pursuit of this endeavor. The time spent exchanging ideas, exploring



During a visit to NOSC Whidbey Island, Kitsap, Everett and VAQ-209 and VP-69; Vice Adm. McCollum was able to strengthen the Navy Reserve network with his counterpart of the Canadian Naval Reserve, Commodore Marta Mulkins. (U.S. Navy photo)

new opportunities, and deepening this partnership has provided a new lens into what may help to inform future policies and is perfectly nested in our Navy Reserve's strategy under our Leverage area of focus.

Please share with your leadership and fellow Shipmates where you see opportunities to leverage these relationships in support of our common interests. I look forward to hearing what comes from your ideas.

Thank you for all you do...everyday! And for always being ready!

*Luke M. McCollum*

Vice Adm. Luke M. McCollum  
Chief of Navy Reserve



## Shipmates,

**G**reetings from the Pentagon. Summer is always a busy time for the Navy Reserve and this summer is no exception! To start, congratulations to our new chief petty officers and their families. The honor of being selected to the rank of chief petty officer is a family accomplishment, and we eagerly welcome the new energy and enthusiasm to the Chief's Mess.

My recent travels around the Navy have illustrated just how busy we are as a Force. I have traveled to NOSCs Houston, Sioux Falls, Chicago, and Greenville; paid visits to a Returning Warrior Workshop (RWW) in Texas, went to Norfolk, Virginia with CNR for the Navy Employer Recognition Event (NERE) before heading on to Fort Jackson, South Carolina where we wrapped up the schedule visiting the Senior Enlisted Academy (SEA) and Navy Individual Augmentee Combat Training (NIACT) course. I met great Sailors everywhere I went. Here are just some of the highlights from my whirlwind tour:

- If you get a chance to visit Sioux Falls, South Dakota, you should do it. LS1 Collins, YN1 Wrobel, and HM2 Eye are a super-star staff at NOSC Sioux Falls and were a delight to meet.



FORCM C. J. Mitchell speaks with Sailors following a SEAL team demonstration during the 2017 Navy Employer Recognition Event (NERE) in Norfolk, Virginia. (U.S. Navy photo)

- In June, my stop at NOSC Houston, I noticed that despite the nearly 1,000 SELRES, it felt like a small close-knit family with great personal interactions between the staff and SELRES.
- Nearly 20 percent of SEA class #217 were Reserve Component chiefs, and among those, many won student awards in positions of senior leadership including three SEA instructors.
- I spoke to a group of Sailors at NIACT in Fort Jackson, nearly 75 percent Reservists, as they prepare and train to enter their AOR. These mobilizing Sailors continue to add to the 80,000 SELRES that have deployed since 9/11 – of those, 32,000 have

gone through NIACT! I was honored to have the opportunity thank the Sailors and their families for their service and to wish them a fulfilling deployment and safe journey back home.

- I was moved by the RWW and NERE events. Again and again, they highlighted the importance of our homefront team. I make sure to never miss the chance to thank and recognize the family members, loved ones, and employers that support us in

**We are working hard to ensure that we have the most consistent and robust rating progression and professional development possible for our Force.**

our mission. Their dedication is as our deep and committed as ours. They are very proud of the work we do and they themselves play a major role in our successes – it is truly a humbling experience. So please be sure to thank your employer and thank your families and loved ones from me.

Speaking of thankfulness, as my last "Focus on the Force" I want to tell you what an honor it has been to represent you, the Citizen Sailor. I will always believe that you are among America's very best patriots. You are all heroes in my mind and I am grateful for you and your family's dedication and sacrifice on behalf of the Navy and this country. Master Chief Chris Kotz is my relief. He is a good friend, great father, husband, and a superior Sailor that is devoted to work on your behalf. He will continue the legacy of all Force Master Chief's before him to lead, listen, and learn. Thank you for allowing me to serve you.

#AreYouReady? Warmest regards and God Bless!

Master Chief Petty Officer C.J. Mitchell  
Navy Reserve Force Master Chief





### A Force of Fifteen – Soon to be Sixteen

By Retired Master Chief Petty Officer James L. Leuci

Fifty years ago, Master Chief Delbert D. Black became the first Master Chief Petty of the Navy (MCPON). Initially, the MCPON served as advisor to the Chief of Naval Personnel and later to the Chief of Naval Operations (CNO). The MCPON, then and now, serves as a link for enlisted Sailors to communicate their concerns and suggestions to senior Navy Leadership without bypassing the chain of command.



In 1973, the Navy Reserve reorganized to provide better support the active Navy. The new Reserve structure ran parallel to the organization of the active Navy. The positions of Chief of Naval Reserve and Naval Reserve Force Master Chief (MCPONR) came into being as a result of the reorganization. Master Chief Richard P. Johnson was selected as the first MCPONR. The MCPONR title was later changed to MCPOF.

Force Master Chief Johnson served for two years until relieved by Master Chief Joe Lalley in 1975. Both were instrumental in shaping the command master chief program of the Navy

Reserve into the vital link for Sailors that it is today.

Many “Quality of Life” programs and policies, which are taken for granted today, didn’t exist in the early 1970s. Simple things like access to the commissary, the Navy Exchange, to base recreation facilities or medical facilities were strictly limited or not authorized for inactive Reserve Sailors.

Restrictive regulations and policies were not limited to the inactive Reservist. Active Reservists of the “Training and Administration of Reserves” (TAR) program faced mandatory retirement upon reaching twenty years of service--commonly known as “20 and Out.” TARs were not eligible to receive reenlistment bonuses; duty assignments were limited, hampering promotion opportunities, and there were no women officers in the TAR program.

Over the last 40 years, most of the policy restrictions and differences between the active component and the Reserve Component have been resolved or eliminated. The Command Master Chief program within the Navy Reserve is an integral component of the chain of command just as it with the active component. Since 1973, 15 Navy Reserve Force Master Chiefs and hundreds of Command Master Chiefs have worked alongside senior Navy Leadership to improve the readiness of the U. S. Navy Reserve and the quality of life for all Reserve Sailors. Today, interaction with Sailors, senior enlisted leaders, senior officer leadership, and the U.S. Congress is the primary way the “Force” continues to get the job done. 🚢



The Navy Reserve's first Force Master Chief, Richard P. Johnson.

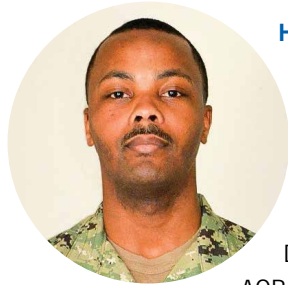


## We have many talented people in our Navy Reserve.

Each month we highlight our stellar Sailors and some of the unique careers, skills, and services they provide to the Fleet.

### NAVY DIVER 1ST CLASS

>>> **Haamid Abdulmutakallim**



**Hometown:** Detroit, Michigan

**Command:** NOSC Norfolk

#### Brief Description of Navy job:

Support Mid-Atlantic Regional Maintenance Center (MARMC) Dive Locker in Norfolk and MARMC's AOR in the Middle East.

**Brief description of your civilian job:** I am a human resources specialist with U.S. Department of Veterans Affairs, responsible for recruitment and placement of physicians and physician assistants for medical facilities serving military veterans.

**What has been your greatest Navy achievement?** Graduating Navy Dive School and being assigned to Mobile Diving and Salvage Unit Two to participating in various salvage dive jobs around the world.

#### Who has been your biggest influence since joining the Navy?

Navy Diver 1st Class Queen and Senior Chief Navy Diver Bourne. Queen taught me how to rig, dive, and not complain. Bourne was an exemplary leader at MDSU-2. As an unlimited dive supervisor, he mentored me to always make the dive rig look good and to keep up my supervisor qualifications.

**What do you enjoy most about the Navy?** The camaraderie of the dive community and the frequent travels where divers are needed. Also, the opportunities to learn from other people that make me a better person and Sailor. I make sure to pass on the knowledge to the younger Sailors.

#### Most interesting place visited since joining the Navy?

Vlore, Albania. The water is crystal clear and the Mediterranean countryside is exactly what I expected. The waters were full of decaying World War II era ordnance and structures.

**Current hobbies:** Spending time with my family in North Carolina. Running, basketball, and working out.

### BOATSWAIN'S MATE 1ST CLASS

>>> **Christine Fabian**



**Hometown:** St. Marcos, Texas

**Command:** NOSC Austin

#### Brief description of Navy job:

I supervise personnel in the ship's maintenance duties and serve as the NOSC assistant LPO, supporting the administrative duties of the staff.

**Brief description of your civilian job:** For the last 12 years, I have been working for a company that manufactures composite fan blades for jet engines. I work as a production associate in the manufacturing process.

**What has been your greatest Navy achievement?** Completing the coxswain course at Global Maritime and Transportation School (GMATS). I was lucky enough to go through before the program was shut down. While there, I even had the rare opportunity to navigate around the Statue of Liberty.

#### Who has been your biggest influence since joining the Navy?

There are too many to name! I would say it would be my Navy brothers and sisters who took the time to encourage and mentor me to be the Sailor I am today. I've made it this far and continue to excel because of their kindness, strength, knowledge, and experience.

**What do you enjoy most about the Navy Reserve?** It would be representing the Navy in volunteer events and reaching out to Navy families and the community.

#### Most interesting place visited since joining the Navy:

It's a tie, Pearl Harbor, Hawaii, and Washington, D.C., because of the history behind those cities.

**Current hobbies:** I enjoy craft projects from cross-stitch to wooden crafts, and then giving them away for keepsakes.

*To nominate a Sailor, send an email to [cnrfc1@gmail.com](mailto:cnrfc1@gmail.com) for a submission form. Please include a high-resolution (300 dpi) 5" x 7" digital photo of the candidate.*







# What is the Government Travel Charge Card (GTCC)?

EVERYTHING YOU NEED TO KNOW WHEN USING YOUR GTCC

By Mass Communication Specialist 2nd Class Sean Rinner

**T**he military often calls for world-wide deployability with short notice, but not everyone is equipped for the heavy expenses that come up front.



The Government Travel Charge Card program provides travelers with a safe, effective, convenient, and commercially available method to pay for expenses associated with official travel. There are two options available, either standard or restricted, to prevent those major expenses from coming out of pocket.

"Time savings is the biggest benefit. Before you had to request advanced travel funding through PSD and wait for paper plane tickets," said Cmdr. James Bach, Reserve Forces Command Assistant Deputy Chief of Staff for Logistics (N4). "Now you use your government travel charge card for airfare, lodging, meals, and rental cars."

The Department of Defense policy is a government-sponsored, contractor-issued travel card and should be used to pay for **all** official travel expenses while

on TDY/TAD. The use of the travel card for non-official expenses may result in disciplinary actions.

"Sailors can use the travel card while they are in an actual travel status for official use. What that means is their airline tickets, hotel reservations, and

meals. Anything outside of that is going to be considered misuse," said Logistics Specialist 2nd Class Annissia Pimpton, Reserve Forces Command GTCC Level 3 Agency Program Coordinator.

Whenever applying for or needing assistance with your GTCC, members should contact their command Agency/Organization Program Coordinator (A/OPC).

"Sailors should use the government travel card, but first they have to complete the training. It benefits the government and the card holder (the Sailor)," said Pimpton.

### How do I get it?

1. The Citibank online GOVCC application requires four signatures before submission to Citibank:

2. The A/OPC initiates the online application process by sending an email to the applicant to notify them that the process has started.
3. The application moves to the applicant.
4. The applicant stamps the signed application and forwards the application to his/her supervisor for signature approval.
5. The supervisor approves/signs the application, sending it back to the A/OPC for final review/approval and forwarding to Citi for final processing. Each person in the submission process of the online application must be in place to sign the application as it passes through the system.

### What are the Do's and Don'ts?

#### DO:

- Use for official travel: TDY/TAD local or long distance and Permanent Change of Station.
- Use for fuel in rental car **ONLY** when your name is on the rental car contract.
- Withdraw money from ATM when tolls are expected during travel.

#### DON'T:

- Use at local supermarkets or to purchase items not associated with airfare, rental car, lodging or meals.
- Place a hold on hotel rooms in another traveler's name; everyone is responsible for their own booking and payments.



## TRICARE Retiree Dental Care for “Gray Area” Retirees

ELIGIBILITY FOR THE TRICARE RETIREE DENTAL PROGRAM INCLUDES “GRAY AREA” RETIREES

By Doug Schobel, Sr. Marketing Representative, Delta Dental

**T**he TRICARE Retiree Dental Program (TRDP) is available to all military retirees (including “gray area” retirees under age 60) and their eligible family members, unremarried surviving spouses and their eligible children, as well as Medal of Honor recipients and their eligible immediate family members.



The program covers cleanings, exams, fillings, root canals, gum surgery, oral surgery and dental accidents on the first day that coverage becomes effective. After 12 months of being in the program, it then covers crowns, bridges, partials, braces and dental implants. (New retirees who enroll within four months after retirement from the Uniformed Services or transfer to Retired Reserve status are eligible to waive the 12-month waiting period for major services; supporting documentation is required)

When seeing a network dentist, TRDP enrollees have the peace of mind of knowing that they get their 2 annual exams, 2 cleanings (or 3 for Type 1 / 2 Diabetics) and an x-ray covered at 100 percent with no out-of-pocket costs. This not only allows enrollees to recoup all of their annual premiums, but more importantly, it makes sure that their dental and overall health is being well cared for.

Here are some of the other reasons why more than 1.5 million current enrollees find the TRDP to be an important partner in their health and such a good value:

- Seeing a network dentist helps you save an average of 22% on your covered dental care. With the TRDP, there is a large nationwide network of dentists from which to choose. To find a network dentist near you, use the “Find a Dentist” link at [trdp.org](http://trdp.org).

- Network dentists accept the TRDP allowed fee for covered services, so there are no surprise costs beyond your expected cost share and deductible, where applicable.
- Each enrollee gets a generous \$1,300 annual maximum, a \$1,200 annual dental accident maximum and a \$1,750 lifetime orthodontic maximum.
- The TRDP coordinates benefits with other dental plans, allowing you to maximize your coverage under both plans.

**New retirees who enroll within four months after retirement from the Uniformed Services or transfer to Retired Reserve status are eligible to waive the 12-month waiting period for major services; supporting documentation is required.**

To enroll in the TRDP, visit [trdp.org](http://trdp.org) and choose the method that works best for you. Enrolling online using the Quick Link to the Beneficiary Web Enrollment (BWE) site is quickest, or you can print an application from the TRDP website and mail it to Delta Dental along with your prepayment amount.

Your oral health plays a big role in your overall well-being and quality of life. The TRDP helps you enjoy regular, affordable dental care that’s essential for your lifelong health and peace of mind. If you have any questions or need additional information about enrolling, please feel free to contact your TRDP regional representative.





Team Navy celebrates after placing 1st in the sitting volleyball competition in the 2017 Department of Defense Warrior Games. (DoD photo by Mass Communication Specialist 2nd Class Anthony Presley)



# Reserve Sailors Take Helm at 2017 DoD Warrior Games

By Mass Communication Specialist 1st Class Leona Mynes

**T**he Department of Defense (DoD) Warrior Games began in 2010 as a way to promote adaptive sports for wounded service members and veterans, and encourage fellowship as part of their recovery and rehabilitation process. Since then, the event has gained momentum as a meaningful and powerful event for athletes, coaches, and families.

More than 250 athletes traveled to Chicago from as far away as Australia and the United Kingdom to compete in archery, cycling, field, shooting, sitting volleyball, swimming, track, and wheelchair basketball as part of this year's Warrior Games, hosted by the Navy, June 30 - July 8.

The planning process took months and was largely achieved through Reserve support. The planning cell, based at Commander, Navy Installations Command (CNIC) in Washington, DC, consisted of an active duty director, 15 civilian staff members and 25 Reservists. At the Games, 232 Reservists from around the country were essential to the success of the Games.

Reserve Deputy Commander, Navy Installations Command, Rear Adm. Matt O'Keefe served as the Deputy Head of Games and was impressed by the hard work and dedication of the athletes and staff alike.

"It was humbling and inspiring to see what these athletes have endured, the personal hardships they have overcome, and to see their fighting spirit alive and well as they competed," said O'Keefe. "Knowing how important the event is to the athletes and their families made me all the more proud of how well our Reserve contingent supported the event. It was a world-class event supported by a world-class team."

O'Keefe noted that the event wouldn't have gone as smoothly without the incredible leadership of the Joint Operations Center Directors, Capt. Rodney DeWalt, Cmdr. Ty Redmon, and Cmdr. Chuck Williams.

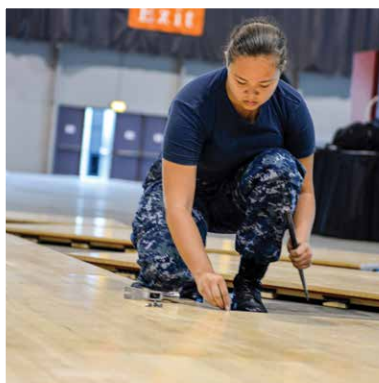
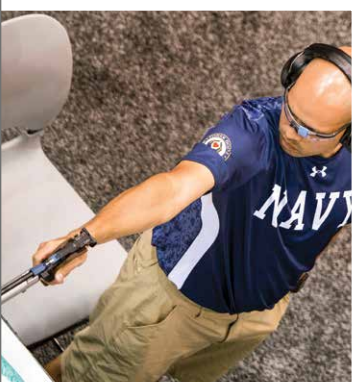


▲ From left, Electronics Technician 2nd Class Charles Stephens, of Navy Operational Support Center Austin, and Equipment Operator 2nd Class (SCW/EXW) Jeremy Gray, of Navy Cargo Handling Battalion 10, build archery targets for the Warrior Games. (Mass Communication Specialist 1st Class Patrick A. Gordon)

DeWalt, Commanding Officer of the Navy Reserve CNIC Headquarters unit, found the level of commitment of the Reserve team to be inspiring.

"In order to ensure the venues were ready for the athletes each day we had Reservists out helping set up for the practice sessions as well as the competitions. Most mornings they were out working before the sun was up and they didn't leave until long after the events were over."

**“I hope these warriors know they have more people behind them, supporting them, than they could imagine.”**



Lt. Cmdr. Dennis Weiner served as the security lead for the event. As a retired Coral Gables Police Department police chief, Weiner knew the event's accessibility to the public would pose new challenges, especially with respect to limitations imposed by posse comitatus, which restricts

Navy security forces' ability to enforce the law outside of a military installation.

“We spent time vetting jurisdictional issues and came up with a model for how Navy security personnel could maintain security operations with respect to posse comitatus,” he said.

Much of the Navy's security effort was focused on liaising with local government entities, such as Chicago Police Department, Chicago Fire Department, Navy Criminal Investigative Service, Lake County Office of Emergency Management, and many others.

Weiner credits the success of this coordination effort to the 42 Master-at-Arms and two security officers assigned to his team. “We knew the quality of Reservists we have in the [security] community, so we found them and brought them in,” Weiner said.

In addition to security, Navy Reservists championed information flow and information systems.

Information Systems Technician 1st Class Charles Mann said Command, Control, Communications, Computers and Intelligence (C4I) processed critical and timely information throughout the event.

“The Reservists we have working in C4I are subject matter experts who see the big picture,” Mann said. “They are adaptable and it's easy to work together on the same level to get everything done.”

Mann, like the security personnel, was hand-selected to work at Warrior Games. He said the unifying theme of the event was humbleness.

“You think you have troubles day-to-day, but then you work a Warrior Games event and see these guys competing,” Mann said. “It puts everything into perspective.”

said DeWalt. “They were dedicated to the success of the Games and I think that was evident to all those in attendance.”

Williams, commanding officer of Navy Reserve, U.S. Fleet Forces Maritime Operations Center Chicago, noted it was an honor to be part of the team enabling the recovery of the athletes.

“The price of admission to this elite group is steep,” said Williams. “Many overcame tremendous odds just to be in Chicago...competing for themselves, their service, and their country. Because the Warrior Games athletes are such an inspiration, when I asked NOSC Chicago units for volunteers to support the games, there was a sea of Reservists raising their hands to be a part of this.”

Redmon has worked with Navy Wounded Warrior, Safe Harbor, for eight years, both as a Reservist and while on active duty. This year marks the fifth year he has supported the Games. “This is the biggest lift I've been a part of in my 24-year career,” Redmon said. “There is no way the games would have been successful without Reserve support because of the unique skills the Reservists brought to the planning cell.”

This year, with the Navy at the helm, the Warrior Games ventured for the first time off a military installation. Connecting Navy security to civilian agencies was one of the unique challenges faced by event planners this year due to the event being off-installation. In partnership with the city of Chicago and many local and state agencies, the Warrior Games were able to achieve some of the highest levels of coordination ever seen by some Sailors.



**“There is no way the games would have been successful without Reserve support because of the unique skills the Reservists brought to the planning cell.”**



Master Chief Hospital Corpsman Gary Borges is a certified athletic trainer who worked in the medical cell. He echoed Mann's thoughts.

“Warrior Games is a different dynamic for much of the medical staff here because there are a whole host of athletes who have unique medical needs,” he said.

Alongside Borges were Hospital Corpsmen and Sailors from other ratings whose civilian expertise directly contributed to the medical team's mission at Warrior Games. They included Reservists who are paramedics, emergency medical technicians, medical students, and other medical professionals.

Gunner's Mate 1st Class J.C. Thurman, a physical therapist, performed joint mobilizations, soft tissue massages, and adjustments for warrior athletes. He said working this event

humbled him, and made him proud to be of service to them.

“I hope these warriors know they have more people behind them, supporting them, than they could imagine,” Thurman said.

Thurman hoped warrior athletes knew they had a contingent of Reserve Sailors whose dedication to them mirrored their dedication to competing.

“We appreciate the support and everything [Reserve Sailors] have done for the games,” said Information Systems Technician 1st Class Pou Pou, a warrior athlete for Team Navy. “It's good to have people who care and who get it supporting us. We really appreciate it.” 🇺🇸

[LEFT TO RIGHT] Navy Petty Officer 1st Class Carlos Valerio of Team Navy competes in pistol shooting along with fellow athletes that are participating in the DoD 2017 Warrior Games. In the Warrior Games, wounded, ill, and injured service members and veterans compete in Paralympic-style sports including archery, cycling, field, shooting, sitting volleyball, swimming, track and wheelchair basketball. (DoD photo by EJ Hersom)

Construction Electrician 2nd Class Alan Thomas, Team Navy, races towards the finish line during a running event. (U.S. Navy photo by Mass Communication Specialist 2nd Class Lenny LaCrosse)

Machinist's Mate Fireman Rachelle Baham, of SurgeMain, pins in the boards of a basketball court in preparation for the 2017 Warrior Games. (U.S. Navy Photo)

Senior Airman Rafael Morfinenciso, Team Air Force, competes in the Archery event. (DoD photo by Mass Communication Specialist Seaman Perla Landa)

Aviation Machinist's Mate 1st Class Andrea Dubus, Team Navy, rests after her race at Lane Stadium in Chicago. (U.S. Navy photo by Mass Communication Specialist 2nd Class Timothy Schumaker)

U.S. Army and Air Force athletes participate in the sitting volleyball competition. (U.S. Army photo by Pfc. Ashka Phetis)

The seated discus is just one of many events Lt. Cmdr. Ramesh Haytasingh participated as a Team Special Operations Command (SOCOM) athlete. (DoD photo by EJ Hersom)

Team Navy plays Team Army for gold during basketball finals. (U.S. Navy photo by Mass Communication Specialist 2nd Class Anna-Lies Hussey)

Sfc. Brandt Ireland, Team SOCOM, waits for the starter horn to begin his race in the swimming competition. (DoD photo by Senior Airman Alexandria Rockford)



# Two Reserve Units Apply CNO's Lines of Effort

The Chief of Naval Operations Four Lines of Effort include: warfighting, learning faster, strengthening our Navy team, and building partnerships. Two Navy Reserve units from different communities are working together meeting all those lines of effort. Coastal Riverine Squadron EIGHT and a detachment from Office of Naval Intelligence (ONI) 0766 recently joined forces to cross-train, learning more about what each other does, and how they can leverage each other's competencies to expand operational capacity.

By Navy Reserve Naval Surface Force Public Affairs



**I**n April, Sailors from Coastal Riverine Squadron (CORIVRON) 8, B Company, located in Annapolis, Maryland, provided the Sailors from Office of Naval Intelligence (ONI) 0766 underway training on Visit, Board, Search, and Seizure (VBSS) procedures. Utilizing CORIVRON 8's 34 foot SeaArk Dauntless tactical patrol craft, qualified VBSS boarding officers from CORIVRON 8 along with the craft's crew, ferried the ONI Sailors

into the yard patrol craft basin located at Naval Support Activity Annapolis. The boarding officers demonstrated the correct tactical procedures for boarding a second vessel from a smaller craft, conducting security sweeps, and how to look for valuable intelligence. In this case, the training team boarded one of the Naval Academy's yard patrol craft. The training also included a brief on the Coastal Riverine Force's mission, organization, and equipment, as well as a

live-fire weapons familiarization. In turn, ONI-0766 provided similar training to the CORIVRON 8 Sailors.

The following month, B Company received two Multi-Utility Tactical Transport (MUTT) prototypes from ONI to test in Coastal Riverine Force operations and environments. The MUTT is a tethered, unmanned, amphibious vehicle that can be used to transport supplies or personnel and can be modified to perform a host of other functions,



including counter-mine and counter-IED operations. It can be wheeled or tracked.

CORIVRON 8 Sailors incorporated both the wheeled and tracked prototypes into their training in May. In one scenario, they utilized the wheeled, amphibious MUTT to inspect a suspect

**“Combining our forces and skills with those of ONI was an incredible opportunity. It gave our CORIVRON 8 Sailors a chance to hone their warfighting skills...”**

vessel while the crew of their patrol craft remained at a safe standoff distance.

In another training scenario, a patrol craft crew sent an injured Sailor back to shore, utilizing MUTT

and an “Oscar” dummy, to receive medical attention while the patrol craft remained on station. Sailors from B Company’s 2nd Platoon, primarily responsible for landward anti-terrorism and force protection, used the tracked MUTT to ferry supplies and personnel from one watch station to another, simulating austere conditions where a normal vehicle would be ineffective. ONI employees from their Suitland, Maryland headquarters and Sailors from ONI-0766 provided training to the CORIVRON 8 Sailors on the operation and employment of the MUTT.

Cmdr. Dave Rewkowski, CORIVRON 8, B company commander, was ecstatic about the training. “Combining our forces and skills with those of ONI

was an incredible opportunity,” said Rewkowski. “It gave our Sailors a chance to hone their warfighting skills, learn a bit about what our Naval Intelligence partners can do to advance our warfighting efforts, and also provide our partners with some knowledge, gained from operational experience, that might advance their efforts.”

The division officer for the participating ONI detachment, Lt. Cmdr. Claude Berube, said this partnership has provided invaluable training for ONI. “This is a great opportunity to enhance Reserve drills by learning from each other. Our unit learns more about how other communities operate and that helps us better serve our customers – surface warfare, aviation, etc. – when we deploy. In turn, we can help them understand what the intelligence community needs. At the end of the day, both units increase their knowledge and capabilities. We were extremely appreciative of CORIVRON 8’s willingness to try this and for their utter professionalism during the drills.”

CORIVRON Sailors conduct port and harbor security, command and control of coastal riverine forces, high-value asset protection, and maritime security operations in rivers, harbors, and coastal waterways. CORIVRON 8, one of two Reserve Component squadrons assigned to CORIVRON 2, is headquartered in Newport, Rhode Island with detachments in Buffalo, New York, Bronx, New York, Groton, Connecticut, Columbus, Ohio, and Annapolis, Maryland.

ONI-0766 directly supports the Office of Naval Intelligence’s Farragut Technical Analysis Center and the Nimitz Operational Intelligence Center. Under Farragut Center, ONI-0766 provides Scientific and Technical Intelligence analysis to the Foreign Materiel Exploitation Division (FME) and serves as the U.S. Navy’s only uniformed FME capability. ⚓



▶ SeaArks of Coastal Riverine Squadron (CORIVRON) 8, B Company, 1st Platoon, conduct underway training at Naval Support Activity Annapolis where they are responsible for seaward force protection in expeditionary environments. (U.S. Navy photo by Cmdr. David Ostwind)

▲ [TOP] Sailors from from CORIVRON 8, B Company, 2nd Platoon maneuver an Oscar into a Multi-Utility Tactical Transport (MUTT) during proof-of-concept drills at Naval Support Activity Annapolis. (U.S. Navy photo courtesy of Lt. Robert Adams)

[LOWER] Two Sailors prepare to pull an “Oscar” out of the water during man overboard drills on the Severn River. The drills are complex when using an “Oscar” as it best simulates the actual size and weight of an average human. (U.S. Navy photo by Cmdr. David Ostwind)

## Service Members Help Djiboutian Orphans Through “The Good Neighbor Project”

Mass Communication Specialist 2nd Class Adam Tucker, Camp Lemonnier Public Affairs

**T**here are many missions done out of Camp Lemonnier in Djibouti, Africa. One of these differs in task but still uses service men and women to carry out its work. This mission leans more toward a humanitarian based effort in theory and is called, in theory, The Good Neighbor Project.

When Religious Program Specialist 2nd Class Jocelyn Morales, a Navy Reservist assigned to Navy Operation Support Center Pasadena, Calif., received orders to Djibouti, Africa, she said she immediately thought, “How can I make a difference while deployed?” It wasn’t long before she found something.

“I noticed many resources being thrown away or not utilized in a positive manner by members aboard Camp Lemonnier. I had a better idea than filling up the trash bins and storage containers with them,” said Morales, attached to Combined Joint Task Force Horn of Africa.

Morales’ job takes her out to the surrounding areas when she accompanies the chaplain out to mosques, churches, orphanages and villages to interact with the local population, she said.

It took some work, but The Good Neighbor Project got started in October 2016 by collecting items service members no longer used or needed, donating them to local communities.

“These communities are almost always in great need of essential items,” said Morales, who works in the finance industry for her civilian profession.

Djibouti and surrounding African countries do not have the same luxuries as others and there is a need for much, Morales explained. There are many kids and adults who wear rags for clothes, do not eat, have no shoes, and need basic medical supplies.

Morales said she saw the poverty-stricken nation and connected it with what service members were throwing out. She acted by collecting everything that was still in good shape, but was being thrown out, by giving it to those in desperate need within the area of operation. All she needed was a little help from her team.

Morales and her team sat down to discuss how to accomplish the big task and what to call the idea. They came up with The Good Neighbor Project, which captured their efforts of how this could benefit those in need as well as the relationship between the host nation and the U.S.

It was exciting, she said, and the sooner they could get it approved by the command, the better.

The letter of approval was signed in October, and after that, the first delivery was carried out. In November, the team made their first visit to the local orphanage of Caritos, which is run by a Catholic church in the city of Djibouti.

“I really didn’t know what to expect,” said Army Capt. Donald Mooney, a Reservist assigned to 75th Combat Support Hospital in Tuscaloosa, Ala., and serving as the deputy chaplain of CTJF HOA. “This is a third world country, and we’re just not used to seeing this back home, so I was taken back. I was kind of in shock to see the children and what little they had, and the excitement that we brought just showing up. The excitement on their faces was so overwhelming.”

According to Mooney, once the team arrived at the orphanage, they unloaded all the items collected in and then passed them out. Waiting for what was to become theirs, the children swarmed around, dancing excitedly, and knowing they were about to receive gifts. The religious team was rewarded with smiling faces and were thankful that everything went well on their first run.

**“Waiting for what was to become theirs, the children swarmed around, dancing excitedly, and knowing they were about to receive gifts.”**

For this major accomplishment to have happened, much of the hard work was needed back on Camp Lemonnier. Flyers were put up and installation-wide announcements went out on the Commanding Officer’s channel about gathering items up no one needed.

The work and effort it took to get this started was extremely tough and time consuming, Morales said. First, they had to get everyone to start donating clothes, shoes, and other items that were being thrown away. Initially, there was the problem of storage. Initially most of the items needed to be moved from one location to another.

Usually at the end of a deployment members clean out their spaces and throw away items they no longer need to create more space for the journey home, said Morales. Our main





Religious Team, orphanage volunteers and children pose for a group photo during a delivery of supplies made to the orphanage through The Good Neighbor Project. Five large boxes full of much needed supplies were delivered to the orphans. (U.S. Navy photo by Mass Communication Specialist 2nd Class Adam A. Tucker)

[INSET] Religious Program Specialist 2nd Class Jocylen Morales introduces a new team member to the orphanage leader during a visit to Caritas, Djibouti. Many new people come out every visit to assist with carrying the supplies for The Good Neighbor Project. (U.S. Navy photo by Mass Communication Specialist 2nd Class Adam A. Tucker)

priority was to gather the things members usually throw away to create more space for the journey home when they are at the end of their deployment.

These items started to come in slowly at first, but it became a steady flow, said Morales. The next big task was organizing, cleaning, and washing everything. They were then boxed up and stored in different containers until a delivery day.

There is always a great need for medical supplies, such as ointments, dressings and bandages – especially for the children, explained Morales.

There are many street kids who are refugees who have no homes. They come in with cuts, scrapes, open fractures, and many more injuries that need to be taken care of, said Morales.

The team is constantly pushing for more basic medical supplies and are reaching out to friends and organizations back in the United States to donate. Many of the medical supplies that have been donated already, were from care packages that service members did not need, said Morales.

With each trip and delivery made, The Good Neighbor Project has grown and has gotten a little easier for the team, Morales said. On average, they make visits to different surrounding communities at least once or twice a month. While

the team has to face the fact they cannot bring enough items for everyone, they know that their presence is enough to show they care, explained Morales

For each trip, the team packs as many supplies and clothing items into their vehicles. Every time the team heads out, the group grows. Volunteers are now needed to help hand out the great quantity of boxes being delivered. What hasn't changed is the way they are greeted and the rewarding satisfaction of helping someone in dire need.

"I actually broke down the first time that I experienced going out into this community and it was really humbling," said Mooney.

Both Morales and Mooney hope that this project will continue even after they leave Djibouti. "Every month there has been a delivery and even when gone, we hope it keeps right on going into every month this year," said Mooney.

"I want to have faith that this will continue, and that people will have the desire to continue what we are doing throughout the area of operation," said Morales.

This is very important, not just to the team but to everyone who donated and helped out with The Good Neighbor Project. In the end it's something that everyone can say that they helped contribute to a greater purpose. 🛐

# Project









## PHOTOS AROUND THE FORCE

**1** Naval Aircrewman (Tactical Helicopter) 1st Class Mark Brown is fitted for his new chief petty officer uniform at the Navy Exchange in Washington D.C. during Sailor of the Year week. (U.S. Navy photo by Mass Communication Specialist 3rd Class Lauren K. Jennings)

**2** A Reservist with Beach Master Unit 2 watches as the Maritime Prepositioning Force Container ship USNS SGT William R. Button (T-AK 3012) grows smaller on the horizon. (U.S. Navy photo by Lt. j.g. Rob Kunzig)

**3** Builder 2nd Class Charles Scheck winces as Hospital Corpsman 3rd Class Gerich Curtom administers a flu shot at Naval Air Station North Island's medical clinic. (U.S. Navy Photo by Mass Communication Specialist 1st Class Sean P. Lenahan)

**4** Cmdr. Josh Schimpff, commanding officer, NOSC Nashville, meets with Smyrna's town council to discuss the mission of the Navy Reserve and the local NOSC, raising awareness for the Sailors who live and work in the local community. (U.S. Navy photo by Lt. Emily McCamy)

**5** Lt. Cmdr. Suzanne McVey, assigned to NOSC Portland, meets with Sea Cadets aboard the Ticonderoga-class guided-missile cruiser USS Bunker Hill (CG 52) during the Rose Festival and Fleet Week Portland, Ore. (U.S. Navy photo by Mass Communication Specialist 1st Class Joshua R. Nistas)

**6** Navy Reserve pilots and supporting personnel from VFA-204 and VFC-12 provided a flyover for WrestleMania 33 held in Orlando, Fla. (U.S. Navy photo by Lt. j.g. Rhett Roberts)

**7** Personnel Specialist 1st Class Crystal Herald, assigned to NOSC Cheyenne, walks alongside her command's float during the Cheyenne Frontier Days grand parade. (U.S. Navy photo by Cmdr. Tom Porter)

**8** Joint Operations Center 2017 DoD Warrior Games staff provided months of planning and preparation for the games pose for a team photo. (DoD photo by Mass Communication Specialist 2nd Class Anthony Presley)

**9** Cryptologic Technician Network 1st Class Sarah Mitchell with Navy Recruiting District Minneapolis seals a bag of pasta for the Food Bank of Iowa at the Iowa State Fair. (U.S. Navy photo by Mass Communication Specialist 1st Class David P. Coleman)

**10** Master-at-Arms 2nd Class Aaron Demers, a Reservist from Navy Recruiting District Minneapolis, receives golf instruction from Professional Golfers' Association golf pro Carol Nitzschke-Henrich at the Warrior Run Golf Course, an event at the Iowa State Fair. (U.S. Navy photo by Mass Communication Specialist 1st Class David P. Coleman)

Have one of your photos selected for each TNR issue in the *Photos Around the Force* photo spread. Send an engaging/energetic photo of SELRES/FTS doing work in the Force/Fleet.

To be accepted, the photo **MUST BE**: 2MB or higher, .jpg format (do not embed in a Word document), no text on the photo or photo editing, and have complete caption (who, what, when, where, and photographer's name). When listing names please include rate, rank, first, and last name. Send a maximum submission of one to three photos to: [cnrhc1@gmail.com](mailto:cnrhc1@gmail.com)





## U.S. and Partner Nation Divers Train Together for Tradewinds 2017

By Sgt. Renee Seruntine, 241st Mobile Public Affairs Detachment

▲ Navy Divers 1st and 2nd Class Lee Pattison and Brian Couture show two trainees how to check each other's equipment for faults before beginning operations during Exercise Tradewinds at the Barbados Coast Guard Station in Barbados, June 6, 2017. (U.S. Army National Guard photo by Sgt. Renee Seruntine)

A few select U.S. Navy Divers chosen to participate in Tradewinds 2017 trained Defence Force Divers from Barbados, Antigua, Saint Kitts, Saint Vincent, Barbuda and Belize in Saint Michael, Barbados, June 6. Tradewinds is an annual joint, combined, and interagency capacity-building exercise for participating nations, with a focus on increasing regional cooperation in complex multinational security operations, humanitarian assistance and disaster response operations.

This training mission focused on antiterrorism and force protection diving as well as search, rescue, and recovery diving. Participating Defence Force divers learned to work together as a team for any event where synchronized missions are essential to mission success. Some of the skills they focused on during the training included underwater communication and different search methods.

"Our mission is to train the divers from the surrounding countries in underwater operations to conduct themselves safely in a manner where they can recover evidence, weapons, and bodies, which is one of the larger jobs they do as divers around here," said U.S. Navy Diver 1st Class Daniel Franke of Navy Seal Team 17. "We're here overseeing that and helping them with the procedures to do their jobs."

Tradewinds and exercises like it allow partner nations to act as one unit when they work together during incidents including natural disasters, maritime threats, homeland security, and counter-drug and human trafficking prevention affecting the security of each nation.

Sergeant Elroy Daley, a scuba instructor with the Antigua Coast Guard, said the exercises went well. "Everybody is basically trained to use the same techniques, so whether I move from Antigua to Barbados or I move from Antigua to Saint Kitts, I know I should be able to go into the same environment and we are right on the ball when it comes to training," he said.

"It adds great value," said U.S. Navy Senior Chief Michael Bailey of the Naval Sea Systems Command Dive Detachment of Norfolk, Virginia. "It allows for us to see how these guys train and it allows us to give them our training."

Coast Guardsmen of the Caribbean Islands reinforced the value of having an opportunity to work with other nations and to practice team cohesion. Each island is no more than 32 miles from the next and there are times when they call upon each other to share resources. During the exercise, they stressed the importance of knowing how their international neighbors will react when the need to join forces arises.

"It's a good idea, especially since we are so close together and too small to actually do everything ourselves," said Seaman Bryan Johnson, a Coast Guardsman of the Barbados Defence Force. "This sort of training is very good as it will set a standard so that when all of the countries have to come

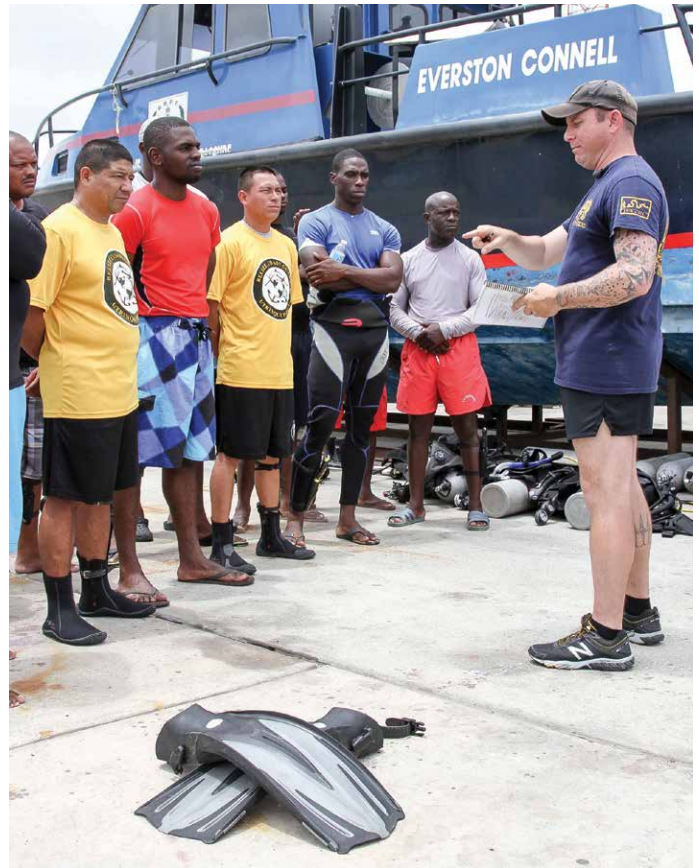


together to operate, there is one set of standards, one way that each and every country will understand.”

U.S. Navy divers possess a wealth of knowledge and experience qualifying them to lead this type of training. Entry-level divers for the U.S. Navy spend five to six months in training, then serve under multiple commands before they are allowed to go to first class dive school. Because of the training requirements, there are many collective years of experience represented to train divers on the safest and most current diving techniques.

“This has been a positive experience and fantastic training for all the divers. We have so much knowledge to share, and that’s why we’re here - to share our best practices and train

**“Our mission is to train the divers from the surrounding countries in underwater operations to conduct themselves safely in a manner where they can recover evidence, weapons and bodies, which is one of the larger jobs they do as divers around here.”**



together,” explained Navy Capt. Richard Rodriguez, a Navy Diver himself and commanding officer of NR U.S. Southern Command. “We need to do all we can to support our partner nations and SOUTHCOM has the best area of operations to accomplish the dive mission at Tradewinds.”

The U.S. Navy divers are proud to be a part of this training mission and share their knowledge with those wanting more techniques and to gain experience in order to excel in their careers in the Navy, while also increasing the security of partner nations.

“I know for us it’s a big deal to train with other countries,” said Diver 2nd Class Casey Brown of the U.S. Navy Operations Support Center. “We get to train with people that we’ve never met and we’re all divers so we have the same values and we want to do more and get these guys some good training.” 🚢

▲ Navy Diver 1st Class Joseph Simpson gives a diving brief to divers from Barbados, Barbuda, Antigua, St. Kitts, St. Vincent and Belize during Exercise Tradewinds at the Barbados Coast Guard Station in St. Michael, Barbados. (U.S. Army National Guard photo by Sgt. Renee Seruntine)

◀ Navy Diver 1st Class Joseph Simpson assists with a diver’s jump into the water during Exercise Tradewinds. Simpson is from Holy Cross, Iowa, and currently works at the Naval Experimental Diving Unit in Great Lakes, Chicago. (U.S. Army National Guard photo by Sgt. Renee Seruntine).

# Full Speed Ahead: Reserve Component to Sea (RC2C) Initiative is Underway

By Naval Surface Force RC2C Initiative Team

**A**n exciting new initiative that puts Reserve Sailors in positions to provide high-impact support to the seagoing Fleet is now underway. The Reserve Component to Sea (RC2C) initiative, led by Rear Admiral John Mustin, deputy commander, Naval Surface Force, U.S. Pacific Fleet, fully integrates Reservists aboard surface ship crews during pre-deployment workups, including underway periods, to address critical active component afloat billet gaps.

RC2C provides a predictable, repeatable process for surging Navy Reservists to provide relief to afloat crews.

## RC2C's objectives are to:

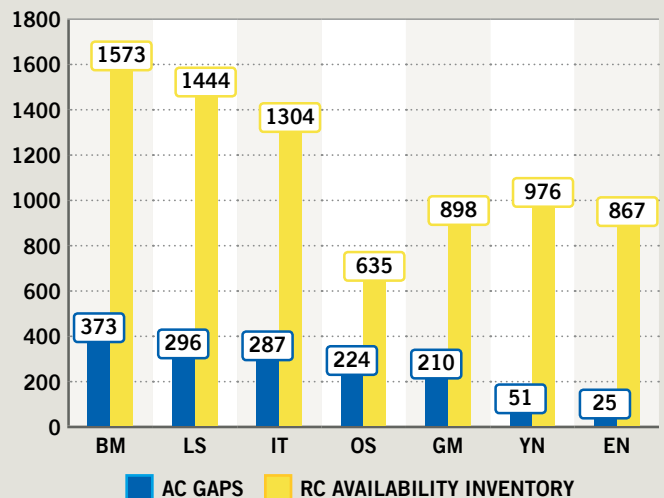
1. Surge Navy Reserve Sailors to ships to support critical afloat billets for medium duration (39-179 days) periods
2. Identify, quantify, and assess the interest of Reserve Component Sailors, particularly when mapped to Active Component (AC) afloat rating/NEC requirements
3. Explore availability of Reserve Component funding sources, including recommended policy and legislative changes, to increase flexibility and support.

The Naval Surface Force is facing extraordinary challenges on the waterfront today because of accession decisions made several years ago. This rapidly growing manning shortage in sea-duty billets threatens near-term readiness and the ability of strike groups to focus on critical warfighting skills during workups because each ship's total complement is stretched so thin. Specifically, as of July 2017, more than 1,800 gapped afloat billets were advertised across the Pacific fleet, representing more than 6 percent of the 29,806 billets within the Naval Surface Force. Projections for 2018 are even more alarming, with an estimated 2,100 gapped billets, presenting a daunting obstacle to surface force readiness.

While the Navy Personnel Command and AC surface Type Commanders are taking a broad range of actions to mitigate

shortfalls, the RC is clearly positioned to reduce the impact of these gaps on ships deploying in support of operations worldwide by surging qualified Sailors to provide temporary relief during this critical period. As such, the RC2C program is designed to provide highly trained, ready, and available Reserve Sailors to ships in the pre-deployment workup phase. Most of the gapped AC billets are clustered within seven key ratings: BM, LS, IT, OS, GM, YN, and EN. The RC includes a significant inventory of Sailors across the force who can address the specific AC needs:

**Navy Reserve SELRES Inventory Across Top Seven Gapped Afloat Ratings as of July 15, 2017**



\* Not mobilized; Deployable. Does Not Include Critical NEC Filter.

While Commander, Naval Surface Force, U.S. Pacific Fleet has historically provided an annual average of 39 Sailors providing 113 days of afloat surge support, RC2C aims to significantly elevate the quantity and quality of this support by identifying key gapped billets earlier, and placing interested Reserve Sailors where they can have the greatest impact. This fiscal year, as of August 20th, 61 Sailors have provided a total of 5,362 days of surge support – with six full weeks left in the fiscal year – and more opportunities are being advertised on a weekly basis.

One example of RC2C's recent success is with Chief Logistics Specialist Frederick Christian. When USS Kidd (DDG 100) needed a leading chief petty officer to fill a gapped billet in the supply department, Christian raised his hand to provide surge support in a gapped, but critically important, billet. Since reporting aboard, he has provided leadership and supply expertise that enabled his division to function at the highest possible level – something that simply would not have happened had it not been for his willingness to deploy and the Navy's investment in RC2C. And given his successes onboard, he was invited – and accepted – to extend his support through Kidd's full deployment to the U.S. Central Command area of responsibility.





Since early June 2017, RC2C surge support opportunities have been posted on the Commander Navy Reserve Forces Command N3 Advertisement Portal, located on the Navy Reserve Homeport website (<https://private.navyreserve.navy.mil/portal/AdPortal>). Interested Sailors can review a detailed list of upcoming opportunities and apply for billets they are interested

**I can't think of a more valuable, exciting, or meaningful way for a Reserve Sailor to serve our Navy and our nation than to get back to the waterfront today. I encourage every RC Sailor to consider providing surge support afloat if able.**



in filling. Critical gapped billets have already been identified for the upcoming Theodore Roosevelt and Carl Vinson Carrier Strike Group workups and deployments, and will soon include the specific needs of subsequent deploying strike groups.

When asked to describe why Reserve Sailors should look into the RC2C initiative, Rear Admiral Mustin remarked, "The Reserve force exists to support warfighting readiness, capability, and capacity. In doing so, we aren't constrained to headquarters buildings or offices in port. It's important for our community to know Reserve Sailors can, and should, provide support to afloat units. For that reason, we created RC2C to support the needs of our surface warfare center of gravity...our deployers." Mustin continued, "I can't think of a more valuable, exciting, or meaningful way for a Reserve Sailor to serve our Navy and our nation than to get back to the waterfront today. I encourage every RC Sailor to consider providing surge support afloat if able. Because of RC2C and a host of other exciting opportunities, I'm reminded daily that it's a great time to be a Surface Warrior."

Pulsing the Force: An OPNAV-approved survey of the Force was posted on June 26, 2017. In just the first two months, this survey generated over 950 responses from willing, capable, and qualified Sailors. ⚓



◀ [TOP] Chief Logistics Specialist Frederick Christian conducts an inspection of the supply division on the flight deck aboard USS Kidd (DDG 100) at sea. (U.S. Navy photo by Mass Communication Specialist 2nd Class Jacob Milhan)

[MIDDLE] Damage Controlman 2nd Class Jose Dominguez conducts watertight door maintenance aboard USS Mobile Bay (CG 53). (U.S. Navy Photo)

[LOWER] Fire Controlman 1st Class Andrew Funt and Mineman 1st Class Brandon Ousley palletize empty ammo casings aboard USS Coronado (LCS 4). (U.S. Navy Photo)





## **Navy Reserve Warrior Training – Supporting the Warfighting and High Velocity Learning Lines of Effort**

By Capt. Robert C. Nowakowski, Commanding Officer, Navy Reserve Naval Surface Force, U.S. Pacific Fleet Readiness Headquarters





**S**ixty Navy Reserve officers from nine warfare communities participated in the fourth annual Navy Reserve Warrior Training (NRWT) from June 23 - 25 in San Diego, Calif. Combined, the fast-paced and in-depth training visited four ships, two submarines, eight aviation assets, equipment at the working sites of Coastal Riverine Squadron (CORIVRON) 1 and Expeditionary Warfare Training Group Pacific (EWTGPAC), and received numerous lectures from high-profile active duty and Reserve leadership.

Cmdr. Elizabeth Malecha, Navy Reserve Combined Joint Operations from the Sea Center of Excellence, summed up her experience stating, "This was by far the most comprehensive, 3-day training event ever."

The purpose of the annual NRWT is to provide Reserve officers with a diverse and detailed overview of current and future warfare communities. Event host, Rear Adm. John Mustin, Deputy Commander, Naval Surface Force, U.S. Pacific Fleet, is passionate about the experience, offering, "It's a pleasure to deliver this informative, cross-domain professional education opportunity, which Admiral Kevin Hayes, my east-coast counterpart, and I view as an important investment in the future of our warfighters."

◀ Chief Machinist's Mate Phil Scott (left), from Coastal Riverine Squadron One, discusses weapon capabilities during Navy Reserve Warrior Training 2017. Navy Reserve Warrior Training is a three-day event allowing 60 selected Navy Reserve officers to experience the wide range of capabilities the Navy has to offer. (U.S. Navy photo by Mass Communication Specialist 3rd Class Danny Kelley)



This year's attendees were the beneficiaries of the best planning, coordination and execution on any NRWT to date. NRWT focused particularly on how we are executing global maritime missions in the context of three of the Navy's strategic documents: A Design for Maintaining Maritime Superiority, Surface Force Strategy: A Return to Sea Control, and Navy Reserve Vision: Our Course for the Future."

The three-day training event had a robust agenda with hands-on experiences, unique site visits, and informative presentations to increase relevancy, essential warfighting capabilities, and knowledge in support of maritime strategic objectives.

#### Day One – Morning Session

Mustin kicked-off the event speaking about the future of the U.S. Navy's Surface force in support of our globally diverse operations and national security interests. Following Mustin's talk, the attendees visited the Naval Surface Mine and Warfighting Development Center (SMWDC) at Naval Base San Diego, where the Reserve officers were given an overview of the organization along with recent active and Reserve operations by Capt. Christopher Barnes, deputy commander, NSMWDC. His staff also provided the group with a deep-dive lessons learned brief on an incident that involved USS Mason (DDG 87) in October 2016.

Rapid changes to the threats facing the Navy and to our capabilities in the last few years made training extremely valuable to the Reservists who have been away from the waterfront for a few years. According to Cmdr. Patrick Newbrough, commanding officer, Navy Reserve Surface Forces Atlantic Readiness Headquarters, "After day one, it was really eye-opening to see how much the capabilities of our adversaries have increased since I left active duty in 2009, as well as how our Navy's warfighting capability and proficiency have advanced."

#### Day One – Afternoon Session

The first day of the event also included a visit to Littoral Combat Squadron (LCS) 1 for a scene-setter brief on LCS capabilities and initiatives that improve the integration of active and Reserve units. Afterwards, ship's crewmembers provided tours aboard USS Freedom (LCS 1) and USS Independence (LCS 2). Lt. Cmdr. Joshua Essler, Navy Reserve Submarine Pacific Commander Task Force 74 Undersea Warfare Operations, said, "I loved the ship tours immediately following the scene-setter briefs. This structure really helped me tie what I heard in the classroom to what I experienced on the ships."

#### Day Two – Morning Session

The subject matter experts put everything into perspective during the next day's events, providing informative

presentations involving the Navy Reserve Mentoring Network, Submarine Squadron 11, Military Sealift Command, Strategic Sealift Officer Program, and the United States Coast Guard.

Rear Adm. Matthew O'Keefe, deputy commander, Commander Navy Installations Command (CNIC), then followed with a discussion on how CNIC has aligned its objectives with the Navy's strategic guidance to deliver more effective and efficient Shore-based products and services to sustain the Fleet, enable the Fighter, and support the Family. The group finished up the morning at Naval Base Point Loma with outstanding tours aboard two Los Angeles Class fast-attack submarines.

#### Day Two – Afternoon Session

The group visited tenant commands on Naval Base Coronado (Naval Air Station North Island). The Reserve officers were first given a brief of CORIVRON 1 capabilities followed by tours of the squadron's state-of-the-art hardware and communications equipment. Rear Adm. Darren Hanson, deputy commander, Navy Expeditionary Combat Command, emphasized the command's unique mission of defending designated high value assets against a determined enemy throughout the challenging green-water and brown-water environment.

During the visit, a few blocks away, they toured Naval Computer and

► [LEFT TO RIGHT] Ens. Kelly Bubala, front right, gives a tour while in port following a seven-month western Pacific Deployment with the Makin Island Amphibious Ready Group. (U.S. Navy Photos by Mass Communication Specialist 2nd Class Jacob Allison)

Capt. Joaquin Martinez de Pinillos, commanding officer of Coastal Riverine Squadron One, discusses communication capabilities during Navy Reserve Warrior Training 2017. (U.S. Navy photo by Mass Communication Specialist 3rd Class Danny Kelley)

Rear Adm. Russ Allen speaks to a class of Navy Reserve officers about Navy Air Force Reserve capabilities on the last day of the NRWT training event. (U.S. Navy photo by Mass Communication Specialist 3rd Class Danny Kelley)





Telecommunications Station (NCTS), where its commanding officer, Cmdr. Kevin McGhee, and a panel of information warfare community specialists discussed the Navy's secure satellite, network, and strategic communications that enable Navy, Coalition, and Joint forces to exercise decision superiority and optimize warfighting effects that globally deter and defeat aggressors – falling squarely under the CNO's maritime strategy.

Rear Adm. Russell Allen, deputy commander, U.S. Third Fleet, concluded the day with training of our active and Reserve Naval Air Force capabilities and operations in addition to a spectacular tour of the flight line. Participants were given the opportunity to board and learn about eight aircraft, including an HH-60H/MH-60R/S Seahawk, P-3 Orion, P-8 Poseidon, F-5 Tiger, F-18A Hornet and C-130 Hercules. Lt. Bill Wellman, Navy Reserve Commander Third Fleet Joint Forces Maritime Component Command, said "Huge 'kudos' in bringing the full aviation static display together. What an incredible opportunity to view and discuss legacy and new aviation capabilities among the active and Reserve team."

### Day Three – Morning Session

The day started early on the waterfront at Naval Base San Diego where the Reserve officers learned about the operations and capabilities of the Naval Beach Group community, the latest on

**"After day one, it was really eye-opening to see how much the capabilities of our adversaries have increased since I left active duty in 2009, as well as how our Navy's warfighting capability and proficiency have advanced."**

Naval Special Warfare Group's unmanned aircraft system initiative, and a unique perspective on what our 355-ship naval force could look like in the next two decades. The morning was capped off with extensive tours by the ship's leadership aboard the Amphibious Transport ship USS Somerset (LPD 25) and guided missile destroyer USS Higgins (DDG 76).

The remainder of day was spent at Navy Base Coronado (Naval Amphibious Base). Capt. Carl Meuser, commanding officer, EWTGPAC, discussed the mission and capabilities of the active and Reserve expeditionary training force followed by a hands-on tour of hardware and equipment

supporting operations. Cmdr. James Hayes, operations support officer, Naval Special Warfare Group 11 concluded the NRWT with a energizing video and presentation on the Naval Special Warfare Command, comprised of highly skilled SEAL Operators, Special Warfare Combatant-Craft Crewman (SWCC), and select combat service personnel augmented by a highly experienced civilian workforce.

While the purpose of the annual NRWT was to educate Reserve officers on current and future warfare communities through hands-on experiences, it also provided an opportunity to underscore CNO Richardson's "Design for Maintaining Maritime Superiority," which addresses how the Navy will adapt to changes in the security environment and continue to fulfill its mission.

The next Navy Reserve Warrior Training is tentatively scheduled to take place next summer on the East Coast. Lt. Cmdr. Kristi Laughlin, Navy Reserve Afloat Culture Workshop Pacific, emphasized, "This training allows Reservists the opportunity to reconnect with active component advancements and the current state of warfighting operations throughout multiple communities to maximize our readiness and performance in support of operations and combat situations." ⚓



## Future Leaders of the Navy Reserve Advance Careers with Education

By Mass Communication Specialist 1st Class (NAC/AW) Jaima Fogg and  
Mass Communication Specialist 2nd Class (SW) Zach Allan

**T**he grass finally dried in the warm morning sunshine on the grounds at U.S. Naval War College (NWC) in Newport, R.I. A large white tent sat waiting for the day's honorees. More than 300 U.S. officers and 105 international officers from various countries marched, two-abreast, into the tent to complete their latest tour – including seven Navy Reservists.

A limited number of Reservists are selected each year for both the intermediate and senior courses offered at NWC. These courses lead to a Master's degree from NWC as well as JPME level I or II upon completion. In order to be eligible for selection to the junior course, students must be at least selected for lieutenant commander while the senior course requires students to be at least a commander select.

"As a Reservist, you have an option to do your JPME learning online," said Lt. Cmdr. Osvaldo Laboy Figueroa, a student in the Intermediate Level Course (ILC) and an engineer from Puerto Rico. "Though, you're not only doing it on drill weekends, you're doing it on your time which means you're not getting paid for it."

Every academic year, around 180 students graduate from College of Naval Command and Staff in the ILC. The ILC is designed for mid-grade officers with the current rank of O-4 and their equivalents. The 10-month course teaches students strategy and policy, joint maritime operations, and national security decision making; and culminates in a War-at-Sea Exercise (WASE).

"WASE is an opportunity for [the students] to learn how to fight a fleet" said

Navy Capt. Ed Hernandez, chairman of the Joint Military Operations department. "We have not had to contest sea control in 70 years. The Joint Force, naval force specifically, needs to understand how to gain and maintain sea control."

A defining characteristic of a Reservist is the ability/requirement to balance military life with civilian life; using skills and experiences from one to influence the other.

"One of the elective classes I took while here was Self Awareness for Leaders," said Lt. Cmdr. Julia LaFluer, a student who works in international development in her civilian life. "I think it was really valuable to learn how I am a leader, how that is different from other people and how to leverage my strengths."

During the third trimester in the junior course, the students develop the scenario for the WASE, a war game played during the final weeks of the course. The students take on the roles of an operational planning team at the Joint Force Maritime Component Commander (JFMCC) level, and they react to combat actions while making decisions in a time-constrained environment.

According to Cmdr. Vince Aquino, a student and engineering manager,

working side-by-side with members of the other military branches was incredibly helpful because he's had "absolutely zero exposure" to a joint environment previously in both his active and Reserve time.

All in-residence school quotas are filled via a competitive process. Commander, Navy Reserve Forces training department solicits for applications and subsequently holds a board to determine selectees. ADT-Schools is used to fund the programs so it does not cost individual units money. Current solicitation messages may be found on the Navy Reserve Homeport's JPME Announcements.

"[It's a] slam dunk opportunity," said Lt. Cmdr. Lindsay Conte, a student assigned to Military Sealift Command, "to be in residence and meet all the different people from the services and be part of the institution in person instead of online."

The current assigned billet of a Reserve student does not change while in attendance at a Service College, and the Reservist will return to their prospective units upon graduation, unless they request the change.

Reservists interested in being notified when solicitation for applications begin can email [lisa.madrid@navy.mil](mailto:lisa.madrid@navy.mil) to be placed on the "GOV-DELIVERY" for JPME opportunities. 📧

▶ **[TOP]** Students of U.S. Naval War College's (NWC) participate in their commencement ceremony from NWC in Newport, R.I. (U.S. Navy photo by Mass Communication Specialist 2nd Class Jess Lewis)

**[MIDDLE]** Lt. Cmdr. Lindsay Conte, a Navy Reservist, receives her Masters of Arts Degree in Defense and Strategic Studies during her commencement ceremony from NWC. (U.S. Navy photo by Mass Communication Specialist 2nd Class Zach Allan)

**[LOWER]** An NWC student participates in a mock press conference during a Capstone War-at-Sea Exercise. (U.S. Navy photo by Mass Communication Specialist 2nd Class Jared Walker)





## RESERVE PUBLIC AFFAIRS PLAY A ROLE

During the Navy War College's (NWC) Capstone War-at-Sea Exercise, students go through fairly intense media training, where students are set up as the subject matter experts during mock press conferences and one-on-one interviews with civilian media – or so they think.

NWC's Reserve Public Affairs unit actually leads and role plays the media each year. Reserve officers and Mass Communication Specialists play the role from U.S. Fleet Forces Command, Navy Public Affairs Support Element East, the Navy Office of Community Outreach and U.S. 6th and 7th Fleets.

The media training consistently ranks very high in student surveys of the Capstone exercise. Students will generally choose to participate in only one media event, however, many students will ask to try the alternate format or ask for a “do-over” of their original choice.

“The training the Reservists provide is amongst the best I have seen in both my civilian and military public affairs career,” said Cmdr. Colette Murphy, commanding officer of the NWC PA Reserve unit. “Months of preparation combined with a laser focus to keep up-to-date on each of the 10 operational planning teams specific scenario status was evident in making the training tailored, relevant and real at each and every interview or briefing.”

Most graduates will go on to assignments where the concepts studied throughout the course will be applied to real-world national and regional security interests, including serving as a subject matter experts for the press. The media training is the first step in preparing them to effectively and concisely communicate important messages and operational updates through the media to targeted audiences. 🚢

# A Final Farewell

By Navy Reserve Force Master Chief  
Clarence "C.J." Mitchell

**S**hipmates – I want to take this opportunity to reflect on my past four years as your Force Master Chief. But first, I want to personally thank your families, employers, and communities for the support they provide that allows for your outstanding service to our Navy family. With their sacrifices, they have, in turn, supported me, making my job to represent you and your record of selfless dedication to duty, both here at home, and around the world, very easy.

As I think back on my time as the 15th Force Master Chief, I look to the Force Master Chiefs that came before me. I knew when I got this job that I wanted to live up to their legacy and service. Like my predecessors, I wanted to reach out to you, spend time with you, listen to you, and help you. My best memories in this role are my times with you, the Reserve Sailor. I visited you in NOSC's from New York to Montana; from California to Guam. I visited you while you prepared to deploy and while you were on deployment – from NIACT in Fort Jackson to England; from Djibouti to Afghanistan. While I didn't make it to every NOSC or every mobilization location, I sure tried. And during my tenure, more than 12,000 Sailors mobilized with a 90 percent volunteer rate!

Whenever I had an opportunity to see you and your shipmates at work, I was impressed. It did not matter if it was at your local NOSC, squadron, or battalion spaces, or if it was on the watchfloor in some remote location – wherever I went, I saw top-notch professionalism and teamwork. Sailors making contributions to the Navy and to a winning effort making commands better and ensuring mission success is, in a word, impressive.

Equally, if not more impressive is the work that you do outside of the

Navy in your civilian jobs and in your communities. I have met teachers, professors; law enforcement officials, doctors, nurses, engineers, and even a rocket scientist. You are journalists, cyber professionals, civic leaders, managers, and business owners – the list is long and diverse. You bring all of these professional skills and work ethic into your military careers. You are indeed twice the citizen – both in and out of uniform.

In 2015 we had our Centennial – 100 years of the Navy Reserve. With stakeholders and supporters like the USO, the Navy League, and the DoD Agency Employer Support of Guard and Reserve (ESGR), we celebrated with events at every NOSC and every mobilization location around the world. I did not need to look for the Centennial, as we found it wherever I went – even airports – I would surprisingly find our banner prominently displayed.

Unfortunately, there were tragic times as well that year. The events in Chattanooga, Tenn. on July 16 changed many of us forever. We lost a Shipmate, LS2 Randall Smith, and four Marines in the senseless shooting that happened that day. But it also brought us closer together. To see the Navy Reserve rally around Chattanooga by volunteering

to serve, not just in Chattanooga, but also as armed watchstanders at NOSC's around the country. The response was swift and resolute as Sailors stood the watch outside the fence line of bases – it was emotionally moving. I was there in Chattanooga to see the response and support of the eastern Tennessee area. For a short time, it felt as if we had the support of the whole community propping us up. Your response, and the response of our Navy, cannot be captured by words.



The Navy Reserve has progressed significantly in the past four years. Advancements have increased in many ratings, especially the Seabees. There are operational opportunities available at sea for Information Warfare Sailors and many others. The High Value Unit (HVV) escort mission is a dedicated Reserve mission similar to the medium





**“Whenever I had an opportunity to see you and your shipmates at work, I was impressed...I saw top-notch professionalism and teamwork.”**



Leverage and Resourcing. CNR and the OPNAV 095 team are the best in the world and dedicated to all of you! Most of all, I am excited for Master Chief Chris Kotz and his family. He is an awesome Master Chief Petty Officer with a great work ethic who wants to serve others. The future of the Navy Reserve is indeed bright with CNR and 16th Force Master Chief out front leading the way.

For my career and tenure as the 15th Force Master Chief, it has been helluva run. I will never be far away and I will enjoy watching as the Navy Reserve modernizes and continues to



lift logistics mission of our VR wing. Major improvements have been implemented to enable your service such as Enhanced Drill Management (EDM), integrating the Navy Reserve Order Writing System (NROWS) with the Defense Travel System (DTS), and a Personnel Qualification Standards (PQS) program for NOSC personnel, to name a

few. The Ready-to-Serve (R2S) mobile application has changed the way that we communicate and connect to Navy systems, making us more mobile and agile, and there is more coming.

The future of the Navy Reserve makes it bittersweet to retire and give up the best job in the Navy. As Vice Admiral McCollum and our leadership work tirelessly to progress the Navy Reserve, you will hear and see much from an action plan designed by Simplify, Enable,

contribute to mission success in the Navy in innovative and flexible ways. Every job that I have had in the Navy has been good and it has been my honor and my privilege to serve as the Senior Enlisted leader of the Navy's best Sailors and citizens. I am proud of you and I am thankful for your service and dedication.

*Thank you!*

### Russ Felten

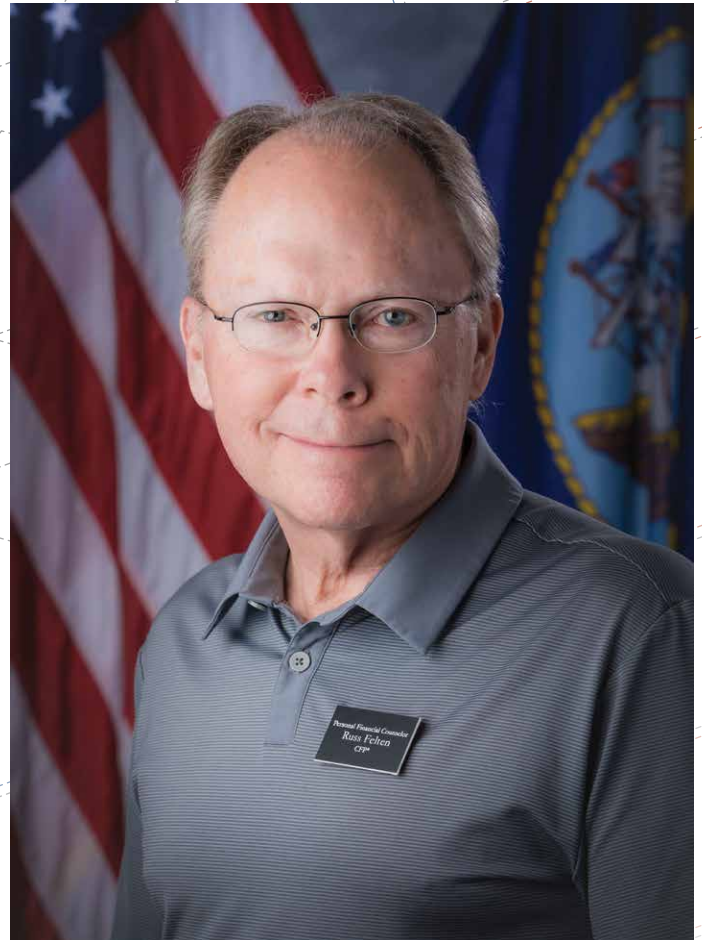
*NOSC Nashville*

#### PERSONAL FINANCIAL COUNSELOR

Mr. Russ Felten is a Certified Financial Planner (CEP) assigned to NOSC Nashville as the Personal Financial Counselor to Reservists, Full Time Support (FTS), and active duty personnel with the Navy, Marine Corps, and Army throughout Eastern Tennessee.

Felten's mission is to educate service members on all financial matters in a one-on-one confidential atmosphere. His 30 years of experience makes it second nature for him to provide accurate and beneficial information to those he counsels on taxes, retirement, budgeting and debt counseling, just to include a few.

The importance of Felten's mission is integral to the mission of the Navy Reserve – maintaining a fully qualified and mobilization-ready force. Financial difficulties can cause extreme stress in a servicemember's life and compromise their readiness. As financial counselors, Felten and his team of 32 personnel help mitigate the effects of financial stress. "The main reason we are here is to keep military personnel from getting in to financial difficulty," said Felten.



**“The main reason we are here is to keep military personnel from getting into financial difficulty.”**



## FACES OF THE FORCE



### NAVY OPERATIONAL SUPPORT CENTER PORTLAND

**Electronics Technician 2nd Class Christopher Seul.** Seul serves as assistant funeral coordinator where he expertly trains and leads 56 sailors and helps ensure the completion of more than 900 services annually. He received the Navy Marine Corps Achievement Medal for funeral honors duty, completing 210 services in under a two year period, yet while continuing to work full time at his civilian job. Seul is an active volunteer for the VA hospital in Vancouver, Washington and recently completed his Master's degree in Athletic Training from Weber State University.



### NAVY OPERATIONAL SUPPORT CENTER KITSAP

**Damage Controlman 2nd Class John Dauz.** Dauz serves as the training department ALPO with four clerks and one civilian on his team. He recently received a Navy Achievement Medal for outstanding performance of the tri-annual command inspection. As the command indoc coordinator, he overhauled and revamped the entire indoctrination program with marked new efficiencies. Dauz routinely receives high points for his Navy Pride and Professionalism. Dauz is currently attending Vincennes University majoring in accountancy.



### NAVY OPERATIONAL SUPPORT CENTER PHOENIX

**Aviation Boatswain's Mate 3rd Class Gilbert Garcia.** Garcia is serving on an IA supporting Coastal Riverine (CRS) 2 in Virginia Beach, Virginia, for one year. As a police officer with the Phoenix Police Department (PPD) in his civilian job, his experience is a proven asset for Reservists reporting to support to CRS2's mobilizations overseas. He served with PPD from 2015 to 2016. Even though he is new to the Navy Reserve, he has already taken the lead in training Sailors with personnel inspections as well as teaching proper weapons handling and handcuffing techniques.



### NAVY OPERATIONAL SUPPORT CENTER HELENA

**Personnel Specialist 1st Class Diana Gomez.** Gomez is currently serving as a Personnel Department Head and Command Career Counselor for Navy Operational Support Center Helena, Montana. As Command Career Counselor, she ensures completion of CDBs, CWAY for all personnel and is a constant participant of the command training team. As a result of her contributions towards the Career Counselor Program, NOSC Helena received the Reserve Component Personnel Programs Excellence Award. Gomez was also hand selected for Recruit Division Commander (RDC) Duty for her upcoming duty station.



### NAVY OPERATIONAL SUPPORT CENTER SCHENECTADY

**Naval Aircrewman Mechanical 2nd Class Heath Tong.** Tong is the training PO in NOSC Schenectady's Operational Support Unit for the past two years. In that time he has facilitated over 70 instructor lead Navy courses contributing to some of the highest readiness OSU has ever had. Tong served as the lead CFL for the majority of that period resulting in 97 percent passing rate. Since transitioning from active duty, Tong has finished his associate's degree in Electrical Engineering Technology and has plans on continuing his education towards a bachelor's degree.

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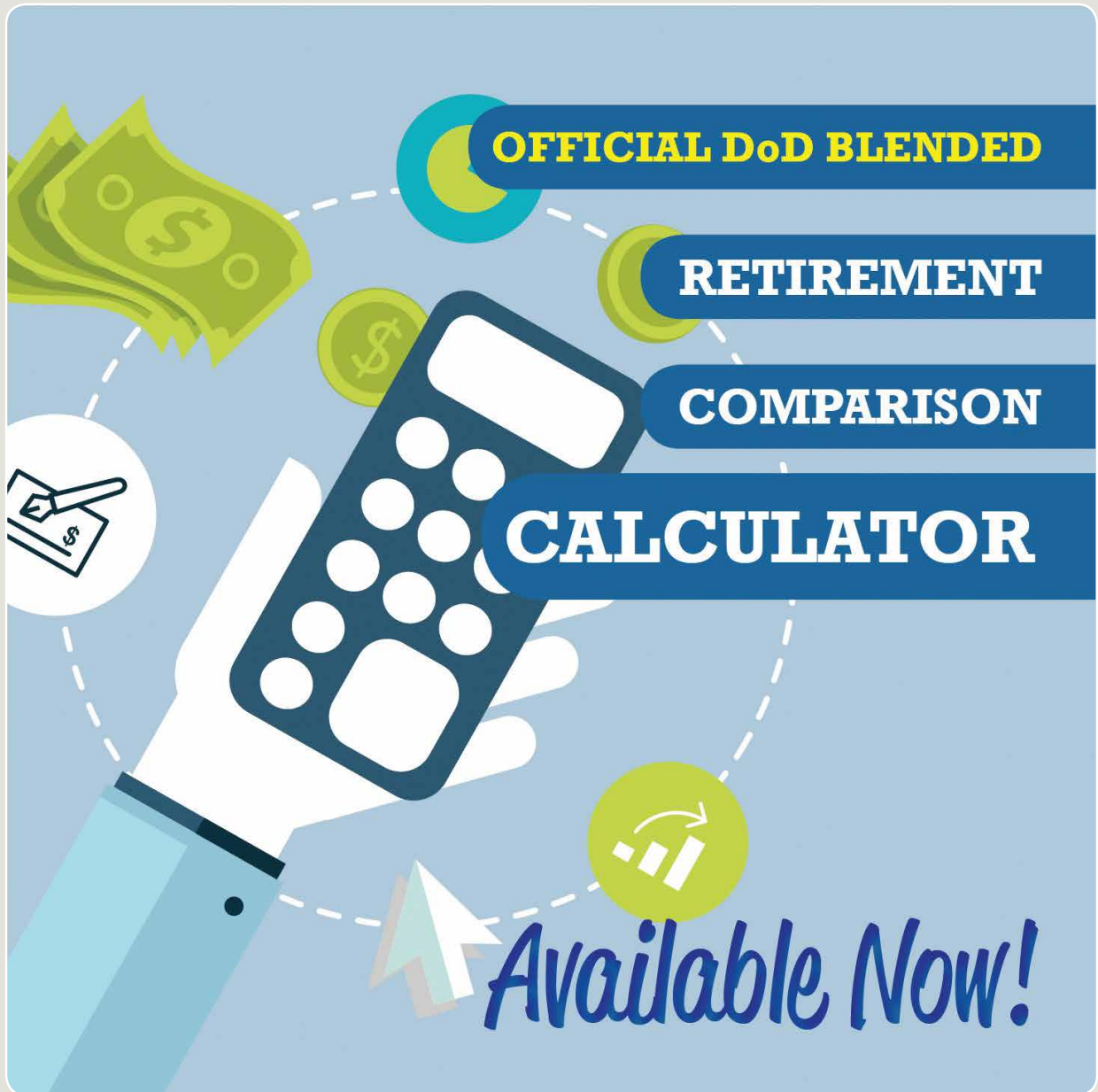
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