

IV Marne Focus

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Serving Task Force Marne and MND-Center



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The frontline of the Global War on Terrorism — Securing southern Arab Jabour



Shortly after air assaulting into a farm field in southern Arab Jabour, Pfc. Kenneth Armbrister, an infantryman with Co. A, 1-30th Inf. Regt., 2nd BCT, 3rd Inf. Div., scans for enemy activity during Operation Browning Jan 20. The area has been a safe-haven for al-Qaeda in Iraq up until now. **For complete story and more photos see page 6.**

By Sgt. Luis Delgadillo

MEDEVAC crews under fire save 5 Soldiers

By SGT. 1ST CLASS THOMAS MILLS
3rd CAB, 3rd Inf. Div. PAO

CAMP STRIKER – Aero-medical evacuation crews from Task Force Marne faced down enemy gunfire to deliver five injured Soldiers to safety Jan. 18.

The MEDEVAC crews from Company C, 2nd Battalion, 3rd Aviation Regiment, 3rd Combat Aviation Brigade, 3rd Infantry Division, were called in when a patrol of Strykers from 2nd Brigade Combat Team, 25th Infantry Division was attacked.

The Black Hawk helicopters flew to the site only to find that

the easiest place to land, the road the Stryker vehicles were on, had not been cleared of possible improvised explosive devices. The MEDEVAC crews were unable to contact the ground forces, or an Apache team from 12th Combat Aviation Brigade in the area.

After circling, scouting for a place to land, the crews landed in a field adjacent to the road, said Capt. Samuel Fricks, operations officer for Company C. Fricks, from Morrow, Ga., was a pilot in the second of the two MEDEVAC aircraft.



By Chief Warrant Officer Victoria Wade

The second MEDEVAC aircraft sits in a field as seen through the windshield of the first aircraft during a mission to rescue Soldiers injured in an attack Jan. 18.

See SAVE, page 10

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Marne 6 sends

In relentless pursuit of the enemy

Op. Marne Thunderbolt to clear southern Arab Jabour

We are currently in the middle of our largest operation yet, and the magnificent Soldiers of 2nd Brigade Combat Team – the Spartans – are leading the charge for Operation Marne Thunderbolt.

Last June and last September, the Spartans cleared northern Arab Jabour during Operation Marne Torch I and during Operation Marne Torch II. Now, the Spartans are operating deeper south in order to stabilize southern Arab Jabour.

The Warpaint Squadron, 5th Squadron, 7th Cavalry Regiment, joined the fight from 1st Brigade Combat Team, 3rd Infantry Division, after fighting under the Marines in Al Anbar for the last year.

In the 10 days since Phase II operations began, the Soldiers in the Warpaint Squadron have taken the fight to the enemy. They aggressively moved ahead of schedule and will build an-

other patrol base in Sayafiyah, where they are ridding al-Qaeda of its safe haven.

In two separate operations, the Air Force dropped thousands of pounds of bombs on suspected IED sites and booby-trapped houses. About half

of these targets resulted in secondary explosions – proving these locations were designed to kill us, but we blew it up first.

Together all of the Soldiers in Spartan Brigade Combat Team are making a tremendous difference. So far, they have found hundreds of IEDs by being alert and through their relationship with Concerned Local Citizens. In one 48-hour period during the operation's initial stages, they found over 50 IEDs.

When the Division deployed to Iraq last spring, Arab Jabour was a safe haven for al-Qaeda insurgents. Soldiers from 1st Battalion, 30th Infantry Regiment se-



Maj. Gen. Rick Lynch
Task Force Marne Commander

cured northern Arab Jabour, and now that area has a local council, open shops, and flowing water and electricity. Northern Arab Jabour is no longer an al-Qaeda safe haven. It's a place we take Army leaders to show them the results of the Surge, and the work of our amazing Dog Face Soldiers.

We hope to accomplish the same in southern Arab Jabour.

As we work into southern Arab Jabour, I'm supporting the increase of Concerned Local Citizens in that area to help establish security. But in other

areas across Multi-National Division – Center, we need to work to transition the CLCs unneeded for security into service organizations, and work to find them jobs.

Right now it's all about the jobs.

We need to help the Iraqis find sustainable economic employment. The more Iraqis are employed, the less they are inclined to plant IEDs and the more they move toward sustaining their own economy. The Division shifted its focus to capacity building Jan. 1, and we are going to help the Iraqis rebuild, starting at the local level.

At the same time we are developing capacity, we will continue to make safety and security the first priority. We will take the fight to the enemy every day between now and when we redeploy. We will give him nowhere to hide. We are chasing him in "relentless pursuit," and together, you are leading the charge.

**ROCK OF
THE MARNE!**



Marne Focus

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4th Brigade Combat Team, 3rd Infantry Division

3rd Combat Aviation Brigade, 3rd Infantry Division

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214th Fires Brigade

7th Sustainment Brigade

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Photos by Sgt. Natalie Rostek

Left: Sgt. 1st Class Jeremiah Gan, from Crawford, Mich., senior noncommissioned officer for Co. E, 1-15th Inf. Regt., briefs two of his Soldiers before a mission July 10 at FOB Hammer. Above: Soldiers of Co. E, 1-15th Inf. Regt., work with 789th Ordnance Company (EOD) to clear a road of improvised explosive devices during an operation in an area between Shugerriah and Al Lej, Dec. 29.

3rd HBCT engineers up for top awards

By SGT. NATALIE ROSTEK
3rd HBCT, 3rd Inf. Div. PAO

FOB HAMMER – Their job is one of the most dangerous in the Army. They call themselves “bomb hunters,” and that’s exactly what they do. Other Soldiers rely on them to keep the roads safe for combat patrols throughout the Mada’in Qada, the 3rd Heavy Brigade Combat Team’s area of operation.

Soldiers of Company E, 1st Battalion, 15th Infantry Division, one of the 3rd HBCT’s engineering companies, are in the running for two prestigious engineering awards, the Sturgis and the Itschner.

Leaders of the 3rd HBCT nominated Company E and the company’s senior noncommissioned officer for the awards.

The Sturgis Award, named in honor of Lt. Gen. Samuel D. Sturgis, a former Chief of Engineers, is awarded annually to engineer noncommissioned officers, sergeant through sergeant first class, in each Army component (active, reserve

and National Guard), selected in recognition of outstanding contributions to military engineering by demonstrated technical and leadership ability.

This year, Sgt. 1st Class Jeremiah Gan, from Crawford, Mich., senior noncommissioned officer in charge of Company E, was nominated for the award.

“It’s an honor,” Gan said. “It’s tough to win.”

The Itschner award, named in honor of Lt. Gen. Emerson C. Itschner, is presented annually to the most outstanding engineer company in each Army component.

Capt. Rick Barnes, from Chelsea, Mich., commander of Company E, said that he is very pleased with his company.

“It’s been a phenomenal year for the company,” Barnes said. “Very few units do almost everything well. The Soldiers are good at what they do and the success rate is unbelievable.”

The company’s job is dangerous and their duties range from route clearance to demolition. Some jobs require them to send individual Soldiers to different

companies to fulfill engineering needs. But most of the time, they are together, out on the roads, searching for explosive devices.

“They spend a lot of time together,” Barnes said. “They work hard. Their morale is high for having one the most dangerous jobs in theater.”

Despite the dangers involved in their job, Barnes takes pride that Company E has exceeded their 2007-08 reenlistment goals.

Gan said a lot of the success of the team is due to how well-rounded the Soldiers are.

“We try to mix the jobs up,” he said. “We want to make sure almost every Soldier is able to do every job.”

Barnes submitted packets on Gan and Company E, which included their deployment accomplishments. The packets were chosen by the 3rd Infantry Division to forward to Multi-National Corps - Iraq. If passed all the way through the division and corps, they will be sent to Fort Leonard Wood for final evaluation.

Even if the company does not win the final evaluation, Barnes describes it as a great experience and said the packet will serve as a historical document of the company’s achievements for the deployment.

“If nothing else, this will serve as a yearbook for the Soldiers,” he said. “It’s recognition for the outstanding job they have done this past year.”

The division nomination for both Gan and Company E comes as no surprise for Capt. Nancy Preston, from El Paso, Texas, 3rd HBCT engineer.

“Throughout the area of operation, they have done the most with the least amount of assets in such a large area,” she said. “Of the combined improvised explosive device finds for the entire brigade, this one company has found over 40 percent of them.”

Company E, 1-15th Inf. Regt. is assigned to the 3rd HBCT from Fort Benning, Ga., 3rd Inf. Div., and has been deployed in support of Operation Iraqi Freedom since March 2007.

Tax season is upon us — are you ready?



MND-C Staff Judge Advocate Office

It’s that time of year again — tax season! It’s the time when we pull together our financial documents, print our W-2s from “Mypay” (<https://mypay.dfas.mil>) and file our tax returns.

The only decision you have to make is whether to file now or wait until you redeploy.

Under the Servicemembers’ Civil Relief Act, deployed Soldiers receive an automatic 180-day extension to file their taxes upon redeployment.

Additionally, you get a day-

for-day credit added to the extension for every day you were deployed from Jan. 1 to April 15. For example, a Soldier who deployed April 1, 2007, would have 195 days from redeployment to file his or her taxes (180 plus 15). However, filing earlier means one less thing to worry about after redeploying and a faster refund check. If you decide to forgo the extension, the Office of the Staff Judge Advocate can help you file your taxes while deployed, or we can help your spouse file taxes from home station.

The Marne tax centers are

located at Camp Victory, Camp Striker and Forward Operating Base Hammer. Each tax center will provide free tax preparation services for Soldiers and free electronic filing of federal tax returns.

Additionally, the tax centers will help you complete your state tax return. Contact your unit Staff Judge Advocate office for the location and hours of operation of the tax center nearest you.

If your spouse is filing your taxes back at home station, the IRS requires a specific power of attorney which is available at

in the legal assistance office or online at www.irs.gov/pub/irs-pdf/t2848.pdf. This POA does not need to be notarized, simply signed by you and two witnesses. Your spouse will need that POA to complete your taxes.

No matter where you file your taxes, you need to bring all necessary documents with you to the tax center.

These documents include: W-2 for all wages received, military ID, and IRS Power of Attorney (if applicable). Unless you are filing a 1040EZ, you will also need your federal and state tax returns from tax year 2006.

MARNE HISTORY

PROVIDED BY SASHA McBRAYER
Fort Stewart Museum



Rank, organization:
2nd lieutenant
Co. B, 15th Infantry,
3rd Infantry Division

Born: June 20, 1924
near Kingston, Texas
Died: May 28, 1971
near Catawba, Va.
(plane crash)

Entered service:
Dallas, Texas

Place, date of action:
Near Holtzwihr
France, Jan. 26, 1945

Audie Murphy Medal of Honor Jan. 26, 1945

Second Lt. Audie Murphy, commander of Company B, 15th Infantry, 3rd Infantry Division, was awarded the Medal of Honor for his actions Jan. 26, 1945 near Holtzwihr, France. His company was attacked by six tanks and waves of infantry. He ordered his men to withdraw to prepared positions in a woods, while he remained at his command post and continued to give fire directions to the artillery by telephone. Behind him, to his right, one U.S. tank destroyer received a direct hit and began to burn.

Murphy continued to direct artillery fire which killed large numbers of the advancing en-

emy infantry. With the enemy tanks abreast of his position, he climbed on the burning tank destroyer, which was in danger of blowing up at any moment, and employed its .50 caliber machine gun against the enemy. He was alone and exposed to German fire from three sides, but his deadly fire killed dozens of Germans and caused their infantry attack to waver. The enemy tanks, losing infantry support, began to fall back. For an hour, the Germans tried every available weapon to eliminate Murphy, but he continued to hold his position and wiped out a squad which was trying to creep up unnoticed on his right flank. Germans reached

as close as 10 yards, only to be mowed down by his fire. He received a leg wound, but ignored it and continued the single-handed fight until his ammunition was exhausted. He then made his way to his company, refused medical attention, and organized the company in a counterattack which forced the Germans to withdraw.

Murphy's directing of artillery fire wiped out many of the enemy; he killed or wounded about 50. His indomitable courage and his refusal to give an inch of ground saved his company from possible encirclement and destruction, and enabled it to hold the woods, which had been the enemy's objective.

4th FA troops destroy enemy safehouses



By Sgt. Timothy Kingston/55th Combat Camera

Soldiers from Co. B, 1-15th Inf. Regt. conduct a foot patrol through the village of Qusaba near Salman Pak, Jan. 17.

1-15th Soldiers locate targets

By SGT. NATALIE ROSTEK
3rd HBCT, 3rd Inf. Div. PAO

FOB Hammer – Nine 3rd Heavy Brigade Combat Team rockets destroyed three insurgent safehouses near Salman Pak Jan. 18.

Soldiers from Company B, 1st Battalion, 15th Infantry Regiment located three suspicious buildings during an operation Jan. 16-17 in the village of Qusaba.

The buildings' outer walls were knocked down so enemy vehicles could drive into the compound for concealment from Coalition Forces, said Capt. Josh Powers, from Atlanta, the 1-15th Inf. Regt. assistant operations officer. Powers said the

buildings resembled parking garages.

After searching the buildings and vehicles, Soldiers reported finding propaganda linked to al-Qaeda in Iraq.

Company C, 2nd Battalion, 4th Field Artillery, currently attached to 3rd HBCT, 3rd Infantry Division, launched nine rockets, destroying the three buildings.

"Destroying the buildings denies enemies a safe haven along the lateral smuggling routes in the Dragon (1-15th Inf. Regt.) area of operation," Powers said.

The 1-15th Inf. Regt. is assigned to 3rd HBCT from Fort Benning, Ga., 3rd Inf. Div., and has been deployed in support of Operation Iraqi Freedom since March 2007.



A photograph taken by an unmanned aerial vehicle of three colo-cated insurgent safehouses. The buildings were destroyed by nine rockets from a Guided Multiple Rocket Launch System Jan. 18.



Nine rockets from a Guided Multiple Rocket Launch System destroy the insurgent safehouses Jan. 18. Co. C, 2-4th FA launched the rockets.



The insurgent safehouses after being destroyed by nine rockets from a Guided Multiple Rocket Launch System Jan. 18.

1-10 FA Soldiers conduct tailgate health clinic

By SGT. NATALIE ROSTEK
3rd HBCT, 3rd Inf. Div. PAO

FOB HAMMER – Soldiers from the 1st Battalion, 10th Field Artillery conducted a tailgate health clinic in three areas within a brick factory compound in Nahrwan Jan. 15.

At the factory, the 489th Civil Affairs Company, a reserve unit out of Knoxville, Tenn., along with medical personnel from Headquarters Battery, 1-10th FA, provided free exams and medication to citizens who live or work in the compound.

According to Capt. Jarred Albright, from Lancaster, Pa., commander of Troop B, 3rd Squadron, 1st Cavalry Regiment, currently attached to 1-10th FA, Coalition Forces had not visited the brick factory to assess their medical needs. He said that when free health clinics are held in Nahrwan, citizens of the brick factory rarely attend.

“We are getting a feel for the area so in the future we can possibly hold one of our full-blown med-ops out here,” Albright said.

The Soldiers spent approximately 30 minutes at each location in the compound. Brick factory workers, men and women, lined up to be searched and let in to see one of five medical personnel. Some workers brought their children. All patients were covered in black soot from the factory towers.

“Mostly we saw respiratory and skin problems,” said Staff Sgt. Willie Siggers, from Springfield, Ill., a medic



Photos by Sgt. Natalie Rostek

Sgt. 1st Class Wayne Pack, from Knoxville, Tenn., a medic in 489th CA Bn., wraps a boy's arm during a free tailgate health clinic in Nahrwan.

in Headquarters Battery, “We saw a lot of fungal diseases due to the smoke from the factory.”

Medics handed out an assortment of medication primarily consisting of cough syrup and hand cream.

Sgt. Michael Cowan, from Mont Eagle, Tenn., 489th CA, handed out toothbrushes and toothpaste to patients during the mission.

“They don't have adequate health care in this area,” Cowan said. “Especially their dental care is sub-par. By giving them the basic stuff, we are making a difference.”



Marne Thunderbolt update: 40 targets hit, AQI on run

Months of intelligence gathering leads to one of largest air strikes since beginning of war

2nd BCT, 3rd Inf. Div. PAO

FOB KALSU – Operation Marne Thunderbolt has al-Qaeda in Iraq extremists on the run. The operation is targeting AQI sanctuaries and weapons stockpiles in southern Arab Jabour.

More than 40 enemy targets were hit Jan. 10 during one of the largest U.S. air strikes since the war began. Targets included known weapons caches and improvised explosive device locations, hit by a bomb blitz in which more than 40,000 pounds of bombs were dropped in the first 10-minute wave.

The targets resulted from months of intelligence gathering. Much of the intelligence came from Concerned Local Citizens in the area, “protecting their own, protecting their towns,” said Col. Terry Ferrell, commander of the 2nd Brigade,



By Sgt. Luis Delgadillo

Soldiers watch as air strikes destroy weapons caches and improvised explosive devices Jan. 10 in southern Arab Jabour. The area has seen little Coalition presence since 2003.

3rd Infantry Division.

Ferrell said the purpose of the strikes was to eliminate the enemy's “defensive belt” of buried IEDs and caches designed

to deny Coalition and Iraqi Security Forces movement in the area.

“We take this operation and we continue to look for the enemy where he

may want to move to, never giving him a chance to rest or believe that he has ground that he can say that he owns,” Ferrell said.

Marne Thunderbolt is part of Operation Phantom Phoenix, a nationwide sweep of Iraq targeting AQI and other militant groups. The aim of Marne Thunderbolt is two-fold: to flush out remaining AQI elements and to create conditions for security and stability in the region.

“As we expand with the Iraqi Security Forces and the concerned citizens and we go into new communities, we will maintain a presence and we'll establish that presence,” Ferrell said. “The key here is establishing that forward so that they, too, can grow and have the same successes ... that occurred in Al Buaytha, northern Arab Jabour, and Hawr Rajab and so forth.”

Troops from 2nd BCT, 3rd Inf. Div. continue to push forward on the ground, working with the ISF and CLCs to ensure freedom of movement in the area. More than 30 extremists are dead and 15 weapons caches have been found and destroyed during operations to date.

Check with your retention counselor for information on the Enhanced Program Bonus and the Deployed Program Bonus

1-30th captures 2 HVIs during operation to establish CF presence in southern Arab Jabour

By **Sgt. Luis Delgadillo**
2nd BCT, 3rd Inf. Div. PAO

FOB KALSU – For three days, Coalition Forces weathered harsh cold and deadly pressure-plate improvised explosive devices to secure a foothold in southern Arab Jabour, beginning with an air assault Jan. 20.

Infiltrating areas dominated by al-Qaeda in Iraq, infantrymen of Company A, 1st Battalion, 30th Infantry Regiment, 2nd Brigade Combat Team, 3rd Infantry Division began their push through the farm fields.

Capt. Neil Hollenbeck, Company A commander and his Soldiers would be initially cut off from ground supply lines. They would have to pack enough food and water to sustain themselves for three days while arrangements were made to have supplies flown into the territory, which had never seen a sustained Coalition presence.

Hollenbeck's first and third platoon, a team of snipers, an Army explosive ordnance disposal team, a dog team and a tactical psychological operations team made up the assaulting force.

CLCs, acting as guides for the troops, were from the area and had been driven out of their homes by al-Qaeda insurgents.

Arriving at their destination, one platoon built up defensive positions while another went out to clear buildings and investigate a report of two insurgents killed by an air weapons team earlier in the day.

With daylight running out, Soldiers of Company A, 3rd platoon found the dead insurgents in the driveway of a dilapidated farm house. A search confirmed the two men had illegal weapons.

Coalition troops found two AK-47s, four hand grenades, a handgun and ammunition for the weapons in their possession.

Staff Sgt. Nicolaas Koomen, infantry squad leader with 3rd platoon, said the two



Photos by Sgt. Luis Delgadillo
Staff Sgt. Steve Stutzman, from Nappanee, Ind., and 2nd Lt. Robert Seale, from Livingston, Ala., both with Co. A, 1-30th Inf. Regt., speak with a Concerned Local Citizen during Operation Browning in southern Arab Jabour.

were on the battalion's most wanted list.

Since their arrival to Arab Jabour last June, 1-30th Inf. Regt. has pursued insurgent leaders in an effort to eliminate AQI's intimidation and influence of the farming community's residents.

With the assistance of CLCs, 1-30th Inf. Regt. was able to dominate northern Arab Jabour and other surrounding areas, effectively eliminating AQI's ability to blend in with the local population.

This brought about a wave of change, resulting in people taking responsibility for their own security in the area.

Insurgents fled south and re-established defensive perimeters consisting of PPIEDs, house-borne IEDs, and various other explosive traps for Coalition troops.

"This is the place where we've pushed all the al-Qaeda to," said Sgt. Walter Wood Jr., an infantry team leader with 3rd platoon. "They have no place to go but across the river."



Sgt. David Tenorio (foreground), from Dayton, Texas, a combat medic with HHC, and 1st Sgt. Robert Tetu, from South Berwick, Maine, both with 1-30th Inf. Regt., scan for enemy activity.

Koomen, a native of Redman, Ore., said the first day's operations went off without a hitch and he hoped the coming days would bring them more of the same.

The streak of good fortune would continue.

Searching nearby homes, Coalition Forces found only a handful still occupied.

According to the remaining residents, insurgents had come through and told them Soldiers would destroy homes and kill families when they arrived.

The few families who did remain, though cautious at first, warmed up to Soldiers of Company A, and volunteered information on locations of lethal traps left behind by insurgent forces.

Over the next two days with the assistance of their supporting elements, Soldiers found a weapons cache and a total of 12 IEDs consisting of various victim-operated initiating devices.

The air drop of food and water came the night of Jan. 21, and the ground assault convoy consisting of other headquarters elements made its way toward the troops.

The headquarters elements were led by a route clearance team of Soldiers from Company E of the 1-30th Inf. Regt., who had been clearing roads to the Soldiers for days.

They reached Company A the evening of Jan. 22 and continued past, clearing vital routes near the area.

"I'm very pleased with the outcome so far," Hollenbeck said. "I am not at all relaxed about everything we have left to do."

Hollenbeck attributes much of the success to intense methodical planning, the experience and expertise of his Soldiers and the contributions of vital enablers such as EOD and military working dog teams.

With much left to do in their efforts against AQI influence in Southern Arab Jabour, Hollenbeck and his Soldiers have now dug in.

They've established a base of operations and are ready and able to project the necessary combat power needed to deal with areas still occupied by AQI.



An OH-58 Kiowa observation helicopter fires a Hellfire missile in an attempt to destroy an improvised explosive device during Operation Browning in southern Arab Jabour.



Pfc. Alfred Gallegos, from Denver, Colo., and Sgt. Brian Fullbright, from Gastonia, N.C., both infantrymen in Co. A, 1-30th Inf. Regt., pull security from the stairwell of a roof in southern Arab Jabour during Operation Browning.



Photos by Sgt. Michael Connors

Left: Staff Sgt. David Ortiz, from Chicago, with Co. D, 4-64th Armor Regt., sticks out his hand atop an Abrams tank to catch a personal coin from MND-C CG Maj. Gen. Rick Lynch. Far left: Pvt. Jamie Bennett, from Columbia, S.C., with 3rd Plt., 535th ESC, 479th Eng. Bn., gets promoted momentarily to two-star general by MND-C CG Maj. Gen. Rick Lynch.

Insurgents out, combat outpost in

With al-Qaeda cleared from Zambraniyah, base construction now under way

By **Sgt. Michael Connors**
MND-C PAO

CAMP VICTORY – Just days after a major precision air strike in southern Arab Jabour to root out al-Qaeda in Iraq, combat engineers traversed the battlefield, arriving in the area to construct Multi-National Division – Center's newest combat outpost.

Soldiers with 535th Equipment Support Company, 479th Engineer Battalion convoyed from Camp Stryker, Baghdad, 15 miles southwest to Zambraniyah near southern Arab Jabour to begin construction on Combat Outpost Meade Jan. 15. Coalition Forces hit more than 40 AQI targets in an air strike Jan. 10 to secure the area in support of Operation Marne Thunderbolt.

Maj. Gen. Rick Lynch, commanding general of MND-C, visited the area Jan. 16, stopping at COP Meade, Patrol Base 2 and a former al-Qaeda safehouse, captured and converted to a Coalition Forces observation point.

"I just want to tell you I'm proud to be here with you," said Lynch to the combat engineers gathered around him at COP Meade. "You all have had more impact than you'll ever know ... The whole world is turning right here right now at Combat Outpost Meade. We'll fight the Global War on Terrorism here so we won't have to fight it back home."

After rallying the troops, Lynch handed out commemorative Task Force Marne pocket knives and his personal coins.

On site for less than two days, the engineers had already graded the ground and a significant proportion of the outer wall was completed. Soldiers constructed the wall with Hesco barriers – wire framed, fabric-lined containers filled with dirt.

Pfc. Charles Brosnahan, from Granton, Wis., explained his unit's mission.

"We're just trying to build up a spot so the infantry can come in, clean house and keep their sweep going to push the terrorists further away," he said. "They (Soldiers) can't do that without a place to live, so we come out here first and build it up."

COP Meade is being cut out of an empty field in this vast rural community. Surrounding land is relatively flat with a spatter of date palm trees and dry shrubs. Homes are spread out over a checkerboard of colorless, sandy fields and thriving green farmland.

Abrams tanks from 4th Battalion, 64th Armor Regiment, attached to 6th Squadron, 8th Cavalry Regiment and Bradley vehicles from 6-8 Cav. Regt., attached to 2nd Brigade Combat Team, 3rd Infantry Division, stood guard around the perimeter of the new base. In what is known as "terrain denial fire," 3rd Combat Aviation Brigade, 3rd Inf. Div. Kiowa helicopters fired munitions in the distance at passages leading into the area. The overall scene sent a strong message to any lurking AQI elements that coming back would be a seemingly impossible proposition.

The terrain denial fire blasts occurred several times per hour; though startling at first, the blasts blended into the din of heavy equipment construction as the day wore on. The combat engineers went

steadily about their work, unfazed by their job shaping land so close to front-line fighting just days before.

The 535th was joined at COP Meade by Soldiers of Company C, 864th Engineering Battalion. While the 535th got a head start on horizontal engineering – working the land – the 8-64th will be responsible for vertical engineering – building the structures.

The new base is scheduled for completion by mid-February, said Master Sgt. Joe Constante, from Kerrville, Texas, division engineer noncommissioned officer in charge. MND-C has built 16 bases since March 2007.

Spc. Richard Kunard, from El Paso, Texas, a combat engineer with the 535th, echoed Brosnahan's remarks on the purpose of COP Meade.

"Ultimately it will push the insurgents out of this area," he said. "If they have no place to stay, they're always going to be moving, and it will be easier for us to pick them off or locate them and deter any further attacks."

CENTCOM commander visits Wasit troops

By **Sgt. 1st Class Stacy Niles**
214th Fires Brigade PAO

FOB DELTA – U.S. Central Command's top commander visited Wasit province Jan. 26.

Adm. William J. Fallon's visit was to assess operations at FOB Delta and the Zarbatiyah Point of Entry.

"I just wanted to have my own appreciation of what is going on here and to meet with some of the organizations based here," Fallon said.

Fallon met with leaders from the 214th Fires Brigade, the 3rd Geor-

gian Infantry Brigade, the 1st Georgian Infantry Brigade, the 214th FB Provincial Reconstruction Team, and Task Force Tusken Border Transition Team.

Issues discussed with Fallon were security in the province and at the border, the political climate, the relationship of Coalition Forces with Wasit citizens and the capabilities of the Iraqi Security Forces.

"This place is becoming more stable and there is less enemy activity," Fallon said. "We want to make the Iraqi Security Forces more capable so the citizens can have a life which they did not have before."



By Sgt. 1st Class Stacy Niles

Adm. William Fallon, U.S. Central Command commander, receives a briefing at FOB Delta.



NCO academy welcomes 1st class of Iraqis

New course to teach basics of leadership, combat tactics

By SPC. EMILY J. WILSONCROFT
MND-C PAO

FOB KALSU – As the midday sun warmed the ground at FOB Kalsu Jan. 15, 56 Iraqi soldiers stood beside 18 U.S. noncommissioned officers, in front of two countries' flags, with one common purpose and made history.

The Iraqi soldiers comprised the first group to begin training at the new Task Force Marne NCO Academy, and the first-ever group of Iraqi Security Forces to attend a leaders' course.

Multi-National Division – Center Command Sergeant Major Jesse L. Andrews Jr. welcomed the soldiers with a short ceremony.

"The two-week course that we have designed will teach you, the students, the basics in leadership and combat tactics, and enhance your procedural abilities to be able to train, teach, coach and mentor soldiers in your units," Andrews told the trainees through an interpreter. "For years, our NCO Corps has been called the 'backbone of the Army.' We want NCOs and leaders of the Iraqi Security Forces to gain this same distinction – to become the backbone of the ISF."

His words were met with enthusiastic applause from the Iraqis, who seemed all too eager to get started right away.

"I'm very happy to be here," said Iraqi platoon leader Gessam Gafel Shanan, a member of 3rd Battalion, 1st Brigade, 6th Iraqi Army Division. "All this training is going to make our NCOs stronger and more able to learn from our (U.S.) partners."

Staff Sgt. Deoneza Payne, the Academy's NCO in charge of personnel, said she was looking forward to the course as much as the Iraqis were.

"I see our Soldiers working together hand-in-hand with their soldiers, learning from each other," she said. "This is a partnership – it's not only their school; it's our school, too."

Hamid Yunis, an Iraqi squad leader from 1/6 IA, said as an NCO, he already has an idea of how to lead his soldiers, but is also looking forward to developing his skills.

With competence comes confidence, and the Academy's aim is to give Iraqi NCOs a combination of those two qualities as they receive two weeks of diverse training in everything from first aid to combatives.

"They're going to be armed with the right tools, the right skill sets to go out there to be able to make sound and timed decisions in this ever-changing combat environment that we're operating in right now," Andrews said.

Shanan, who has been in the Iraqi Army for nearly three years, added that his hope was for terrorism in Iraq to be wiped out during this generation, and sees the NCO Academy as a stepping stone toward that goal.

"I think -- no, I'm sure, that after this



By SPC. Emily J. Wilsoncroft

Attendees (above) at a welcoming ceremony for the first-ever class of trainees to attend the new Task Force Marne NCO Academy salute the flag during the Iraqi national anthem at FOB Kalsu. Command Sgt. Maj. Louis Torres (below), 4th BCT, 3rd Inf. Div., salutes during the Iraqi national anthem.

experience, our NCOs will be ready to stand in the Iraqi streets and follow their training to protect the people. Then we can have a normal life," he said as he marched his soldiers off to their first class.

"This is something new; we are really excited to go out and practice what we learn here," Yunis said. "We are hoping our Army is going to get stronger and stronger every year, and through this we can gain peace and stability."



By Sgt. Jason Stadel/2nd BCT, 3rd Inf. Div. PAO

IA, 4th BCT MiTT Soldiers conduct humanitarian mission

By PFC. AMANDA McBRIDE
4th BCT, 3rd Inf. Div. PAO

FOB KALSU – U.S. and Iraqi Soldiers participated in a humanitarian mission Jan. 24 in Etrich, Iraq.

Soldiers from 2nd Battalion, 2nd Brigade, 8th Iraqi Army Division and Soldiers from MiTT 822, attached to 4th Brigade Combat Team, 3rd Infantry Division, distributed human assistance bags filled with food to more than 100 families previously displaced from their homes by extremists.

"For our part, we help provide some of the human assistance bags to the families who lost everything when they were pushed out of their homes," said Capt. Jeffrey Hinds, maneuver training advisor for the Iraqi battalion.

Two months prior, Gen. Abdul Ramir, commander of 2nd Brigade IA, met with local



Photos By Pfc. Amanda McBride

Sgt. Anthony Martinez and 1st Lt. Hunt Willis, 1-76th FA, help a local citizen carry human assistance bags during a humanitarian aid mission Jan. 24 in Etrich.

sheiks and told them violence must stop and displaced families must move back in. After attending the meeting, the sheiks came together to return the families to

their homes.

Returning to their homes with little or nothing, the families received essential food items from MiTT 822 and the 2/28 IA.



Local residents, previously displaced by violence in the area, wait in a school in Etrich for humanitarian assistance bags provided by Coalition Forces and the Iraqi Army.

U.S. and Iraqi Soldiers set up the goods in a local school and distributed the bags to families and local sheiks. Each of the bags, containing rice, beans, sugar, chai and tomatoes, holds about a week's worth of food, depending on the family size.

"One bag is designed to feed a family of four for about a week," said Capt. Royce Baker, from Green Lake, Wis., field artillery effects trainer. "We gave each of the families two bags."

Baker said they also distributed blankets and heaters to help combat cold weather.

No more airing of dirty laundry at COP Murray

Forward quartermasters bring laundry services, moral boost to Soldiers at outlying base

By Sgt. Luis Delgadillo
2nd BCT, 3rd Inf. Div. PAO

COP MURRAY – While most Soldiers in Iraq enjoy the benefit of having contractors do their laundry, one group of Soldiers is washing nearly 400 pounds of laundry daily.

Arriving at Combat Outpost Murray last November, Soldiers of 549th Quartermaster Company, assigned to 1st Battalion, 30th Infantry Regiment, 2nd Brigade Combat Team, 3rd Infantry Division, were tasked with providing quartermaster support such as shower and laundry facilities. The quartermasters are doing their part to support fellow Soldiers.

Though Soldiers at COP Murray had shower facilities prior to the 549th's arrival, the showers often fell into disrepair and laundry service was nonexistent.

Getting clean clothes meant 1-30th Inf. Regt. Soldiers had to transport laundry to FOB Falcon, which translated into an hour drive accompanied by a route clearance team.

Pfc. Eric Ward, a laundry and textile specialist with the 549th QM Co., said he welcomed the challenge of providing services to the smaller combat outpost.



By Sgt. Luis Delgadillo

Sgt. Sharon Garland with the 549th QM Co. folds clothes at the unit's laundry site at COP Murray, where nearly 400 pounds of laundry is done daily.

Ward, a native of Compton, Calif., said he felt good knowing he was providing a valuable service.

For him it meant getting the opportunity to practice his job as originally intended: in combat, forward, and alongside those in need of service.

One of the oldest corps in the Army, quartermasters have always been located near frontlines of fighting.

In recent years, the availability of contracted services in Iraq has led to a de-

cline in the need for military occupational specialties of Soldiers such as Ward, but those services are not feasible for all.

Remote bases are places where many contractors cannot go, proving that even in today's modern battlefield, quartermasters remain vital to the war fighter.

Sgt. Sharon Garland, a section sergeant with the 549th QM Co., said as a 10-year veteran of the Army she was used to being attached to units like the 1-30th Inf. Regt. but upon arriving to COP

Murray her first impression was, "Wow we're in the middle of nowhere ... nothing (around)."

The remote location of the COP did nothing to shake the resolve of the support Soldiers who were prepared to provide efficient laundry service, often with a one-day turnaround.

The squad-sized element of 549th Soldiers with their equipment is capable of supporting upwards of 800 Soldiers, said Garland, a native of Thomasville, Ga.

Garland and her fellow quartermasters provide laundry service in two shifts, from 9 a.m. until 8 p.m. and from 7 a.m. until 2 a.m.

"I tell them that if our equipment goes down then we can't provide services for these guys out here," Garland said. "This is what we came out here to do, to make sure they have hot showers and clean clothes."

By all accounts the services have provided a noticeable boost to morale.

"There is a lot less hassle to be able to go out here, drop off your laundry, pick it up and have it available. I think they're awesome," said 1st Sgt. Robert Tetu, from South Berwick, Maine, Company A, 1-30th Inf. Regt.

The infantry Soldiers' mission is ongoing and the 549th QM Co. realizes as long as they are needed they will remain at COP Murray to do what they do best – support the fight and continue the long and storied tradition of the quartermaster forward.

Army, Air Force work together to fight extremists

By Sgt. Jason Stadel
2nd BCT, 3rd Inf. Div. PAO

FOB KALSU – The U.S. Army and U.S. Air Force are two different military branches, but they share a common goal: defeat the enemies of the United States and its allies.

Operation Marne Thunderbolt, Multi-National Division – Center's ongoing operation, highlights the partnership of both ground and air forces.

Heading the operation is 2nd Brigade Combat Team, 3rd Infantry Division, from Fort Stewart, Ga., in areas south of Baghdad.

Three large air strikes against al-Qaeda, which targeted training areas, safe havens, improvised explosive device locations and weapons caches, are a highlight of the ongoing mission.

In the brigade's tactical operations center, the Air Force mans a cell known as joint tactical air controller. Their mission is to advise and assist the Army brigade commander with inte-

gration of air support.

JTAC personnel are Air Force Airmen, but air support coordination comes from many Coalition air assets including Air Force, Navy, Marines and Great Britain's Royal Air Force.

"We control air to put the desired effects on the battlefield," said Air Force Maj. Bruce Munger. Munger is the air liaison officer for 2nd BCT, 3rd Inf. Div.

From ground-based intelligence, Army leaders pick areas to target from air.

"We give the Coalition air forces our targeting recommendations based off the desired effects and end state we want for each of the targets," said Chief Warrant Officer Houston Burke, 2nd BCT, 3rd Inf. Div. targeting officer.

"The Coalition constantly has assets flying overhead," said Senior Airmen Tim Johnson, who works in the JTAC. "This allows us to act quickly and support the Army anytime they need us."

With the Army on the ground providing intelligence and the

Air Force doing recon from the sky, there is a better picture for targets that are picked.

"We dropped more than 80,000 pounds of munitions and we had no friendly-fire incidents, no civilians or noncombatants were hurt, killed or had any other property damage," Burke said.

During all three of the major January air strikes, the TOC was busy with information flowing from Air Force to Army and vice versa. Communication between all sections is vital, so vital that Air Force units train with Army units prior to deployments.

"Air Force tactical air control personnel are stationed with Army units in the states and deploy with the ground commander to ensure clear lines of communication are in place," said Munger, a Perry, Ga., native.

"Without this level of communication joint operations between the Air Force and Army would not be possible and the bombing campaign would not have taken place," Johnson said.



By Master Sgt. Andy Dunaway/U.S. Air Force

U.S. Air Force Senior Airman Tim Johnson coordinates with U.S. Army Master Sgt. Bobby Bennett prior to requesting aircraft to strike targets in southern Arab Jabour.

Munger said the branches worked well together because the 2nd BCT, 3rd Inf. Div. commander is a firm believer in air power. "Colonel (Terry) Ferrell understands what we can bring to support the ground mission."

Air support also means fewer ground troops are moving into un-

familiar, enemy-controlled areas.

Johnson said working with the Army gives him the opportunity to see a variety of operations. "If it were not for us working directly with the Army, we would be severely limited as to what we, as Air Force personnel, could bring to today's fight."

SAVE: Medic calls in Apache fire from Stryker in addition to saving lives

From front page

"After landing my medic, Staff Sgt. (Robert) Congdon, departed the aircraft and linked up with ... Staff Sgt. (Aughe) McQuown," Fricks said. The two medics went to the site of the attack and soon returned to the helicopters with three injured Soldiers.

As they returned to the Stryker for the remaining two injured Soldiers, they began taking fire, Congdon said.

"I just grabbed the patient and grabbed McQuown and we went into the Stryker," said Congdon, a native of Las Vegas, Nev. Bullets struck the Stryker and around them as they went for the cover of the armored vehicle. Congdon reset the Stryker's radio to the MEDEVAC frequency, then took off his flight helmet and put on a Stryker crewmember's helmet so he could talk to the aircraft.

When the call came over the radio that his medics were taking fire, Fricks was not sure what to think. He did not know where the fire was coming from, but he figured that since the helicopters were down below the level of the road in the field he was not in too much danger.

"The only thing we knew was that Staff Sgt. Congdon was taking fire," Fricks said. As they waited for the two medics to come back with the remaining patients a third medic, Sgt. Donald Dedmon, from Foreman, Ark., in training as a flight medic, ran back and forth between the two aircraft to treat the injured Soldiers already on board.

Dedmon was midway through his training to be certified to operate as a lone medic on a MEDEVAC when he found himself suddenly responsible for patients on two different MEDEVAC aircraft.

"I was keying on the patients," Ded-

mon said. "Afterward it kind of came into perspective."

Fricks had been linked up via radio to the circling Apaches and he relayed Congdon's directions to bring in 30 mm machine cannon fire to suppress the enemy shooter.

Back at the Stryker, Congdon and McQuown were attempting to get back to the aircraft with their patients.

"We lowered the ramp (of the Stryker) to get out and be able to get to the aircraft and (the sniper) started shooting," Congdon said. McQuown, a native of Florida, picked up one patient while Congdon and an infantry Soldier helped the other patient and they broke for it.

"It was a combination of, they ran out of litters and the guy was shooting at us," Congdon said. "The longer we wait on the ground the worse it is on the patient, so at some point we had to just leave and get the patients to the hospital."

The medics loaded the remaining two patients on the MEDEVAC birds. After a quick count of heads to make sure no one was left behind, they departed while the Apaches continued to lay down suppressing fire.

"The five patients we hauled all survived," Fricks said. He said watching the two medics struggling to bring their patients to safety was almost like something you'd see in a Hollywood production. "I just thought it was awesome."

Company C MEDEVAC is part of Multi-National Division - Center and based out of Baghdad International Airport with aircraft at several locations in and around Baghdad. The 2nd BCT, 25th Inf. Div. is part of Multi-National Division - Baghdad.



By Spc. Ben Hutto

Staff Sgt. Jimmy Cameron, from Rayford, N.C., a section sergeant for 2nd Plt., Trp. A, 3-1 Cav. Regt., pushes an up-armored Humvee to work out his legs at PB Assassin Jan.19.

STRONGMEN: Though power lifters can't attend competitions, they challenge winning lifts in absentia nonetheless

From back page

friendly competition between all of us. We try and hang with one another and outdo the guy that lifts before us. We know all the Soldiers back at Hammer have nice equipment and a better diet, so we have to work twice as hard to stay with them."

The team competed in FOB Hammer's strongman competition last November and finished first, besting the other teams competing against them in bench press, farmer's carry, dead-lift and Humvee-pushing events.

"We don't get to compete in a lot of events like this due to missions," Doran said. "When we hear about a dead-lift competition and we can't compete, it's frustrating. We found out what the winning weight was and the next day all of us dead-lifted it just to prove that we all could have won that."

The club has been responsible for helping motivate the Soldiers of Troop A, said Lockett.

"These guys have implemented a workout plan for 60 percent of the Troop," he said. "I would say that 60 guys out of our 80-man troop work out because of the example these guys set. They are real motivators."

The Soldiers in the club have other reasons to continue working out at odd hours in the morning.

"It's a stress reliever," said Staff Sgt. Jimmy Cameron, from Rayford, N.C., a section sergeant for 2nd platoon. "There

are days that I come in here to work out after a ten-hour mission. It's just a way to get through the day. You get to a point where you need it to relax."

Doran agreed with Cameron's assessment.

"If one of us is having a bad day, we can always come here and work out with one another," he said. "We pick each other up. When we start working out, we feed off one another."

Sayles said that the make-shift gym has become a refuge for him.

"I really don't know what I would do if I didn't have it," he said. "The deployment would go by so slow if I couldn't work out. This place is a motivator. It gives Soldiers something to do. A lot of young guys get hung up on the Internet and the phones and really just make themselves miserable because they wind up missing home so much. This place gives them something to do and helps them better themselves."

For Doran, the club was a bonding experience for him. Having just transferred from 1st Battalion, 15th Infantry Regiment, the club was a way for him to meet Soldiers with similar interest.

"Working out with guys like these builds camaraderie," he said. "I've only known these guys about three months, but I'm as close with them as anyone. Working out with them goes way beyond work; it has become a friendship."

Observing Ashura festivities



By Maj. David E.M. Jones/3rd BCT, 101st Abn. Div. (AASLT)

Command Sgt. Maj. Dennis Defreese, 3-187th Inf. Regt., 3rd BCT, 101st Abn. Div. (AASLT), observes festivities Jan. 19 in Yusufiyah for Ashura, a major Shia holiday commemorating the death of the Imam Hussein.



Photo Contest Winner: Staff Sgt. Nelda Pehrson

Pfc. Robert Ivery, Headquarters and Headquarters Company, 703rd Brigade Support Battalion, 4th Brigade Combat Team, 3rd Infantry Division, sits with Multi-National Division – Center Command Sgt. Maj. Jesse L. Andrews Jr. at FOB Kalsu Jan. 22. Andrews visited troops at the battalion headquarters to get their input on how things are going. Staff Sgt. Nelda Pehrson is also with the 703rd.



Photo Contest Get Published!



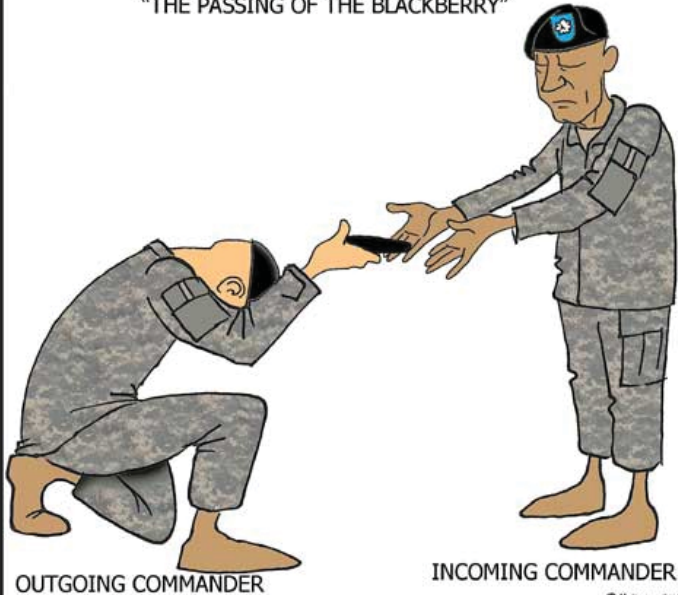
Want to be famous?

Email your best photo to the editor: michael.connors@iraq.centcom.mil. A photo will be chosen for the next edition of the *Marne Focus*. Include your rank, full name, job title, unit, photo date and a brief caption with rank, full name, job title and unit of each Soldier in the photo.

PVT MURPHY'S LAW

NEW CHANGE OF COMMAND RITUALS BROUGHT TO US BY TECHNOLOGY:

"THE PASSING OF THE BLACKBERRY"



Breaking bread



By Staff Sgt. Tony M. Lindback/3rd BCT, 101st Abn. Div. (AASLT) PAO
Rakkasan Soldiers from 3rd Brigade Combat Team, 101st Airborne Division (Air Assault) join Iraqi Army, Iraqi Police and Qarghuli tribal leaders for lunch at Sheik Mohammed Abdulla Sallah al-Qarghuli's house in Albu Salah Jassim, Jan. 22.

GET ON THE NEWS: OPERATION THANK YOU

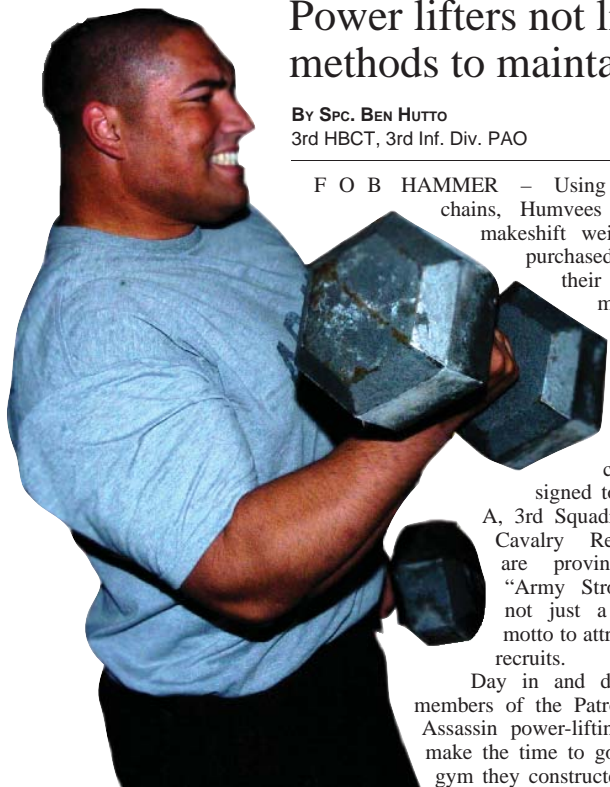
All Soldiers will get the opportunity to fill out personal information forms for their local media outlets. The forms will allow Soldiers to say "Thank You" to their local com-

munities for supporting them. Some Soldiers will even get TV interviews. Don't wait to be contacted; see your local public affairs officer today for more information.

Troops do the heavy lifting at PB Assassin

Power lifters not limited by weights on hand, employ unorthodox methods to maintain claim as strongest Soldiers in 3rd HBCT

By SPC. BEN HUTTO
3rd HBCT, 3rd Inf. Div. PAO



FOB HAMMER – Using heavy chains, Humvees and a makeshift weight set purchased with their own money, four non-commissioned officers assigned to Troop A, 3rd Squadron, 1st Cavalry Regiment, are proving that “Army Strong” is not just a catchy motto to attract new recruits.

Day in and day out, members of the Patrol Base Assassin power-lifting team make the time to go to the gym they constructed from

the ground up.

“We’ve had to come in here at three or four in the morning to work out because of our mission schedules,” said Sgt. Brandon Sayles, from Hilo, Hawaii, a squad leader in Troop A. “We wake each other up to make sure we get our work out in. It has become an important part of what we do out here and nobody has a problem with it.”

Lack of sleep is just one of the obstacles that the group overcame to become, in their minds, the strongest Soldiers in the 3rd Heavy Brigade Combat Team.

During the summer, 1st platoon, Troop A constructed a weight room to accommodate Soldiers, including the team.

“They needed a place to work out because it was getting hot during the summer so we built this place,” said Sgt. 1st Class Patrick Lockett, from Huntsville, Ala., the platoon sergeant for 1st platoon, Troop A. “We bought the air conditioner and the heater for it with our own money ... Soldiers bought a lot of the weights back at (Fort) Benning and had them shipped out here. They built their own squat rack. A lot of these weights we scavenged from various places. When you add the cost of the mirror and the stereo in here, we’ve spent about 1,500 dollars to have

this place.”

Despite the cost, members of team still feel they need more. Sayles pointed out that in many cases they are limited in what they can do because they only have a certain number of plates.

“We don’t have the nice weight room and all the equipment they have back at (FOB) Hammer,” said Staff Sgt. Jay Doran, from Orlando, Fla., the mortar section sergeant for 2nd platoon. “So we have to use other things to get strong.”

Some of the unorthodox training methods the team employs to train include lifting towing chains to work out their back and shoulders, pushing up-armored Humvees to strengthen their legs, and picking up all-terrain vehicles to strengthen their back and legs.

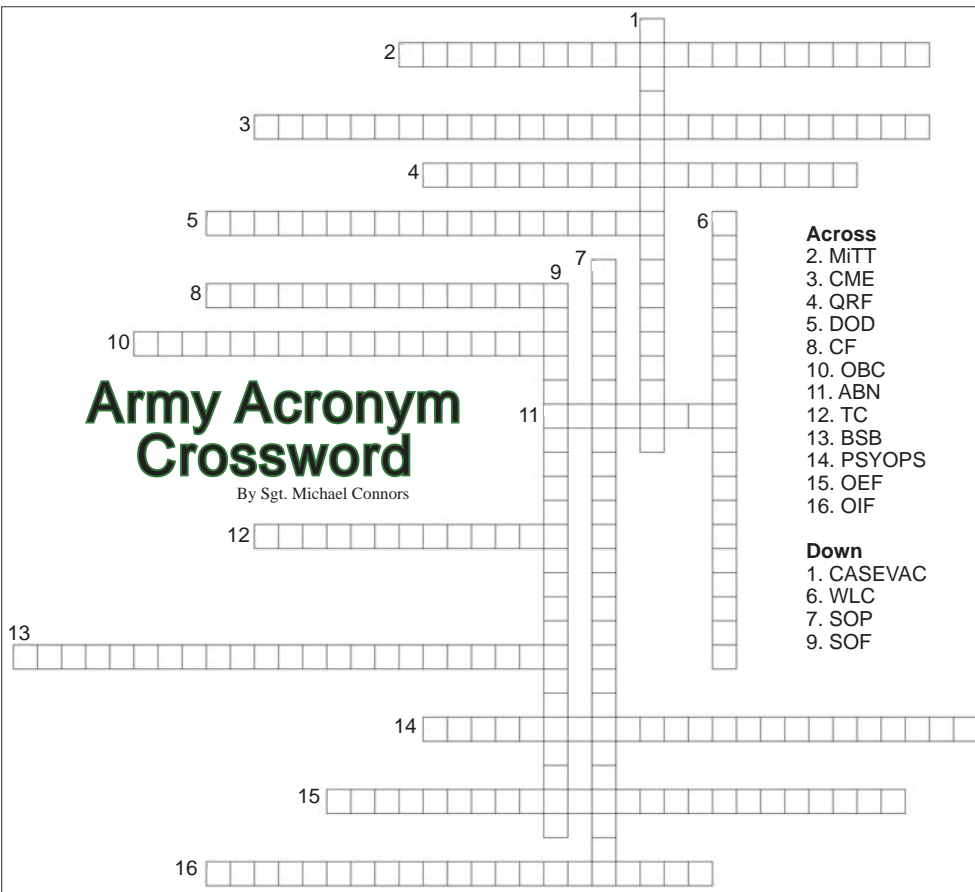
“It’s all a competition,” Doran said. “It’s

See STRONGMEN, page 10

Left: Sgt. Brandon Sayles, from Hilo, Hawaii, a squad leader in Trp. A, 3-1 Cav. Regt., works out at PB Assassin Jan. 19. Below: Staff Sgt. Jimmy Cameron, from Rayford, N.C., a section sergeant for 2nd Plt., Trp. A, 3-1 Cav. Regt., lifts an ATV at PB Assassin Jan. 19.

Army Acronym Crossword

By Sgt. Michael Connors



Across

- 2. MITT
- 3. CME
- 4. QRF
- 5. DOD
- 8. CF
- 10. OBC
- 11. ABN
- 12. TC
- 13. BSB
- 14. PSYOPS
- 15. OEF
- 16. OIF

Down

- 1. CASEVAC
- 6. WLC
- 7. SOP
- 9. SOF



Photos by SPC. Ben Hutto

Answers to 17 JAN puzzle

ACROSS: 9. Joint Visitors Bureau; 11. air traffic control; 12. International Zone; 13. Basic Noncommissioned Officer Course; 14. Defense Condition; 15. Government of Iraq; 16. joint security station. **DOWN:** 1. unmanned aerial vehicle; 2. landing zone; 3. Meal Ready to Eat; 4. nuclear biological chemical; 5. hazardous material; 6. casualty evacuation; 7. Adjutant General; 8. field training exercise; 10. tactics techniques procedures.