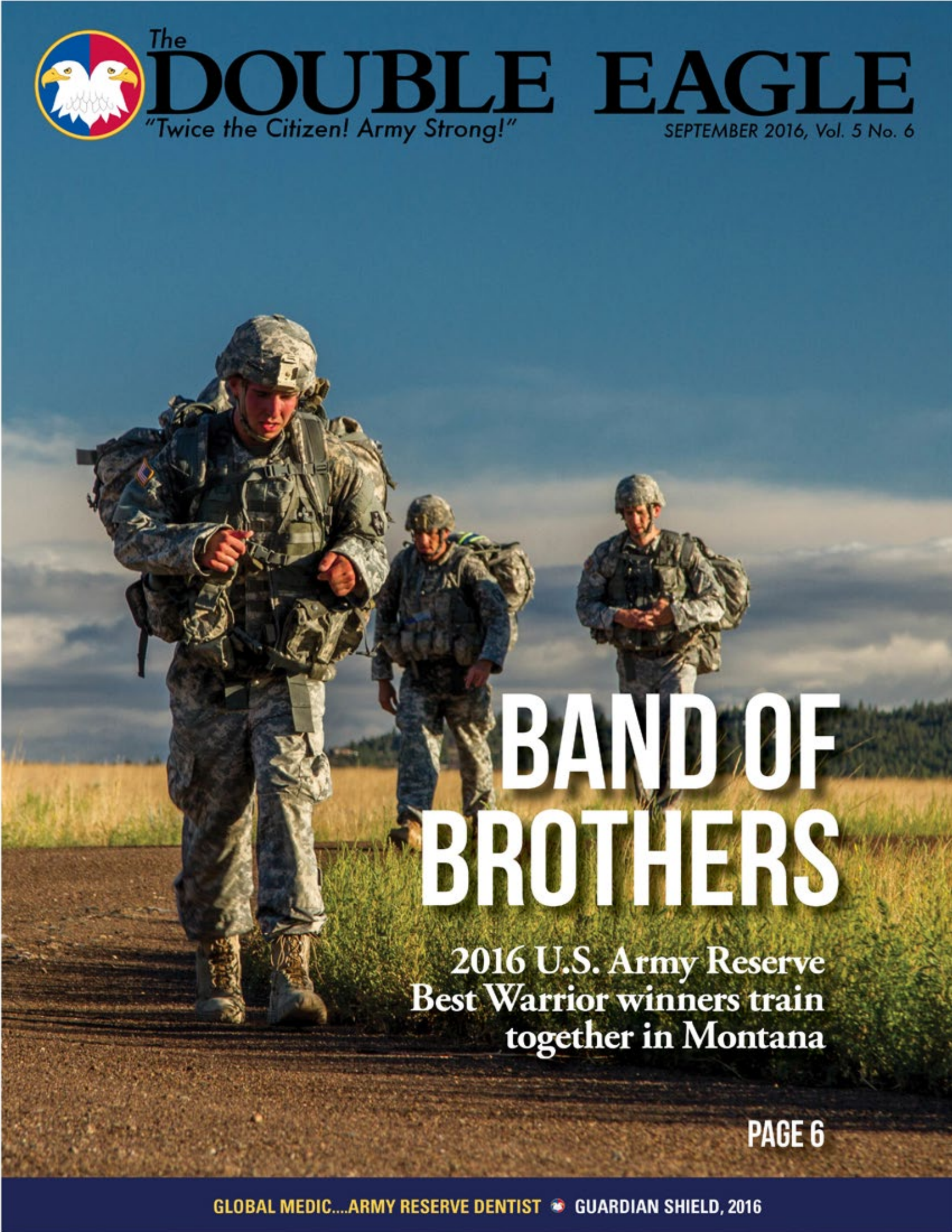




The
DOUBLE
"Twice the Citizen! Army Strong!"

EAGLE

SEPTEMBER 2016, Vol. 5 No. 6



BAND OF BROTHERS

2016 U.S. Army Reserve
Best Warrior winners train
together in Montana

PAGE 6





FREEZE FRAME

FORT MCCOY, Wis. – U.S. Army Reserve Soldiers with the 652nd Multi-Role Bridge Company of Hammond, Wis. have a splash during training in August 2016. The 652nd assembles a raft on Petenwell Lake, Wis., and maneuvers vehicles and Soldiers across large bodies of water as part of the combat support training exercise. The CSTX held at Fort McCoy, allows for U.S. Army Reserve units, like the 652nd, to practice their skills in a real-world environment.

Photo by Sgt. CLINTON MASSEY
206th Broadcast Operations Detachment



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COVER -The 2016 U.S. Army Reserve Best Warrior Competition winners and runners-up conduct a ruck march at Fort Harrison, Mont., August 9, 2016. The Soldiers are going through rigorous training, leading up to their participation in the Department of the Army BWC this fall at Fort A.P., Va. (Photo by Calvin Reimold/U.S. Army Reserve Command)

ABOVE -U.S. Army Reserve Best Warrior winners and runners-up from the 2016 U.S. Army Reserve Best Warrior Competition (BWC), pause for a quick break during their eight mile ruck march at Fort Harrison, Mont., August 10, 2016. (Photo by Calvin Reimold/U.S. Army Reserve Command)



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The DOUBLE EAGLE

SEPTEMBER 2016 VOL. 5, No. 6

THE OFFICIAL PUBLICATION OF HEADQUARTERS,
U.S. ARMY RESERVE COMMAND
PUBLIC AFFAIRS OFFICE, FORT BRAGG, N.C.

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EAGLE](#)

Stepping into the editor's shoes

If you're a regular reader of The Double Eagle, you might notice that there's something a bit off about the picture in the bottom right hand corner. No, the editor you've grown accustomed to, Tim Hale, did not find the fountain of youth, rather I am tackling the feat of filling his shoes for this issue.

While Tim is away continuing his career-related professional development, the task of serving as editor for the publication naturally fell to me, as I am a regular contributor to the DE and work closely with Tim as a public affairs practitioner and I am part of the U.S. Army Reserve Command Internal Information team.

Now, don't get me wrong, although I've been working with Tim and the DE since 2014 I was apprehensive about putting on this hat. Would my ideas and choices mesh with what the previous editor has done and the readers expect? Could I step into a position I've never held?

Luckily I just hopped on a well-oiled machine and the tools for success have already been planted.

Having served in the New York Army National Guard as a young enlisted Soldier, I recall my first mentor in the public affairs career field. The commander of my Public Affairs Detachment, Maj. Alvin Phillips, would always tell me "you don't know what you don't know", which was his way of saying although you may have some knowledge on a subject, there is always someone out there who knows a little bit more. This is where you take a step back, find a mentor, observe and learn.

Since 2014, when I joined USARC, I've been observing and learning, watching the meticulous approach Tim has taken to editing and writing for this publication, not knowing the tools for my success were being laid out for me. Like most things, being the editor of any publication is a skillset, one that needs to be honed and positively influenced by the work and guidance of others. The way I see it, I've had two years of that guidance.

Just like the idea of career-related professional development, the endgame is to grow and develop more skills, becoming a better you and an asset to your organization. Twice the Citizen! Army Strong!



Brian Godette
Lead Writer



A full-page photograph of two soldiers in camouflage uniforms and helmets standing in a grassy field at sunrise. The soldier on the left is looking towards the camera, while the soldier on the right is smiling. Both are wearing tactical vests and carrying gear. The background shows rolling hills under a clear sky.

BAND OF BROTHERS

2016 U.S. Army
Reserve Best Warrior
winners train together
in Montana

STORY BY Brian Godette
U.S. ARMY RESERVE COMMAND
BEGINS ON PAGE 8

SUNRISE RUCK. Army Reserve Best Warrior winners and runner-ups from the 2016 U.S. Army Reserve Best Warrior Competition (BWC), pause for a quick break during their eight mile ruck march at Fort Harrison, Mont., August 10, 2016. The Army Reserve BWC winners and runners-up from the noncommissioned officer and Soldier categories are going through rigorous training, leading up to their participation in the Department of the Army Best Warrior Competition this fall at Fort A.P. Hill, Va.

BAND OF BROTHERS

2016 U.S. Army
Reserve Best Warrior
winners train together in
Montana

STORY BY BRIAN GODETTE
U.S. ARMY RESERVE COMMAND

FORT HARRISON, Mont. — Warriors met in the Midwest for training. Three months prior to the meeting, these Warriors were pitted against each other in the USAR BWC.

Emerging as winners from the [2016 USAR BWC](#), were Sgt. 1st Class Joshua A. Moeller and Spc. Michael S. Orozco, Noncommissioned Officer of the Year and Soldier of the Year respectively, as well as the NCO of the Year runner-up, Sgt. 1st Class Robert D. Jones and the Soldier of the Year runner-up, Spc. Carlo Deldonno.

These Warriors, now slated to represent the [U.S. Army Reserve](#) at the Department of Army level BWC later this year, began their train-up for the competition in Montana, not as competitors, but as a newly formed band of brothers.

TRAIN TOGETHER. U.S. Army Reserve winners and runners-up from the 2016 U.S. Army Reserve Best Warrior Competition (BWC) fire a M-249 squad automatic weapon. (U.S. Army Reserve photo by Calvin Reimold, USARC Public Affairs)





COVER STORY

"I feel like we've gotten closer," said Deldonno. "It's been a smooth transition, being on the same team, like I've always felt we were."

The USAR Best Warrior winners traveled to Montana to begin three weeks of intensive training conducted by U.S. Army Reserve Command noncommissioned officer training staff and a team of U.S. Army Reserve drill sergeants, designed to give the winners the best preparation for the upcoming competition.

"This training has been really good. It's focused a lot on the skills I feel I need to work on," said Deldonno.

"If it were just going to be me training by myself, I probably would of done alright but there's just no substitute for going through the actual task itself, with the equipment you're going to use, being trained by some of the best drill sergeants whose sole purpose it is to prepare you for this competition," said Moeller.

The training marked the first time the winners and the runners-up were able to work with each other in pursuit of the same goal.

"I did not know them prior to the competition, and now we are all living and working together these three weeks so the bond is really strong and we are all helping each other out," said Moeller.

NO MAN LEFT BEHIND. The 2016 U.S. Army Reserve Best Warrior winners and runners-up navigate an urban terrain site and provide casualty care during training. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)







MUSCLE MEMORY. Sgt. 1st Class Robert Jones, 2016 U.S. Army Reserve Best Warrior Competition (BWC) runner up in the noncommissioned officer (NCO) category, tosses a training grenade. (U.S. Army Reserve photo by Calvin Reimold, USARC Public Affairs)

“You know what? I love the Army because even in something like this, which is an individual competition, the Army is a team sport,” added Moeller.

The training encompassed basic Soldier skills, tasks and drills, as well as training on military knowledge to accompany a host of other physical demands. To endure, the warriors relied on their instructors, and most importantly, each other.

“The experience of going from competing against someone to now training with them has been great,” said Orzoco. “One of the Soldiers, Spc. Deldonno, is a medic and he’s really skilled, both on the civilian side as a paramedic and a combat medic on the Army Reserve side, and he’s brought a lot of extra knowledge.”

“Drill Sgt. Moeller and Drill Sgt. Jones, they

bring a lot of the drill sergeant knowledge so if something may have been missed or they think they can add something, they’ve been able to give us a lot more information that when we were competing against them and they didn’t tell us about it,” said Orzoco.

The endgame for the Army Reserve is to have another winner at the DA BWC, like Staff Sgt. Andrew Fink did last year, becoming the best NCO in the entire Army, highlighting all that is good in the U.S. Army Reserve.

“There’s a stigma about the Army Reserve that the Soldiers, because they are part-time, they are not on the same level, and I’ve actually seen the opposite,” said Moeller.

Moeller, who was an active duty Soldier for 10 years prior to joining the U.S. Army Reserve took



AS A TEAM. The 2016 U.S. Army Reserve Best Warrior winners and runners-up navigate an urban terrain site during training, moving in small fire teams. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)

STAMP. Spc. Carlo Deldunno, U.S. Army Reserve Best Warrior Competition runners-up in the Soldier category, provides casualty care and writes the time a tourniquet was applied on a wounded Soldier. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)

COVER STORY

deeper appreciation in serving as a representation of the force.

“It’s been pleasantly surprising how professional all the Soldiers in the reserve are because they not only have to be Soldiers when called upon but they have to balance an entirely separate life and that has made some incredibly dynamic and multifaceted Soldiers and leaders I have seen around the force,” said Moeller.

“All of those things wrapped up into one, the Army Reserve is definitely putting their best foot forward,” added Moeller.

For these Warriors who met in the Midwest, these former competitors, camaraderie and a common goal to be the best that they can has forged a new bond between brothers.

“Anywhere you go, doesn’t matter what part of the country the person came from or what their background is, at the end of the day you all bleed green so we kind of just fall in to it like we’re old friends.”

TOP- Spc. Carlo Deldonno, 2016 U.S. Army Reserve Best Warrior Competition (BWC) runner up in the Soldier category, qualifies with a M-9 pistol at Fort Harrison, Mont., August 8, 2016. (U.S. Army Reserve photo by Calvin Reimold, USARC Public Affairs)

BOTTOM LEFT- The 2016 U.S. Army Reserve Best Warrior winners and runner-ups navigate an urban terrain site and provide casualty care during training at Fort Harrison, Mont., August 5, 2016. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)

BOTTOM MIDDLE- The 2016 U.S. Army Reserve Best Warrior winner from the Soldier category, Spc. Michael S. Orozco, and runner-up, Spc. Carlo Deldonno, treat a medical casualty during simulated training at Fort Harrison, Mont., August 5, 2016. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)

BOTTOM RIGHT- Spc. Carlo Deldonno, USARC 2016 U.S. Army Reserve Best Warrior Competition (BWC) runner up in the Soldier category, marches on during an eight mile ruck march at Fort Harrison, Mont., August 9, 2016. (U.S. Army Reserve photo by Calvin Reimold, USARC Public Affairs)







BAND OF BROTHERS- The 2016 U.S. Army Reserve Best Warrior winners and runner-ups leave the obstacle course side by side after training at Fort Harrison, Mont. (U.S. Army Reserve photo by Brian Godette, USARC Public Affairs)



CHECK UP U.S. Army Reserve Soldier, Lt. Col. Johnie Nguyen, (left) a dentist, and Pfc. Antonio Herrera, a dental specialist, both with the 965th Dental Company, Seagoville, Texas, conduct a dental checkup on Spc. Christopher Owens, a dental specialist with the 965th, during training as part of a Global Medic Exercise at Fort McCoy, Wis., Aug. 20, 2016.





Global Medic: Army Reserve Dentist refine skills

FIELD SKILLS- U.S. Army Reserve Soldier, Spc. Billy Dunn, a dental specialist, with the 965th Dental Company, Seagoville, Texas, and a Dallas, Texas native, prepares dental equipment for sterilization during the Global Medic Exercise at Fort McCoy, Wis., Aug. 20, 2016. More than 60 965th Soldiers took part in the exercise to hone their field operations skillset.

Story & photos by **SGT. QUENTIN JOHNSON**
211th Mobile Public Affairs Detachment

FORT MCCOY, Wis.— U.S. Army Reserve Soldiers with the 965th Dental Company, out of Seagoville, Texas, took part in the [Global Medic Exercise](#) at Fort McCoy, Aug. 13-26, 2016.

More than 60 military dentists, dental specialists and hygienists with the 965th conducted dental operations during the exercise to improve their procedures in a field or deployed environment.

“[The 965th] has been given scenarios of Soldiers with a broken jaw and teeth, Soldiers having seizures in the chair and even a

real experience of fixing a Soldier’s braces,” said Sgt. Justo Martinez, a 965th dental specialist and Dallas, Texas native.

Martinez describes the field clinic experience as having many similarities as working in non-field settings, but with some specific differences.

“For the most part, we use all the same equipment and dental operations run the same,” said Martinez. “However, the hours are longer and we can see different types of dental issues.”

“Even with my experience as

an oral surgery assistant in my civilian life, proper training is needed because of the differences in the field,” said Spc. Billy Dunn, a dental specialist and Dallas, Texas native.

Dunn said the most important experience the team should take away from the exercise is ensuring all Soldiers understand the importance of good dental hygiene in and out of the field. 🌐



THE RAID ... - An Army Reserve military police Soldier and member of a training drug suppression team, secures a mock pistol before executing a drug raid during Guardian Shield, Aug 4, in Charleston, S.C.

GUARDIAN SHIELD, 2016

Story & Photos by Sgt. AUDREY HAYES
200th Military Police Command

CHARLESTON, S.C. – Digital scales, white-powder residue and multiple bags of leafy greens laid spread across the coffee table.

“Come on man, just take a hit. I don’t know you, so how else am I supposed to trust you?” asked the drug dealer.

“Man, I told you, I’m not trying to piss hot with my unit. If I pop hot, how am I supposed to keep selling for you?” said the undercover military police, Kwabena Ekye-Addai.

After that, things escalated quickly.

“That’s it! Get him out of here!” ordered the dope dealer to his assistant.

In an instant, the undercover agent was pinned by his neck against the wall.

“Hey, Hey! Stop playin’ man!” yelled the agent.

The phrase “stop playing” was the determined duress call in case the undercover’s life was in danger.

Within moments, four military police kicked in the door. At their command, the bad guys got belly-down with their noses to the floor.

“Okay! Okay! Great job guys, we did not expect that, but you did exactly what you were supposed to do. Go back, we’re going to reset and let them finish the deal,” said Special Agent John Loges, a drug

suppression trainer from Fort Lauderdale, Florida.

This training scenario was part of a larger, two-week exercise known as Guardian Shield, tailored specifically for U.S. Army Reserve Soldiers who specialize in criminal investigations.

Other classes in the course included domestic violence intervention, responding to an active shooter and criminal intelligence analysis. The exercise, which lasted from July 25 to Aug. 5, was held at the Federal Law Enforcement Training Center in Charleston, South Carolina. Among the many benefits the training provided were the opportunities to train in life-like scenarios and earn certifications that progress them toward becoming [Criminal Investigation Command](#) special agents.

These certifications normally come through the Military Police Investigations Course at the [U.S. Army Military Police School](#).

“My ultimate goal is to be a special agent,” said Ekye-Addai, an MP with the 323rd MP Detachment (CID), from Lansing, Michigan.

As an MP, Ekye-Addai cannot become a special agent until he completes all of the required training, a task that can seem out of reach for an aspiring CID agent.





THE GATHERING- Special Agents wait to receive instruction on how to respond to an active shooter during Guardian Shield, 1 Aug., 2016. Agents from Criminal Investigation Commands across the United States, belonging to the 200th Military Police Command, gathered in Charleston, S.C., July 24 to Aug. 5, for Guardian Shield, 2016.

"I've tried to go to MPI two years in a row," he said. "Each time I had a seat and was ready to go, but at the last minute, funding fell through. I honestly don't know how I would get this training if it wasn't for Guardian Shield."

Ekye-Addai said he was very impressed with the training, and it was more than he expected.

During Guardian Shield, drug suppression and criminal intelligence and analysis instructors collaborated with each other to expand the learning experience. The criminal intelligence analysis students assembled a package to provide the drug suppression class with a lead on the drug network.

"This year's training has been more real-life," said Martin Schultz, a USAMPS course manager from Rolla, Missouri, who taught during Guardian Shield.

"This is the first time we've ever merged two courses... [which] gave my students a better

perspective so when they're assigned to an office they know what analysts can do for them to help provide additional intelligence," said Loges, whose been a part of Guardian Shield since its beginning in 2010.

For special agents, working as a team involves more than working with different sections; it also includes active duty and reserve Soldiers, federal and civilian law enforcement, and foreign nationals, all of whom make up the student body of Guardian Shield.

"You can train all day, but when you can put it into action and think about what you are going through, it becomes realistic," said Col. Detrick L. Briscoe, the commander of 6th Military Police Group (CID), from Louisville, Kentucky.

"Guardian Shield lets them work as a team, and communicate as a team, and when they learn those traits, they can be successful on any battlefield." 🇺🇸



TAKE AIM ... - A U.S. Army Reserve special agent practices clearing a corner during Guardian Shield, 1 Aug., 2016. Agents from Criminal Investigation Commands across the United States, belonging to the 200th Military Police Command, gathered in Charleston, S.C., July 24 to Aug. 5, for Guardian Shield, 2016.



(FILE PHOTO by Brian Godette/Released)



"READINESS 2016"



Army Motor, Combat and Tactical Vehicles

September 2016

- **Army Motor Vehicle (AMV):** Any vehicle owned, leased, rented by Army and/or Reserves (Designed for over the road operation and whose general purpose is transport of cargo or personnel)
- **Army Combat Vehicle (ACV):** Tanks, self propelled wagons, tracked personnel carriers, amphibious vehicles ashore and similar equipment
- **Army Tactical Vehicle:** Vehicles designed for field requirements supporting combat & tactical operations and providing transport or for training for such operations (includes ATV, mopeds and motorcycles)

Transporting personnel in the cargo area of vehicles: (Risk Assessment Required)

- This task is classified as a "HIGH" risk task (USAR Regulation 385-2)
- Implement and supervise control measures
- Personnel will not ride on cargo in the cargo areas (**Got Cargo? = No Troops!**)
- Wear Kevlar - Use the troop strap - Conduct convoy safety brief

I'm a Ground Guide. Consider the following:

- Keep proper distance from the vehicle (10 yards)
- Give signals only to the vehicle driver.
- Stay out of the path of travel
- Stay in the driver's line of sight. **STOP!!** If you lose eye contact with the driver
- Keep to the side and front (or rear) of the vehicle (driver's side)

Seat belt:

- All the time!

Helmet:

- All personnel will wear Kevlar helmets when operating or riding in an AMV in Field Training Exercises, combat training areas and military ranges
- BN Commander or first O6 in the chain of command will prescribe appropriate headgear to be worn by occupants of AMVs for all other environments

Cell Phones:

- Will NOT be used, regardless of how equipped, to make or receive calls while operating an AMV or ACV

Licensing:

- Every operator properly trained and licensed on the equipment being used

Vehicle Accident Avoidance Course:

- All AMV License holders (including Civilian operators of AMV/General Services Administration vehicles) every four years



"Ready in 2016" For more information on Army Vehicle Safety review USAR Regulation 385-2 and/or contact your Motor Sergeant and Safety Officer/NCO 

Labors of Life

By Chaplain (Maj.) RANDAL JOHNSON
USARC Chaplain's Office

Ahh! There is one more DONSA weekend coming up this Fiscal Year! Labor Day weekend!

Labor Day, the first Monday in September, is a creation of the labor movement and dedicated to the social and economic achievements of American workers.

That includes you and me. It constitutes a yearly national tribute to the contributions workers have made in order to strengthen, provide economic growth, and well-being in the great USA.

Don't you just love holidays; especially the ones where you get to take some time off? We need a break every now and then. Remember the old saying: "All work and no play makes Johnny a dull boy?" Not only is Johnny dull, but he is also unhealthy.

We need a break, but we also need to stay busy doing good, positive, productive things. All of us need a good balance in life, in work, in play, rest, Family time, and so on.

My holy book pops the question: "Do you see a man who excels in his work? He will stand before kings; He will not stand before unknown men (Proverbs 22:29)."

It also says: "If anyone will not work, neither shall he eat (2 Thessalonians 3:10)."

Are you working hard or hardly working?

Seems to me, moderation drives the balance we need in life.

As we make the turn this summer and get back into a routine schedule, with the kids going back to school, I want to encourage you to balance your activities.

Avoid the extremes. Pace yourself and live life in moderation. Keep working hard, but don't work too hard.

As a wise Army general said: "Lead, energize, execute!"

Grace and peace be with you. 🇺🇸

FORSCOM/USARC Christian Bible Study

**U.S. Army Forces Command
and U.S. Army Reserve Command
hosts a weekly Christian Bible study.**

**Studies are held each Tuesday,
starting at 11:30 a.m., Room 1901
near the USARC G-4.**

**Please come and share a time
of fellowship and worship with us.**

"All Scripture is breathed out by God and profitable for teaching, for reproof, for correction, and for training in righteousness, that the man of God may be competent, equipped for every good work."

Second Timothy 3:16-17

Honoring Gold Star Mothers and Families

Story & photo by Contributing Writer

FORT BRAGG, N.C. – The United States will take a few moments to pause and recognize the unfathomable strength and sacrifice of the many [Gold Star Mothers](#) and Family members among us on September 25.

Gold Star Mother's and Family's Day is a yearly national commemoration that remembers and honors not just Fallen Soldiers, but also those who have lost their child or loved one in service to the nation.

The last Sunday in September was designated as "Gold Star Mother's Day" in 1936 and has since then been expanded to include Family members grieving a military loss. Gold Star Mothers and Families can be instantly recognized today by the Gold Star and Next of Kin lapel pins that they wear with pride for their Fallen servicemembers.

For many, the connections made through Survivor Outreach Services (SOS) and the Gold Star community brings their healing process full circle, from leaning on others to lifting others up.

"SOS has certainly impacted my life for the good and continues to do so as I move from grief to healing and wholeness in my life journey," said Toni Gross, who lost her son, Cpl. Frank Gross, during Operation Enduring Freedom. "While my life will never be the same since my son's death... those memories that used to reduce me to tears now bring a smile to my spirit and heart."

Many Gold Star Mothers and Families remain involved in supporting other Survivors, whether helping them learn to cope with the loss of their lost loved one or assisting with rebuilding their lives in critical ways. For Lydia Hansbrough, participating in SOS and American Gold Star Mothers, Inc., (AGSM) activities was initially an act of honoring her Fallen Soldier, Sgt. 1st Class Eli Toro. However, she soon found that helping those who shared her painful, but unique bond was a source of comfort—and became a way of life.

"I met families grieving," said Hansbrough. "This was a bittersweet feeling. I felt their pain. I felt the compassion and caring and listened to them grieve." Mary Time, who lost Sgt. Tina Safaira Time 12 years ago, finds a similar comfort in connecting with other Mothers and Families through SOS and keeping the memories of their loved ones alive.

"It enables Survivor families to come together and share stories about our children and loved

ones," said Time.

Some members of the Survivor community have taken their service to a different level and become a voice for Gold Star Mothers and Families.

"I am continually amazed," said Candy Martin, Gold Star Mother and National President of AGSM, who has witnessed countless cases of Survivors leaning on each other and inspiring connections and actions with lifelong impacts.

Martin became a Gold Star Mother in 2007 when her son, 1st Lt. Thomas Martin, was killed in Iraq. Her involvement with Survivors deepened as she was elected to greater levels of responsibility within AGSM, and Martin also champions for SOS as a member of the Army Survivor Advisory Working Group that advises senior Army leadership on Survivor issues.

One powerful story of grief-to-greatness that inspires Martin on her own journey is that of AGSM founder Grace Darling Seibold. Her son, 1st Lt. George Seibold, served during World War I. One day his letters stopped coming, and for months Seibold visited Walter Reed Army Medical Center every day, waiting for her son to return with the war-wounded.

"She was there often enough that she began to help... a lot!" said Martin.

When Seibold received word of her son's death, she continued to serve the wounded and soon after established AGSM. Her positive attitude and encouragement for Survivors to support the Families of Fallen Soldiers remains at the core of the organization's 150 chapters across the country.

While the weight of the Gold Star carries lifelong pain from a devastating loss, it also carries tremendous pride. For decades, Gold Star Mothers have honored the bravery and courage of their children through continued commitment and support to other Mothers and Families bearing their own loss.

In turn, this September, a grateful nation will once again honor the strength and dedication of Gold Star Mothers and Families as they reflect on the sacrifices and memories of their Fallen loved ones. 🇺🇸

For more information on Army Reserve Family Programs' Survivor Outreach Services, please visit www.arfp.org. For assistance contact Fort Family at 1-866-345-8248. Anytime. Anywhere. 24x7x365.

Gen. Abrams welcomes LTG Luckey to USARC, Fort Bragg



FORT BRAGG, N.C. - Gen. Robert B. Abrams, Commanding General of U.S. Army Forces Command, talks to military, civilian and community leaders during a welcome ceremony for LTG Charles D. Luckey, Commanding General of U.S. Army Reserve Command, on July 28, 2017 at Fort Bragg's Marshall Hall, home to both FORSCOM and USARC headquarters staff. LTG Luckey was joined by his wife, Julie, at the ceremony, as well as past and present Fort Bragg senior leaders to include LTG Stephen Townsend, Commanding General of the XVIII Airborne Corps & Ft. Bragg, and Gen. (Retired) Dan McNeill. LTG Luckey, the 33rd Chief of Army Reserve and 8th Commanding General, U.S. Army Reserve Command, was sworn in June 30, 2016 as the senior leader for nearly 200,000 Army Reserve Soldiers across all 50 states and U.S. territories. (U.S. Army Reserve photo by Master Sgt. Mark Bell / Released) 🇺🇸



FORT BRAGG, N.C. - LTG Charles D. Luckey, Commanding General of U.S. Army Reserve Command, talks to military, civilian and community leaders during a welcome ceremony on July 28, 2017 at Fort Bragg's Marshall Hall, home to both U.S. Army Forces Command and USARC headquarters staff. The ceremony was hosted by Gen. Robert B. Abrams, Commanding General of FORSCOM. LTG Luckey was joined by his wife, Julie, at the ceremony, as well as past and present Fort Bragg senior leaders to include LTG Stephen Townsend, Commanding General of the XVIII Airborne Corps & Ft. Bragg, and Gen. (Retired) Dan McNeill. LTG Luckey, the 33rd Chief of Army Reserve and 8th Commanding General, U.S. Army Reserve Command, was sworn in June 30, 2016 as the senior leader for nearly 200,000 Army Reserve Soldiers across all 50 states and U.S. territories. (U.S. Army Reserve photo by Master Sgt. Mark Bell / Released) 🇺🇸

'Shock and awe' sets the tone for



HELLO ARMY. New Soldiers arriving for their first day of Basic Combat Training, Aug. 19, with Company F, 1st Battalion, 34th Infantry Regiment on Fort Jackson, S.C. are "welcomed" by drill sergeants from both the U.S. Army and U.S. Army Reserve.

Story & photos by Sgt. 1st Class **BRIAN HAMILTON**
108th Training Command- Initial Entry Training

FORT JACKSON, S.C. - 'Rapid dominance' was a concept adapted as doctrine first authored by Harlan K. Ullman and James P. Wade of the United States' National Defense University in 1996.

Simply put, it's a means of affecting the resolve of your adversary by imposing your will in a rapid system of 'shock and awe.'

Having proven effective in 2003's combat operations in Iraq, today it is widely used as a means of setting the tone for Soldiers

early on in the cycle throughout the U.S. Army's Basic Combat Training posts.

For drill sergeants from the Army and Army Reserve picking up Soldiers for the first day of basic combat training, Aug. 19, with Company F, 1st Battalion, 34th Infantry Regiment is the process is simple – let the Soldiers know early and often that they are here to train.

"This is basically citizens who are coming from the streets

getting introduced to the Army from day one. It lets them know that 'Hey, there are certain standards of discipline that we expect from you and you will meet those expectations,'" said Army drill sergeant, Staff Sgt. Giovanni Rubio.

"Up to this point they've had only a small taste of what the Army is all about in the reception battalion. Here today we are introducing them to that whole new world that is the Army. Shock and awe is probably the best way

r Soldiers in Basic Combat Training



to describe this experience.”

But more importantly, it works.

“The way we pick Soldiers up on that first day sets the standard for how the cycle will be conducted. It gets the Soldier’s attention,” said Command Sgt. Maj. Christopher Barnard, 1st Battalion, 34th Infantry Regiment command sergeant major.

“When you have drill sergeants getting them immediately off the bus and into formation with high motivation it provides that ‘shock and awe’ that we’re looking for,” he said. “It basically sets the foundation for the rest of the cycle. It instills in them that they will listen or there will be repercussions.”

For drill sergeants from the Army Reserve’s [108th Training Command \(IET\)](#) performing their annual training mission on Fort Jackson, the excitement of that first day of training gives them a reason to keep coming back.

Army Reserve Drill Sergeant, Staff Sgt. Kevin Knight, 95th Training Division (IET), said, “Being a drill sergeant is addictive. Having done this many times before, this first day is always an adrenaline rush. It lets these young Soldiers know that they are in my world now.”

Knight, who served as a drill sergeant on active duty from 1987 until 1989, has been an Army Reserve drill sergeant since 2006.

Normally, he spends his summers as a drill sergeant in basic

combat training units at Fort Sill, Oklahoma. At the request of his sister unit at the [98th Training Division \(IET\)](#) he made the cross country trek to help out at Fort Jackson.

He says that while he loves what he does with the Army Reserve, it doesn’t come without certain unavoidable draw backs.

“For me the hardest part about being a Reserve drill sergeant as opposed to one on active duty is that you are starting the fight and your starting to develop your Soldier and then about a third of the way through the process, you do a battle hand off with someone else to finish the job,” Knight said.

“You only influence bits and pieces of the product and you never get to see the end result of your hard work. For me that part of it is a bit of a letdown.”

For all involved in the process of transforming ordinary citizens into warriors, the benefit of seeing a disciplined Soldier walk across the stage at the end of a basic training cycle is a rewarding one. But they all agree that it is a process and that process begins with ‘shock and awe.’

“Seeing them transition from civilian to Soldier is a great feeling,” Rubio said. “You can tell by that point discipline is instilled in them and they know why they’re here. That discipline starts here today.” 🇺🇸

GOOD TIMES. New Soldiers arriving for their first day of Basic Combat Training, Aug. 19, with Company F, 1st Battalion, 34th Infantry Regiment on Fort Jackson, S.C. are “welcomed” by drill sergeants from both the U.S. Army and U.S. Army Reserve. The reserve drill sergeants are from the [98th Training Division \(IET\)](#), [108th Training Command \(Initial Entry Training\)](#) currently fulfilling their 29-day annual training commitment.



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