

Focusing on Construction & Sustainment

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An Nasiriyah Correctional Facility Project Making Headway



Iraqi construction workers prepare to refill a trench where concrete reinforcing bars were recently installed. The new prison project employs an average of 200 workers a day, helping the local An Nasiriyah economy. (Gulf Region Division Photo by James Bullinger)

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Emergency Water Transport Mission



For two weeks, tanker trucks from the Sodor Al-Dagriat plant distributed potable water to Almusharah residents while their local water facility was shutdown. (Gulf Region Division Photo)

Gulf Region Division Project Dispatches

Disbursement Totals...As of Feb. 11, DoD had disbursed over \$10.56 billion from the Iraq Relief and Reconstruction Fund (78.1 percent of the \$13.5 billion apportioned).

Taji School Ceremony...Residents in north Baghdad hosted the official opening of the new 16-classroom Taji Girls High School. Previously, girls in the area had to travel long distances to go to high school and most stopped attending once they completed primary school.

Bridge Complete...Repairs were completed on the 100-meter, two-deck bridge in Mosul. The completion returns the bridge to fully serviceable status for both vehicles and pedestrians impacting over 1.7 million Iraqis.

Power Project Nearly Complete...The emergency power project at Cluster Pump Station (\$9M) in Basrah Province is 93% complete and has an estimated completion date of Feb. 28. The completion of the project will allow the cluster pump station to operate independently from the electrical grid.

Ramadi's Mayor Takes the Lead on City Reconstruction (See Story Page 5)

National Grid Capacity Increased...Completed GRD generation projects have provided an additional 1,420MW of potential generation capacity to Iraq's national grid. At the end of the program, GRD projects will have added 1,879 MW of potential generation capacity, which can serve an estimated 1.7 million homes. All USG agencies' projects will add or restore a total of 2,555MW at the end of the program.

Women's Business Conference Well Attended... A conference was held recently in Baghdad which focused on strengthening business skills for women business owners. Over 85 people, representing non-governmental organizations, small business and the media, attended the event. Topics included business networking, the loan application process, and how to start and grow businesses.



Iraq 101 — Knowledge Brief

Airports: 110

Pipelines: gas 2,228 km; liquid petroleum gas 918 km; oil

5,506 km; refined products 1,637 km

Roadways: 45,550 km Waterways: 5,279 km

Ports and terminals: Al Basrah, Khawr az Zubayr, Umm Qasr

Maximum Security Correctional Facilities Help Secure Iraq's Future

Story and Photo by James Bullinger Gulf Region South District

AN NASIRIYAH, Iraq — The U.S. Army Corps of Engineers (USACE) continues to help the Iraqi Government move forward with developing its infrastructure, build upon its security and justice systems, and improve the quality of incarceration facilities.

Rick Mers, a USACE project engineer, has overseen the contract for the new Nasiriyah Maximum Security Correctional Facility being built in the Dhi Qar Province for the past 14 months. "The initial construction started Nov. 2, 2004, but delays occurred when the original contractor withdrew from the project after making little headway," Mers said. An Iraqi construction firm stepped in to take over the contract in 2006 and is now making progress.



An Iraqi craftsman installs ceramic tiles in a bathroom at the project site.

The \$73 million project is more than a third of the way through to completion, he said. The sprawling facility is designed after modern U.S. standards for prisons, providing for humane treatment of inmates. When finished in late October or November, the prison will have two 400inmate maximumsecurity buildings, each with its own attached visitor control building

and an exercise area. "In addition, four prefabricated steel buildings will house a medical intake and release building, a maintenance building, and a kitchen and laundry facility. There is also a mosque for prayers and other religious events," Mers said.

The facility will be self-sufficient with an administrative building, armory, water treatment plant and storage tanks, and a sewage treatment plant. "The prison will be capable of producing its own electric power within its utility area," Mers said.

According to Lt. Col. Gustavus Washington, a senior project manager for the Security and Justice sector at the Gulf Region South District Headquarters, "Currently, this is the only facility of this type and scope being managed by our district." He added, "Future work at the prison, which is not part of the current contract, includes another 400 inmate maximum security building, an education and vocational building, and an industries building."

Capacity Development: Spotlight on GRD Iraqi Women's Program

Story Sheryl Lewis
Director, Capacity Development, ASA(ALT)

WASHINGTON —The GRD Iraqi Women's Program has been promoting the participation of Iraqi women at all levels in the reconstruction effort through a series of management and outreach activities since September 2004.

Lead by the efforts of Azza Humadi, Iraqi Women's Program Manager, the program has enabled Iraqi women and womenowned businesses to participate more fully in the reconstruction process. The program encompasses a number of initiatives including:

- Development and operation of an Iraqi Women-Owned Business Database containing over 370 businesses and an Iraqi Women's Employment Database to promote the participation and employment of Iraqi women at all levels (administrative, support, technical, professional, and management).
- Development and sponsorship of 10 conferences to support networking opportunities among Iraqi women, women-owned businesses, and other contractors participating in Iraq reconstruction, and provide instruction on the process to bid for and win US Government contracts. These conferences have led to the award of over 470 contracts totaling \$200 million to Iraqi women-owned businesses.
- Development and sponsorship of a number of job fairs in an effort to match qualified Iraqi women with private sector Iraqi and international firms.

A key component of the capacity development program focuses on building the capacity of Iraqi women in both the private and public sectors

...but just what is capacity development?

CD builds human and institutional capability to help a society develop a more secure and sustainable economy, government, and infrastructure. The Gulf Region Division understands that CD is critical to successfully completing the reconstruction mission and in helping shape conditions for long-term sustainability of US Government-funded infrastructure.

- Building relationships with women's organizations, professional associations, universities, technical schools, NGOs, and other donor agencies working for women's empowerment.
- Assisting the State Ministry for Women's Affairs in the development of women's business programs and included targeted training efforts.
- Assisting and encouraging the start-up of Iraqi women-owned businesses through mentoring by GRD and its large reconstruction contractors and sponsorship of networking and training events which bring together Iraqi women, local and international NGOs, and Iraqi Ministry representatives.



Sector Overview: Current Status - Final Effects

Compiled By: John Daley, Emily LaMarsh, PCO Washington

As of: February 13, 2007

^{•3,372} projects starts (out of 3,436 planned projects) and 2,768 projects are complete. This number includes the DoD projects funded by the IRRF and the Development Fund for Iraq (DFI).

Infrastructure Sector	Current Progress	Final Effects
Electricity	1,420 MW capacity added*	1,879 MW capacity added* (2,555 for all USG projects) Increased power generation to 1.7 million
	Increased power generation to 1.3 million homes*	homes*
	Improved Electricity Distribution to approximately 372K Homes*	Improved Electricity Distribution to approximately 822K Homes*
	Hours of Power: Iraq - 9.5, Baghdad - 6 (last week average)	Hours of Power: 10-12 Iraqi, 10-12 Baghdad
Oil	2.5 Million Barrels Per Day (MBPD) production capacity	3.0 MBPD oil production capacity
	Approximately 2.0 MBPD actual production	
	Liquefied Petroleum Gas (LPG) production capacity of 1,200 Tons per Day	LPG production capacity production capacity of 3,000 Tons per Day
Water & Sewer	Added 434,000 cubic meters per day of water treatment capacity (benefits an estimated 2.2 million Iraqis)*	1,136,000 cubic meters per day of water treatment capacity (will benefit approximately 5.2 million Iraqis*. All USG projects will benefit 8.4 million Iraqis)
Health	Nine IRRF-funded Primary Healthcare Centers (PHC) completed (seven of these are open). Remaining 131 PHCs under contract. 16 IRRF-funded hospitals rehabilitation	140 PHCs serving a population of 5 to 6.5 million Iraqis 25 IRRF-funded hospital rehabilitation
	projects completed	projects
Education	808 IRRF-funded schools providing classrooms for 323,200 students*	811 IRRF-funded schools providing classrooms for 324,000 students*
Security & Justice	3 Training Academy Projects 92 Fire Station Projects 263 Border Forts	5 Training Academy Projects 97 Fire Station Projects 266 Border Forts
Transportation & Communications	45 IRRF-Village Road Projects 91 Railway Station Renovations 14 Aviation Projects Provided emergency response dispatch system ('911' service) covering 12 million Iraqis in 15 cities	94 IRRF-Village Road Projects 98 Railway Station Renovations 19 Aviation Projects

[•]Over \$10.5 billion of the Iraq Relief and Reconstruction Fund (IRRF) has been disbursed by DoD, representing 78.1% of total funds allocated to DoD

UK Donates £4 million for Humanitarian Needs in Iraq

Source: United Kingdom Department for International Development

LONDON — The Department for International Development (DFID) has announced that the UK will provide additional support to the International Committee of the Red Cross (ICRC) for its humanitarian efforts in Iraq.



The assistance will help the ICRC in providing protection and emergency relief in Iraq to internally displaced

persons (IDPs) who have fled their homes due to ongoing conflict in the country.

It will also include provision of urgently needed medical supplies, such as war-wounded kits to hospitals dealing with mass-casualties, improving health facilities (including physical rehabilitation and training for staff), restoring and upgrading water and sanitation infrastructure and organizing training for health professionals and engineers.

"I am today announcing that we will contribute an additional £4 million to help the ICRC tackle the growing humanitarian needs of the Iraqi people, " said International Development Secretary Hilary Benn. "More must be done to ensure that those most vulnerable have access to food, water, health care and shelter which the winter months will put further strain on, and that medical supplies get to those who need them," he added.

"The most important thing that needs to happen is an end to the spiraling violence that is responsible for these problems. This is what the Iraqi government is trying to do and we will continue to support Prime Minister Maliki's national reconciliation program."

DFID is responding to the ICRC's 2007 Iraq appeal for 56 million Swiss Francs (£22.75 million) which will help provide emergency assistance to vulnerable people including IDPs.

Since 2003, the UK has contributed over £120 million in humanitarian assistance to Iraq. Additionally, DFID has provided £70 million to the International Reconstruction Fund Facility for Iraq, which helps support IDPs through the UN Trust Fund.

With ICRC funding, the Iraqi Red Crescent Society will be able to provide relief for up to 10,000 families per month through regional branches.

To learn more about DFID: http://www.dfid.gov.uk/

Other Developments in the News

Iraqi State-Owned Enterprise (SOE) Wins Competitive Bid The State Company for Textiles in Najaf has been awarded a \$443,604 contract for Iraqi Ministry of Defense (MoD) uniforms on a competitive U.S. Government procurement. This is the first competitive contract awarded to an Iraqi State-Owned Enterprise. The company won the bid by proving its ability to supply superior quality goods at a competitive price. This initial contract is expected to be followed by further competitive awards for additional MoD uniforms.

Oil, Gas and Petrochemical Summit The Ministry of Oil and the Ministry of Industry & Minerals are scheduled to participate in an Iraq Oil, Gas & Petrochemical Summit scheduled to be held in Amman April 17-18. This will be the first major international summit covering these industries to be held after the ratification of the investment law and the expected completion of the hydrocarbon law. Participation is expected by the large international oil and petrochemical industries as well as financial and investment organizations.

Secretary Rice Announces Creation of Task Force on Iraqi Refugees Secretary Rice announced the creation of a task force headed by Undersecretary Paula Dobriansky that will coordinate US assistance for Iraqi refugees and internally displaced persons.

Information Taken from "Iraq Weekly Status Report" Compiled by Bureau of Near Eastern Affairs, US Department of State

Polish Civil Military Cooperation Group Helps to Provide for Iraqis in Need



The Polish Civil Military Cooperation Group – attached to Multinational Division Central South (MND CS) recently assisted in providing food, soap, and other humanitarian supplies to a local Iraqi aid association, *The Organization for The Help for Family*.



"For the people living in poverty every bar of soap or a bottle of mineral water is valuable," said an organization spokesperson.

The Organization for The Help for Family currently assists with 600 families.

CIMIC of MDCS in Iraq takes part in all activities concerning civil

environment. It supports the democratization process and development of provincial and local authorities, civil administration and common institutions. It also assists and supports reconstruction and improvement of essential services in order to increase the standard of living. To increase economical development they also employ as many Iraqis as possible.

Published by ASA(ALT)



Ramadi's Mayor Takes the Lead on City Reconstruction

Story and Photo by Cpl. Paul Robbins Jr. I Marine Expeditionary Force

RAMADI, Iraq — The city of Ramadi has long needed strong leadership to make bigger steps in its reconstruction, and that leadership arrived recently in the form of a new mayor. Latif Obaid Ayadah was appointed as Mayor of Ramadi in early January, filling a void in city leadership that had been abandoned for many months.

Hand picked by the Governor of Al Anbar, Latif has brought legitimacy to the city government with a strong work ethic and demand for results. "The leaders of Al Anbar have been looking for a qualified person for quite some time," said Maj. Scott J. Kish with the 1st Battalion, 6th Marine Regiment.



Mayor Latif Obaid Ayadah listens to local issues during a meeting.

The appointment of Latif had an immediate effect on the city's government, bringing back multiple key leaders. Prior to his arrival, the city had only three active city directors, who supervised Ramadi's water, electricity and sewage.

Since his arrival, the number of directors has doubled as the directors of municipality, civil defense and industry returned to work with Mayor Latif, said Kish. "For months we've said that all of the city's situations would improve with a strong mayor to hold the people accountable," said Kish. "In the short time he has been in office, that has been happening."

Latif has met with city leaders and Coalition Forces on many occasions during his first month, voicing concerns for a variety of issues on the city's reconstruction. As the mayor of Ramadi, Latif is now responsible for the review of all projects and contracts to rebuild the city. "He will provide a sounding board for all reconstruction projects in Ramadi," said Kish. "Nothing will be approved unless endorsed by the mayor."

Latif hopes to use the reconstruction projects for the city to increase employment for the residents of Ramadi. "I want to give the work to those who have come forward to help secure our city," said the mayor. "We don't want to concentrate on certain individuals, but spread the work to involve more of the people."

Although much of his focus will be on reconstruction efforts, Mayor Latif recognizes security as a vital factor in the city's success. Consequently, the growth of Ramadi's police force is the mayor's top goal for the near future.

"I hope for the return of all the police to the city for its security, because reconstruction cannot happen without it," said Latif.

The rise in volunteers for Ramadi's police force has been seen as a testament to the dedication of local residents in protecting their city.

"The tribal leaders bring their family into the police force, in the face of an insurgency, because they believe in fighting those who come from outside the city to force evil on its residents," the mayor said.

Mayor Latif claims the people of Ramadi have grown sick of "paying the price" of the insurgents, leading to the rise in support. With the renewed support of the people and growing security forces, Latif is confident Ramadi will continue to progress with time.

"The city has come a long way, but we need time to do more," said Mayor Latif. "God willing, we will return the life to this city."

Combined Medical Team Treats Villagers



A resident of Sadr Al-Yusufiyah, Iraq, brings his elderly father to receive medical treatment. Medics and doctors from both the U.S. Army and the local Iraqi community came to provide care. Almost 150 residents of the village were seen. (Photo by Spc. Chris McCann)

World Bank Iraq Trust Fund Provides \$5 Million to Build Iraq's Environmental Management Capacity

By Dina El Naggar World Bank

WASHINGTON — The World Bank and Iraq's Ministry of Environment have signed a \$5 million grant agreement to strengthen environmental management capacity. The project will be implemented by the Ministry of Environment, which was established in 2003.



The Emergency Environment
Management Project will help the
ministry build a few of its core
functions, including policy formulation,
regulation and impact assessment,
monitoring, and enforcement. The project

also focuses on two key environmental issues: air pollution and waste management. It will finance the purchase of air quality monitoring stations for the cities of Baghdad, Basrah, and Mosul. It will also finance the preparation of a municipal waste management master plan for Baghdad and a healthcare waste management plan.

"Given the country's large-scale infrastructure needs, it is urgent for Iraq to begin developing an appropriate framework to mitigate the environmental impact of reconstruction," noted Maria Sarraf, the project's Task Team Leader.

The World Bank in brief...

The World Bank is a vital source of financial and technical assistance to developing countries around the world. It is not a bank in the common sense.

It is made up of two unique development institutions owned by 185 member countries—the International Bank for Reconstruction and Development (IBRD) and the International Development Association (IDA).

Each institution plays a different but supportive role in the Bank's mission of global poverty reduction and the improvement of living standards. The IBRD focuses on middle income and creditworthy poor countries, while IDA focuses on the poorest countries in the world. Together they provide low-interest loans, interest-free credit and grants to developing countries for education, health, infrastructure, communications and other areas.

"The project will also put the ministry in a stronger position to plan and implement environmental rehabilitation projects in the medium term."

Iraq faces serious environmental problems from decades of neglect. The country's weak environmental governance structure contributes to ongoing environmental degradation. "Although this is a relatively small project, the benefits of building an effective environmental institution in Iraq could be large," remarked Joseph Saba, Country Director of the

Middle East Department.

The World Bank Iraq Trust Fund, within the International Reconstruction Fund Facility for Iraq, has financed fifteen projects amounting to \$410 million to improve education, health, household data collection, irrigation and drainage, social protection, telecommunications, urban infrastructure, and water supply and sanitation.

The World Bank has also approved \$275 million in International Development Association credits for education, electricity, and transport.

For more information on the World Bank:

http://www.worldbank.org/

Regional Reconstruction Team Holds Inauguration Ceremony



Kurdistan Regional Government Prime Minister Nechirvan Barzani delivers remarks at the Erbil Regional Reconstruction Team inaugural on Feb. 1. As the focus of reconstruction activities shifts towards local governance capacity building, a number of programs are being developed that will provide technical assistance to Kurdistan Regional governing authorities. Approximately \$595 million in reconstruction dollars has been invested in the Kurdistan Regional Government area. (Photo by Clinton Carter)

Regional Reconstruction Team Quick Facts:

- The RRT is the 10th team to commence work since the Provincial Reconstruction Team program started in November 2005.
- The RRT covers the three Kurdistan Region provinces: Dohuk, Erbil, and Sulaimaniyah.
- The RRT is the only team that is regional. All other teams cover only one province.
- The RRT is a Coalition team that is led by the Republic of Korea.



Chronology of Significant Iraq Reconstruction | NGO Spotlight: Médecins Sans Frontières Events: Part VI of a Series

Compiled by Sherman L. Fleek Historian, ASA(ALT)

2004

Jan 14 Deputy Secretary of Defense designated Secretary of the Army to provide the contracting and project management support for the Project Management and Coalition Provisional Authority. A further memo on Feb. 10, delegated responsibility and authority to Deputy Assistant Secretary of Army (Policy and Procurement) as responsible agent.



Feb 4 Spanish Prime Minister Jose Maria Aznar told a joint meeting of Congress that Spain would remain committed to providing security in Iraq and to assisting with reconstruction efforts.

Mar 10 The USG Project Management Office began issuing contracts to commercial firms for various projects.

May 11 President Bush orders the establishment of the Project and Contracting Office with National Security Presidential Directive #36. It also directs the termination of Coalition Provisional Authority on June 30, 2004.



This Directive also created the Iraq Reconstruction Management Office a temporary organization in the State Department and under the Chief of Mission authority

June 28 The Coalition Provisional Authority disbanded, and sovereignty was transferred to a new Iraqi government.



Nov 3-6 In a meeting in Brussels with Iragi Prime Minister Ayad Allawi, the European Union pledged \$38 million in new assistance for the upcoming Iragi elections and vowed to open up trade talks with the Iraqi government. The EU

would also assist in training Iraqi police, judges, and prison directors.

Plans for 'Billion-dollar' Trade Center Reported

The Gulf Daily News (Feb. 10, 2007) reported that an Iraqi consortium has completed the first stage of what was billed as a billion-dollar Nishan Trade Center in Arbil.



Investors include the Nasri Consortium, the Iraqi Trade Bank and the Al Omar investment group. Read the Gulf Daily News article:

http://www.gulf-dailynews.com/1yr_arc_articles.asp?Article=169705&Sn=BUSI&IssueID=293 27&date=2-10-2007



Doctors Without Borders/Médecins Sans Frontières (MSF) is a non governmental, independent international medical humanitarian organization that delivers emergency aid to people affected by armed conflict, epidemics, natural or man-made disasters, or exclusion from health care in more than 70 countries.



An MSF surgeon consults with an Iraqi surgical patient at the Jordanian Red Crescent hospital in Amman. (Photo by Jordana Abebe/MSF)

Last year MSF began to provide assistance to Iragis by partnering with the Red Crescent hospital in Amman, Jordan,

This project is focused primarily on surgical activities and is administered in close coordination with doctors working in Iraq. Over 80 patients have so far been treated by orthopedic, plastic and maxillofacial surgeons.

The program enables Iraqi doctors to refer civilians wounded in Iraq to the Jordan-based program, thanks to the support of a network of Iraqi physicians responsible for identifying patients and carrying out the administrative and logistical procedures necessary for their transfer.

For more MSF information: http://www.doctorswithoutborders.org/

Irag Information Communication **Technology & Education Summit**

Summit to take place in the UAE, Feb. 27-28.

Information Compiled from Iraq Development Program Website

Following on from the Iraq Security, Technology & Communications Summit in Sept. 2006, the Iraqi Government requested that a second event takes place to tackle Irag's key information, communications & education requirements. The Summit will also bring in key agencies, such as USAID and UNESCO, which are now playing an active role in Iraq's education system. Much of the Summit will also be devoted to private ministerial meetings.

Key areas that will be covered by the summit include Data Communications, Technology, and Education. For further information:

http://www.iraqdevelopmentprogram.org/idp/istc/index.htm



A Reconstruction Partnership



Office of the Assistant Secretary of the Army (ASA) for Acquisition, Logistics and Technology (ALT)

https://webportal.saalt.army.mil/main/aae.htm

Assistant Secretary: The Honorable Claude M. Bolton, Jr.

Principal Deputy to the ASA (ALT)/Director of Iraq Reconstruction and Program Management: *Mr. Dean Popps*



US Army Corps of Engineers - Gulf Region Division http://www.grd.usace.army.mil/index.html Commanding General: Brig. Gen. Michael J. Walsh, USA

Joint Contracting Command – Iraq/Afghanistan http://www.rebuilding-iraq.net



JCC-IA provides responsive operational contracting support to the Chief of Mission and Multi-National Corps - Iraq to efficiently acquire vital supplies, services and construction in support of the Coalition Forces and the relief and reconstruction of Iraq.

Commander: Maj. Gen. Darryl A. Scott, USAF



Office of the Assistant Deputy Assistant Secretary of the Army (Policy and Procurement), Iraq DASA(P&P)-I provides the necessary administrative and contracting support to the Chief of Mission, JCCI-I/A, GRD, Multi-National Forces, and supports the humanitarian relief, reconstruction, and security of Iraq.

ADASA(P&P)-I: Mr. Lee Thompson

U.S. Department of State http://www.state.gov

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U.S. Agency for International Development http://www.usaid.gov/iraq

USAID is an independent federal government agency that receives overall foreign policy guidance from the Secretary of State. USAID supports long-term and equitable economic growth and advances U.S. foreign policy objectives by supporting: economic growth, agriculture and trade; global health; and, democracy, conflict prevention and humanitarian assistance.



For further Iraq reconstruction, transition, and sustainment information:

U.S. Department of Commerce: http://www.export.gov/iraq

U.S. Embassy in Iraq: http://iraq.usembassy.gov

U.S. Central Command: http://www.centcom.mil/sites/uscentcom2/default.aspx

Multi-National Force – Iraq: http://www.mnf-iraq.com

Multi-National Security Transition Command – Iraq: http://www.mnstci.iraq.centcom.mil/



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