

THE ARIZONA

ROUGH RIDER

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compete in a gauntlet of
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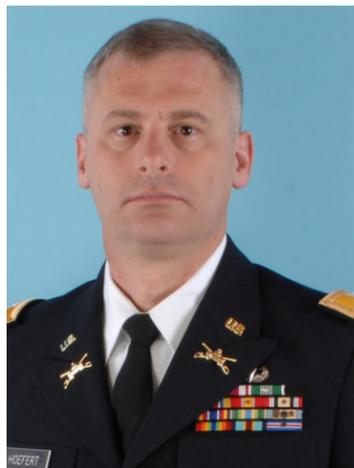
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AZ GUARD AGAINST SEXUAL ASSAULT

Stepping Up To Stop
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COL. JOHN HOEFERT



It is truly an honor to lead the fine soldiers of the 158th Maneuver Enhancement Brigade. As I write this, 168 of us are at Fort Bragg learning the finer points of Mission Command via participation in Warfighter Exercise 14-04, while many others are preparing for annual training this summer. As you read through this edition of Rough Rider, please remember 15 of our Warriors recently arrived in Afghanistan. Keep them in your thoughts and prayers.

CSM Ghormley and I are constantly impressed by the effort our soldiers put towards mission accomplishment, professional development, and continued growth. Take a look at them in the following pages and witness their disciplined initiative and drive. They understand our nation demands and expects a great deal from us - on and off duty. They also know the word "service" has great meaning.

We Can, We Do!

COMMAND SGT. MAJ. CHRISTOPHER GHORMLEY



I appreciate the opportunity to present a few thoughts and insights on our Soldier's preparedness and professionalism showcased in this edition of the Rough Rider.

COL Hoefert and I are both truly blessed and honored to serve the fine Soldiers of the 158th Maneuver Enhancement Brigade and the citizens of the great State of Arizona. As we prepared for the Warfighter exercise we knew that there would be lots of missed time away from our families and our employers but the loss of time was well worth it.

Your soldiers performed exceptionally well during this exercise and set the standard for others to follow. The Officers, NCOs and junior enlisted soldiers exceeded expectations. We are confident that we, as a Brigade, can deploy, fight and win anywhere in the world when called upon.

We Can, We Do!

FAREWELL, 1ST SGT. BORCHARDT!

Over the course of our military service, we will each come in contact with fellow service members we will never be able to forget. These men and women are characters, larger than life. They make mundane tasks fun, they push us to our limits, they keep our spirits up, and they're always there to help us out of a jam. Always.

1st Sgt. Jim Borchardt is one of those larger than life characters that many of us have had the pleasure to know, and few of us will ever be able to forget. He is a man of wit and witticism who never fails to make lasting impressions. This certainly held true for the 123rd MPAD. 1st Sgt. Borchardt has left his mark, leaving the unit with rich values, and fond memories, that will endure.

On the surface, 1st Sgt. Borchardt's stern expression, and equally serious demeanor, could render any group of soldiers to "parade rest"

with a look. Soldiers may experience a moment of panic when the 1st Sgt. cannot find his coffee cup. You may feel a strong desire to run and hide when he turns up the intensity in a game of "Ultimate Frisbee." He enjoys walking into a room of working soldiers, standing quietly with his arms crossed, and that, "I mean business," look while studiously observing soldier behavior and efficiency.

And then, as soon as he opens his mouth with a tongue-in-cheek joke or sarcastic remark, you realize he truly knows exactly what it means to be a soldier. He has never forgotten what it was like to be a junior enlisted member of the US Army, and he uses his position and authority now to truly care for those he leads.

During his tenure with the 123rd MPAD, 1st Sgt. Borchardt instilled a new drive and

work ethic in the unit, creating a stronger, more cohesive, and proficient team, dedicated to living the Army values and striving for excellence. When he began his career in Aviation 26 years ago, he probably never dreamed his career would one day place him as the leader of an Army Public Affairs unit. But, he pushed the unit farther than we thought we could go and, in the process, forged a highly deployable, professional, Public Affairs capability for the AZARNG.

As he moves on to his next assignment as the 198th Regional Support Group's S-1 NCOIC, the soldiers of the 123rd MPAD will surely miss him, but we wish him all the best in his future Army endeavors as an outstanding senior leader. One thing is certain, 1st Sgt. Jim Borchardt is a leader who takes care of his troops, and truly cares, and he will never be forgotten.

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Capt. Amanda Hammond



1st Sgt. James Borchardt

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The Fabulous Phoenix 4th of July - One of the largest free Independence Day celebrations in the region. The free family event runs from 6 to 10 p.m. at Steele Indian School Park in central Phoenix. The event will have live local entertainment, inflatable rides, a Classic Car exhibit, a "Hurricane Mister" area, a Patriotic Program and more than 50 food and beverage vendors.

For more information visit:
<http://phoenix.gov/parks/fabphx4.html>



2014 Anthem Memorial Day Ceremony - Anthem Community Park, 41703 N Gavilan Peak Parkway. Includes a keynote address, P.O.W and M.I.A ceremony, tribute to the 26 veterans commemorated at the memorial, musical performance by ProMusica Arizona, seating is limited, lawn chairs welcome, 10 a.m.

For more information visit:
<http://www.onlineatthem.com/anthem-veterans-memorial>



Annual Experimental Aircraft Association Fly-In - Show Low Regional Airport, Show Low, Ariz. The EAA will be Hosting a pancake breakfast, with free flights for children, including a variety of aircraft, and will include some military displays. The annual event will be held from 7-10 a.m. on Saturday, June 7, 2014.

For more information call or visit:
 928-925-0755 or 928-537-7751
<http://www.azwhitemountains.net>



28th Annual Independence Day Flag Raising Ceremony - Located at Caballero Park, in Yuma, Arizona. The Independence Day event will feature a military color guard & firing party ceremony, patriotic music & a select speaker.

For more information call or visit:
 928-343-1715 or
<http://www.caballeros.org>



The Memorial Day Ceremony - will be held at the National Memorial Cemetery of Arizona. Located at 23029 North Cave Creek Rd., Phoenix, AZ, Memorial Stage area. On Monday, May 26, 2014 at 8:00 a.m. Memorial flags will decorate the landscape with help from donated time by individuals and organizations showing their respect in tribute.

For more information call:
 Phone: (480) 513-3600



2014 NCOA Career EXPO - Fort Huachuca, Arizona. The Non Commissioned Officers Association of the United States of America is hosting a Career EXPO on July 24th from 10:00 a.m. to 2:00 p.m. at the Windemere Hotel & Conference Center, 2047 South Highway 92, Sierra Vista, AZ. Veteran job seekers register today and join us!

For more information visit:
<http://ncoacareerexpos.org>

HELPFULL LINKS

- www.us.army.mil
- www.militaryonesource.mil
- www.facebook.com/AZNationalGuard

- www.dvidshub.net/unit/123MPAD
- www.azguard.gov
- shop.aafes.com

- www.military.com
- www.nationalguard.com

DO YOU HAVE WHAT IT TAKES?

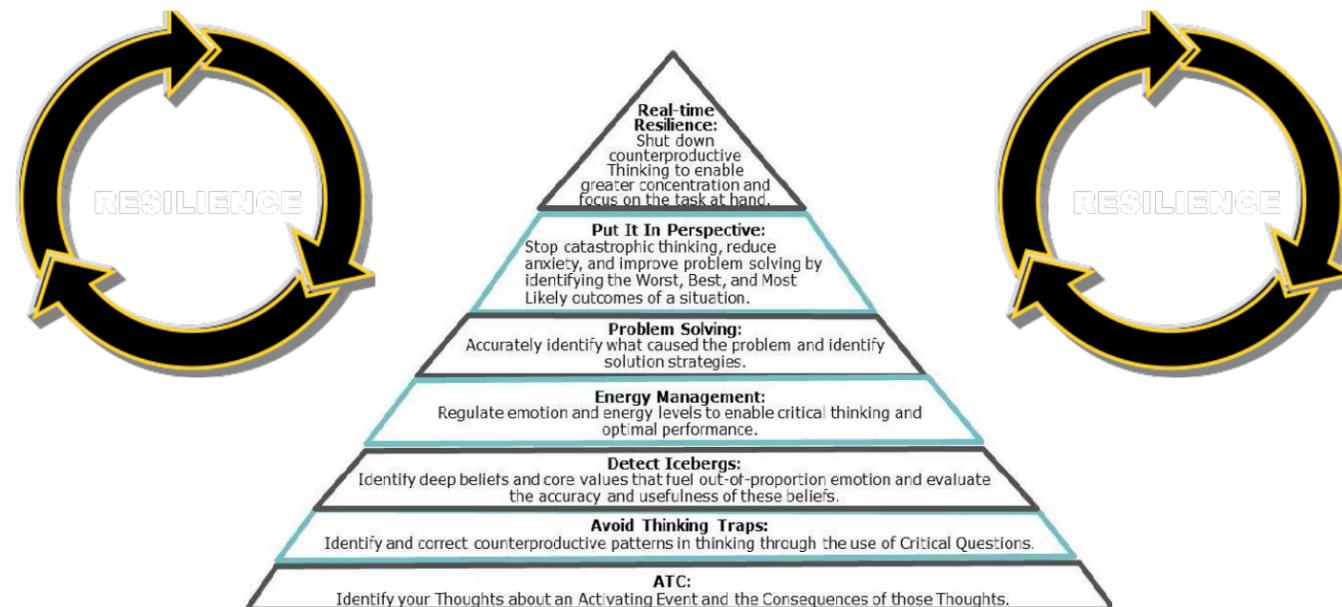
Col. John Burk published the 158th MEB Be Resilient Policy in February 2012. His goals under the Be Resilient Program were to provide soldiers with the foremost opportunity to flourish in all five dimensions of Comprehensive Soldier Fitness, provide stress first aid, and intervene with soldiers on the brink of suicide. Members of the MEB learned the skills and abilities to thrive

and prosper in the Comprehensive Soldier Fitness (CSF) five dimensional strengths with training instituted by Master Resilience Trainers (MRTs). Our members received training from subject matter experts in Combat and Operational Stress First Aid (COSFA) and in Applied Suicide Intervention Skills Training (ASIST). These skills and techniques cultivate soldiers that are more productive and have a greater resilience to stressful events on duty and in life.

The brigade established a baseline population of Resilience Trainers. Resilience

Trainer Assistants (RTAs) attend a three-day class instructed by an MRT. The pyramid below shows the skills taught in the class. Ask your first line CSF leaders how you can find out more about these life changing skills and how you can attend the next Resilience Trainer Assistant class.

Story by 1st Lt. Rachel Ziegert
 Master Resilience Trainer



TO HUNT THE GOOD STUFF?

Everyday our perspectives are influenced by the events happening around us. Our thoughts can add to that influence, especially if things are not going our way or if challenges keep adding up and weighing us down. Before we know it, we wake up each day and put on our negativity lenses. All the negative ways of looking at our lives

stick to us like glue. In Resilience training, this is called the negativity-bias. How do you fight back?

Its called Hunting the Good Stuff. This skill enables you to refocus those negative lenses and acknowledge the good things in life. It builds appreciation and gratitude and most importantly, realistic optimism. Optimism is the engine of resilience.

So, how do you hunt for what's good? Every night, preferably before bed, write down three good things that happened to

you that day. Think about what those things mean to you and how you can create more 'good stuff' in the future. Make this a habit and observe your sleep quality increase and your overall perspective become more optimistic. Many participants in the RTA course have reported using this skill at home with their children, which led to great results!

Story by 1st Lt. Rachel Ziegert
 Master Resilience Trainer

Arizona air ambulance hoists Special Forces from Meteor Crater

Story and Photos by
Staff Sgt. Brian Barbour

PHOENIX – An Arizona Army National Guard aviation detachment here participated in a personnel recovery exercise May 14, in support of Exercise Angel Thunder, extracting Army Special Forces members from the bottom of Meteor Crater, 20 miles west of Winslow, Arizona.

Detachment 1, C Company, 5-159th Air Ambulance based at Papago Park Military Reservation participated in the non-conventional assisted recovery mission. They extracted Soldiers by UH-60 Blackhawk and hoist and took them to Winslow Airport where they boarded an Air Force C-130 cargo plane.

For Army Chief Warrant Officer Jonathan Rovey, instructor pilot for the 5-159th, one of the biggest highlights of the mission was the location at Meteor Crater, he said. Not many

people get an opportunity to fly into it.

After the Blackhawk descended into the crater, it hovered about 100 feet above the extraction point. Army Staff Sgt. Tim Larson, senior flight medic and platoon sergeant with the unit, went down the hoist first to meet with the Special Forces group.

“Part of my job is to make contact with the people on the ground,” said Larson. “To make sure they are hoisted to the aircraft safely.”

The extraction took the crew to the bottom of the 50,000 year-old, 550-foot deep-crater where they brought up two people at a time into the aircraft. The actual extraction took approximately 12 minutes.

The personnel recovery mission presented a good opportunity for Arizona’s Citizen-Soldiers to interact with other service branches, said Chief Warrant Officer, Riley Burdick, a 5-159th Blackhawk pilot.

For the medical detachment, having the

chance to fly a Blackhawk inside the crater and hoist someone out was a once in a lifetime experience.

“Rovey mentioned to me that we got to fly in there and we didn’t lose our license for it,” Burdick said with a smile. “The chances we’ll get to fly in there again are slim to none.”

According to Department of Defense officials, Angel Thunder is the largest and most realistic joint service, multinational, interagency combat search and rescue exercise designed to provide training for personnel recovery assets using a variety of scenarios to simulate deployment conditions and contingencies.

Personnel recovery forces trained through the full spectrum of personnel recovery capabilities with ground recovery personnel, air assets, Special Forces teams and federal agents. The exercise, conducted May 4-17, included training scenarios throughout Arizona to the coast of California.



Promoted twins share Guard experience



Story and Photos by
Capt. Matthew Murphy

PHOENIX - Twin brothers Derick and Frederick Aidoo recently pinned on the rank of master sergeant here. These literal brothers in arms serve the state and nation in the Arizona Army National Guard. According to their colleagues, they serve with two-times the dedication, two-times the commitment, and two-times the honor.

Like many twins, the Aidooos have a tendency to finish each other’s sentences. About his service in the Guard, Derick said, “The Army has kept me on track. It keeps life on track with fitness and lifestyle.” Then Frederick said, “It’s a foundation. Something to tell your kids,” and Derick again with, “about being a Soldier and proud to tell people who you are.”

The brothers are also two-time combat veterans having served in Iraq in 2004 and in Afghanistan 2010. While Frederick is an architect in his civilian life and Derick is a construction engineer, their military careers and training are mirrored.

Chief Warrant Officer Hector Mendoza deployed with the brothers to Afghanistan. Frederick served as Mendoza’s noncommissioned officer in charge. Mendoza had an opportunity to observe the brothers in action. “If one does one thing, so does the other. Their work ethic, their fitness level, their commitment – it’s exactly the same,” said Mendoza. “Frederick worked with me and Derick worked with another chief warrant officer. During the entire deployment, the brothers worked nonstop and refused to take a day off. I really admire them.”

Looking back at their 19 years of service from when they joined in 1995, the brothers chuckled over their memories of basic training and AIT, or advanced individual training. Derick said, “The drill sergeants didn’t like us too much because they couldn’t tell us apart and we were in the same group. So if they told one of us to drop and do pushups, the other had to do them too.”

The Aidooos trained in supply and logistics where Frederick currently serves as the operations NCO/NCOIC for the 198th

Regional Support Group and Derick is the logistics support NCO. They speak in unison about their love of the Guard and “working with the soldiers and helping families. We’ve had good leaders and they pushed us to this point. You have to have good leaders,” they said.

Capt. Edwin Longwell is the assistant plans officer for the 198th RGS and the twins’ current supervisor. “The Aidooos always see what needs to be done and they get it done. They don’t hesitate to take action and they don’t hesitate to speak up to help their chain of command. They are a cohesive team and their performance is identical as they are,” said Longwell.

Achieving the rank of master sergeant in the Army is one rank short of the highest available. The brothers have no plans to slow down.

“Having a sibling join the Guard with you is a good idea. I can always talk to him [Frederick] about the Army. We help each other and we feed off each other and it motivates us,” said Derick. “Now we just look at the next opportunity,” said Frederick.

Story and photos by Staff Sgt. Cory Thatcher

In the post 9/11 era our nation's military has been concentrated on asymmetrical, counterinsurgency warfare and has lost some of its proficiency in the art and science of traditional, force-on-force combat. To keep up with the ever-changing pace of modern conflict the current generation of Warfighter exercises have been designed to increase the military's ability

the first brigade from Arizona to do so."

The 82nd Airborne Division served as the host of the exercise and also as the command of the Coalition Joint Task Force to a multitude of units from active duty and reserve components across the country, as well as NATO allies. The exercise itself was conducted by military and civilian personnel from the Mission Command Training Program at Ft. Leavenworth, KS.

"Warfighter, with its multiple participating units would be significantly more difficult to conduct without the

Army's Command Post of the Future [system]," said

"A Guard unit may only get to participate in an exercise like this once every four or five years"

and countering enemy propaganda, to dealing with casualties and displaced persons on the move. Fragmentary orders and requests for information drove the training audiences' command and control.

"The division-level exercise is comprised of a complex simulation of possible events that units must respond to as they would in a



to execute traditional warfighting capabilities simulated through computerized life-like scenarios.

More than 160 members of the Arizona National Guard's 158th Maneuver Enhancement Brigade, "Bushmasters," traveled to Fort Bragg, NC. And took part in the Warfighter exercise April 7 to 21.

"This is a tremendous opportunity for us," said Col. John E. Hoefert, commander of the 158th MEB. "A Guard unit may only get to participate in an exercise like this once every four or five years and we are

Dan J. Derusso, the 158th MEB officer-in-charge of information systems. "The ACPF system enables collaboration between all users and allows us to look at all the same products, whether that is satellite imagery, overlays, or paper maps."

Additionally, Derusso said the system can interface with all Army Battle Command systems, like Blue Force Tracker, to provide troop locations and provides a common operating picture of the fight.

There were situations that required every brigade function, from route clearing

real world operation,"

Derusso said.

One of the biggest benefits of the training was to provide personnel who may be more accustomed to line units or battalion level systems the opportunity to perform their jobs on a brigade level. Hoefert estimated that probably 90 percent of the brigade fell into that category.

"My biggest goal was to build a team here and bring back home products and processes for the future, I believe we have," Hoefert said. "We are better trained now to do the job that the people of Arizona are counting on us to do."

Story by Maj. Gen. Michael McGuire

PHOENIX - They train to the same standards as their active duty counterparts and cost 60 percent less to maintain. Yet after years of defending freedom in Afghanistan, Arizona's Citizen-Soldiers are being told they are unworthy of operating the Army's premier attack helicopter.

Army leaders recently revealed a plan to take away all 192 National Guard AH-64D Apache attack helicopters - 24 of which are assigned to Arizona - asserting that guardsmen aren't as ready to perform attack aviation missions as the active duty. That claim is inaccurate and statistically unproven.

Adding insult, proponents of the Army's plan say the Guard can't be trusted with the demands of an Apache mission and that Guard units were tasked with "less complex missions" upon arrival to the combat zones in Iraq and Afghanistan.

Fact: the 403 Arizona Guardsmen assigned to the 1-285th Attack/Reconnaissance Battalion at Silverbell Army Heliport in Marana flew the full-spectrum of combat operations and fought valiantly in Afghanistan in 2007 and 2008. They also supported two company-sized deployments to Afghanistan in 2012 and 2013. Our guardsmen flew the same missions as active duty units. On one rotation they provided the sole Apache capability for an entire region of

the country. They did this with a flawless safety record.

The surprise so-called "cost-cutting" move actually imposes a great fiscal and moral expense. In a fair discussion about cost savings, the National Guard - the most cost-effective component of the Army - should see an increased role in national defense. Instead, amid historic budget challenges and without discussion or compelling reason, the Army intends to gut the National Guard by removing these Apaches and reducing the Arizona Army National Guard by about 800 soldiers.

This is no small cut. It means one of every five Arizona Army National Guardsmen will be told their services are no longer needed. It's not just about jobs.



Photo by Sgt. Adrian Borunda

These are your neighbors, friends and co-workers - men and women who have sworn to defend the constitutions of the United States and Arizona and are willing to protect their communities, respond to state emergencies, help secure the border and place themselves in harm's way when called.

As a nation, now is not the time to walk away from the investment made in the Guard as an operational force since Sept. 11, 2001. If Apaches are completely divested from the Guard we forever lose the invaluable training and experience that our Soldiers have earned. We also lose the best option for retaining valuable skills. When Apache crews and maintainers

leave active duty in the future there will be nowhere in the Guard for them to continue their service and remain available when the nation needs them.

That is why I'm proud to join Gov. Jan Brewer, the Council of Governors, and the adjutants general of 54 states and territories to request an independent commission to study the Total Army's force structure before drastic and potentially harmful cuts are made.

It's up to Congress now. Arizonans should contact their elected representatives in Washington and encourage them to support H.R. 3930, the bill that would address this aircraft grab and create a commission to study

solutions that retain capability in a fiscally responsible way.

The framers of the U.S. Constitution, wary of large standing armies, gave Congress the power to raise and support armies as they were needed. They were referring to the colonial militia; the predecessor to today's National Guard. What they believed holds true today, that a well regulated and armed militia is necessary to the security of a free state.

For this reason when I'm asked why the Arizona National Guard needs Apaches, my answer is, "For the same reasons the U.S. Army does."

Cover Story

Story by Sgt. Crystal Reidy
Photos by Sgt. Adrian Borunda

PHOENIX - The Arizona Army National Guard held its annual Best Warrior Competition, a statewide event designed to test the limits of physical endurance and combat skills, here and in Florence, Ariz., Feb. 25-28.

“Overall the competition was a great event,” said Master Sgt. Edward Jimenez, competition non-commissioned officer in charge with the 153rd Brigade Support Battalion. “We could not have done it without the help of all the command sergeants major in the state.”

Units sent 24 of the best soldiers, noncommissioned officers, first sergeants, junior warrant officers, and junior officers to compete in a total of 16 events that tested their warrior skills including an Army Physical Fitness Test, a ruck march, weapons qualifications and many other skills soldiers use on the battlefield.

“The APFT was fun and challenging because we had higher standards,” Spc. Christian Acker, a member of the 363rd

“The APFT was fun and challenging because we had higher standards.”

Explosive Ordnance Detachment said. A number of new events were added to the competition this year, including shooting on the move, M9 pistol qualification, nine-line unexploded ordinance report and headspace and timing for a .50-caliber Browning machine gun.

“We added events like shooting on the move so soldiers would be tested on manipulating their weapons on a time limit while making corrections to malfunctions,” Jimenez said.

The events were held at three venues: Allen Readiness Center at Papago Park Military Reservation, Tempe Town Lake and Florence Military Reservation.

In preparation, organizers focused on



what they saw at the regional competition last year.

“We wanted events heavily focused on weapons and physical events that would test their endurance,” Jimenez said.

After the two-mile land navigation course, soldiers immediately had to sprint 50 meters; turn around and lunge back 50 meters before starting the warrior skills tests. During the five tests, contestants also pulled heavy

“I always look forward to the next mission or event.”

truck chains up a hill, flipped large tires and carried sandbags up and down hills.

“The competitors showed determination through the entire competition,” Jimenez said. “They represented their units well.”

Soldiers didn’t just have to prepare for the physical events; they had to participate in an appearance board.

To prepare for the board, Acker studied four to five hours a day leading up to the competition.

“Studying was pretty intense,” he said. “My fiancé would sit and quiz me over and over again.”

Each competitor was paired prior to the competition with a sponsor of their choosing to provide support.

“My role as a sponsor is to make sure he is constantly motivated and ensure he has all of his supplies for the competition,” said Sgt. Damien O’Brien, a truck driver with the 2220th Transportation Company, who sponsored Pfc. Aaron Hoyt from his unit. “I am here to support him any way I can.”

First Lt. Edward Flinn, a scout sniper platoon leader with the 158th Infantry Regiment, agreed that having a sponsor helps during the competition.

“Having someone to strategize with for the different events is helpful,” he said.

The competition ended on Friday Feb. 28, and many of the contestants had to report for drill weekend the following day.

“I don’t look back,” Acker said. “I always look forward to the next mission or event.”

The winners were announced at an awards banquet in Phoenix, March 22.

Army Sgt. Oscar Morales, a member of the 2220th Transportation Company, treats the wounds of a simulated casualty during the second day of the Arizona National Guard’s Best Warrior Competition at Florence Military Reservation Feb. 27.

Photo by Sgt. Adrian Borunda



Soldiers off-load from a UH-60 Black Hawk helicopter as they make their way to Florence Military Reservation to the weapons portion of the 2014 Arizona Army National Guard Competition Feb. 25.



Photo by Sgt. Adrian Borunda



Cover Story

Story by
Sgt. Lauren Twigg

FLORENCE, Ariz. - More than 170 service members from six states participated in the Marksmanship Area Counsel VII Regional and All Weapons Weekend, here at the Florence Military Reservation, March 21-23.

In its 13th year running, the competition brings sharpshooters together to compete and enjoy a weekend of military marksmanship and camaraderie.

"This event is designed as a battle-focused training opportunity for current members of the National Guard, Army Reserve, Marine Reserves, Navy Reserves and state college Reserve Officer Training Corps," said Sgt. 1st Class Thomas McKendry, the match director for the competition. "Each Service is encouraged to send at least one team consisting of four members."

McKendry also explained that if a unit is unable to provide a four-member team, composite teams may be assembled to represent battalions and above, so individuals can still compete.

"Anyone can come out and compete," said Army Capt. Dennis Chamberlain, the officer in charge of the competition. "This is a friendly competition, and an excellent test bed to see where you fall in your peer

"I encourage all leaders to consider sending teams to this competition in the years to come."

group. You don't have to be the best of the best. You get exposed to some top shooters in the region and learn from them as well."

Army Lt. Col. William Waddington, commander for the 2-285th Assault Helicopter Battalion, said two teams from his unit competed for top shooters. "My unit has some of the top scores in Soldier performance across the board, so it stands to reason that my Soldiers are out here competing. This competition takes us back to the Warrior Ethos - we don't get the chance to train year-round in marksmanship, so this competition has many benefits."

Soldiers and Airmen from Guam, Hawaii, Utah, Colorado, Nevada, California, and

of course, Arizona competed for a variety of individual and team awards, including the Distinguished Shooter Badge. The top 12 shooters from the Arizona Guard were inducted into the "Governor's Dozen," an honor given to top shooters by the Governor's office.

"I encourage all leaders to consider sending teams to this competition in the years to come," Chamberlain said. "We

have some of the best training staff here on this range, and this type of competition establishes quality training, and improves their small arms marksmanship so they can compete at a state and national level as well."

The next competition is scheduled to take place in California. Specific location and date will be announced later this year.



A Soldier from the Arizona Army National Guard engages targets at a section of the range at Florence Military Reservation designed for urban enemy engagement, during All Weapons Weekend on March 22.

Photo by Sgt. Adrian Borunda



Photo by Sgt. Lauren Twigg

Photo by Sgt. Lauren Twigg

Senior Airman Joshua Neputi, from the Guam Air National Guard, competes in the 9mm portion of the All Weapons Weekend, at the Florence Military Reservation on March 22.

Soldiers and Airmen begin a 300-yard rush as they engage targets during All Weapons Weekend at the Florence Military Reservation on March 22.

Spc. Kenny Kwan, from the Hawaii Army National Guard, competes in the 'Excellence in Competition' 300-yard rapid fire range, during the All Weapons Weekend competition, at the Florence Military Reservation, on March 22.



Photo by Sgt. Lauren Twigg

Story by
Capt. Amanda Hammond

PHOENIX - Sexual assault prevention and response is always one of the Arizona Army National Guard's top priorities, but this is a good time for leaders and soldiers to review their training on sexual assault prevention and response and renew their efforts to stamp it out of the Guard for good.

Everybody's problem

The Arizona Army National Guard has an extremely low rate of reported sexual assaults. However, leaders at all levels feel that more should be done to prevent sexual harassment and assault within the organization.

"The perception in the media is that there is an epidemic of sexual violence in the military. The reality in the Arizona Army National Guard is that sexual harassment and assault is at or below the civilian population," Lt. Col. Thomas O'Sullivan, staff judge advocate for the Arizona Army National Guard, said. "However, even one incident is too many. It's important for leaders at all levels to understand just how serious sexual misconduct is. It totally undermines our ability to do our job."

Col. Leonard Dyer, Chief of Staff of the Arizona Army National Guard, agrees.

"We can't achieve our goals as an organization, or be the best we can be, if personnel in our organization are preying on, or taking advantage of, other members of the Arizona Army National Guard," Dyer said. "We must completely eliminate that from our ranks."

Staff Sgt. Edgar Campbell is the full-time victim advocate coordinator for the Arizona Army National Guard and he says it is common for survivors to blame themselves, especially if they were involved in some sort of misconduct prior to a sexual assault. If he could say anything to victims it would be that it's not their fault.

"The one thing I wish victims knew, is it's not their fault!" Campbell said. "Despite drinking, despite clothing, despite the situation, it's not your fault! And there's always help!"

To report or not to report

According to O'Sullivan, soldiers who are victims of sexual crimes have the option



photo by Sgt. Adrian Borunda



photo by Pfc. Liz Fornier

to seek counseling, medical and legal assistance through the military whether an incident occurred on or off duty, regardless of whether the perpetrator was a military member or not. Soldiers are used to seeking help from their chain of command, but when a survivor reports a sexual assault it is important that they know the difference between filing restricted and unrestricted reports, O'Sullivan said.

Restricted reports allow soldiers to seek care without notifying their chain of command or having the incident investigated. Unrestricted reports allow soldiers to seek the same level of care while notifying the chain of command so an assault can be investigated and perpetrators can be brought to justice and eliminated from the military.

"The only people who can take a restricted report are the chaplain, medical and mental health professionals, victim advocates, and sexual assault response coordinators," O'Sullivan said. "Technically, even if a victim reports an assault to another service member it should be forwarded up the chain of command and investigated as an unrestricted report."

Even soldiers who are attacked by someone who is not in the military can seek help through confidential military channels, O'Sullivan said. Restricted reports allow survivors to seek help without notifying commanders, who are duty-bound to investigate and prosecute perpetrators within the organization in order to protect the other members of the organization.

"We can't have good order and discipline when a perpetrator is out there in our ranks," Dyer said. "I know there is a whole range of emotion that someone goes through if they are attacked and that they can feel embarrassed about reporting an incident, whether male or female, or they may feel shame. But I would just encourage people to bring the incident to their chain of command when they are ready and we will do everything we can to seek justice for them."

According to Master Sgt. Charles Danner, sexual assault response coordinator for the 198th Regional Support Group, victims can always have their restricted report converted to an unrestricted report after receiving care.

"There should be no stigma tied to

getting help," Danner said. "Soldiers need to take care of themselves physically, emotionally and mentally in order to perform their best."

In 2013, the Army developed the Special Victims Counsel program to assign legal assistance to victims of sexual assault.

According to O'Sullivan, the program assigns a lawyer to the victim to represent him or her throughout the course of legal proceedings.

"The intermediary attorney assists the victim to eliminate collateral charges for misconduct, like drinking underage, that might prevent a person from reporting," O'Sullivan said. "It also helps prevent the defense from attacking the victim's character."

According to O'Sullivan, the trend across the services is that more restricted reports are turning to unrestricted reports when a victim has their own attorney to protect them during the course of legal proceedings.

"Victims need to know they will be protected if they report," O'Sullivan said. "And just because you said 'yes' once doesn't mean you have to say 'yes' forever."

Lifelong consequences

American soldiers rely heavily on each other in order to be successful in battle. When one member of a unit betrays his brothers and sisters in arms by committing a violent sexual act, that person damages the integrity of the whole unit.

"If we just live by the Soldier's Creed, we won't have these problems," Dyer said. "That includes never leaving a fallen comrade, and being members of a team. We can't be an effective team if we're having any sort of violent behavior within the organization."

"In the military we tend to react to sexual assault vigorously, and the consequences are more severe," said O'Sullivan. "If you are accused, you will be investigated. If there is sufficient evidence against you, you may face lifelong consequences."

When a member of the Arizona Army National Guard is convicted of sexual assault the government will normally pursue an Other Than Honorable discharge, based on evidence, O'Sullivan said. But soldiers should be aware that life in prison is also possible under military and State of Arizona law depending on the particular circumstances and facts of the case.

"An Other Than Honorable discharge means the perpetrator loses all military benefits, for life," O'Sullivan said. "That includes VA medical benefits for combat veterans injured in combat. We are talking about consequences they will deal with for the rest of their lives."

"No one can come to drill on a regular basis and be a part of the team if they don't feel safe, or can't trust their command to do the right thing by holding perpetrators accountable," Dyer said. "We will do everything we can to make sure our team is taken care of and do everything in our power to make sure perpetrators are held accountable for these heinous crimes."

What can you do?

According to Danner, the best way to completely eliminate sexual assault in our ranks is to educate soldiers.

"If I could tell soldiers anything it would be to learn, 'I.A.M. STRONG,'" Danner said. "I am strong means I am able to do something about a situation. If you are strong you can recognize sexual harassment and situations that might lead to sexual assault and step in as a battle buddy to prevent a situation from happening."

Danner says there are numerous resources to help educate soldiers on identifying, responding to, and reporting sexual harassment and assault, whether it is happening to them, or someone they know. The Arizona Army National Guard provides annual Sexual Harassment/Assault Response and Prevention (SHARP) training on-line and in person.

"We have to educate our soldiers so they are comfortable seeking help," Danner said.

Dyer says it's important that soldiers pay close attention during these training opportunities so that if a situation arises they know immediately what to do.

"Live the Soldier's Creed," Dyer said. "Have the fortitude to step forward and do the right thing by intervening when a situation arises."

For a list of Victim Advocates in the state visit: <http://www.dvidshub.net/news/124999/arizona-army-national-guard-steps-up-stop-sexual-assault#U3kKIVhdWsY>

Resources

In addition to formal training opportunities, there are public and military hotlines and websites dedicated to providing education and response mechanisms that soldiers should know about.

The Rape, Abuse and Incest National Network (RAINN) provides tips for reducing risk including: avoiding dangerous situations, safety planning, protecting children from sexual assault, computer safety, tips for men, and getting out of pressuring situations. RAINN also operates a national response hotline and has partnered with the Department of Defense to connect servicemembers to help on any base worldwide.

Arizona National Guard Sexual Assault Response coordinator
602-267-2449

Safe Helpline
<https://www.safehelpline.org/>
1-877-995-5247

RAINN
<http://www.rainn.org/>
1-800-656-HOPE

Fort Huachuca Sexual Assault Hotline
520-732-3736

The Army Sexual Harassment/Assault Response and Prevention Program
<http://www.sexualassault.army.mil/>

Maricopa County Sexual Assault Hotline
480-736-4949



Story by Sgt. Crystal Reidy
Photo by Sgt. Adrian Borunda

PHOENIX – Americans join the military to defend their country. In the Arizona National Guard, defending the country involves protecting fellow citizens as well as the environment.

“We must be good stewards of the land and protect the environment,” said Dorenda Coleman, sustainability manager for the Arizona Guard.”

The Guard’s environmental department consists of 14 specialists including an archeologist, a sustainability manager and a wildlife manager.

“The goal is to enforce federal and state environmental laws, such as protecting endangered species and mitigating any

two endangered candidate species, the Sonoran desert tortoise and the Tucson shovel-nosed snake.

By protecting these animals, the installation receives funds that benefit the training facilities.

“Money from the protection of the Mexican spotted owl was used to thin the forest which led to thinning trails and road development,” Ladd said. “At Camp Navajo, there are 500 trees per acre.”

Ladd said too many trees make a negative impact on water supply. A solution is to groom the trees down which makes the area more fire resistant and provides more space on the installation for sustained operations.

“We include the process in our training plans so by thinning the trees, we



environmental concerns that might shut down military training,” Coleman said.

There are seven ways the Guard protects the environment and makes it available for military training said Army Lt. Col. John Ladd, environmental program manager: wildlife management and forest health and protection, pollution prevention, recycling, clean air and water conservation, site cleanup, cultural resource management and sustainability measures.

For Camp Navajo and Florence Military Reservation, wildlife management is crucial for the protection of unique species. Camp Navajo has two threatened species, the Mexican spotted owl and the American bald eagle. The Florence reservation has

improved training capabilities,” Ladd said.

Another concern is pollution and hazardous materials. If the materials cannot be eliminated, then the office wants to ensure proper handling and disposal of oils, resins and other expended materials.

“For example, two years ago all but one solvent parts cleaner in the state was removed and we replaced the cleaners with a bionic wash containing an enzyme that eats waste,” Ladd said.

He said replacing those solvents is not only safer, it also saves the Guard \$20,000, paying for itself over five years.

Additionally, the environmental office recycles brass, cardboard, office paper, bulk aluminum and plastic bottles.

“Our recycling efforts have kept 182

tons of garbage out of the landfill and saved the state \$5,000 annually in trash fees that can now be used for training personnel,” Ladd said.

Soldiers participate in the program by depositing trash, plastic and cans in appropriate canisters.

Ladd also said clean air and water conservation are major focus areas.

“This is achieved by following federal and state laws, acquiring proper permits, and testing to ensure standards are met with drinking water from wells located in training facilities in Marana and Buckeye,” he said.

In addition, Ladd said cultural resource management is needed to protect historic buildings and prehistoric settlements.

“The Regional Training Institute at Papago Military Reservation is on the historical building list as the largest free standing adobe building in the state. This building is still being used today and needs to be protected,” he said.

The sustainment program works with four teams focused on different aspects of sustainment, including infrastructure and utilities, logistics and procurement, readiness, and community outreach.

The infrastructure and utilities teams ensure new buildings integrate the latest science and engineering concepts to reduce negative impacts on the natural environment. This includes implementing energy saving products to save water and electricity.

Logistics and procurement teams ensure units buy recycled paper and other products that promote sustainability.

Readiness teams protect bases from public encroachment.

“FMR needs protection from home builders trying to build to the fence line,” Coleman said. “Housing encroachment might affect the ranges out there.”

Community outreach focuses on events such as the Arizona Army National Guard Earth Day event was April 16 and 17 at Papago Park Military Reservation. The two days were filled with environmental protection information and presentations on protected animals.

“All of these programs are centered on protecting the environment, so we can continue to train service members,” Ladd said.

Story and Photo by
Sgt. Adrian Borunda

PHOENIX – The adjutant general of the Arizona National Guard selected a new head of the Army component late last year to lead the state’s 5,100 soldiers and mold an organization built on leadership and adaptability.

Army Brig. Gen. William A. Hall, the former deputy commanding general of the Texas National Guard’s 36th Infantry Division, is Arizona’s land component commander.

“I’m excited to be a member of the Arizona National Guard for two reasons: one because of the quality of the people in the organization and the potential that lays ahead for us in fulfilling our state and federal missions,” Hall said.

His five-year vision for the Guard is seen through a lens tempered by his own foundation built on Army values.

Early on

Hall, who was born in Virginia, describes himself as a “National Guard brat.” His father was a career soldier and several of his family members served in the military.

Although it would seem like Hall was destined to serve, it’s not what he originally had in mind as a career. “I thought I was going to be a welder or a cowboy,” Hall said. “I enjoy being outside and working with my hands. I thought those were the two things that I might do.”

His family moved from Virginia to central Texas where he grew up near Austin. “I went off to college at New Mexico Military Institute where I got my commission and finished at Angelo State University,” he said. “I went to work for the National Guard in 1990 and I’ve been pretty much full time for the Guard ever since.”

Hall says he has been blessed with great mentors, especially early in his career. “There was a battalion operations sergeant major with whom I worked for about five years,” Hall said. “He definitely forged in me the values and doctrine of how we do business in the Army and it

stuck with me ever since.”

Those lessons built upon the values he learned during his childhood and as a young adult at NMMI. “They were instilled in three distinct places. One was how I was raised by my parents; the second one was when I went off to the New Mexico Military Institute – being a military college it was instilled in you – and then my continued service in the Army.”

Welcome to Arizona

Hall sees the Soldier’s Creed rooted in the core values and sees the future as a prosperous one for the Arizona Army National Guard if all soldiers live by it.



“If we lived by the Soldier’s Creed we wouldn’t need a lot of policy and memos. Commanders would have a lot of free time to train because they would not have other distractions,” Hall said.

According to the general’s command policy the organization’s unlimited potential will be realized if trust is earned and maintained. With trust, Hall believes his soldiers can meet his specific, long-term goals.

“I have two goals. The first is to have the Arizona Army Guard to be in the top 10 percent of the 54 states and territories,” he said. “The second goal is to build a bench. The adjutant general told me, ‘Your job is to build a bench, that’s what I need you to do for the Army Guard.’”

The bench is where Hall sees future leaders of the Guard, so his focus will be to build an organization that fosters the growth of great leaders.

“I’m taking a long look at the organization and although there are short-

term challenges, I am more concerned about where we are going to be as an organization five years from now.”

Part of that vision includes training future leaders to make difficult decisions by placing them in difficult jobs.

“One of my mentors when I was a major allowed me to watch decisions being made. He gave me hard jobs that allowed me to see things that I otherwise would not have understood,” Hall said.

Earning trust, making hard decisions, living by values echoed in the Soldier’s Creed are the ingredients of Hall’s plan to prepare soldiers for the future, which he says will look very different.

“We have lived in 13 years of unlimited resources. We are now shifting back to a time of constrained resources. The challenge is if we don’t adapt to that change then we will not be the organization we must be,” Hall said.

“There is going to be change in Arizona National Guard, but we don’t know what it will look like,” he said. “We have to see that with change comes opportunity. If we are able to adapt more quickly than other organizations in the military, then we stand a

chance to gain new, important missions.”

A bright future

According to Hall taking care of soldiers and oneself is essential to the evolution that will take place.

“I think for those of us who wear the uniform, we work very hard and it is important to have a balance, and part of that balance is faith, family, personal interests and work,” Hall said.

“Maintaining the balance takes self discipline and effort because when we go home at night we must focus on family and not focus on what happened that day or what will happen tomorrow.”

For Hall, the balance is easier to maintain when he can get back to the outdoors and working with his hands.

“I like hunting, I like to ride four wheelers and be outside,” Hall said. “Anything that I can enjoy with my daughter at this point is great, she’s very important to me.”

Hydration Awareness

Story and photo by Staff Sgt. Brian Barbour

Approximately 60 percent of the human body is made up of water. With summer fast approaching, people should keep their bodies hydrated as temperatures start to climb into triple digits.

It's especially important to stay hydrated when doing outdoor activities under the blazing Arizona sun. As people continue their physical activity outdoors, the increased heat will increase water loss and raise daily fluid needs.

"You need to drink more water than you think you would need, especially in Arizona," said Sgt. Andrew M. Sargent, a medic at the Arizona Medical Detachment at Papago Park Military Reservation. "A lot of people drink water when they're thirsty and when it's 110 out, if you're thirsty, it's too late."

The time to hydrate is before exposure to the sun for prolonged periods of time, doing physical activities like biking or hiking.

Daniel M. Moloney, a former Army medic and current paramedic in the Arizona Heart Hospital emergency room, suggests people start drinking water the day before they exert themselves in the heat.

"I would go with a quart an hour depending on the level of exhaustion going on," said Moloney. "If you're going to be out and about doing your thing, I say a gallon a day would do just fine."

People can make sure they're hydrated properly by checking the color of their urine, said Maloney. It shouldn't be any darker than the color of lemonade.

The sun can be brutal on skin if left exposed for long periods of time, causing a person to dehydrate as water evaporates through the skin.

Sargent suggests wearing light, thin clothes to minimize exposure to the sun. Sun block is important he said, but it needs re-application

often. That's why covering the skin is better.

"It helps prevent losing water from sun by sweating and from heating the body too much," Sargent said.

Sports drinks like Gatorade are good to replace electrolytes but it's important not to over do it, said Moloney. It's best to do a 50/50 mix with water.

If going outdoors to do activities like hiking, bring tons of water. Also bring snacks like granola bars, he said.

"They will help replace everything you're sweating out because when you sweat, you're not just sweating out water; you're losing salts and different electrolytes," Moloney said.

The summer Arizona sun may be comparable to living in an oven, for many people. However, their love for the outdoors outweighs the uncomfortable heat. As long as people remain hydrated, enjoying the outdoors in triple digits can still be fun.



TOTAL DEATHS FROM NATURAL HEAT 2012

1,535

JANUARY
2

FEBRUARY
6

MARCH
9

APRIL
33

MAY
141

JUNE
318

JULY
589

AUGUST
285

SEPTEMBER
121

OCTOBER
20

NOVEMBER
8

Statistics Courtesy of www.azdhs.gov/

Guard Shares Knowledge With Kazakhstan Partners

Story and Photo by Sgt. Crystal Reidy

PHOENIX - Arizona Army National Guard Members and Soldiers from the Kazakh Army participated in a High Mobility Multipurpose Wheeled Vehicle (HMMWV) maintenance information exchange for the Department of Defense's

National Guard State Partnership Program here May 12 - 16. The forty-hour maintenance information exchange between the two countries addressed how



each organization conducts drivers training, maintenance, records keeping, trouble shooting and licensing.

"It is always important in the maintenance field to get a new perspective. It keeps us in the cutting edge of field expedient maintenance," said Capt. Federico Vazquez, operations officer in charge, 158th Combat Sustainment Support Battalion.

The ten Kazakh soldiers, two officers and eight enlisted, may have ideas we haven't thought of and vice versa. The exchanging of ideas is a two-way street, Vazquez, the OIC of the maintenance information exchange, Vasquez said.

One of the interesting differences they found was the United States Army's philosophy is to push field maintenance to be close to combat units. The Kazakh Army has a centralized maintenance team and dispatches smaller teams to the broken down vehicles.

"We have the same goal; to get the HMMWV up and back into the fight," Vazquez said. "We just have different ways to achieve the goal."

To prepare to host the Kazakh Army, the five Guardsmen worked with interpreters

prior to the visitors arrival to go over curriculum and ensure understanding of maintenance concepts.

"It has been a very positive interaction and a great experience working with our Kazakhstan counterparts," Vazquez said.

The Kazakh soldiers agreed the event was beneficial.

"It has been a high-level, quality experience and we are happy to receive the information," Staff Sgt. Dumon Moldrakhman, head mechanic for the Kazakhstan Army at the only HMMWV Center in Asia, said.

This trip is Moldrakhman's seventh trip to work with the Arizona Army National Guard as part of the State Partnership Program and he contributes the success of the program to his United States Army counterparts.

"Our HMMWVs are all capable and mission ready, thanks to the information we have received from the Arizona Army National Guard," Moldrakhman said.

Since 1993 the AZNG has partnered with the Kazakh Army in the State Partnership Program to promote access, enhance military capabilities, improve interoperability and enhance the principles of responsible governance.

GUARDSMAN RECIEVES CITIZENSHIP

Story by Sgt. Brian Barbour

PHOENIX — On Feb. 22, a National Guardsman dressed in his Army service uniform took the oath of allegiance with more than 100 other area residents during a ceremony in Avondale, Ariz. The guardsman is fulfilling a childhood dream, a dream he and many other immigrants in this country have shared, to become a U.S. citizen.

Arizona Army National Guardsman, Sgt. Juan Arbelaez, a truck commander and team leader for 2nd Platoon, 222nd Transportation Company out of Florence, Ariz., completed his pathway to citizenship during the naturalization ceremony.

Born in the country of Columbia, Arbelaez was 4 years old when he came to the U.S. arriving with his mother, 2 1/2-year-old sister, and 6-month-old brother. Now, at the age of 51, receiving his citizenship is a significant life achievement for Arbelaez.

"It's a very important moment," said Arbelaez. "It gives me a sense that I've completed a life-long dream I have had since I was 6 years old."

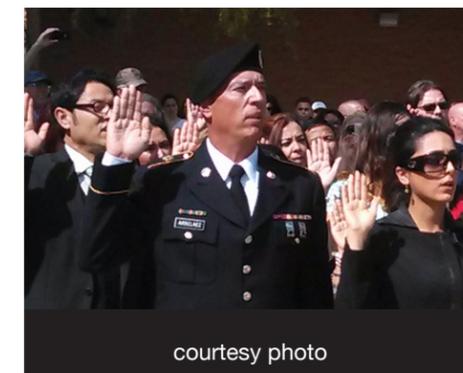
Getting his citizenship hasn't been an easy process. He applied for citizenship on three different occasions prior to this last one.

"The applications all got lost somewhere so I just gave up on trying," said Arbelaez.

Arbelaez's brother, Raul Arbelaez of Salisbury, S.C., had already received his citizenship and was able to give his sibling guidance during the arduous naturalization process.

"The process of getting our citizenship was hell for both of us," said Raul. "But, it's a great honor to hold the title of U.S. citizen. Too many people take it for granted."

Arbelaez eventually tried again, and after getting past several roadblocks along the way, finally found success. Raul expressed pride about his brother's accomplishment.



courtesy photo

"He's a U.S. citizen now and that makes me very happy, I've always looked up to my brother."

Now that he's an official a citizen, Arbelaez says it's not much of a different feeling than before.

"It doesn't feel like I've changed now that I have my citizenship," said Arbelaez. "I think when I'm going to feel it is when I go to vote and get summoned for jury duty. That's when it's finally going to hit me."

Man of Persistence and Dedication

Story by
Sgt. 1st Class Robert Freese

In 1864, Arizona became an official territory, and while plans for further establishment were in order, Gov. John Noble Goodwin was facing a much larger task before moving forward. Settlers and neutral natives in the area were facing struggle with raids from bands of Tonto Apache warriors. As the Civil War geared up, most of the military units present in Arizona relocated to support the conflict, which left the young territory vulnerable to more attacks and theft of livestock and crops. The governor petitioned, and was approved by President Lincoln, to raise a militia, and Goodwin had just the man for the job.

Hiram Storrs Washburn, a linguist, Spanish scholar, and businessman, surveyed public lands in California in 1851 and travelled up the Gila River in 1857. Befriending and trading with Native Americans and Mexicans in the Gadsden Purchase and Sonora in 1859, Washburn's ability to form allies with these cultures is what made him the best candidate. And on June 15, 1865, he was appointed to the rank of second lieutenant and given 90 days to recruit and raise a company.



Washburn embraced his duty, spending more than \$500 of his own money to fulfill the needs of this obligation.

Washburn's commitment and enthusiasm was a success to this mission and in August 1865, he was promoted to the rank of captain and assigned as commander of Company E, 1st Infantry.

On Nov. 3, 1865, Washburn and 97 of his men mustered at Fort Mason, approximately 45 miles south of Tucson, and committed to serving one year of fighting Apaches. The company set off on Dec. 5 and marched to Tucson. The men arrived at Fort Whipple on Dec. 29, and after procuring meager supplies, headed toward Camp Lincoln on the Verde River – a 225-mile march.

Upon their arrival, the men of Company E fought against Tonto Apaches for seven grueling months, with few rations, supplies, or clothing. According to the Company Muster Roll for February 6, 1866, "Lt. Gallegos and fifty men were ordered on scout to leave as soon as they could to make moccasins, there being no shoes."

The most notorious battle the men of Company E engaged in was the Battle of Five Caves. Lt. Gallegos came upon a community of Apache families living in canyon caves somewhere near Apache Maid or in Mulligan Canyon. After three hours of battle, 30 Apaches were killed and 12 taken captive. Of the regiment, "none [Arizona Volunteers] killed, six wounded and one badly bruised by stones from the enemy," said Dr. Edward Palmer, Camp Lincoln Post Surgeon.

The whole time, although most of them were not U.S. Citizens, the soldiers received no pay. "The men of Company E expect to be allowed the same privilege that the Pimas and Maricopas are, of disposing of their captives for a money or other consideration," wrote Washburn to Gov. Richard Cunningham McCormick.

Washburn mustered out his men on August 15, 1866, at Camp Lincoln. They scouted and fought Apaches in cold, harsh conditions and were never properly clothed nor received any pay from the Federal Government or from the Territory of Arizona.

Washburn made two trips from Camp Lincoln to Fort Whipple, spending more of his personal money and doing the work of printing and filling out discharge papers, final statements, and muster rolls. By August 24, he was finally successful at getting his men paid.

He, on the other hand, was never was paid, and in 1867 filed suit for the \$440.50 wages owed him. He never saw that nor the \$500 of his own money spent on recruiting efforts. As a reward, the territorial government offered English words to fighting men, many of whom did not read or speak English.

"Whereas: They [1st Arizona Volunteer Infantry] have inflicted greater punishment upon the Apaches than all other troops in the Territory besides, oft' times pursuing him barefoot and upon half rations to his mountain fastness, cheerfully enduring hardships encountered on mountain and desert...; and, Whereas: The financial condition of our young Territory will not admit to our offering a more substantial reward and expression of our obligation to them, therefore, be it, Resolved, By the House, the Council concurring,

that the thanks of this Legislative Assembly be and are hereby tendered to the brave and efficient officers and men composing the late First Regiment of Arizona Volunteers." ~ 3rd Territorial Legislative Assembly.

In 1867, Washburn moved to Washington and worked for various government departments for the rest of his life. He married Charlotte Stone in 1869 in Virginia.

Washburn died at his residence in Washington D.C., Feb. 16, 1889 at the age of 69. He is buried in the Congressional Cemetery at Washington.

The Killer Angels, by Michael Shaara

Review by
Army 1st Sgt. James
Borchardt

The great battle of Gettysburg is described by many Civil War historians as the battle that turned the tide of the Civil War. Michael Shaara's, "The Killer Angels," intertwines fiction with an account of what happened at Gettysburg from June 29, 1863 to July 4, 1863.

Shaara wrote this book in 1974 and it won the Pulitzer Prize for Fiction in 1975. The book was also the source for the screenplay, "Gettysburg," which came out in 1993.

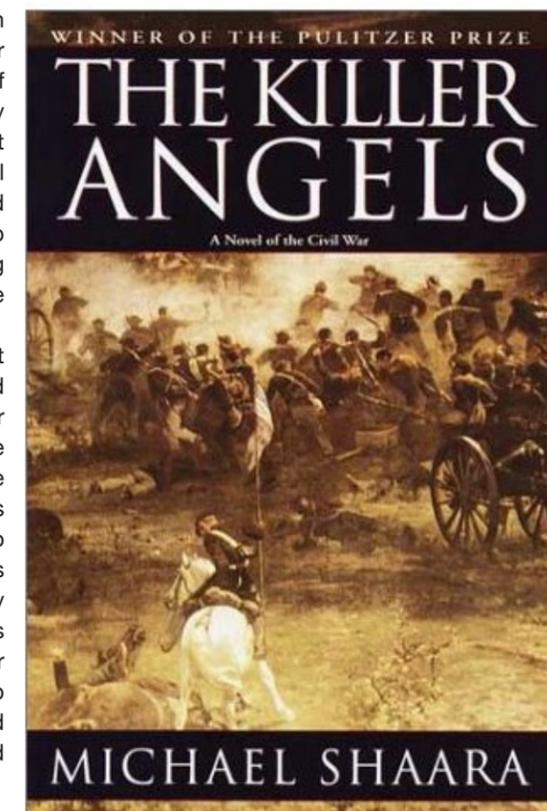
Lovers of Civil War history will get great

satisfaction from this story, especially if they enjoy studying the characters who gained fame as a result of this conflict, such as Lee, Longstreet, Buford and Chamberlain. The author's description of what the four main characters endured provides a glimpse of how they overcame their individual circumstances and what went on during those four grueling days in Pennsylvania.

Shaara explores the events which lead to the battle and, through the use of documented unit movements, narrates a realistic story through the command decisions made by the Confederate and Union army leaders. He discusses the friend

against friend portion of this war, in particular from the perspective of the officers, as many of them had fought side by side in pre-Civil War battles and had developed the deep bond that is so strong among those who have served together.

Shaara's excellent writing paints a vivid picture of the four generals. His effective description of the battle and its surroundings depict a story so as to make the reader feel as if he or she is actually witnessing the events in real-time. "The Killer Angels" is superb reading for seasoned Civil War scholars and casual historians alike.



LOYALTY

DUTY

RESPECT

SELFLESS

SERVICE

HONOR

INTEGRITY

PERSONAL

COURAGE

Army Values Practical Exercise:

At the end of your drill, identify seven soldiers. Instruct them that they are to write a full page on what one pre-assigned Army Value means to them personally, and to give real world examples. This assignment will then be presented in front of the company at the beginning of the next drill weekend.

Why this exercise is beneficial? You can continuously revolve newly appointed soldiers at the end of each drill. Your Company will have the opportunity to begin their drill weekend with further insight on their fellow soldiers, building team relations, and boosting morale, hopefully setting the tone for the rest your drill weekend.



photo by Staff Sgt. Brian Barbour