

January 2013



# Beans & Bullets

**311TH SUSTAINMENT COMMAND  
(EXPEDITIONARY)**

**“ S U S T A I N   T H E   F O R C E ,   S E C U R E   T H E   V I C T O R Y ! ”**

## INSIDE THIS ISSUE:

Messages from the Command	2
Chaplain's Corner	3
DCO / Command Chief's Notes	4
Resiliency Task Force	5
Inspector General	6
Surgeon / IA Update	7
Crisis Hotline	8

EO Office	9
Safety	10
Family Readiness / Flag Info	11
SHARP / Knowledge Management	12
3 <sup>rd</sup> Sustainment Assumes Responsibility	13
SGS / TOA Ceremony	14 / 15
Legal Info / Historical Notes	16

### Beans & Bullets Staff

Lt. Col. James Billings

Master Sgt. Dave Thompson

Sgt. Phillip Valentine

Beans & Bullets welcomes story ideas, photographs and any information of interest.

All submissions are subject to editing by the 311th Public Affairs Staff

## COMMANDING GENERAL

TROJAN 6 SENDS:

Now that we've had about a week since our Transfer of Authority, I want to give you a few of my initial thoughts.

It's been a long road to get to this point. For most of you, it started with a 29-day Annual Training at home station in Los Angeles. Then there were three long months at North Fort Hood, Texas. We've been through the Command Post Exercise-Sustainment at Fort Lee, the grueling United Endeavor exercise at Fort Hood, the frozen tundra of Manas, Kyrgystan and, finally, here in Kandahar.

We've grown together as a team. Sure, we've had to knock off a few of the rough edges and add some oil to our "well-oiled machine." But we've done that – and I'm proud of how far we've come.

But everything we've done so far was to get us to this moment – the start line of our mission here. Getting here was only the first step – now we have to execute. This is no time to sit back and wait for our replacements. All the pregame events are over. The whistle has blown and it's "game on." The 311<sup>th</sup> is now responsible for all sustainment services throughout the Combined/Joint Operations Area-Afghanistan.

That's a big responsibility and one that I hope you take seriously. Soldiers' lives depend on how well we do our jobs. They need the food, water, ammunition, fuel and other supplies we provide to perform their mission. We will not fail them!

As we huddled there in the parking lot at North Fort Hood – only last month! – I laid out for you my expectations:

- Do your job. Do it well. Do it with excellence. Do it as if someone's life depended on it – because it does.
- Be a leader – no matter what your rank or position.
- Take care of yourselves and your battle buddy to the left and right of you. Take care of each other. Exercise all the components of Comprehensive Soldier Fitness: physical, mental, spiritual, family and social.
- Treat everyone with respect. There is no excuse for abusive or toxic leadership. It's something I simply do not tolerate.

I am honored to be your commander and I am proud to serve with each one of you. Keep up the great work! Sustain the Force! Secure the Victory!

TROJAN 6 OUT



**Brig. Gen. Scottie D. Carpenter**

## COMMAND SERGEANT MAJOR

It has been almost two weeks since we have officially taken over the mission from the 3<sup>rd</sup> ESC. The Transfer of Authority ceremony symbolized that and we look forward to the challenges we will face. We are going through an interesting time in Afghanistan. Missions are constantly in flux and change is inevitable. It is imperative that we remain flexible and adjust as necessary.

It seems appropriate starting the new year, to remember that behind every number, percentage, or computer, there is a Soldier directly impacted. I ask that we focus these next couple of months on our Soldiers and their Families in terms of the following: career tracking and counseling, evaluations, APRT, height and weight, Medical and overall readiness. Let's not turn our focus away from our most precious commodity, people.



**Command Sgt. Maj. Ted L. Copeland**

...Continued on next page

# CHAPLAIN'S CORNER



Maj. Lawrence Allison

Blessed,

When someone asks you, "How are you doing?" How do you answer? It's easy to respond with such a common greeting without giving it any thought. But sometimes the way we answer this simple question can reveal much about the way we think about our lives.

A prominent business and community leader, now well into his 70s, always responds the same way when asked how he is doing. He always—*always*—answers, "Blessed." If he answered some other way, it would be a great surprise to those who know and love him.

His response says a lot about his heart: It flows with gratitude. Of course, this doesn't mean that his life is all sunshine and roses every day. Over the years, he's had his share of ups and downs, triumphs and heartaches. But he chooses to focus on his blessings. Yes, life could be easier, the path smoother, but he counts his blessings and he invariably finds that they out number his trials. (By -Lloyd Newell)

I encourage you to count your blessings and seek the good stuff in your life and you will notice how blessed you truly are.

Blessings,  
CH Allison  
311th ESC  
Command Chaplain  
ASAP-"Always Say A Prayer"



## CSM CONTINUED...

I encourage you to stay in contact your family and loved ones. Life is something we take for granted; therefore it is important to put extra emphasis on safety. Check on your loved ones, Family members, friends, co-workers and fellow Soldiers.

My personal challenge to you is that we keep our team intact by never losing a Soldier. We are in the business of people. The success of the command, the Army, and this Nation is about the success of people!

Embrace the challenges you will face in the future and enjoy the ride because it will go quickly!  
Trojan 7



## DEPUTY COMMANDING OFFICER

I would like to take a moment to introduce myself to the Soldiers I have the privilege to serve with in Afghanistan, as well as our strategic partners throughout the globe. I am a resident of Michigan, but I was born in California and spent the next 18 or so years moving the around the globe as an Air Force brat. I have served in the Army over 27 years with over six years on active duty, with deployments to Guantanamo, Iraq and now Afghanistan. When I am not in uniform, I am a civilian with the Department of the Army and work at the Detroit Arsenal. As the deputy commander of the 311th Sustainment Command (Expeditionary), I have the opportunity to represent the command on many occasions. My first priority is our sustainment mission, but insuring we care for our Soldiers is always a priority. I want to say thank-you to all of our Soldiers, civilians and contactors that make a difference every day by ensuring we can "Sustain the Force". I look forward to meeting as many of you as I can in the months to come.



**Col. Andrew Wichers**

## COMMAND CHIEF'S NOTES



**CW5 Raymond Johnson**

What is a Warrant Officer and what do they do? When I was appointed as a warrant officer a long time ago and shortly thereafter, I would be asked by soldiers of various grades above Specialist, what do you do in the battalion as a warrant officer?

Do you know that the Warrant Officer Corps was established Jul. 9, 1918 as the Mine Planter Service of the Coast Artillery? We have since evolved into many other military occupational specialties and continue to add additional military occupational skill sets. Back in the day aviator warrant officers were more prevalent in the formation and still outnumber technical warrants officers. Therefore most retirees or current soldiers assume that because you're a warrant officer you fly helicopters.

When I assigned to an engineer battalion as a construction equipment technician I was asked by fellow soldiers, "So what do you do in this unit?" Keep in mind some of the people asking the question were not buck privates. The warrant officer that they knew was that guy who never stood information, this mysterious figure who did his own thing and was never questioned, some of you that have been around for while know what I mean. Those days are gone and a new era of warrants have come on the scene and are doing great work for the Army.

Going back to the original question of "what is a warrant officer and what do they do", Army Warrant Officer Definitions Over the Years since 1957 to 2005 have changed five time. Department of the Army Pamphlet 600-3, Commissioned Officer Professional Development and Career Management, 14 Oct 2005, provides a new Warrant Officer Definition and Warrant Officer Definitions for each Warrant Officer Rank. DA Pamphlet 600-3 supersedes DA Pamphlet 600-11. The new definition is as follows:

*The Army Warrant Officer is a self-aware and adaptive technical expert, combat leader, trainer, and advisor. Through progressive levels of expertise in assignments, training, and education, the WO administers, manages, maintains, operates, and integrates Army systems and equipment across the full spectrum of Army operations. Warrant Officers are innovative integrators of emerging technologies, dynamic teachers, confident war fighters, and developers of specialized teams of soldiers. They support a wide range of Army missions' throughout their career. Warrant officers in the Army are accessed with specific levels of technical ability. They refine their technical expertise and develop their leadership and management skills through tiered progressive assignment and education.*

Now that you know our story and some of our history, I hope that I demystified the "Brotherhood and Sisterhood of the Warrant Officer Corps. DA PAM 600-3 goes into further detail of the specific characteristics and responsibilities of the separate, successive warrant grades. DA PAM 600-3 and other regulations can be found on the CCWO portal page.

## RESILIENCY TASK FORCE

Happy New Year from your Resiliency Task Force.

We are all settling in to our positions and battle rhythms in our respective locations. How we are settling in is the million-dollar question. How we are balancing the five pillars of the Comprehensive Soldier and Family Fitness Program should be apparent through interactions with loved ones and co-workers, as well as our sleep, fitness and status of any deployment goals. Are you snappy with people? Is your day only filled with walks to and from your room and work, to and from a quick lunch, and just meetings? Are you taking personal time to reboot each day, and are you enforcing those you lead to do the same? Even though we are still settling in at our locations and positions, setting up a healthy personal battle rhythm now reinforces resiliency. This is a marathon. That means that the pace you set now must be maintained to avoid burnout and complacency, and to allow us all to finish this mission strong as we head home in the months ahead. Is your pace set for a sprint or a long distance run? It is never too soon to start thinking about how you want to arrive home to reinforce what you should be doing now. Relating the future with the present can help you hold yourself accountable for your daily decisions and actions, instead of putting decisions off.

Speaking of accountability, who are you supporting and who have you entrusted to support you? Are you sharing your day with people around you, and how much are you laughing each day? Are you resolving misunderstandings and conflict early as they arise? Are you getting and using the resources you need for your spiritual, emotional, physical, social and family needs? If not, why not? Now is the time to set your personal battle rhythm, and support others with theirs. We can't do this with a sprint race mentality and we can't do it alone. We have a lot of training and social events coming up that you can find on the newly launched 311th ESC NIPR Resiliency Portal located on the main bar of the 311th ESC SharePoint portal. We will continue to keep it updated with all your events you identify or offer to lead. We encourage your involvement in this program and the lives of each other.

We will be clarifying the roles and plan for our Gatekeeper program very soon, and the hope is that we get volunteers from all ranks and sections to ensure we have a healthy and caring command. Don't wait to care for yourself. Don't wait to care for someone else. Don't wait to ensure your soldiers are balancing their lives. Don't be the difficult person in your work place and your relationships. Every day counts. Work to be the person you want to be, and don't wait to ask for and receive the resources you need. There are plenty of resources and caring people all around you. How else can your Resiliency Task Force help you?

### Upcoming SASMO sponsored events in building 553 on KAF:

Movie Night – Every Friday at 1900 starting on January 18th

Game Night – Every Saturday at 1830 starting on January 19th (have your laptop tested at 1400)

311th HHC Resiliency Training – last Sunday of each month from 1400-1600 in the HHC Conference Room



## INSPECTOR GENERAL'S NOTES

As the 311th ESC staff establishes its Organizational Inspection Program, this is a great time to explain more about the elements and benefits of a comprehensive program. An OIP encompasses assessments and inspections from commanders, staffs and the Inspector General. The Army Regulation that covers The Army Inspection Policy is AR-201. Army inspections measure performance against a standard and must be: Purposeful, Coordinated, Focused on Feedback, Instructive and Followed up. Assessments and inspections must meet regulatory requirements and commander's needs while remaining relevant and responsive.



**Maj. Casey Miner**

The goal is to identify root causes, strengths and weaknesses, implementation of corrective actions, and sharing of results. Commanders conduct initial inspections to evaluate a condition of a unit in relation to headquarters' goals and established standards. Subsequent command inspections measure progress and reinforce focused areas of interest. Staff assessments and inspections provide commanders with specific, compliance-oriented feedback within functional areas or programs.



Staff assistance visits are essential teaching and training opportunities that assist, teach and train subordinate staff sections to meet the standards required to operate effectively with new concepts or for upcoming inspections. Inspector General inspections focus principally on issues that are systemic in nature and affect many units. They identify responsibility through root cause analysis and corrective actions to share innovative ideas and best practices. Assessments and inspections ensure processes are in place to avoid perceptions that leaders are not caring for Soldiers and following standards.

Two specific areas that are trends of concern are evaluations and awards. Both inspected areas have consistently shown poor supervision and implementation of programs. Starting with ineffective, impersonal or nonexistent counseling that fails to set realistic expectations, leaders then reinforce perceptions by failing to use systems like awards boards and face-to-face counseling for evaluations. These trends resulted in a recent major inspection on counseling, and a huge increase in complaints concerning awards and evaluations. Assessments and inspections are necessary and they work, assisting leaders to understand regulations and prevent issues. Timing is often difficult, so commanders and staffs must balance mission requirements with timeliness.

We must all work together to accomplish our goals and meet standards. We are entrusted with a tremendous amount of responsibility and resources, and these programs deserve our best efforts.

The first Inspector General of the Army was Maj. Gen. Thomas Conway. Conway, an Irish soldier of fortune, resigned shortly after his appointment because he couldn't get along with anyone in the American Army, to include General Washington.



# SURGEON



**Lt. Col. Thomas Wells,  
Command Surgeon**

## Protecting the Health of our Troops

Since before arriving in theater, the Surgeon Cell has been committed to ensuring that all 311th ESC Soldiers throughout the Combined Joint Operations Area - Afghanistan maintain access to medical care.

During pre-deployment training, the section has been involved with health-care planning. After arrival in Afghanistan the section has established good relations and coordinated with our Role 1 providers, which is like visiting your doctor back home and the Role 3 Hospital, which has surgical capabilities on Kandahar Air Field. We will ensure that 311th ESC and subordinate units continue to have good access to Role 1 even as the Operation Enduring Freedom mission draws down. Missions have included: working to continue Role 1 coverage for Soldiers at Kandahar Airfield, New Kabul City (NKC), and

Camp Arifjan, Kuwait, planning and monitoring theater-wide vaccine administrators; aiding in medical equipment retrograde; and visiting our higher, lateral and subordinate leaders and medical staff.

The Surgeon Cell serves as the senior medical advisors for the 311th ESC. The cell oversees the Army Health Support (AHS) and Force Health Protection (FHP) of over 4,500 311th ESC Soldiers located throughout Afghanistan.



# INFORMATION AWARENESS UPDATE

- All USB Devices are strictly prohibited

Command Policy 11 prohibits the use of USB Devices without the approval of CJ6 IA.

Service Members who violate this policy may have their security clearance suspended/revoked and may face adverse administrative action and/or punishment under the Uniform Code of Military Justice.

DOD Civilian employees who violate this policy may have their security clearance suspended/revoked and may face adverse administrative action and removal from theater.



# OEF CRISIS HOTLINE



For Service Members  
By Service Members



## IT'S YOUR CALL

Confidential **peer** support for  
Service Members  
In Afghanistan

Call **DSN/NVOIP: 1-1-1**

(318) 421-8218

Afghan Cell: 070-113-2000, wait for tone, 1-1-1  
Email: [OEF CrisisHotline@afghan.swa.army.mil](mailto:OEF CrisisHotline@afghan.swa.army.mil)  
Confidential chat at [MilitaryCrisisLine.net](http://MilitaryCrisisLine.net)



## EQUAL OPPORTUNITY

A Great Leader is Born, Celebrating and remembering Dr. Martin Luther King  
“A young boy grows up in a time of segregation...A dreamer is moved by destiny into leadership of the modern civil rights movement...This was Martin Luther King, Jr.”

Martin Luther King Jr. Day is a U.S. Federal Holiday marking the birthday of Reverend Dr. Martin Luther King Jr. and is observed on the third Monday of January each year. President Clinton signed the Martin Luther King Jr. Federal Holiday and Service Act expanding the mission of the Holiday as a day of community service, interracial cooperation and youth anti-violence initiatives.

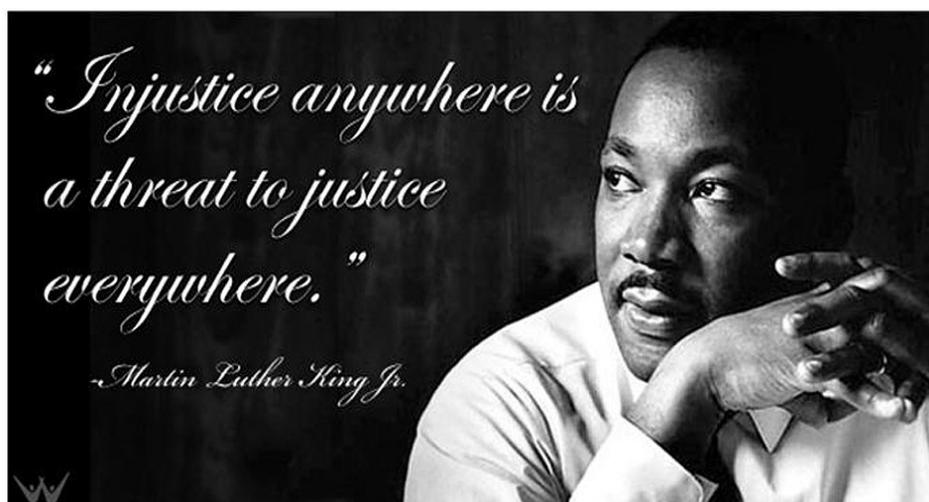
Through his activism, Dr. King played a pivotal role in ending the legal segregation of African-American citizens in the South and other areas of the nation, as well as the creation of the Civil Rights Act of 1964 and the Voting Rights Act of 1965. At the age of 35, he was the youngest man to have received the Nobel Peace Prize. When notified of his selection, he announced that he would turn over the prize money of \$54,123 to the furtherance of the civil rights movement.

In the 11-year period between 1957 and 1968, King traveled over 6 million miles and spoke over 25 hundred times, appearing wherever there was injustice, protest, and action. It was during this time frame, on Aug. 28, 1963, Dr. King led the largest protest demonstration in U.S. history which occurred at the Lincoln Memorial in Washington, D.C. Over 250,000 people gathered to lobby for passage of sweeping civil rights measures by Congress. Dr. King thrilled the crowd with his "I Have A Dream" oration.

Mrs. Coretta Scott King established The Martin Luther King Jr. Center for Nonviolent Social Change, Inc. in 1968 to preserve the legacy of her husband. The King Center is the official, living memorial dedicated to advancing the legacy of Dr. Martin Luther King Jr. The King Library and Archives in Atlanta is the largest repository of primary source materials on Dr. Martin Luther King Jr. and the American Civil Rights Movement in the world.

Martin Luther King Jr.'s life had a seismic impact on race relations in the United States. Years after his death, he is the most widely known African-American leader of his era. His life and work have been honored with a national holiday, schools and public buildings named after him, and a memorial on Independence Mall in Washington, D.C.

The National Reoccurring theme for the holiday is, “Remember! Celebrate! Act! A Day On....Not a Day Off.” It calls upon the American People to engage in public service and promote non-violent social change. Dr. King’s unfinished movement toward equality can be achieved by our united and enduring efforts.



## SAFETY

Any current analysis of Army injuries and fatalities resulting from the unintended functioning of ammunition over a significant period of time will highlight one trend – the number of incidents related to the mishandling of small-arms ammunition and weapons.

Larger rounds may have greater explosive weight and inherent lethality and may result in more casualties when they detonate unexpectedly. However, the preponderance of accidents injuring troops involves rounds on the lower end of the size scale. Many of these accidents are attributable to preventable human errors rather than problems with the ammunition or weapons.

Perhaps one factor contributing to the high level of small-arms accidents is how often Army personnel come into contact with these weapons and rounds compared to larger systems. Using these smaller weapons and rounds is a primary task for most Soldiers, as well as their most readily available first line of defense against hostile forces.

This familiarity and availability can lead to complacency in dealing with these items. The stress often associated with their use can also pose added hazards if safe handling procedures have not been reinforced through repetitive training. Some of the more common varieties of incidents involving these items include:

- Improper setting of headspace and timing on .50-caliber machine guns prior to firing, leading to explosions that damage weapons and injure personnel with blast force and metal fragments.
- Failure to properly clear weapons of ammunition after use, leading to unexpected firing when handling or cleaning weapons that were mistakenly thought to be empty.
- Pointing loaded weapons at personnel when performing clearing or checking procedures.
- Dropping loaded weapons.
- Horseplay or known improper handling actions with weapons Soldiers believed were unloaded, either out of boredom or an overly casual attitude.
- Placing a hot weapon barrel on live rounds, causing a cook-off.
- Failure to perform weapon maintenance or barrel changes at prescribed intervals, resulting in cook-offs.
- Failure to wear required personal protective equipment when firing.
- Failure to remove components, such as cleaning rods, from weapons before firing.

It is unlikely we will be able to prevent all small-arms accidents. However, making Soldiers more alert to the dangers involved when handling weapons and ammunition will significantly reduce injuries and fatalities and protect the weapons upon which Soldiers depend.



## 311TH FAMILY READINESS



And they're off! The FRG (Family Readiness Group) is up and running. After a few snags in contacts and a few still missing, the phone tree was up and functioning just in time to invite Families to the unit for the Holiday Party on December 8. Several volunteers created a winter wonderland scene for pictures and to turn the drill hall into a festivities hall. Catering came in the form of empanadas and children lined the halls for a chance to visit with Santa and Mrs. Claus. It was exciting to see deployed Families as well as rear detachment in attendance and the place was packed. MG Frink and his lovely wife Vancine dropped by and he was first in line to help serve lunch with Col. Lamb and a few other smiling faces.

The festivities will continue in February as many family members plan to attend the Yellow Ribbon Event in Los Angeles the 22nd to 24th. Key callers have been connecting with Families and making plans to meet up as groups to get to know each other in person and many volunteers from far and wide are thrilled to not only be training up as resilient Family members, but to participate in a volunteer mindset too.

The Family Readiness Group is always looking for ideas on how to connect the unit Families as a whole whether distance or local. In addition to the phone tree and newsletter, there is now a closed facebook page, the 311th ESC Family Readiness Group where families can share and chat about highs and lows of Deployment and Army life. The FRG is all volunteer run and led. Families not currently receiving communication or interested in volunteering can reach Julie Kelly, FRG Leader at 810-956-7876 or [Julie.kelly@us.army.mil](mailto:Julie.kelly@us.army.mil)

## FLAG RAISING OPPORTUNITY

Coming soon, you will be able to request a flag to be flown (purchased at your own expense) in honor of whom you request. We are asking at least a minimum of 72 hours advance notice as many have already been requested. Once your flag is flown, a certificate signed by the Command Sgt. Maj. and Commanding General and your flag will be returned to you. Please keep in mind, there will be a number of requests as this will be a "HOT TOPIC" and a great way to show your family and friends that you appreciate their support.

SFC Maria T. Baltazar  
CG Exec Admin NCOIC  
Command Group



## SHARP



**Sgt. 1st Class Michael Franz,  
Victim Advocate**

The Sexual Assault Prevention and Response Program reinforces the Army's commitment to eliminate incidents of sexual assault through comprehensive policy that centers on awareness and prevention, training and education, victim advocacy, response, reporting and accountability. Army policy promotes sensitive care and confidential reporting for victims of sexual assault and accountability for those who commit these crimes.



**Master Sgt. Carol Comejo, Deployed  
Sexual Assault Response Coordinator**

### Unrestricted Report: Victims Choice, Provide Information To:

- Sarc
- Medical Staff
- CID
- Victim Witness
- JAG
- Chaplain
- Combat Stress 431-4639

### Restricted Report : Victims Choice Provide Information ONLY To:

- Sarc
- Combat Stress 431-4639
- Medical Staff (Optional SAFE Exam)
- Chaplain
- Assigned UVA (if elected)

311<sup>th</sup> ESC SHARP POCs Office Located 515A—DSN 318-421-6617

## KNOWLEDGE MANAGEMENT

The Knowledge Management (KM) section provides advice to commanders regarding the flow of knowledge and situational awareness throughout the organization, to include that of other staff sections. The KM section provides commanders with recommendations for improving knowledge flow and for increasing situational awareness and shared understanding throughout the organization. The KM section consist of Maj. Raymond Lo, 1st Lt. Alexander Longo, Sgt. 1st Class Edward Cheney, and Mr. William Knowlin. They look forward to having a successful deployment assisting staff sections improve information and knowledge flow.



## 3<sup>RD</sup> SUSTAINMENT ASSUMES RESPONSIBILITY

By Staff Sgt. Tanya Green, 3<sup>rd</sup> Sustainment Brigade Public Affairs

KANDAHAR AIRFIELD, Afghanistan — The 3<sup>rd</sup> Sustainment Brigade's colors unfurled at Kandahar Airfield, Afghanistan, Dec. 24, marking an official transfer of authority for Regional Commands-South, Southwest and West and another milestone for the Fort Stewart, Ga., based unit.

The 'Providers,' led by Col. Ron Novack and Command Sgt. Maj. Forbes Daniels, assumed responsibility of the three Afghanistan regions after Soldiers assigned to the Headquarters Company and Special Troops Battalion, 45<sup>th</sup> Sustainment Brigade completed their 12-month tour.

This is the second time that the 45<sup>th</sup> relinquished combat-responsibility to the 3<sup>rd</sup> Sustainment Brigade. The Providers replaced the 'Lightning Support' at Forward Operating Base Qayyarah (Q) West, Iraq, in June 2007.

The 3<sup>rd</sup> Sustainment Brigade Headquarters' storied history includes four combat deployments. Their arrival to Kandahar denotes the

unit's fifth deployment, but first to Afghanistan.

"The deployment comes at a very critical and historic time in Afghanistan, and we are very excited to be a part of writing this history," said Novack.

The brigade commander added that his team is ready to begin their mission—to provide sustainment and retrograde support throughout their operational environment.

"This is a tall order, but the Providers deployed here to Kandahar are combat tested—Soldiers and leaders who know how to provide sustainment in any environment, and we are trained and ready for the task at hand."

Brig. Gen. Kristin French, Joint Sustainment Command-Afghanistan commander and reviewing officer for the transfer of authority ceremony, said that the 'Providers' are prepared to handle any challenges forthcoming.

"The upcoming months will be very dynamic, and you will help shape the future of Afghanistan," she added.

The 3<sup>rd</sup> Sustainment Brigade is slated for a nine-month deployment.



## SECRETARY, COMMAND STAFF



**311th ESC SGS Section**

I wanted to take the opportunity to introduce you to the mission and Soldiers of the Secretary of the General Staff section. Our mission is to plan, manage and coordinate administrative and protocol activities for the 311<sup>th</sup> ESC Command Group. As you can imagine, we stay quite busy but rest assured we are committed to providing excellent service.

I am Maj. Mark Baucom, the Secretary of the General Staff. My Deputy SGS and Joint Visitors Bureau Officer is Cpt. Kelly Eanes and my noncommissioned officer in charge is Sgt. 1st Class Maria Baltazar. The rest of our dynamic team consists of Staff Sgt. Meloni Stevens, enlisted aide; Sgt. Nathan Doffing, communications NCO; Spc. Alexandra Alvarez, commanding general driver and administrative specialist is Spc. Rosa Moncada.





311TH  
ESC  
TAKES  
CHARGE



KANDAHAR AIRFIELD, Afghanistan – The 311th Expeditionary Sustainment Command’s colors unfurled during a Transfer of Authority ceremony at Kandahar Airfield, Afghanistan, Jan. 5, indicating that the 311th Soldiers were ready to assume responsibility for their future mission.

The 311th ESC, based out of Los Angeles, will be responsible for supporting the NATO warfighters throughout the entire country of Afghanistan, which is about the size of California, Nevada and Arizona combined. Leading the Soldiers assigned to the 311th is Brig. Gen. Scottie D. Carpenter.

“This mission we’re about to undertake is not just important – it’s vital. Soldiers live or die depending on what we provide – food, water, fuel, ammunition,” said Carpenter. “Their lives depend on what we do, and I take that very seriously. Soldiers and commanders rely on us to provide what they need, when they need it. We will not fail them.”

Carpenter also wanted to thank and acknowledge the friends, family and employers of the deployed Soldiers.



“They sustain us as we sustain the warfighters in Afghanistan. While many of our Soldiers have deployed before, I also know this is the first deployment for a number of our younger Soldiers. Being away from home is always difficult, especially over the holidays. But it is also a lonely time for those we leave behind.”





# Kandahar Legal Center



## **LOCATION: BUILDING 245**

Near Education Center

## **HOURS OF OPERATION**

**MON – FRI: 0900-1800**

**SAT – SUN: 1300-1700**

**DSN: 841-1163**

**CPT JOHN T. DRISCOLL, OIC**

**SSG WILLIAM S. MYERS, NCOIC**

## **Legal Assistance Services on KAF**

For all US Armed Forces Eligible  
and DOD Affiliated Eligible Clients

## **Paralegal and Attorney Services**

- Legal Counseling
- Notary
- Power of Attorney
- Armed Forces Specific Legal Advice
- Lease Agreement Issues, etc.

## **HISTORICAL NOTES**

On January 13, 1842, a British army doctor reaches the British sentry post at Jalalabad, Afghanistan, the lone survivor of a 16,000-strong Anglo-Indian expeditionary force that was massacred in its retreat from Kabul. He told of a terrible massacre in the Khyber Pass, in which the Afghans gave the defeated Anglo-Indian force and their camp followers no quarter.

In the 19th century, Britain, with a goal of protecting its Indian colonial holdings from Russia, tried to establish authority in neighboring Afghanistan by attempting to replace Emir Dost Mohammad with a former emir known to be sympathetic to the British. This blatant British interference in Afghanistan's internal affairs triggered the outbreak of the first Anglo-Afghan War in 1839.

Dost Mohammad surrendered to British forces in 1840 after the Anglo-Indian army had captured Kabul. However, after an Afghan revolt in Kabul the British had no choice but to withdraw. The withdrawal began on January 6, 1842, but bad weather delayed the army's progress. The column was attacked by swarms of Afghans led by Mohammad's son, and those who were not killed outright in the attack were later massacred by the Afghan soldiers. A total of 4,500 soldiers and 12,000 camp followers were killed. Only one man, Dr. William Bryden, escaped to recount the details of the military disaster.

In retaliation, another British force invaded Kabul in 1843, burning a portion of the city. In the same year, the war came to an end, and in 1857 Emir Dost Mohammad, who had been restored to power in 1843, signed an alliance with the British. In 1878, the Second Anglo-Afghan War began, which ended two years later with Britain winning control of Afghanistan's foreign affairs. In the same year, the war came to an end, and in 1857 Emir Dost Mohammad, who had been restored to power in 1843, signed an alliance with the British. In 1878, the Second Anglo-Afghan War began, which ended two years later with Britain winning control of Afghanistan's foreign affairs.

