



U.S. TRANSPORTATION COMMAND

JECC



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JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

MAY 2012

JECC Commander's Message



Welcome to the May issue of the Joint Enabling Capabilities Command newsletter.

Over the past few months, the JECC has taken measures to build a broader awareness of the capabilities we bring to the joint warfighter and further synchronize and integrate our efforts in order to successfully execute our mission.

As part of this initiative, I recently visited with key leaders from U.S. Pacific Command and U.S. Northern Command. See page 8 to read more on each meeting and how these visits were an opportunity to explain the mission-tailored capabilities of the JECC.

In line with the JECC's focus on synchronization, I asked U.S. Army Command Sergeant Major Lemuel Brock, the Joint Communications Support Element's Senior Enlisted Leader, to extend his leadership role across the whole command as the JECC Senior Enlisted Advisor. As described on page 9, he will oversee the morale, welfare and training of all JECC personnel.

Participating in unique training opportunities also contributes to the JECC's ability to effectively execute our mission. For instance, featured on page 6, the JECC held an internal training drill during Operation Solid Curtain / Citadel Shield which focused on ensuring the command could deploy its teams within hours of notification despite heightened security measures. On page 4, the JECC also executed Exercise Chesapeake, a no-notice JECC-wide training event, to test the readiness and expertise of JECC members.

Additionally, the Joint Public Affairs Support Element's inaugural Global Response Force training and the Joint Communications Support Element's support to Exercise African Lion reinforced the JECC subordinate commands' ability to provide their specific mission-tailored capabilities efficiently and effectively. These events are highlighted on the front cover and page 5, respectively.

The JECC's continual training, such as those opportunities mentioned above, ultimately prepares our members to contribute essential skill sets to real-world missions.

One current example is JCSE's participation in Operation Pacific Partnership 2012, a U.S. Pacific Fleet-led humanitarian assistance mission. While deployed onboard the USNS Mercy, a JCSE team is providing critical ship-to-shore communications for medical and engineering units. See page 6 for an article on their initial send off.

By deploying globally and maintaining training and readiness of JECC personnel, the command continues to better serve the joint warfighter.

As you read about the JECC's most recent events in this newsletter, I thank you for your continued support and interest in the command.

Respectfully,

S. A. Stearny

Rear Adm., U.S. Navy
Commander, Joint Enabling Capabilities Command



JCSE Modernization Conference demonstrates communications capabilities to the Services.

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JECC completes continuity of operations as part of Exercise Solid Curtain / Citadel Shield.

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LET US KNOW WHAT YOU THINK OF THIS ISSUE.

[Very Informative](#), [Informative](#), [Not Informative](#)

JPASE exercises their ability to respond to a Global Response Force mission

Julianne Sympson
USTRANSCOM JECC



Photo provided by JECC JPASE

Pictured above, former Joint Public Affairs Support Element member, U.S. Marine Corps Maj. William Klump, sets up the Digital Imagery and Video Distribution system in Haiti while supporting a major operation. JPASE facilitated their inaugural Global Response Force training exercise to demonstrate their knowledge of public affairs support during a quick response mission, such as the mission in Haiti, and build their collective experience.

Supporting the Global Response Force Execute Order requires the joint force to execute mission requirements at an incredibly high operational tempo. As the leading joint public affairs organization in DOD, the Joint Public Affairs Support Element recently demonstrated their ability to plan and form a deployable JPASE team within a condensed timeframe during their inaugural GRF training exercise.

This internal training event, which took place on March 15, 2012 at JPASE headquarters located in Suffolk, Va.,

was a command-wide effort to exercise members' ability to successfully lead the JPASE GRF team and execute GRF mission requirements efficiently and effectively.

As a subordinate command of the Joint Enabling Capabilities Command, alongside the Joint Planning Support Element and the Joint Communications Support Element, JPASE can be requested to support GRF missions within hours. Following the validation of a GRF

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JPASE exercises their ability to respond to a Global Response Force mission

JPASE exercises their ability to respond to a Global Response Force mission continued from page 1.

request, JPASE, in particular, is prepared to rapidly deploy a team of up to six joint public affairs experts and fully integrate with a joint force headquarters staff to support public affairs and media operations.

Similar to the support JPASE would provide to a real-world GRF request, six JPASE members were recalled and within hours of notification executed the initial stages of joint public affairs operations such as message development, implementation of the communication strategy and coordination to build media relations. To create an even more realistic environment, the JPASE members were tasked with performing these duties among various communication and technological restraints which they may experience downrange.

Despite the limited resources, the JPASE team simulated live-feed interviews using the Digital Video Imagery Distribution System, a broadcasting system JPASE regularly uses during deployments to execute mission requirements. Additionally, JPASE members provided situational reports, draft press releases and talking points which assist the joint force commander's decision making process during an operation and lend credibility to the mission.

U.S. Air Force Maj. Daneta Johnson, the JPASE lead in coordinating the internal exercise, commented on how this training enhanced the collective knowledge base of the JPASE team.

"In today's information environment we have to be able to get there fast. We exist to do just that as we deploy to provide the necessary public affairs support to the joint force commander in their time of need," said Johnson. "This training opportunity exercised the team lead's ability to form his public affairs team on short notice, assign them to their respective positions within the public affairs staff and immediately conduct public affairs operations smoothly to meet all requirements."

Although JPASE members regularly support various exercises in support of geographic combatant commands and

"By learning from each other and demonstrating our strengths and weaknesses during this exercise we grew as a team and are better prepared to support a Global Response Force mission."

*- U.S. Army Lt. Col. Michael Indovina
JPASE member and GRF Exercise team lead*

service branches, the inaugural JPASE GRF training exercise was the first opportunity JPASE members had to collectively test each other and provide constructive feedback based on past deployment experi-



ences. All JPASE members in garrison were involved with the one-day training event either as members of the training audience or by role-playing in various staff positions to provide a realistic training environment.

U.S. Army Lt. Col. Michael Indovina served as the JPASE GRF team lead during the exercise and expressed how valuable this training drill was for his team and JPASE as a whole.

"This was the first opportunity for JPASE members to get great training from each other based on previous real-world experiences and collectively work together to implement tactics, techniques and procedures for a potential task force," stated Indovina. "By learning from each other and demonstrating our strengths and weaknesses during this exercise we

grew as a team and are better prepared to support a GRF request in the future."

Johnson concurred with her fellow JPASE member's comments and added, "The training gave new JPASE members an idea of what is expected of them while supporting a real-world deployment, refreshed the quick response tempo that JPASE is used to working under and gave a greater sense of the capabilities among the team."

Although all JPASE members have previous deployment experience before they join the command, this exercise, which focused on a humanitarian assistance/disaster relief scenario, demonstrated the accelerated operational tempo that JPASE members may face in the field.

JPASE's expertise is regularly requested to maintain a presence in the information domain which is particularly important for a joint force commander during foreign HA operations. Disseminating effective, targeted messages from the joint force commander, as exercised in this training event, is a mission-essential task which influences the international public's view of the U.S. military efforts in that foreign country. This training exercise validated the JPASE team's ability to efficiently plan and effectively operate to meet requirements such as these in an HA/DR environment for a GRF mission.

During the exercise, JPASE personnel solidified the support they provide during a GRF mission and built stronger relationships within the command. JPASE is looking forward to holding similar internal GRF training exercises on a quarterly basis to familiarize their personnel with other likely scenarios that JPASE may be requested to support. ■



JCSE Modernization Conference demonstrates communications capabilities to the Services

Julianne Sympson
USTRANSCOM JECC

On May 3, 2012 the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, held their annual spring Modernization Conference at the JECC headquarters, located in Norfolk, Va. This bi-annual event provides Program Element Monitors from each Service branch with first-hand knowledge of the 2012 Modernization Program and allows JCSE to demonstrate a few of their latest initiatives supporting ground, air maritime and cyber domain support to operational platforms.

To kickoff the event, the Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, greeted the conference attendants and shared his thoughts on the value JCSE brings to the joint warfighter.

"Thank you for your continued support of the JCSE Modernization Program and the efforts these communication experts are working on to provide critical, multi-faceted, mission-tailored communications capabilities," said Stearney. "By the nature of their mission, JCSE rapidly responds as requirements are developing and immediately provides innovative communication solutions to better serve the full spectrum

of joint operations."

As discussed at the JCSE Modernization Conference, JCSE brings a portfolio of communications capabilities to tactical operations from all four military branches and therefore, is continually looking for lighter, faster and more efficient ways to perform this mission.

The JCSE Modernization Program fosters strong relationships with the Service PEMs providing a direct mechanism for the Service branches to request JCSE's support in developing communications capabilities to solve specific needs. As JCSE builds on technological advances in communications to create dynamic, forward-looking equipment and capabilities, this conference also provides transparency to the Services, who are offered a first look at the latest tools JCSE is developing.

One Service representative from the U.S. Navy, Mr. Joe Trainor, shared his sentiments on JCSE and what he has seen after attending several of these JCSE conferences.

"It is amazing how far ahead JCSE is, as they bring these capabilities that allow more than just point-to-point connectivity and how effective [JCSE] is at solving joint warfighter problems," said Trainor.

In addition to discussions with the Service PEMs, a four-man team of highly-trained JCSE communicators, led by U.S. Army Capt. Christopher Cary, set up a few of JCSE's capabilities at the conference and



Photo by USTRANSCOM JECC

Pictured center front, Joint Communications Support Element member, U.S. Air Force Tech. Sgt. Alan Derenne, demonstrates to the Joint Enabling Capabilities Command Executive Director, Mr. Chris Shepherd (pictured left), one of the new initiatives JCSE showcased during the JCSE Modernization Conference on May 3, 2012. One such capability was the Tactical Satellite Nano which links coalition forces that operate from high frequency radio communication systems to the more advanced Internet Protocol network systems used by U.S. forces during ground operations.

explained how this event provided an opportunity to showcase JCSE's most recent initiatives.

"We bring scalable, flexible, lightweight and cost-effective communications support to all major communications domains and the Modernization Conference allows us to show the Service branch representatives how our support benefits their Service," said Cary.

To enhance communications supporting ground operations, JCSE demonstrated a small, highly mobile and reliable communications system, the Tactical Satellite Nano, which fully extends Internet Protocol-centric networks to tactical level Ground Mobile Radio operations. This capability enhances interoperability between U.S. and coalition forces, who typically work off high frequency radio networks to transfer information and data.

JCSE also displayed a Maritime-on-the-Move communication system which provides uninterrupted connectivity for joint force commanders at sea without relying on the ship's communication capabilities or potentially limited bandwidth capacity. This dual satellite system provides full

JCSE demonstrates current and future capabilities continued on page 4.



Photo by USTRANSCOM JECC

Pictured above, the Joint Communications Support Element's Maritime-on-the-Move communications system was set up and on display for the first time at the Joint Enabling Capabilities Command headquarters, located in Norfolk, Va. On May 4, 2012 the JCSE Modernization Conference provided a comprehensive understanding of the full spectrum of communications support JCSE can provide to the Service branches that work from different operating platforms.



JCSE Modernization Conference demonstrates communications capabilities to the Services

JCSE demonstrates current and future capabilities continued from page 3.

bandwidth without disrupting the daily shipboard operations.

The Global Broadcast Service-manpack, a compact, lightweight satellite terminal designed for single-person transport, was also exhibited during the conference. Previously, access to the GBS wideband information was only available at an established headquarters. However, this 32-pound transportable GBS-manpack provides access to the full array of large file-sharing, video and imagery from unmanned aircraft systems and other intelligence resources for in-theater situational awareness across all Service platforms.

At the conclusion of the conference, the

JCSE Commander, U.S. Marine Corps Col. Stephen Corcoran, commented on the validity of the event and the importance of reliable, rapid communications during an emerging operation.

"We have to respect the dynamic of the environments we deploy to and give the joint task force commander the ability to be anywhere and have uninterrupted connectivity to fulfill their mission, which is absolutely critical to current and future operations," said Corcoran.

The JCSE Modernization Conference provided an opportunity to better explain and demonstrate how JCSE's capabilities bridge the communication needs of the joint force. The feedback provided by the Service PEMS during the conference will

assist JCSE in developing new and innovative communications capabilities supporting ground, air, maritime, and cyber operations. ■



Exercise Chesapeake tests the JECC's employability and deployability standards

Whitney Williams
USTRANSCOM JECC

The Joint Enabling Capabilities Command, a subordinate joint command of U.S. Transportation Command, completed the week-long training event, Exercise Chesapeake, on May 18, 2012. One of many exercises the JECC commissions to validate the readiness and expertise of its personnel, Exercise Chesapeake focused specifically on the command's joint operational skill sets.

The JECC tasked each of its subordinate commands – the Joint Communications Support Element, the Joint Public Affairs Support Element and the Joint Planning Support Element – to participate and employ their respective capabilities of joint communications, public affairs and operational planning.

Exercise Chesapeake focused on the JECC's rapid response and support to a homeland defense operation scenario employing the Defense Support of Civil Authorities process. JCSE and JPASE are pre-assigned for DSCA missions, and while JPSE is not, a request for its capabilities is highly likely in a homeland defense mission.

U.S. Army Lt. Col. Robert Bertrand, the JECC J33 Current Operations Chief and the officer in charge of executing



U.S. Navy Commander Eric Mostoller (left), U.S. Navy Capt. Frank Hruska (center) and U.S. Air Force Capt. Jennifer Ferrau (right) perform various tasks to assess their Self-Aid Buddy Care skills. During the first half of Exercise Chesapeake, JECC members were asked to use their previous training to demonstrate their knowledge of tactical combat procedures.

Exercise Chesapeake, explained why the JECC decided to use a homeland defense scenario.

"Normally DOD focuses on kinetic, lethal operations, but homeland defense proves more difficult for warfighters to solve problems within legal authorities," he said. "There is a lot of collaboration with interagency and overall, there may not be just one right answer."

The first few days of the exercise included evaluations on how well personnel met tactical combat requirements such as

pistol and rifle shooting, Self-Aid Buddy Care and Nuclear, Biological and Chemical procedures. JECC members receive training in these areas annually, and Exercise Chesapeake tested their competency of these processes. Without prior notice, participants were evaluated on their knowledge and ability to successfully perform specific tasks without instruction.

U.S. Navy Cmdr. Richard Davis, the deputy mission lead for those participat-

Exercise Chesapeake tests the JECC's employability and deployability standards continued on page 5.



Exercise Chesapeake tests the JECC's employability and deployability standards

Exercise Chesapeake tests the JECC's employability and deployability standards continued from page 4.

ing in Exercise Chesapeake, spoke of the benefits this type of training provided and how it exemplified the past instruction JECC members have received.

"Overall this training opportunity has been an effective way to gauge the current strength and proficiency of the JECC members particularly because it was an impromptu exercise that tested our technical and tactical skills," he stated.

The second half of Exercise Chesapeake tested the JECC's ability to provide valuable expertise to the joint force commander. The JECC participants relocated to Fort Lee, Va., the simulated joint task force headquarters, to begin the joint operation planning process.

Each subordinate command applied its specific capabilities to contribute to the

overall construct and execution of the mission. JCSE provided the communications backbone for the operation, JPASE was charged with preparing public affairs guidance and preparing the mission lead for a live interview and JPSE developed a mission analysis and course of action to present to the JTF commander.

To make the scenario even more realistic, the JECC included frequent injects throughout the exercise which added supplementary tasks to the original mission. This process added a level of realism to the exercise, making it similar to other real-world missions in which the JECC has played a role.

U.S. Army Lt. Col. Bryan Tierney, the JECC J35 Future Operations Chief and the Exercise Chesapeake's white cell lead, spoke of the realistic environment the exercise created and how this contributed to a more authentic training atmosphere.

"Exercise Chesapeake was a challenging, realistic planning scenario which tested the JECC's knowledge of the typical nuances experienced while supporting civil authorities," Tierney explained. "The JECC members operated in a time-constrained environment to produce a comprehensive plan that a joint force commander could execute in support of a lead federal agency."

The JECC's success hinges on its ability to rapidly deploy for missions and to provide valuable capabilities once arriving in theater. Exercise Chesapeake tested both of these objectives into a condensed timeframe. The JECC looks forward to additional internal exercises and will hold collective training, Exercise Midway, in June to further validate its mission requirements. ■

JCSE establishes early communications for African Lion 12

U.S. Marine Corps Lance Cpl. Kris Daberkoe
U.S. Marine Forces Africa

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Service members with the Joint Communications Support Element provided rapid response communications capabilities to exercise coordinators during African Lion 12 in Agadir, Morocco, April 7-22, 2012.

First executed in 2008, Exercise African Lion is an annual, bilateral endeavor, designed to increase interoperability between the Royal Moroccan Armed Forces and the U.S. military during civil and military training operations.

"Service members came from all branches of the U.S. military to work in the Deployable Joint Command and Control system providing communications capabilities to conventional U.S. forces and government agencies deployed overseas," said U.S. Army Staff Sgt. Christopher Jorgensen, a communications team Non-Commissioned Officer-in-Charge with JCSE attached to Task Force African Lion.

During the final planning and personnel reception phase of the exercise, soldiers and Marines with the JCSE provided

Non-Classified Internet Protocol Router, Secret Internet Protocol Router, phone and secure Video Teleconference services.

In order to do so effectively, they utilized Rapid Response Kits, which come equipped with everything needed to supply robust communications, such as satellite terminals, laptops, routers, switches and phones.

"You can only do so much using just cell phones in an international capacity," said U.S. Army Staff Sgt. Mike Pich, a special forces communications chief with JCSE attached to Task Force African Lion. "Our Rapid Response Kits allow leadership in Morocco to communicate with logistics coordinators at the ports and command leadership at higher headquarters in the U.S. It also provides a morale boost by allowing them to view their personal email accounts."

Four Rapid Response Kits are being

used at different locations within Morocco in support of AL-12.

"The kits are meant to serve as a means to communicate before the command operations center can be established," Pich added. ■



U.S. Army Staff Sgt. Christopher Jorgensen, a communications team non-commissioned officer with the Joint Communications Support Element and U.S. Marine Corps Sgt. Zach Pooler, a joint movement control center operator with 4th Marine Regiment, both supporting Task Force African Lion work on establishing Non-Classified Internet Protocol Router, Secret Internet Protocol Router, phone and secure Video Teleconference services.

Photo by U.S. Marine Corps Lance Cpl. Kris Daberkoe



JCSE embarks on mission supporting Operation Pacific Partnership 2012

Whitney Williams
USTRANSCOM JECC

On May 1, 2012, seven members of the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, embarked on the USNS Mercy to begin a four-and-a-half month deployment supporting Operation Pacific Partnership 2012.

This annual humanitarian and civic assistance mission, led by U.S. Pacific Fleet, began in 2004 following the devastating tsunami that impacted numerous countries in Southeast Asia. Since then, Operation Pacific Partnership has become the largest mission of its type in the Asia-Pacific region and is conducted in partnership with various host nations, non-governmental organizations and U.S. and international government agencies.

The JCSE members supporting this year's mission are assigned to the 224th Joint Communications Support Squadron, the Georgia Air National Guard aligned with JCSE. Throughout the duration of Operation Pacific Partnership, they will be responsible for providing capabilities such as unclassified and classified network access, voice, video and radio communications while on the ship and in the various ports throughout the deployment.

This year, Operation Pacific Partnership will visit Indonesia, the Philippines, Vietnam and Cambodia, each for two weeks, to bring medical, dental, veterinary, engineering and environmental assistance and stability to the countries. Similar to a land-based hospital, the USNS Mercy is capable of supporting the full range of surgical and medical services which will

be employed as part of Operation Pacific Partnership.

U.S. Air Force Senior Master Sgt. John Vining, the JCSE lead for the mission, spoke of one example of how JCSE capabilities will assist Operation Pacific Partnership's medical personnel in pre-screening and X-raying patients on shore before bringing them aboard USNS Mercy for further procedures.

"Previously there wasn't a good way to send those images to the ship for evaluation prior to transporting patients," he explained. "With JCSE's capabilities we'll be able to extend communications from the shore to the ship and transfer the images in a matter of seconds."

For JCSE members, the opportunity to expand their communication skill sets in a joint environment while contributing to the well-being of the host nation residents brings an added level of appreciation for the mission.

"Most of the team has deployed for multiple missions in support of Operation Enduring Freedom or Operation Iraqi Freedom, but the humanitarian aspect of this operation means a lot to the troops," Vining explained. "Additionally, an extended deployment aboard a ship and working with other branches of service will greatly enhance our expertise."

JCSE, who has supported similar mis-



Seven members of the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, embarked on the USNS Mercy in support of Operation Pacific Partnership 2012. The team, all members of the 224th Joint Communications Support Squadron, a Georgia Air National Guard unit aligned to JCSE, will provide essential unclassified and classified communications capabilities throughout the duration of the mission.

DOD photo by U.S. Navy Chief Petty Officer Edward Martens

sions with U.S. Southern Command during Operation Continuing Promise in 2010 and 2011, is looking forward to broadening their knowledge of tactical communications in the unique environment offered by Operation Pacific Passage. Additionally, the seven JCSE members chosen for this mission are extremely pleased to contribute to an operation that promotes goodwill in the Asia-Pacific region.

The overall objective of Operation Pacific Partnership is to support the host nations in creating and sustaining programs that are viable during emergency relief efforts to ultimately build a secure, stable Pacific region. U.S. Navy Capt. Jim Morgan, the Operation Pacific Partnership 2012 mission commander, explains it best in his mission motto, "Preparing in Calm to Respond in Crisis." ■

JECC completes continuity of operations as part of Exercise Solid Curtain / Citadel Shield

Julianne Sympson
USTRANSCOM JECC

From March 19 - 24, 2012, U.S. Naval installations across the U.S. tested their ability to rapidly establish a heightened state of security and retain full operational capabilities during Exercise Solid Curtain / Citadel Shield.

In accordance with this annual U.S. Fleet Forces Command-led exercise, military

organizations located at Norfolk Naval Station, Va., including the Joint Enabling Capabilities Command, executed physical security measures to meet the exercise's training requirements. Concurrently, the JECC applied additional continuity of operations training objectives to test the command's ability to rapidly deploy forces during an increase in emergency management force protection postures.

Exercise Solid Curtain / Citadel Shield

consisted of a series of drills designed to implement command-level tactical decision-making during a heightened level of force protection conditions. As part of the exercise, Norfolk Naval Station escalated their security measures to FPCON Charlie, which is typically put in place if intelligence indicates a potential terrorist action or targeting against personnel or facilities,

JECC completes continuity of operations continued on page 7.



JECC completes continuity of operations as part of Exercise Solid Curtain / Citadel Shield

JECC completes continuity of operations continued from page 6.

is likely. As Norfolk Naval Station executed emergency notification procedures to inform resident tenants of various exercise scenarios, the JECC implemented increases in corresponding physical security measures.

On March 22-23, 2012, the JECC took the exercise one step further by executing specific JECC deployment tasks despite restricted access to the base and the fact that only pre-designated mission essential personnel were present for duties. Due to the JECC's high operational tempo, it is essential that the command can readily deploy its capabilities worldwide with little to no warning, even in circumstances when the JECC is postured to respond to immediate threat situations.

The JECC J33 Current Operations Officer, U.S. Army Lt. Col. Robert Bertrand, coordinated the internal JECC drill and described how the JECC leveraged the base-wide event to meet its own training objectives.

"While following the Naval Station Norfolk training and readiness requirements, the JECC's internal exercise tested the JECC's collective tasks to deploy our service members during the replicated force protection condition," said Bertrand. "We identified critical deployment tasks ranging from mustering the JECC deployment subject matter experts, recalling a potential JECC team of deployers and executing the necessary procedures to effectively deploy



The Joint Enabling Capabilities Command Deployment Working Group lead, Mr. Sam Henry (far left), introduces each of the DWG subject matter experts as they explain their respective objectives during the JECC continuity of operations drill. The threat conditions of Exercise Solid Curtain / Citadel Shield provided an excellent opportunity for the JECC to coordinate and execute deployment tasks in a unique environment.

the team downrange."

During Exercise Solid Curtain / Citadel Shield, the JECC activated a Deployment Working Group, consisting of JECC deployment subject matter experts, to conduct the specific deployment support the JECC routinely receives from external agencies including transportation, medical readiness, weapons draw and threat briefs.

The JECC J4 Logistics Director, Mr. Jerry Johnson, who oversees the necessary logistics support for JECC deployments, commented on how the JECC tested procedures to effectively arrange transportation and munitions while complying with the heightened security measures.

"We met with the Naval Munitions Command at the armory on base to walk through the weapons withdrawal process," said Johnson. "In addition, the JECC J4 rehearsed the necessary external coordination with Naval Facilities Engineering Command to transport personnel and equipment from JECC headquarters to a likely point of embarkation — the Norfolk International Airport."

In addition to coordinating the necessary logistics support, the

JECC also exercised its ability to coordinate country threat and foreign intelligence briefs from the Naval Criminal Investigative Service, country clearances and similar intelligence support with the limited workforce.

Mr. Mike Villarreal from the JECC J2 directorate commented on the combined efforts of the command to meet these requirements during the simulated scenario.

"Naturally we have to be flexible to provide the necessary intelligence support and critical deployment briefs in case JECC capabilities are requested," said Villarreal. "This exercise further demonstrated that the JECC directorates must work in concert during crisis situations."

Bertrand concurred with Villarreal's comment and added, "Everyone becomes a key to the overall deployment system if they have a role in getting our deployers out the door within a directed timeframe."

During Exercise Solid Curtain / Citadel Shield, the DWG's effective coordination and diligent efforts ensured the JECC successfully met its mission requirements and overcame the restraints of the exercise. The JECC is now better prepared to continue operations in case such an emergency response posture took place onboard Naval Station Norfolk. ■



The Joint Enabling Capabilities Command J33 Current Operations Officer, U.S. Army Lt. Col. Robert Bertrand (far right) leads an after-action review of the JECC continuity of operations drill, conducted simultaneously to the command's participation in Exercise Solid Curtain / Citadel Shield in March 2012.



Commander, JECC visits USPACOM and USNORTHCOM

Julianne Sympson
USTRANSCOM JECC

The Joint Enabling Capabilities Command is fully committed to meeting the needs of the geographic combatant commands and maintaining strong relationships. The JECC's participation in GCC-led training exercises coupled with staff visits further demonstrates the JECC's commitment to serving the joint warfighter. Recently, the Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, conducted visits to U.S. Northern Command and U.S. Pacific Command to increase understanding and awareness of the rapidly deployable, mission-tailored capabilities of the JECC.

The JECC combines unique capabilities across seven functional areas of plans, operations, logistics, knowledge management, intelligence support, communications and public affairs from its three subordinate commands – the Joint Planning Support Element, the Joint Communications Support Element and the Joint Public Affairs Support Element. GCCs routinely request JECC capabilities to support and execute operations and training exercises in their area of responsibility.

Stearney's first stop on March 21, 2012 was USPACOM headquarters, located at Camp H.M. Smith, Hawaii, to meet with the USPACOM Deputy Commander, U.S. Marine Corps Lt. Gen. Thomas Conant, and his staff. Discussions focused on a mutual understanding of their respective mission requirements to effectively coordinate the types of capabilities the JECC could offer in response to crisis and contingency operations.

Stearney commented on the value of face-to-face meetings with key GCC leaders to gain and maintain situational awareness of emerging operations worldwide.

"This visit provided an opportunity to gain familiarity with USPACOM's

"This visit provided an opportunity to gain familiarity with U.S. Pacific Command's priorities and build a strong trust-based relationship to more efficiently support joint operational requirements in the USPACOM area of operations."

*- U.S. Navy Rear Adm. Scott Stearney
Commander, Joint Enabling Capabilities Command*

priorities and build a strong trust-based relationship to more efficiently support joint operational requirements in the USPACOM area of operations," said Stearney.

These face-to-face engagements provide perspective on potential operational requirements that the JECC may be requested to support. In past deployments the JECC has been integrated



into the GCCs' service components to assist in the establishment and initial operation of a joint force headquarters.

Correspondingly, Stearney also had the opportunity to reinforce the JECC's mission with U.S. Pacific Fleet, USPACOM's naval component located on Oahu. The USPACFLT Deputy Commander, U.S. Navy Rear Adm. Patrick Driscoll, met with Stearney to discuss the processes

to request JECC support in the case of emergent operations.

Soon after Stearney returned from USPACOM, he travelled to USNORTHCOM headquarters, in Colorado Springs, Co. from March 26 – 27, 2012 for meetings with leadership there.

He met with the USNORTHCOM J3 Director, U.S. Air Force Maj. Gen. Robert Walsh, to obtain direct insight and perspective on USNORTHCOM's priorities and provide a better understanding of the capabilities the JECC could provide to a joint force requirement within the United States. Specifically, the discussion focused on how the JECC could be employed during a Defense Support of Civil Authorities mission, which includes homeland defense and civil support efforts during disaster and emergency responses.

The JECC J3 Operations Director, U.S. Navy Capt. Geoffrey Gage, joined Stearney during his USNORTHCOM visit and commented on the GCC engagement.

"Engagements with higher headquarters, counterparts and peers are always the best way to foster relationships, even in this digital age," said Gage. "The visit provided us an opportunity to gain an understanding of USNORTHCOM's current planning priorities and how they may seek the JECC to fill potential capability gaps."

Stearney's introductory engagements with USPACOM and USNORTHCOM paved the way for follow-on efforts by JECC engagement officers and mission leads. Such engagements will foster trust-based relationships and enhance JECC's responsiveness during crisis in any GCC area of operation. ■

"The visit provided us an opportunity to gain an understanding of USNORTHCOM's current planning priorities and how they may seek the JECC to fill potential capability gaps."

*- U.S. Navy Capt. Geoffrey Gage
J3 Operations Director, Joint Enabling Capabilities Command*



Command Sergeant Major Brock assumes JECC dual-hatted position

Julianne Sympson
USTRANSCOM JECC

To further support Joint Enabling Capabilities Command members and bridge relations with U.S. Transportation Command the Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, asked U.S. Army Command Sgt. Maj. Lemuel Brock to broaden his senior enlisted leadership role at the Joint Communications Support Element, a subordinate command of the JECC located at MacDill Air Force Base, Fla., and also serve as the SEL for the JECC. As of April 3, 2012, Brock will provide critical oversight and guidance on the status and joint development of the assigned enlisted JECC personnel from both the active and reserve components.

Serving in dual-hatted positions as both the JECC and JCSE Command Sergeant Major, Brock will advise Stearney on personnel matters for those enlisted members assigned to the JECC headquarters, located in Norfolk, Va., and its subordinate commands – the Joint Planning Support Element, co-located with JECC headquarters, the Joint Public Affairs Support Element, in Suffolk, Va., and JCSE.

This includes recommendations on the morale, health and welfare of personnel in the command as well as the readiness of the force to fulfill the JECC mission. Brock will further support the command by ensuring the right individuals with the right skill sets are filling the key leadership positions to effectively support joint warfighter requirements.

Stearney spoke of the high caliber of JECC personnel and the need to provide adequate advocacy and guidance to the command's personnel as a whole.

"It is the level of professionalism and excellence that JECC members bring that allows the organization to perform at such a high level," said Stearney. "It is impor-

tant for us to provide the necessary support to all JECC personnel including our enlisted members at the command level."

Brock explained that he essentially serves as the eyes and ears for the JECC personnel and provides a voice for the active and reserve enlisted forces at the command level.

"As the JECC Senior Enlisted Advisor, I

"It is the level of professionalism and excellence that JECC members bring that allows the organization to perform at such a high level. It is important for us to provide the necessary support to all JECC personnel including our enlisted members at the command level."

*- U.S. Navy Rear Adm. Scott Stearney
Commander, Joint Enabling Capabilities Command*



Photo provided by JECC JCSE

As of April 3, 2012, U.S. Army Command Sgt. Maj. Lemuel Brock, pictured above, serves in dual-hatted positions of Senior Enlisted Advisor at both the Joint Enabling Capabilities Command, located in Norfolk, Va., and at the Joint Communications Support Element, located at MacDill Air Force Base, Fla. The Commander, JECC extended Brock's leadership role to further support JECC personnel across the whole command.

echo what the Commander's objectives are to the JECC enlisted personnel and ensure the service members are properly trained and resourced to accomplish the mission," said Brock.

In addition, as the highest senior enlisted member of the JECC, Brock's additional duties will also provide a conduit between

the JECC leadership and the USTRANSCOM SEL. Brock's new responsibilities will allow him to broaden working relationships with USTRANSCOM and other geographic combatant command's SELs.

"This is a great opportunity as a whole to better network with my fellow peers, get more resources for the JECC and recommend what the Commander needs to be successful," Brock added.

A St. Louis, Mo. native, Brock has held numerous leadership positions throughout his 25-year military career, and was honored by this new opportunity to further support the JECC.

On March 16, 2012 he enjoyed a warm welcome as he was introduced to the command staff and organization by Stearney.

During his introduction, Brock spoke of the significance of this new position and his eagerness to reach out across the JECC to find out what the personnel need to better support their mission.

"We are part of one team, one fight and I am looking forward to being a part of this great team," he said.

Brock's distinguished level of experience and professionalism, especially when taking his concurrent duties at JCSE into account, are a testament to the value he will add to the JECC. His tremendous expertise will set a gold standard of readiness and performance for all enlisted members across the command and ensure the JECC's personnel needs are addressed sufficiently.

For more information on the JECC, and JCSE visit: www.ustranscom.mil/jecc. ■



JECC validates ability to respond to a no-notice requirement

Whitney Williams
USTRANSCOM JECC

The Joint Enabling Capabilities Command, a subordinate joint command of U.S. Transportation Command, is continually exercising innovative and unique methods to validate the command's ability to deploy on short notice. The JECC is tasked with assisting the joint force commander to establish, organize and operate a joint force headquarters.

The JECC's three subordinate commands — the Joint Planning Support Element, the Joint Communications Support Element and the Joint Public Affairs Support Element — are tasked under the

U.S. Army Lt. Col. Robert Bertrand, the JECC J33 Current Operations Officer and the readiness drill lead, explained the significance of reliable communication with forward deployed members.

"The JECC headquarters verified that the command could notify JPSE members in multiple locations and task them to plan movements to support combatant commands around the world within hours," he explained. "There was exceptional communication between the JECC headquarters and the JPSE teams which confirmed the command could redirect teams if we had to change missions."

In addition to recalling JPSE members,

required personnel are scattered across the globe. U.S. Air Force Col. Rick Watson, the Chief of the JPSE Operations Group, mentioned the collective effort of the JECC and JPSE personnel in the successful completion of this drill.

"Due to all the hard work of our JECC and JPSE support teams, this drill demonstrated that we are postured to rapidly deploy personnel and the processes would not significantly change if we had to redirect personnel and their gear to another combatant command requirement," said Watson.

As a rapid response capability serving every geographic combatant command,



Photo by USTRANSCOM JECC

Mr. Rich Greenway, Joint Enabling Capabilities Command J33 Action Officer, receives calls from Joint Planning Support Element members acknowledging notification of the no-notice drill. Nineteen JPSE members were recalled and tasked to simulate a deployment to an emerging real-world mission during the JECC no-notice readiness drill.



Photo by USTRANSCOM JECC

U.S. Marine Corps Lt. Col. Lee Blakely (front right) and Mr. Chris Olson (back center), members of the Joint Enabling Capabilities Command headquarters, inventory baggage for simulated shipment to a forward location. On May 3-4, 2012, the JECC headquarters and members of the Joint Planning Support Element completed a no-notice readiness drill to validate the command's ability to respond to an emerging mission on short notice.

Global Response Force Execute Order and are charged with responding on short notice to crisis or contingency operations.

From May 3-4, 2012, the JECC conducted a no-notice readiness drill to ensure recall procedures were viable and members of JPSE were capable of responding and reporting within a pre-designated timeline. The JECC headquarters recalled a group of 19 JPSE members, who were in several locations across the globe in support of various geographic combatant command exercises.

The concept of this drill included a scenario in which JPSE members were tasked to simulate a deployment from their current location directly to an operational area in support of a real-world mission.

this drill also tested the JECC J4 Directorate's procedures to assemble and deliver personal equipment to an emerging mission. Mr. Jerry Johnson, the JECC J4 Director, spoke of the adaptability needed to adequately support the variety of missions the JECC is tasked to complete.

"We ensured our procedures are flexible enough to redirect a team's combat equipment to their final destination, if required," said Johnson. "By executing this no-notice drill it further prepared the JECC for a high priority, urgent shipping and logistics requirement."

Overall, the drill validated the JECC's current processes and ensured that the JECC is fully prepared to rapidly respond to an emerging mission, even when the

the JECC strives to be prepared for real-world operations occurring at any time or any place. The JECC and its subordinate commands continue to train for every possible scenario further demonstrating their ability to meet critical requirements in support of the joint force commander.

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U.S. TRANSPORTATION COMMAND JOINT ENABLING CAPABILITIES COMMAND

Joint Enabling Capabilities Command (JECC) provides mission-tailored, ready joint capability packages to Combatant Commanders in order to facilitate rapid establishment of joint force headquarters, fulfill Global Response Force execution and bridge joint operational requirements.

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