



U.S. TRANSPORTATION COMMAND JECC



VOLUME 5 ISSUE 2

JOINT ENABLING CAPABILITIES COMMAND NEWSLETTER

APRIL 2012

JECC Commander's Message



Welcome to the April issue of the Joint Enabling Capabilities Command newsletter.

Thank you again for your enduring support and readership as the JECC continues to improve efficiencies within the command.

Over the past few months, collaborative efforts across the JECC headquarters have identified changes in processes and procedures to further enhance the command's ability to rapidly deploy the necessary skill sets to efficiently and effectively establish, organize and operate a joint task force headquarters.

Featured on the cover page and page 10 respectively, please see the articles on my staff visits with U.S. Army Lt. Gen. Kathleen Gainey, the U.S. Transportation Command Deputy Commander, and U.S. Army Maj. Gen. Mari Eder, the Commander of the U.S. Army Reserve Joint and Special Troops Support Command. These staff visits foster relationships and keep our higher headquarters and stakeholders informed of recent changes and future JECC efforts.

Featured on page 6, the JECC recently completed a multi-faceted migration to our higher headquarters, USTRANSCOM, by reconfiguring the command's communications services to the USTRANSCOM networks and SharePoint Portal servers.

As a result of the JECC's reassignment to USTRANSCOM, the command modified its operational procedures and primary functions in the newest version of the JECC Operations Manual, an internal capstone document which is described on page 2.


To further expedite the JECC deployment process, the JECC coordinated with Naval Medical Center Portsmouth to identify a physician to enhance the command's medical readiness and consolidate requirements from each service branch. Read more on page 4.

In this issue, two articles are focused on the Joint Communications Support Element's continuous support to the U.S. Central Command area of responsibility. See page 8 for more information on the capabilities JCSE has provided to Operations Enduring Freedom, Iraqi Freedom and New Dawn for nearly a decade and the latest homecoming of these joint communications experts.

In addition to maintaining highly qualified teams of personnel and deploying globally, the Joint Public Affairs Support Element has been providing support to a fairly new initiative, the Accreditation in Public Relations + Military Communications, which is featured on page 5.

I hope you enjoy the latest issue of the JECC newsletter and thank you for your continued support of and interest in the command.

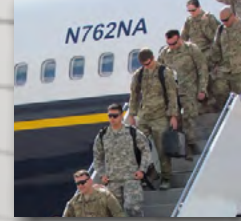
Respectfully,


S. A. Stearney
Rear Adm., U.S. Navy



JECC completes
culminating event
in transition to U.S.
Transportation
Command.

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JCSE members
return from
rotational U.S.
Central Command
deployment.

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LET US KNOW WHAT YOU THINK OF THIS ISSUE.

[Very Informative](#), [Informative](#), [Not Informative](#)

USTRANSCOM Deputy visits Joint Enabling Capabilities Command headquarters

Julianne Sympson
USTRANSCOM JECC



Photo by USTRANSCOM JECC

Pictured above, the Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney (center right) and the JECC Chief of Staff, U.S. Army Col. Mark Dewhurst (far right), provide a tour of the JECC headquarters to U.S. Army Lt. Gen. Kathleen Gainey, the U.S. Transportation Command Deputy Commander (far left) and the USTRANSCOM Command Senior Enlisted Advisor, U.S. Air Force Chief Master Sgt. Martin Klukas. Stearney emphasized the character and culture of the organization by explaining the teamwork that is required to ensure the JECC is adequately postured for future operational requirements.

On March 15, 2012, the Deputy Commander of U.S. Transportation Command, U.S. Army Lt. Gen. Kathleen Gainey, visited the Joint Enabling Capabilities Command for the first time to discuss recent operations and the main command-wide priorities. The Commander, JECC, U.S. Navy Rear Adm. Scott Stearney, welcomed Gainey to JECC headquarters, located in Norfolk, Va., and hosted meetings to introduce the JECC HQ staff and leadership.

During her visit, Stearney provided Gainey an overview of the command and

discussed some of the recent efforts of each of the JECC's subordinate commands – the Joint Planning Support Element, the Joint Public Affairs Support Element and the Joint Communications Support Element. Each of the commanders from the JECC subordinate commands spoke with Gainey on their latest initiatives and provided a holistic view of the organization.

In addition, Gainey toured JPSE, which is co-located at JECC HQ. U.S. Army Col. Michael Corson, the JPSE Commander,

*USTRANSCOM Deputy visits JECC headquarters
continued on page 2.*

USTRANSCOM Deputy visits Joint Enabling Capabilities Command headquarters

USTRANSCOM Deputy visits JECC headquarters continued from page 1.

ensures the readiness of the JECC's highly trained joint planners to meet joint warfighter requirements and commented on his discussion with Gainey.

"It was a pleasure to have U.S. Transportation Command's second most senior leader in our spaces," said Corson. "Lieutenant General Gainey was very receptive to hearing my concerns as a commander and she was very engaged while taking briefings from some of our recent deployment team leads."

Primarily, the staff visit was focused



Photo by USTRANSCOM JECC

Pictured above, the Joint Planning Support Element Commander, U.S. Army Col. Michael Corson (far left) introduces U.S. Transportation Command Deputy Commander, U.S. Army Lt. Gen. Kathleen Gainey (center left) to members of the highly trained and experienced JPSE, a subordinate command of the Joint Enabling Capabilities Command. Corson shared details of some of the most recent JECC deployments to demonstrate the broad scope of global requirements the JECC has supported.

"Thank you for your leadership and all your hard work in what you do here in the Joint Enabling Capabilities Command."

*- U.S. Army Lt. Gen. Kathleen Gainey,
Deputy Commander, U.S. Transportation Command*

on the JECC's ability to simultaneously respond to potential joint force headquarters requirements and continue providing training support to geographic combatant command-led exercises.

The JPSE manning and resourcing were of particular interest due to the JECC's recent assumption of additional joint force headquarters mission responsibilities as

the GCCs' Standing Joint Force Headquarters requirements were disestablished on Oct. 1, 2011.

Although the JECC fully integrates its reserve component and active duty personnel to train to the same standards, this expanded mission set further increases the JECC's high operational tempo. Conse-

quently, the JECC has increased the command's recruiting efforts and continues to seek highly motivated reserve component members to join the JECC's JPSE.

During the visit, a two-way dialogue provided Gainey an in-depth understanding of the JECC mission and the unique 'total force' concept the command employs.

At the conclusion of her visit to the command, Gainey commended the JECC for what the JECC brings to the joint warfighter.

"Thank you for your leadership and all your hard work in what you do here in the JECC," said Gainey.

Since the JECC has transitioned to USTRANSCOM, the higher headquarters has been extremely receptive to the unique capabilities and expertise the JECC provides to joint force commanders downrange. Gainey's visit demonstrated USTRANSCOM's commitment to assisting the JECC and their complementary efforts in ensuring the JECC's ability to rapidly deploy its capabilities downrange.

For more information on the JECC, visit: www.ustranscom.mil/JECC. ■

JECC Manual updates and solidifies operational processes

Julianne Sympson
USTRANSCOM JECC

The Joint Enabling Capabilities Command provides mission-tailored, ready joint capability packages to combatant commanders in order to facilitate the rapid establishment of joint force headquarters, fulfill Global Response Force execution and bridge joint operational requirements. One of the ways in which the JECC maintains its ability to rapidly support the joint warfighter is by continually updating processes and documentation to reinforce the command's best practices. On Jan. 18, 2012, the command released the updated JECC Operations Manual, an internal capstone

document which identifies how the JECC operates and executes its primary command functions.

The JECC Operations Manual is one of the most relevant resources for JECC personnel and external audiences to gain an in-depth understanding of how the JECC fulfills its mission sets. It provides a better understanding of each of the three subordinate commands – the Joint Planning Support Element, the Joint Communications Support Element and the Joint Public Affairs Support Element – and the capabilities the JECC provides to the joint warfighter.

In addition, the newest version reflects the process changes that have taken place

since the original version was published in March 2010. As the command has evolved, the JECC Operations Manual has synchronized internal efforts and increased awareness of the mechanisms that are currently in place to ensure the JECC's ability to maintain its high operational tempo.

U.S. Navy Captain Geoffrey Gage, the JECC J3 Operations Director, who oversees and synchronizes the activities of the JECC to meet joint operational requirements, commented on the comprehensive document.

"The JECC Operations Manual is an ef-

JECC Manual updates and solidifies operational processes continued on page 3.



JECC Manual updates and solidifies operational processes

JECC Manual updates and solidifies operational processes continued from page 2.

fective vehicle to express our operational concepts both internally to the JECC and externally to the supported warfighter and higher headquarters," he explained. "It's a great read that captures our processes in a concrete and succinct way."

This past year included significant events that affected the JECC's operational processes, both internal and external to the command.

As of July 1, 2011, the JECC was reassigned to U.S. Transportation Command and has made every effort to further align the JECC headquarters' operations and battle rhythm to meet USTRANSCOM requirements. These operational changes have fostered a stronger relationship between the two commands. The updated JECC Operations Manual clarifies processes and increases awareness of the main responsibilities of the JECC as it evolved as a subordinate joint command under USTRANSCOM.

On Oct. 1, 2011, the JECC headquarters was restructured to a standard J-code organization to better align the command to USTRANSCOM and the JECC's potential stakeholders. This structural change required an increase in cross-functional coordination within the command, as described in the JECC Operations Manual, and demonstrated direct lines of authority that were more recognizable by the joint force commanders the JECC supports downrange.

The JECC Operations Manual reflects

the JECC's assumption of the worldwide responsibilities of the geographic combatant commands' former Standing Joint Force Headquarters following their disestablishment on Oct. 1, 2011. The internal document describes the JECC's additional responsibilities in the GCCs' area of operations and how the command maintains personnel readiness to meet these potential mission requirements.

While all three of these command-wide changes significantly impacted the JECC's former command and control processes, the command seamlessly adapted to the modifications without interruption to operations. The JECC Operations Manual was updated to reflect the changes in the

together to develop a comprehensive product.

"The JECC Operations Manual is the embodiment of the collective organizational experience," said Cabanas. "It is a living document that will be re-evaluated and updated as the JECC matures, refines the way it operates and adapts to an ever-changing environment."

The JECC continues to refine its organization and processes to better support the joint warfighter and these changes were formally captured in the newest version of the JECC Operations Manual. Despite the significant changes over the past year, the JECC remains a relevant and valuable asset to the joint warfighter and the JECC

"The Joint Enabling Capabilities Command Operations Manual is an effective vehicle to express our operational concepts both internally and externally to the JECC and externally to the supported warfighter and higher headquarters."

- U.S. Navy Capt. Geoffrey Gage

J3 Operations Director, Joint Enabling Capabilities Command

fundamental JECC processes and the supporting relationships that allow the JECC to rapidly respond to emergent operations.

Mr. Reynaldo Cabanas, the JECC J35 Future Operations Deputy, was a key contributor to the collaborative effort to update the JECC Operations Manual. He explained the significance of the document and how each of the JECC directorates and subordinate commands worked

Operations Manual is a key component to successfully achieving a universal awareness of the command's day-to-day operations.

For more information on the JECC, visit: www.ustranscom.mil/jecc or to request a copy of the JECC Operations Manual contact Mr. Reynaldo Cabanas at (757) 836-7854 or email reynaldo.cabanas@ustranscom.mil. ■



Photo by USTRANSCOM JECC

On Jan. 18, 2012, the Joint Enabling Capabilities Command released the most recent version of the JECC Operations Manual, a document which comprehensively describes the command-wide efforts to rapidly deploy JECC capabilities within hours of notification for emergent requirements. This capstone document was revised to reflect the significant organizational changes in reporting and authority the JECC has endured over the past year. The JECC continually seeks improvements within the command by updating documented processes to increase awareness and ensure JECC personnel are ready to support the joint force commander.



The Doctor is in... at the Joint Enabling Capabilities Command

Julianne Sympson
USTRANSCOM JECC

The Joint Enabling Capabilities Command continues to improve operability, training and readiness to rapidly deploy members within hours of notification. As part of a multiyear process, the JECC coordinated with the Naval Medical Center Portsmouth to identify a physician, who could enhance the command's medical readiness.

U.S. Navy Lt. Cmdr. Anne "Doc" McDonough, a Board Certified Occupational and Environmental Medicine Physician, began to fill that role in October 2011. A native of Junction City, Ore., she was chosen to expedite the medical component of the JECC's deployment sequence. Stationed at NMCP, she practices as a medical subspecialist at several Navy clinics in the Hampton Roads area including the JECC with Occupational Medicine screenings, similar to the on-call support she will now provide for the JECC's rapid deployments.

She is eager to increase the effectiveness of the JECC and appreciates the opportunity to support a joint command with such a high operational tempo.

"I am looking forward to working with the JECC to streamline processes and make medical readiness easier for the JECC deployers," said McDonough.

When JECC capabilities are requested, the command follows a series of events, known as the Notification-Hour sequence, which includes medical screening requirements, to rapidly deploy personnel.

Previously, JECC members would travel

"We are essentially creating a medical screening process that addresses the unique readiness needs of a joint operating command that deploys worldwide."

- U.S. Navy Lt. Cmdr. Anne McDonough

Board Certified Physician from Naval Medical Center Portsmouth

to each of the four respective service branch medical facilities – located at Fort Eustis, Langley Air Force Base, Norfolk Naval Air Station and the Portsmouth Naval Hospital – to complete their medical requirements, which took valuable time away from other critical aspects of deployment preparations.

"We are essentially creating a medical screening process that addresses the unique readiness needs of a Joint Operating Command that deploys worldwide. Confining this process to a single location with local support will significantly decrease the unpredictable delays inherent in navigating the Hampton Roads area," McDonough explained. "The component services have and continue to provide phenomenal support to the JECC mission. We are taking that support and condensing it into a single delivery point. Our goal is to make future JECC deployments seamless."

McDonough's role will be to provide oversight to the JECC leadership on the medical readiness of its personnel and to assist in facilitating rapid deployment. McDonough will continue to assist Ms. Barbara Mazyck, the JECC Medical Readiness analyst, in coordinating with respective service branch facilities for last-minute laboratory, pharmaceutical, immunizations and physical assessments

to ensure JECC deployers are medically cleared for deployments.

Routine medical appointments will continue to be provided by the individual's primary physician. However, all JECC members, regardless of their service branch, will be screened through onsite pre- and post-deployment at the JECC headquarters. Ancillary testing will be provided by the U.S. Naval facility, Sewell's Point Medical Clinic, located less than three miles from the JECC headquarters, in Norfolk, Va. Having one common location for all JECC deployers is particularly important for the JECC's Reserve Component members whose primary care providers may not be located in the local area.

McDonough has been fully immersed in the JECC's deployment process and her expertise will enhance the command's overall efficiency and delivery of medical care for its deployers.

By adding a medical specialist to the team, the JECC is even more capable of rapidly responding to emerging operations. McDonough's familiarity with the medical requirements will strengthen relationships with the service-specific medical facilities and enhance the medical oversight of the JECC. ■



Photo by USTRANSCOM JECC



Photo by USTRANSCOM JECC

U.S. Navy Lt. Cmdr. Anne McDonough (pictured left) joined the Joint Enabling Capabilities Command on an on-call basis to enhance the medical support provided to members of the Joint Planning Support Element, a subordinate command of the JECC, and ease medical readiness for JECC deployments. She is a great addition as she provides her expertise to the command and ensures JECC members are rapidly deployable within hours of notification.

Pictured above, Ms. Barbara Mazyck, the JECC Medical Readiness Analyst (right), assists U.S. Army Maj. Richard Robol (left) to ensure he meets all medical requirements before a JECC deployment. Mazyck and U.S. Navy Lt. Cmdr. Anne McDonough's support not only provides one centrally-located medical site for all JECC personnel across the service branches but also enhances the medical oversight to the JECC leadership.



JPASE further advances joint public affairs accreditation

Julianne Simpson
USTRANSCOM JECC

The Joint Public Affairs Support Element, a subordinate command of the Joint Enabling Capabilities Command, offers unprecedented support to enhance the credibility and professionalism of joint public affairs. In addition to providing the joint warfighter with a ready, rapidly deployable JPA capability, JPASE further develops military communicators' skill sets in public affairs operations and continues to support a fairly new initiative, the Accreditation in Public Relations + Military Communication.

JPASE partnered with the Public Relations Society of America and the Universal Accreditation Board to establish the APR+M accreditation program in 2010, bringing a wealth of knowledge as the military public affairs liaison. JPASE's public affairs expertise provides a current, real-world perspective, which illustrates how to effectively provide public affairs support in a joint environment.

The APR accreditation program, which has been administered by the UAB since 1998, validates that professional communicators in the civilian workforce have the necessary advanced skill sets to effectively develop and execute communications plans in public relations.

The APR+M is a voluntary follow-on accreditation to the APR and includes specialized standards unique to military public affairs in addition to meeting all APR accreditation requirements. This military-specific accreditation, which is recognized and understood by civilian counterparts, also increases the credibility of military communicators.

Candidates interested in receiving their APR+M accreditation must apply to the UAB, and then present a public affairs plan

to the APR+M Readiness Review Board. After successfully completing the Review Board, the candidates take a three-hour computer-based exam, identical to the APR exam, to complete the APR+M process. Those earning the APR+M prove their proficiency in JPA, in addition to standard public relations practices, which verifies their ability to reliably inform joint force commanders of the necessary steps to maintain a positive impact during public affairs operations.

JPASE member, U.S. Navy Lt. Cmdr. Sean Robertson, who received his APR+M accreditation last year, commented on

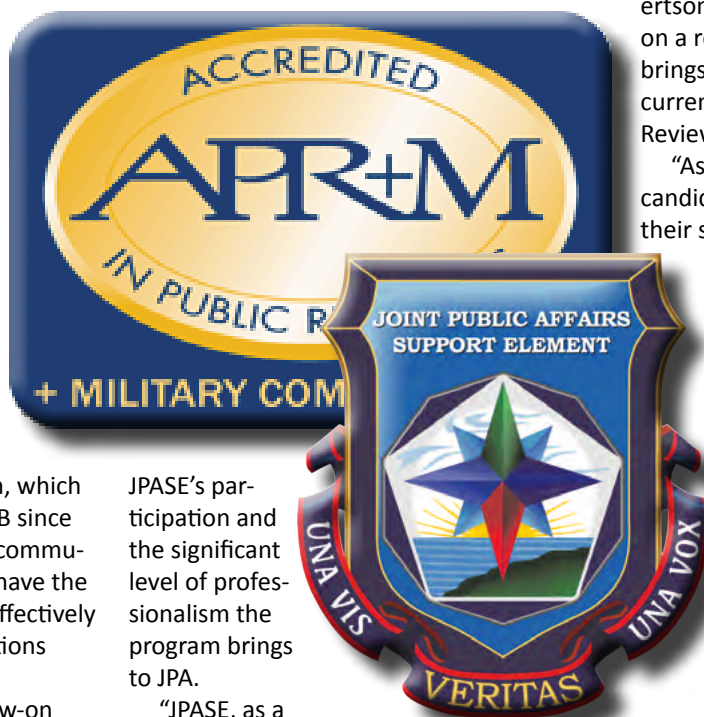
prepared for his APR+M accreditation while being indoctrinated into JPASE, further enhancing his JPA skill sets. He was among the first candidates to successfully complete the APR+M accreditation process and therefore is one of 18 current APR+M accredited panelists that sit for the Review Boards. Although the APR+M Review Board process is similar to the APR process, each panel must include two APR+M certified individuals out of the three panelists.

In January 2012, Robertson was requested to serve as a panelist on three Review Boards in San Diego, Calif. Robertson, who employs the JPA processes on a regular basis in his role at JPASE, brings a comprehensive knowledge of current JPA operations to the APR+M Review Boards.

"As a panelist, I am looking for a candidate's ability to step away from their single-service processes and grasp an in-depth understanding of what joint public affairs is and what we do in the joint environment," he said. "The APR+M sets the bar for joint public affairs knowledge and makes the distinction that we are extremely professional communicators."

Similar to the APR re-certification, the APR+M certified individuals maintain accreditation every three years through continuing education opportunities, professional development and JPA experience.

JPASE brings their expertise from real-world deployments and training exercises to the APR+M program which offers valuable insight and validity. JPASE is proud to have been a part of establishing this additional certification for military communicators and interest continues to grow as the program provides professional consistency within the JPA community. ■



JPASE's participation and the significant level of professionalism the program brings to JPA.

"JPASE, as a proponent for joint public affairs, pursued this partnership in order to raise the bar in joint communications," said Robertson. "In addition, JPASE's involvement in the APR+M program provides us new perspectives on public affairs planning processes and also builds a relationship with the APR+M candidates who we could potentially work with in the future."

Last year, Robertson simultaneously

"JPASE's involvement in the APR+M program provides us new perspectives on public affairs planning processes and also builds a relationship with the APR+M candidates who we could potentially work with in the future."

*- U.S. Navy Lt. Cmdr. Sean Robertson, APR+M
Joint Public Affairs Support Element member*



JECC completes culminating event in transition to USTRANSCOM

Julianne Sympson
USTRANSCOM JECC

On July 1, 2011 the Joint Enabling Capabilities Command, located in Norfolk, Va., was reassigned to U.S. Transportation Command as a result of the disestablishment of U.S. Joint Forces Command, and the culminating event was the recent migration of the JECC's communications services to USTRANSCOM networks and SharePoint Portal servers. This collaborative effort between the JECC J6 Communications Directorate and the USTRANSCOM J6 improved interoperability between the two commands and increased the JECC's awareness of the communications services provided by the higher headquarters.

The JECC J6 Director, U.S. Air Force Lt. Col. James Wenschlag, who led the JECC migration activities, explained the purpose of this significant effort.

"The JECC needed a stable, available and reliable network to maintain command and control capabilities," said Wenschlag. "It was inherent that we migrated to USTRANSCOM's network, which streamlined coordination with the JECC's higher headquarters and provided access to information and their communications support services."

There were three main migration phases that had to be completed to ensure the JECC's connectivity and full transition to the USTRANSCOM systems including:

- a physical network reconfiguration to connect the JECC to USTRANSCOM's unclassified and classified networks
- re-hosting of the JECC SharePoint portal servers on the unclassified and classified networks
- re-hosting email, storage, and print services to include the upgrade of all JECC computer workstations and software

Rather than having to maintain a physical network infrastructure that reaches back to Scott Air Force Base, Ill., the USTRANSCOM and Air Mobility Command installed a new network server farm that hosts the JECC's client service applications such as email services and account profiles. In addition, this new configuration has the capability to provide support to and from USTRANSCOM in case of a communications outage at either location.

Additionally, JECC J6 transferred and re-



Photo by USTRANSCOM JECC

Pictured above, a Joint Enabling Capabilities Command member, Mr. Jeff Hastings, from the JECC J6 Communications Directorate verifies the new configuration to set up an on-site U.S. Transportation Command server to ensure the most efficient and dependable connection to support the JECC. This collaborative effort with USTRANSCOM technicians allowed the JECC to reconfigure its communications systems and gain an enhanced understanding of USTRANSCOM's communications services.

"It was inherent that [the JECC] migrated to USTRANSCOM's network, which streamlined coordination with the JECC's higher headquarters and provided access to information and their communications support services."

*- U.S. Air Force Lt. Col. James Wenschlag,
Director, JECC J6 Communications Directorate*

hosted the unclassified and classified JECC SharePoint portals to two different service providers, U.S. Air Force Network and AMC, respectively, to maintain the JECC's advanced use of this collaborative tool in daily operational requirements.

While the migration of the classified portal maintained standard capabilities, the unclassified JECC portal was upgraded to SharePoint 2010, the newest version of the collaborative software. The JECC is one of the first organizations hosted on AFNET to use SharePoint 2010, which provides increased capabilities and a more user-friendly interface. The JECC personnel rely on this value-added asset to enhance information sharing throughout the JECC directorates and the subordinate commands.

One of the most significant portions of the migration was the transfer of all the data stored on the unclassified and classified networks and the corresponding

upgrade to all workstations for personnel located at JECC headquarters.

Likewise, the JECC implemented USTRANSCOM processes and built new tools to meet the higher headquarters' requirements for business services in areas such as: security, training accountability, manpower availability, recall processes and records management. By adapting the JECC tools and techniques for JECC headquarters business practices, the command has increased visibility and created transparency between the two commands.

The JECC J6 and the USTRANSCOM J6 teams worked together throughout the migration phases and shared best practices and troubleshooting solutions, which increased their collective expertise. As the migration progressed each team enhanced efficiencies to ensure a fast and reliable connection was established

*JECC completes culminating event
continued on page 7.*



JECC completes culminating event in transition to USTRANSCOM

*JECC completes culminating event
continued from page 6.*

between the JECC and USTRANSCOM.

The JECC J6 Deputy, Mr. Lionel Maynard, who worked the technical operations portion of the migration, shared his thoughts on the critical efforts that were executed.

"The JECC J6 worked with USTRANSCOM technicians to realign resource management from the former [USJFCOM] organization to USTRANSCOM, transfer business processes and execute the upgrade of JECC systems all in one effort," said Maynard. "The JECC J6 personnel are true professionals who strive for the betterment of the JECC and completing each of these phases simultaneously was an exceptional accomplishment."

The JECC J6 directorate's careful coordination synchronized these complex efforts and ensured the migration was completed in a timely manner. Over 200 users were successfully upgraded, migrated to USTRANSCOM's unclassified and classified networks and had access to the portals on each network. As of March 15, 2012, the JECC completed the migration to fully transition as a subordinate command under USTRANSCOM.

Through this unique and multi-faceted migration, the JECC gained valuable insight and familiarity with the communications services and the capabilities of the USTRANSCOM networks. This significant feat fostered a stronger relationship with USTRANSCOM and the combined effort ensured uninterrupted connectivity as the JECC continues to serve the joint warfighter. ■



The exceptional effort of the members of the Joint Enabling Capabilities Command's J6 Communications Directorate, pictured above, ensured the command maintained communications capabilities throughout the migration process. This team of JECC communications service specialists meticulously planned and executed the complex migration with U.S. Transportation Command, the JECC's higher headquarters.

"The JECC J6 personnel are true professionals who strive for the betterment of the JECC and completing each of these phases simultaneously was an exceptional accomplishment."

*- Mr. Lionel Maynard,
Deputy Director, JECC J6
Communications Directorate*



The Joint Enabling Capabilities Command recently completed a multi-faceted migration to the U.S. Transportation Command's network servers and portal services, a significant feat executed by the JECC J6 Communications Directorate. Pictured above, JECC J6 members Mr. Ken Edoff (left) and Mr. Jeff Hastings (right) coordinate the necessary equipment and required switches to support the distribution of data for the JECC's new network configuration.



JCSE's communications experts among first troops in and last troops out of Iraq

Julianne Sympson
USTRANSCOM JECC

Since the initial surge of U.S. forces entered Iraq, the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, has been continuously deployed in support of Operation Iraqi Freedom and Operation New Dawn. Following nearly a decade of continuous support in the U.S. Central Command's area of operations, the last rotational teams of JCSE communicators returned home in December 2011 as U.S. troops were redeployed and U.S. military bases were deactivated in Iraq.

Throughout OIF/OND the U.S. military has required capabilities which only JCSE, as the expert in joint communications, could offer. JCSE employed their scalable communications packages to provide uninterrupted connectivity on the classified and unclassified networks and access to secure and non-secure voice and video teleconferencing capabilities.

JCSE is comprised of three active-duty line squadrons, a U.S. Army Reserve squadron and two Air National Guard squadrons which train together creating a composite force capable of sustaining ready forces to maintain operations at a high tempo. JCSE aligns each active duty squadron with a corresponding Guard or Reserve squadron to create highly capable teams of over 70 JCSE members each for six-month rotational deployments in support of USCENTCOM requirements.

While serving as the senior enlisted advisor to one of the last JCSE teams deployed to support operations in Iraq, U.S. Army Sgt. Maj. Scott Creighton commented on what JCSE brought to the fight.

"The uniqueness of our support was the level of expertise and the capabilities JCSE brought to the joint force commanders in theater," said Creighton. "During Operation Iraqi Freedom and Operation New Dawn our ability to rapidly deploy with the task forces enhanced their ability to pursue the enemy and meet their mission requirements."

Based on USCENTCOM's operational requirements, JCSE supported a range of users from small, highly mobile special forces teams to fully operational joint force task force headquarters at numerous sites in Iraq. From the initial stages of the OIF/OND until mission completion, JCSE used the latest technology and a network capable of transmitting tactical data from remote locations to anywhere in the world.

JCSE members return from rotational USCENTCOM deployment

Whitney Williams
USTRANSCOM JECC

On March 6, 2012, the Joint Communications Support Element, a subordinate command of the Joint Enabling Capabilities Command, welcomed home 45 service members following a six-month deployment. These service members, who were deployed in support of Operations Enduring Freedom and New Dawn, provided critical communications requirements to various missions in the U.S. Central Command area of responsibility.

JCSE, which recently celebrated its 50th anniversary, provides rapidly deployable, mission-tailored communications capabilities ranging from small mobile team missions to full-sized joint task forces. JCSE maintains three active-duty squadrons (1st, 2nd and 3rd Joint Communications Squadrons), one U.S. Army Reserve Squadron (4th JCS) and two Air National Guard units (224th and 290th Joint Communications Support Squadrons), who rotationally deploy in support of operational requirements in the USCENTCOM AOR. Each active duty squadron is teamed with a corresponding National Guard or reserve squadron throughout a training and deployment cycle creating a composite task force.

JCSE has been continuously deployed in support of Operation Enduring Freedom since November 2001, Operation Iraqi Freedom since March 2003 and the follow-on Iraq mission, Operation New Dawn, since September 2010. JCSE's rotating task forces of communications experts rapidly responded to

emerging requirements from various units and forces across the USCENTCOM AOR during these deployments. Most recently, members from the 1st and 4th JCS, also known as Task Force 1-4, deployed to assist numerous forces and units assigned to USCENTCOM, U.S. Special Operations Command and the International Security Assistance Force.

U.S. Air Force Lt. Col. Patrick Wampler, the commander of the 1st JCS and the task force commander for this deployment, spoke of the support JCSE can provide for this mission set.

"The battlefield changes on a daily basis, therefore JCSE can offer a full range of communications supporting special operations and conventional forces," he said. "From a small executive communication package to a four-person team providing



Forty-five members of the Joint Communications Support Element arrive home at MacDill Air Force Base following a six-month deployment to the U.S. Central Command area of operations where they provided unique communications capabilities to various mission sets.

Photo by JECC JCSE

JCSE's communications experts among first troops in and last troops out of Iraq continued on page 9.

JCSE members return from rotational USCENTCOM deployment continued on page 9.



JCSE's communications experts among first troops in and last troops out of Iraq

JCSE's communications experts among first troops in and last troops out of Iraq continued from page 8.

JCSE's rotational deployments provided efficient and effective communications system upgrades and routine life cycle management at each site in Iraq as JCSE provided lighter, faster, more capable and better quality communications equipment over the years. As demands from the joint force commanders changed, JCSE continually remained ahead of the curve providing rapidly deployable, smaller tactical communication capabilities to the field commanders in the region.

JCSE member U.S. Army Sgt. 1st Class Christopher Redmond deployed with the final JCSE rotation in Iraq and commented on how JCSE's communications expertise and experience was effectively passed from one team to the next while downrange.

"Each rotational JCSE team provided map overlays of how communications systems were set up and operated at each camp," said Redmond. "This provided the JCSE members an insider's perspective on the sites' networks to maintain connectivity and familiarize the incoming teams with the current systems."

JCSE's insight on the communications services at various locations throughout Iraq allowed the last rotation of JCSE personnel in Iraq to rapidly reclaim and recover equipment in an effective and timely manner. This team of joint communicators supported the extensive withdrawal and redistribution of communications systems and equipment as the U.S. bases were being closed.

Redmond served as the lead liaison network officer during the drawdown where he coordinated between each JCSE mobilized team to report movements of equipment and personnel. He commented on JCSE's exceptional logistics efforts to maintain visibility and accountability of all communications systems equipment from each site.

"The meticulous level of detail that each JCSE site chief kept for inventory and movement ensured that we did not lose one piece of equipment as it was redistributed," said Redmond. "We train to establish, operate and maintain connectivity to any location in the world, and this eye-opening experience was especially unique as we shut down the large communications networks that have been established over the decade-long operations in Iraq."

JCSE's ability to rapidly deploy to any environment was validated with the short notice response to various USCENTCOM requirements. As tactical operations changed during OIF/OND, JCSE still maintained their capabilities with smaller, lighter communications packages which provided uninterrupted communications downrange. During this significant time period in U.S. military history, JCSE personnel were among the first troops in and last troops out, as they provided the mission-essential communications support that was critical to OIF/OND mission sets. ■

JCSE members return from rotational USCENTCOM deployment

JCSE members return from rotational USCENTCOM deployment continued from page 8.

fixed communications for a joint task force, JCSE identifies the requirements and quickly provides the necessary command and control capabilities."

Unique to Task Force 1-4's deployment was a mission that was assigned as a result of the drawdown of forces in Iraq and eventual completion of Operation New Dawn in December 2011. Whereas JCSE normally focuses on setting up and connecting communications capabilities, Task Force 1-4 was charged with developing and executing a plan to disconnect and redeploy their communications equipment from numerous sites in Iraq. This disengagement plan, constructed and completed in less than one month, ensured that no JCSE assets were left in country when Operation New Dawn officially came to a close.

Wampler explained the challenges of a simultaneous effort to disconnect and redploy JCSE's communications equipment from various locations on an accelerated timeline.

"When we pulled out of Iraq, some of our equipment was tagged to go to locations in the USCENTCOM area of responsibility, while other pieces needed to be sent back to headquarters for redistribution or refurbishment," he stated. "Task Force 1-4 was able to quickly develop and execute a logistical plan to inspect, quality check and ship our equipment to the various locations identified."

The men and women of Task Force 1-4 were key to JCSE's successful completion of their mission for Operation New Dawn and other assignments in support of Operation Enduring Freedom. Task Force 1-4 was relieved by JCSE's Task Force 3-224, who will serve the next six-month rotation in support of communication requirements in the USCENTCOM AOR. JCSE's dedication, expertise and quick-thinking, contributed greatly to this most recent deployment and will continue to ensure they are a value-added asset to the joint force commander. ■



"From a small executive communication package to a four-person team providing fixed communications for a joint task force, JCSE identifies the requirements and quickly provides the necessary command and control capabilities."

*- U.S. Air Force Lt. Col. Patrick Wampler,
Commander of JCSE's 1st Joint Communications Squadron*



Major General Eder discusses operational support with the JECC leadership

Whitney Williams
USTRANSCOM JECC

The Joint Enabling Capabilities Command welcomed U.S. Army Maj. Gen. Mari Eder, the Commander of the U.S. Army Reserve Joint and Special Troops Support Command, to the command's headquarters on March 7, 2012.

The USARJSTSC oversees 18 subordinate commands, one of which is the Army Reserve Element that provides operational support to the JECC's Joint Planning Support Element reserve component.

Eder's visit offered the Commander of the JECC, U.S. Navy Rear Adm. Scott Stearney, and the director of the JECC's J9 Reserve Forces directorate, U.S. Navy Capt. Tom Savidge, an opportunity to explain the structure of the JPSE's reserve component and discuss how both commands could benefit from a close working relationship.

The JPSE employs a "total force" concept which includes the full integration of both active duty and reserve component members who train and deploy together. Due to the assumption of a new mission following the disestablishment of the geographic combatant commands' Standing Joint Force Headquarters, the JECC has been recruiting reserve component team members from all Services to fill additional billets.

Throughout the meeting, the JECC leadership stressed the importance of advertising JECC positions to the USARJSTSC subordinate commands. Those



Pictured above, the Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney (right), hosts a staff visit on March 7, 2012 with U.S. Army Maj. Gen. Mari Eder, the Commander of the U.S. Army Reserve Joint and Special Troops Support Command (center), to discuss the capabilities the JECC provides to the joint warfighter and how the JECC's fully integrated reserve component actively participates in JECC deployments. The JECC J9 Reserve Forces Director, U.S. Navy Capt. Tom Savidge (left), explains how the JECC's reserve component members meet the same training and deployment requirements as active duty members to ensure they are ready to deploy in support of potential operations.

"Major General Eder can leverage her subordinate commanders to make roughly 4,000 personnel in their units aware of the opportunities JPSE offers."

*- U.S. Navy Capt. Tom Savidge
Director, JECC J9 Reserve Forces Directorate*

organizations contain reserve component members with specific skill sets complementary to the JECC's overall mission of providing mission-tailored, ready, joint capability packages to facilitate the rapid establishment of joint force headquarters.

Savidge further explained the significance of this objective during the meeting.

"It was extremely important to empha-

size the aggressive recruiting campaign that the JECC is conducting to fully man the JPSE," he said. "Major General Eder can leverage her subordinate commanders to make roughly 4,000 personnel in their units aware of the opportunities JPSE offers."

Additionally, Eder and the JECC leadership discussed the potential of streamlining U.S. Army Reserve orders generation capabilities for short-notice deployments. A pre-defined process for orders generation would greatly enhance the JECC's capabilities in rapidly deploying forces; ultimately providing even more value to the supported joint force commander.

Overall, the visit was well-received by Eder as she expressed her appreciation for the valuable mission JPSE members are supporting as part of the JECC and future coordination between the two organizations was planned. With the help of USARJSTSC, the JECC will be able to further enhance the quality of its reserve component personnel and develop a more efficient deployment process for U.S. Army reserve team members. ■



Pictured above, U.S. Army Maj. Gen. Mari Eder, the Commander of the U.S. Army Reserve Joint and Special Troops Support Command (left) and the Commander, Joint Enabling Capabilities Command, U.S. Navy Rear Adm. Scott Stearney (right), tour the JECC headquarters, located in Norfolk, Va. Stearney described the level of training and expertise that active duty and reserve personnel members receive before rapidly deploying in support of crisis and contingency operations.



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U.S. TRANSPORTATION COMMAND JOINT ENABLING CAPABILITIES COMMAND

Joint Enabling Capabilities Command (JECC) provides mission-tailored, ready joint capability packages to Combatant Commanders in order to facilitate rapid establishment of joint force headquarters, fulfill Global Response Force execution and bridge joint operational requirements.

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